#### PLANNING COMMISSION REPORT Regular Agenda – Action Item

PC Staff Report 7/21/14

#### ITEM NO. 3: COMPREHENSIVE PLAN AMENDMENT TO HORIZON 2020 CHAPTER 6, CHAPTER 14, AND TO THE REVISED SOUTHERN DEVELOPMENT PLAN (JSC)

CPA-14-00107: Consider a Comprehensive Plan Amendment to Horizon 2020 Chapter 6 to change the designation from Auto-Related Commercial to Regional Commercial, and Chapter 14 (Revised Southern Development Plan) to revise the future land use designations from medium-density residential, traditional neighborhood design, open space, and auto-related commercial uses to commercial use at the southeast corner of the intersection of US-59 and N. Submitted by Landplan Engineering, P.A. for Armstrong Management LC and Grisham Management LC, owners of record.

**STAFF RECOMMENDATION:** Staff recommends forwarding a recommendation of approval of this comprehensive plan amendment to Horizon 2020, to the Lawrence City Commission and Douglas County Board of Commissioners to amend Chapter 6, and the Revised Southern Development Plan with staff's suggested language in order to expand the South Iowa Regional Commercial center to incorporate the proposed development.

STAFF RECOMMENDATION: If appropriate, approve and sign Planning Commission Resolution PCR-14-00282.

#### **KEY POINTS**

- 1. An amendment is requested by the applicant to allow for approximately 538,550 gross square feet commercial use, of which 458,550 gross square feet would be retail uses and 80,000 gross square feet would be for a 100 room hotel.
- 2. Proposal would expand one of two Regional Commercial nodes within the City of Lawrence.
- 3. Proposal is a departure from the adopted form, level and type of commercial development and residential mixture envisioned for this site.
- 4. Proposal would expand the commercially designated land in the South Iowa Regional Commercial center from 399.6 acres to 522.6 acres (30.8% increase).
- 5. Proposal could potentially positively affect the City's pull factor and tax revenue.
- 6. Proposal could impact the timing of development for other entitled, but entirely or partially undeveloped, commercial areas including Mercato, Fairfield Farms, North Mass, Bauer Farms, and Menards properties, thereby potentially under serving these areas of the community.

#### SUMMARY

The applicant has requested an amendment to:

- 1) Horizon 2020: Chapter 6, Commercial Land Use, to change the designation from Auto-Related Commercial to Regional Commercial, and
- 2) Chapter 14, Specific Plans amending the Revised Southern Development Plan to revise the future land uses designations from medium-density residential, traditional neighborhood design, and auto-related commercial uses to commercial uses. The reason for this Comprehensive Plan Amendment is to bring Horizon 2020 and the Revised Southern Development Plan into alignment with the proposed commercial center.



Figure 1: Portion requesting the Modification of Future Land Use Designations (Key parcels highlighted)

Items related to this Comprehensive Plan Amendment include:

- A-14-00104: Consider a request to annex approximately 102.64 acres located along the east side of S. Iowa Street and the south side of N. 1250 Road (Armstrong Road). Submitted by Landplan Engineering PA on behalf of Armstrong Management LC and Grisham Management LC, property owners of record. *Initiated by City Commission on* 4/8/14.
- Z-14-00105: Consider a request to rezone approximately 122.96 acres from RS10 (Single-Dwelling Residential) District and County A (Agricultural) District to CR (Regional Commercial) District and CR-FP (Regional Commercial Floodplain Overlay) District, located at the SE corner of the South Lawrence Trafficway and US-59 Hwy. Submitted by Landplan Engineering PA, on behalf of Armstrong Management LC and Grisham Management LC, property owners of record.

Z-14-00106: Consider a request to rezone approximately 46.10 acres from RS10 (Single-Dwelling Residential) District, County A (Agricultural) District, and County VC (Valley Channel) District to OS-FP (Open Space-Floodplain Overlay) District, located at the SE corner of the South Lawrence Trafficway and US-59 Hwy. Submitted by Landplan Engineering PA on behalf of Armstrong Management LC and Grisham Management LC, property owners of record.

#### STAFF REVIEW

The applicant is requesting revisions to the adopted future land use map and commercial node designation on the southeast corner of the intersection of S. Iowa Street (US-59) and N. 1250 Road, at the interchange of S. Iowa Street and the South Lawrence Trafficway. The request would modify Chapter 6: Commercial and Chapter 14, specifically the *Revised Southern Development Plan* to allow a proposed commercial center to be located at this intersection. The development concept would entail extending the South Iowa Regional Commercial center by adding approximately 538,550 gross square feet commercial use, of which 43,000 gross square feet would be specifically restaurant uses, 392,550 gross square feet for general retail, and 80,000 gross square feet for a 100 room hotel.

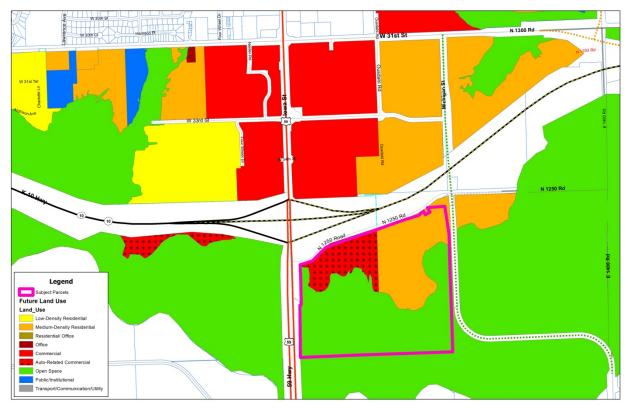


Figure 2: Revised Southern Development Plan: Future Land Use Map 3-1

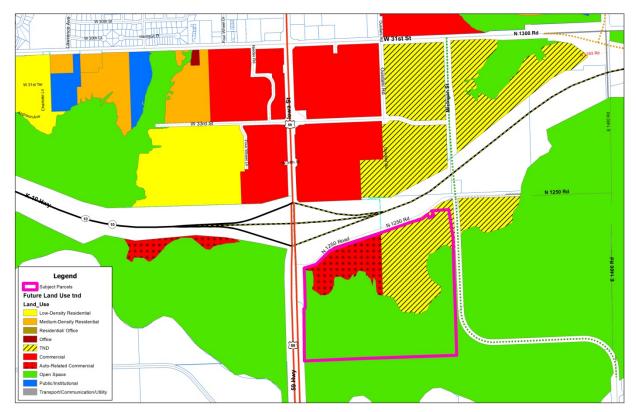


Figure 3: Revised Southern Development Plan: Future Land Use - TND Option Map 3-2

The maps in Figures 2 and 3 are the adopted Future Land Use maps options within the *Revised Southern Development Plan*. Policy 1 of the adopted plan specifies, "Traditional Neighborhood Design (TND) is encouraged where identified." Also, Policy 3 of the *Revised Southern Development Plan* also states, "Future commercial development and/or redevelopments of existing commercial areas shall be in the form of Planned Development Overlays."

The Revised Southern Development Plan contains two possible types of development plans. Figure 2 shows a more conventional development pattern that anticipates a segregation of uses. Figure 3 shows a development pattern that includes an integration of uses within a single development (the TND option).

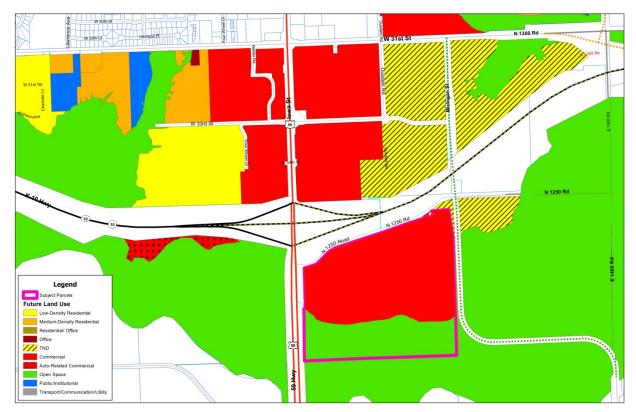


Figure 4: Proposed Modification to Revised Southern Development Plan Future Land Use Map

The anticipated commercial acreage under the currently adopted plan is smaller in area and of a different type than that proposed. The anticipated commercial acreage was originally planned to be approximately 42 acres, to support the travel/auto-related commercial uses envisioned. Horizon 2020 identifies an Auto-Related Commercial Center as:

A unique type of commercial development is an Auto-Related Commercial Center. These centers include a wide variety of uses such as auto sales and repair, restaurants, hotels, and other similar uses that attract a large amount of the traveling public. However, these uses are not limited to Auto-Related Commercial Centers. A common feature of all these uses is that they typically have a small amount of commercial square footage under roof, but require a large amount of acreage for parking or sales display.

Because these centers have a limited variety of uses and a relatively small amount of commercial square footage, Auto-Related Commercial Centers do not fit within the definition of a Community or Regional Commercial Center. These types of centers are very intensive and therefore need to be directed to areas that have an ability to handle the intensive nature of an Auto-Related Commercial Center.

Auto-Related Commercial Centers shall be located at the intersection of two state or federally designated highways. To ensure that the Auto-Related Commercial Centers develop in a planned manner that provides a positive benefit to the

community, Auto-Related Commercial Centers shall have a lot length-to-depth ratio between 1:1 and 3:2 and must be a minimum of 20 acres in size.

All the potential locations of an Auto-Related Commercial Center are in areas that serve as "gateways" into the city. Since they are in "gateway" areas, any proposal for an Auto-Related Commercial Center shall be closely scrutinized for architectural appearance, landscaping, signage, etc.

This proposal would increase the commercial acreage to approximately 123 acres to support the regional commercial scale of the proposed conventional retail development. In addition, the *Revised Southern Development Plan* designates 46.5 acres for medium-density residential with an optional traditional neighborhood design/development pattern, planned for the eastern side of this development, which would be designated for all commercial uses under the current proposal. This would also reduce the open space designated lands that currently are along the southern portion of the site.

This proposed development would be appended to the existing South Iowa Street regional commercial center, which is northerly adjacent across the South Lawrence Trafficway. *Horizon* 2020 defines this regional commercial center as,

#### S. Iowa Street (23rd Street to K-10)

S. Iowa Street is considered an existing Regional Commercial Center. S. Iowa is a strip development that is intensely development between 23rd Street and K-10. The corridor connects with existing commercial development along 23rd Street. With recent development at the northeast corner of 31st Street and Iowa Street, and the location of several discount stores in close proximity to one another, this commercial corridor has evolved into a Regional Commercial Center, serving regional shopping and entertainment needs.

K-10 provides a physical barrier and edge to the commercial corridor that has developed. Additional retail commercial uses shall not occur south of the highway, except for the possible location of an Auto-Related Commercial Center. Two of the four corners of the intersection have existing auto-related uses. Located at the northwest corner is a hotel and an automobile dealership is located on the northeast corner. Because of access to two major highways (K-10 and US-59) the area south of K-10 could be a location for an Auto-Related Commercial Center. Both corners are an appropriate location for an Auto-Related Commercial Center, provided that the floodplain issues for the southwest corner can be addressed.

In general, development and redevelopment along the Iowa Street segment shall emphasize consolidated access, frontage roads, coordinated site planning and design, and high quality development. Development signage should be in scale with sites and should complement and not compete with signage of adjoining parcels. Improved landscaping would enhance the visual appeal of the corridor. Landscaped transition yards should be established between residential and non-residential uses.

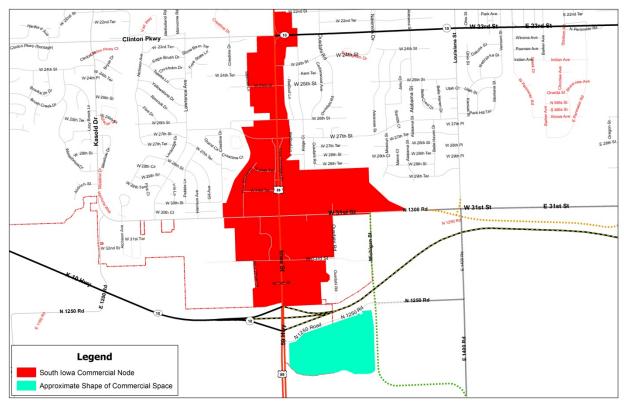


Figure 5: Existing South Iowa Regional Commercial Center with proposed extension indicated

#### Retail Market Study:

Staff is providing a retail market analysis of the proposed project's impact on the retail market per Policy 3.15 in *Horizon 2020* and Section 20-1303 (g) (10) of the Land Development Code. Policy 3.15 of *Horizon 2020* requires a project specific retail market study for projects that would create 150,000 square feet or more of commercial space. Section 20-1303 (g) (10) of the Land Development Code applies to zoning applications that could create 100,000 square feet of retail space and states:

"For proposals that will create more than 100,000 square feet of retail space within the city: the impact of the proposed project on the retail market. Staff will provide an analysis based on the addition of the square footage to the retail market, vacancy rate trends, square footage per capita trends, and current demand trends, including but not limited to population, income, pull factors, and retail sales using the latest available city-wide retail market report."

Staff is reviewing this project for compliance with the Land Development Code, in addition to the criteria in *Horizon 2020*, based on the comprehensive plan amendment request and the rezoning request. Staff is conducting this analysis based on the most recent citywide market study completed in 2012 (<a href="http://www.lawrenceks.org/assets/pds/planning/documents/2012Retail.pdf">http://www.lawrenceks.org/assets/pds/planning/documents/2012Retail.pdf</a>), and updating the supply figures based on this request to add roughly 458,550 square feet of commercial (retail) uses.

Currently, there is a discrepancy between the requirements of the Land Development Code and those of *Horizon 2020*, specifically regarding the requirements for a retail market analysis of a proposed project. The Land Development Code was amended in 2013 to remove the requirement that an independent market study be submitted by an applicant. Instead, staff now provides the analysis based on the most recently adopted city-wide retail market study per the zoning map amendment criteria located in Section 20-1303 (g). *Horizon 2020* still contains the requirement for an independent market study to be submitted; however, staff recognizes that the language in the Land Development Code is the most current and will provide the majority of the analysis provided below based on the Land Development Code. Even though there is no longer a requirement in the Land Development Code for the applicant to submit an independent market analysis for this project, the applicant has supplied one and it is included in the packet as supplemental information. Staff has neither accepted nor rejected the independent market study submitted by the applicant.

Projected City Wide Vacancy Rate with Southpoint Retail Project				
	Total			Vacant % -
	Built	Occupied	Vacant	City Wide
2012 City Wide Retail Market Analysis	9,105,151	8,451,929	653,222	7.2%
Southpoint Retail (458,550 sf) - 100% Vacant	9,563,701	8,451,929	1,111,772	11.6%
Southpoint Retail (458,550 sf) - 50% Vacant	9,563,701	8,681,204	882,497	9.2%
Southpoint Retail (458,550 sf) - 0% Vacant	9,563,701	8,910,479	653,222	6.8%

Horizon 2020, Policy 3.15 (b) states that, "The project shall not be approved if the market study indicates the commercial project or any proposed phase cannot be absorbed into the community within three years from the date of its estimated completion, or that it would result in a community-wide retail vacancy rate greater than eight percent." Horizon 2020 uses a vacancy rate threshold of 8% as one factor in order to determine market health, and the most recent city-wide market study figured the city-wide vacancy rate at 7.2%, slightly higher than the 2010 vacancy rate of 7.0% and the 2006 vacancy rate of 6.7%. The addition of this project, when completed and entirely vacant, will push the city-wide vacancy rate to 11.6%. Staff has also conducted further analysis that takes into consideration other commercial projects that have received approvals, but have not been constructed to date. The table below illustrates the impact that other major projects, that have been approved, will have on the overall vacancy rate.

	Total Square Feet	Total Occupied Square Feet	Total Vacant Square Feet	City-wide Vacancy Rate
Total Current Retail Inventory	9,105,151	8,451,929	653,222	7.2%
Approved Northwest corner – 6 <sup>th</sup> and K-10 Node	155,000			
Approved Northeast corner- 6th and K-10 Node (Mercato)	359,640			
Fairfield Farms	200,000			
North Mass	217,337			
31 <sup>st</sup> & Ousdahl – Phase I (Menards)	189,988	189,988		
31 <sup>st</sup> & Ousdahl – Phase II	65,340			
Total (without Southpoint) - 100% Vacant	10,292,456	8,641,917	1,650,539	16.0%
Total (without Southpoint) - 0% Vacant	10,292,456	9,639,234	653,222	6.3%
Southpoint	458,550			
Total with Southpoint project - All projects 100% Vacant	10,751,006	8,641,917	2,109,089	19.6%
Total with Southpoint project- Only Southpoint 100% Vacant	10,751,006	9,639,234	1,111,772	10.3%
Total with Southpoint project- All projects 0% Vacant	10,751,006	10,097,784	653,222	6.1%

<sup>\*</sup>This figure is taken from the project's market study and includes space that may not be truly retail in nature.

If all approved commercial space that has been approved were constructed and vacant, the city-wide vacancy rate would rise to 19.6%. If all approved commercial spaces that have been approved were to be constructed but occupied, except for the subject of this request (Southpoint), the city-wide vacancy rate would be 10.3%.

While the market study shows that the project, upon completion and vacant, will push the city-wide vacancy rate above 8%, this figure alone is not an adequate representation of the impact of this development. This figure is computed by assuming that the project will either be entirely vacant upon completion, or that it will cause the same amount of space to become vacant in other areas of town. While new commercial development can lead to vacancies in other parts of town, the current economic conditions have all but halted speculative commercial building in Lawrence. The current development trend is that buildings are built with known users or committed tenants, and therefore, it is unlikely that the space will be vacant upon completion. In addition, this request for additional retail square footage is being made with understanding that the majority of the space is already leased to retailers. The applicant has identified some of the proposed retail tenants, and has indicated that three unidentified retailers are currently in

<sup>\*\*</sup>Menards has the majority of the necessary planning approvals and has submitted a building permit application, the square footage for the Menards store is being considered occupied for this analysis.

the Lawrence market and plan to relocate from their existing space to the new retail center. While this will certainly cause vacancy in other parts of Lawrence, the city has seen vacant retail spaces redevelop in multiple locations when this situation arises.

In staff's opinion, the Lawrence retail market has remained healthy for the last 10 years because of the minimal fluctuation in the retail vacancy rate, and therefore, this project and the relocation of three existing tenants in the market should have minimal impact on the market as a whole.

Demand Factor Analysis			
	Avg.	Avg.	Avg.
	Annual	Annual	Annual
			%
	% Change	% Change	Change
	Population	Sales Tax	Income
Avg. Annual Change 2006-2011	0.8%	-1.1%	-0.9%
Avg. Annual Change 2000-2005	2.1%	0.2%	0.7%
Avg. Annual Change 1995-2000	1.8%	1.7%	3.7%
Avg. Annual Change 1990-1995	2.4%	3.7%	1.8%

Demand factors such as income, employment, and population need to be taken into account as well when looking at the overall impact of this project on the market as a whole. The 2012 Retail Market Report identified that from 2006-2011, population increased an average of .8% annually. However, during that same time period retail sales tax collections had an average annual decrease of 1.1%, and per capita income had an average annual decrease of .9%, adjusting all dollar figures for inflation.

Average Annual Retail Square Footage Trend	
Avg. Annual 2006-2012 Change	4.3%

On the supply side of the market, retail stock has shown an average annual increase of 4.3% from 2006-2012. While demand may not have risen with supply, the relatively stable vacancy rates and positive pull factor (discussed below) signal that the market is relatively healthy.

Retail Space per capita			
	Total SF	Population	SF per capita
2012 City Wide RMS	9,105,151	93,944	97
Approved Northwest corner – 6 <sup>th</sup> and K- 10 Node	155,000		
Approved Northeast corner- 6th and K- 10 Node (Mercato)	359,640		
Fairfield Farms	200,000		
North Mass	217,337		
31 <sup>st</sup> & Ousdahl – Phase I (Menards)	189,988		
31 <sup>st</sup> & Ousdahl – Phase II	65,340		
Total of all approved projects without Southpoint	10,292,456	93,944	110
Southpoint	458,550		
Total of all approved projects with			
Southpoint	10,751,006	93,944	114
Total of 2012 City Wide RMS plus Menards with Southpoint (but not			
all approved projects)	9,753,689	93,944	104

With the 2012 Retail Market Report, in Lawrence there were approximately 97 square feet of retail space per capita in 2012. With the addition of this project's square footage to the market, as well as the addition of the Menards store's square footage since they have started construction, there would be approximately 104 square feet of retail space per capita. However, this analysis does not take into consideration any of the other approved commercial development. If all approved projects were added, there would be 110 square feet of retail space per capita and if the Southpoint project were added on top of that, that figure would rise to 114 square feet per capita. By the time the project is fully constructed and occupied in 2016, population will have grown (using our average annual growth rate,) to around 96,000 people, which would result in 102 square feet of retail space per capita, not including other approved projects. Staff does not view the addition of this retail space as having a significant impact on the retail market in terms of square feet per capita.

Lawrence Trade Pull Factors and Trade Capture Area Figures						
	Collections	Per Capita	Pull Factor	Trade Area	% of County	Population[1]
				Capture	Sales	
FY 2013	81,747,115	\$913	1.07	95,424	92.90%	89,512
FY 2012	\$79,524,295	\$896	1.07	94,639	93.00%	88,727
FY 2011	\$74,699,896	\$852	1.07	93,560	92.80%	87,643
FY 2010	\$61,696,381	\$674	1.02	93,630	92.40%	91,611
FY 2009	\$67,723,146	\$696	0.99	89,630	92.30%	90,083
FY 2008	\$63,864,019	\$714	0.99	88,638	92.50%	89,415
FY 2007	\$61,894,678	\$702	1.02	89,985	92.40%	88,168
FY 2006	\$60,892,108	\$748	1.12	90,982	91.30%	81,379
FY 2005	\$58,300,971	\$716	1.11	90,058	90.90%	81,417

Also important is an analysis of "pull factors," or a measure of local commerce based on a comparison of local spending to the state as a whole. A pull factor above 1.00 indicates that a community attracts retail sales, while a factor below 1.00 indicates that the community is losing retail sales to outside areas. The Kansas Department of Revenue issues pull factor reports for all of Kansas. The most recent, issued in early 2014, states that Lawrence's pull factor was 1.07 in 2013, which has held steady at 1.07 since 2011. The marked increase in the City's pull factor these last three years now means that the City is attracting retail sales to the community.

In staff's opinion, proposals to add retail space should be carefully scrutinized with respect to the indicators above. The proposed additional retail square footage at this node has a focus of drawing local and non-local visitors by providing retail space that offers more choices and types of retail than currently exist in the market. Even though this project could push the vacancy rate above the 8% threshold identified in the comprehensive plan, it is unlikely that this development will be speculative in nature. The current economic conditions are showing a trend that buildings are built with committed tenants. In addition, the vacancy rate has remained steady since 2006, signaling a healthy retail market. The community has also been attracting retail sales in the last three years, and this development could serve to increase that attraction, thereby increasing the pull factor.

One challenge with this proposal is that the designation of this area for this amount of retail square footage may cause other identified, undeveloped commercial nodes (6<sup>th</sup> and SLT, Fairfield Farms, etc.) to delay development. Demand has not increased at the same rate that supply has increased; however, the stable vacancy rate and positive pull factor indicate a healthy retail market.

**Retail Market Analysis Finding:** Considering all factors noted above, this proposal should not have a detrimental impact on the health of the community's retail market.

Staff reviewed this amendment based upon the Comprehensive Plan Amendment review criteria listed below, as identified in Chapter 17 (Implementation) of *Horizon 2020*. The applicant's responses are also provided below:

#### COMPREHENSIVE PLAN AMENDMENT REVIEW

1. Does the proposed amendment result from changed circumstances or unforeseen conditions not understood or addressed at the time the Plan was adopted?

Applicant's response: In the last 2-3 years, the City has shown a renewed interest in fortifying its diverse commercial/retail markets. This fact has been borne out by decisions by the Planning and City Commissions to permit the downtown commercial district to cross north of the Kansas River and the South Iowa commercial corridor to expand eastward along 31st Street. These examples represent very different types of commercial projects and, thus, they reflect the City's desire to maintain a diverse commercial market, while sustaining the unique commercial market found downtown.

Within the same time period, the City has discouraged new multi-family housing developments. Whether on the southern or western periphery of the City, local residents and Planning Commissioners have spoken out against medium-density residential proposals for properties similar to the subject site. One of the most recent amendments to the Comprehensive Plan, in fact, exchanged medium density residential land uses for regional commercial land uses just .12 mile north of the subject site.

It appears that the City has placed a higher value on quality retail/commercial centers than on other high-intensity forms of development such as apartment complexes. The former is more effective in growing the City's sales and property tax base, and has allowed the City to maintain the high level of services its citizens have come to expect. The City has also encouraged locations for more regional and national retailers inside the City limits to supply sales tax revenues that would otherwise be directed to Shawnee and Johnson Counties.

Since the Revised Southern Development Plan was adopted, there has been significant expansion and redevelopment of auto related commercial properties within the South Iowa commercial corridor. While the Plan contemplates such uses south of the South Lawrence Trafficway (SLT) on the subject property, the changed conditions and circumstances of nearby auto related commercial properties directly impacts this contemplated use.

Staff's response: Circumstances and conditions have not changed since the plan was adopted. The plan anticipates urbanization of this area with the completion of the South Lawrence Trafficway, and seeks to employ a reasonable development pattern to address the intersection of two state highways, as well as a local street to the east. While staff believes the current plan addresses these conditions well, the applicant's proposal is also viable in this area.

As previously outlined, compatibility with adjacent land uses is also an item that merits consideration in this proposal. With highways located on the north and west of the proposal, and waterways/wetlands on the eastern and southern sides, these conditions effectively isolate this section of land. Given this condition, the site may not lend itself as strongly to favoring

residential development as originally planned, as the area will be primarily auto-centric given the transportation systems. Additionally, the inclusion of Auto-Related uses within the development does help in maintaining aspects of the original designation of the Auto-Related Center as outlined in *Horizon 2020* and the *Revised Southern Development Plan*.

#### 2. Does the proposed amendment advance a clear public purpose?

Applicant's response: The proposed CPA would facilitate the development of a large retail/commercial center at the subject site. Such a development would not only bring significant public improvements to the street and utility infrastructure at this location, just south of the SLT, but would also help to increase City sales tax revenue. At the same time, the proposed CPA would reduce the amount of planned medium-density residential land uses, a land use already perceived to be over-abundant within the City. It should also be noted that medium density residential in this location would significantly strain the City's sanitary sewer system in allocation already known for capacity problems during periods of wet weather.

Staff's response: As planned in both *Horizon 2020*, and the *Revised Southern Development Plan*, Auto-Related Commercial Centers,

"include a wide variety of uses such as auto sales and repair, restaurants, hotels, and other similar uses that attract a large amount of the traveling public. However, these uses are not limited to Auto-Related Commercial Centers. A common feature of all these uses is that they typically have a small amount of commercial square footage under roof, but require a large amount of acreage for parking or sales display." (*Horizon 2020*, p. 6-12)

This area is designated to accommodate auto-related commercial uses, including vehicle sales and service. In recent years, major redevelopment of existing vehicle sales and service uses has occurred in the area surrounding Four Wheel Drive and along South Iowa Street. That redevelopment may reduce the demand to develop more vehicle sales and service uses as originally intended. The proposal, while intensifying the type and amount of retail, can also accommodate certain auto-related uses such as restaurants, hotels, gas stations, vehicles sales and service, etc.

## 3. Is the proposed amendment consistent with the long-range goals and policies of the plan?

Applicant's response: The proposed CPA is consistent with many of the goals and policies laid out in Chapter 6 of Horizon 2020. It provides for compatible transition from commercial development to less intensive land uses through an open space buffer (Policy 2.6). It follows the design criteria for Regional Commercial Centers (Policy 3.13). The applicant has already begun discussion with staff at KDOT to ensure that traffic impacts are analyzed and mitigated as set forth by this Chapter (Goal 4). Horizon 2020 currently prescribes auto-related commercial uses for this location. This CPA simply seeks to maintain that commercial node with a different form of commercial activity.

Staff's response: While the Revised Southern Development Plan anticipated commercial uses to be located at this intersection, it did not envision the intensity and scale of a regional

commercial center. The plan anticipated the commercial uses to be auto-related, mainly due to the location next to Iowa Street (Highway 59) and the South Lawrence Trafficway. The concept plan provided not only indicates a different form, but also an increase in size by 81 acres (193% increase) over the originally anticipated 42 acres. The expectation was that auto-related commercial uses were to provide goods and services for people traveling along K-10/South Lawrence Trafficway. The intent and scope of a Regional Commercial Center is to attract a retail market greater than the local community as a shopping destination.

The applicant is proposing to develop 122.96 acres of a 169.06 acre parcel. The remaining 46.10 acres are proposed to be zoned OS, since they are currently located in Wakarusa River floodplain. A portion of the acreage proposed for development of commercial uses also lies in the regulatory floodplain. The Land Development Code does not prohibit development within the floodplain, and the expansion of commercial land use into this space would be subject to the floodplain regulation.

Below is Policy 3.13: Criteria for Regional Commercial Centers from *Horizon 2020*, and the criteria associated with this policy:

- A. The Comprehensive Plan does not anticipate the need for a new Regional Commercial Center within the planning period.
  - Staff Finding: The proposal is not to create a new Regional Commercial Center, but to expand the existing South Iowa Regional Commercial Center.
- B. Designating a new Regional Commercial Center will require an amendment to the Comprehensive Plan.

Staff Finding: This application fulfills this criterion, as the applicant is seeking to amend the comprehensive plan to expand the South Iowa Regional Commercial Center.

#### C. Design Criteria

1. The commercial development plan for a corner shall have a minimum of 40 acres;

Staff Finding: The proposal is consistent with this criterion.

2. The development shall have a minimum of 1,400 linear feet of frontage on a public street;

Staff Finding: This proposal has approximately 1,553 linear foot frontage along S. Iowa Street/US-59, and also 2,663 linear foot frontage. The proposal is consistent with this criterion.

3. A Regional Commercial Center shall not have more than 1.5 million gross square feet of commercial space; and

Staff Finding: The South Iowa Regional Commercial Center currently has 2.07 million gross square feet of commercial space. This proposal will add 538,550

square feet, giving the center a total of 2.68 million square feet of commercial space. The center was already above this limit before this request.

4. A Regional Commercial Center shall be located at the intersection of two state or federally designated highways or the intersection of an arterial street and a state or federally designated highway.

Staff Finding: The proposal is consistent with this criterion.

D. A nodal plan shall be completed before a development proposal for a Regional Commercial Center is forwarded to the Planning Commission.

Staff Finding: The *Revised Southern Development Plan* does cover this particular area.

E. Parking lots shall be designed to minimize conflicts between pedestrians and vehicles.

Staff Finding: The concept plan for this proposal is early in development, and this criterion will be addressed at the time of site planning.

F. Centers shall be designed to facilitate the movement of pedestrians from store to store and building to building.

Staff Finding: The concept plan for this proposal is early in development, and this criterion will be addressed at the time of site planning.

G. Buildings shall be placed near adjacent street right-of-way.

Staff Finding: The concept plan for this proposal is early in development, and this criterion will be addressed at the time of site planning.

H. The majority of parking for the center shall be behind the front building line.

Staff Finding: The concept plan for this proposal is early in development, and this criterion will be addressed at the time of site planning.

I. A proposal requiring a revised or new site plan for property in an existing Regional Commercial Center shall include a plan for reducing curb cuts, providing cross access easements to adjacent properties, and buffering for adjacent non-commercial uses.

Staff Finding: The concept plan for this proposal is early in development, and this criterion will be addressed at the time of site planning.

J. New or existing Regional Commercial Centers shall not intrude or expand into the surrounding residential or lower-intensity uses.

Staff Finding: The proposal is consistent with this criterion.

K. CC400 Centers shall develop in a manner that is consistent with the city's adopted design guidelines.

Staff Finding: The concept plan for this proposal is early in development, and this criterion will be addressed at the time of site planning. Items requesting Regional Commercial designation would require complying with the Community Design Manual guidelines for new construction.

While the South Iowa Regional Commercial Center corridor exceeds the policy of not having more than 1.5 million square feet, when analyzing the totality of the criteria, the proposal meets the criteria outlined in *Horizon 2020* for incorporating this area into the South Iowa Regional Commercial Center.

#### 4. Does the proposed amendment result from a clear change in public policy?

Applicant's response: Please see the response to question #1. In general, the proposed CPA coincides with previous City approvals which replaced medium density residential land uses with regional commercial land uses near the South Iowa commercial corridor. Such policy change is in response to evolving public needs and market demands.

Staff's response: At present, there has not been a change in public policy. The location of both auto-related commercial development and traditional neighborhood/residential development is still viewed as appropriate for this location even if residential uses may be somewhat isolated from other residential uses, but the applicant's proposal is as well. While medium-density residential can mean development similar to apartments, it does not strictly require multifamily, apartment-style development. The inclusion of traditional neighborhood design was intended to encourage a mixture of land uses, grid-like street patterns and pedestrian circulation, intensively-used open spaces, architectural character and further a sense of community (Revised Southern Development Plan, p. 19).

#### In addition, the following shall be considered for any map amendments:

### 5. Will the proposed amendment affect the adequacy of existing or planned facilities and services?

Applicant's response: The proposed CPA, if approved will facilitate significant public improvements and extensions to infrastructure just south of the SLT. Such improvements would dovetail with the current expansion of the SLT and immediate roadways and utilities being conducted by the State and City.

Staff's response: Infrastructure development will be required to ensure adequate support of this commercial development. Further analysis regarding the details towards traffic impacts and infrastructure capacity will be addressed in the subsequent rezonings (Z-14-00105 and Z-14-00106), forthcoming development proposal, and approval of a final plat.

## 6. Will the proposed change result in reasonably compatible land use relationships?

Applicant's response: The proposed CPA will facilitate regional commercial land uses bounded by open space on the south and east. The CPA is accompanied by a rezoning request that

would ensure open space uses on the ground immediately to the south. Additionally, the applicant has already begun discussion with Roger and Jonathan Boyd of Baker University and the Baker Wetland Complex to ensure compatibility with the wetlands which lie immediately to the east.

Staff's response: The site is adjacent to the South Lawrence Trafficway to the north, and US-59 to the west. Otherwise, it is surrounded by farmland to the east and south. The primary compatibility issue for this proposal is environmental with the adjacent Baker Wetlands and the currently mapped floodplain along the southern boundary of this development. Given the existing conditions on all sides of this particular site, the location is effectively isolated, resulting in any development at this location to effectively accessible by driving.



Figure 6: Illustration of Existing Land Uses

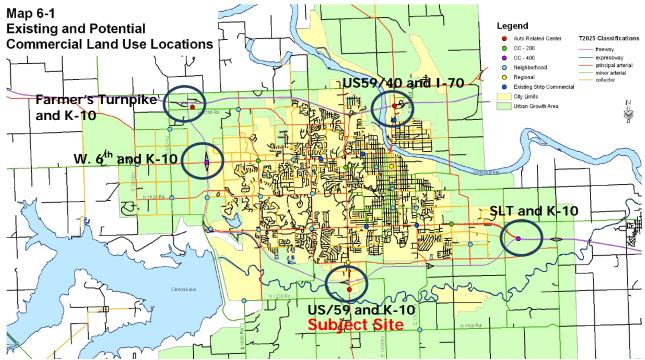
7. Will the proposed change advance the interests of the citizens of Lawrence and Douglas County as a whole, not solely those having immediate interest in the affected area?

Applicant's response: The proposed CPA would facilitate a commercial development which would provide not only greater retail shopping opportunities for City and County residents but greater sales and property tax revenue for the City and County governments, as well. The proposed CPA will extend the South Iowa commercial corridor to its logical southern terminus, thereby establishing a generous open space buffer adjacent to the Wakarusa River and an attractive gateway to the southern entrance of the City.

Staff's response: This proposed amendment would provide expanded shopping opportunities for Douglas County and the City of Lawrence, and it could potentially positively affect the city's tax base by increasing its pull factor.

While economic conditions have changed since the adoption of the *Revised Southern Development Plan*, the original vision for this portion involved a different intensity and form of commercial development, specifically oriented to automobile support, not as a principal commercial destination. An intensification of the South Iowa Regional Commercial Center as proposed will potentially impact the city-wide retail market in terms of potentially detracting from other planned commercial areas. That impact will be mitigated somewhat by the phasing-in of this project, the potential increase in retail sales draw, and by this development most likely forming the new terminus to the South Iowa Regional Commercial Center. Staff does not anticipate the continuing the strip-style commercial development pattern further south with the future South of the Wakarusa Sector Plan.

Also factoring into this proposal is the consideration of the potential impact it could have on already entitled commercial areas within the city. The concern is not the addition of this retail square footage to the Lawrence market, but instead of the ability of other approved, undeveloped commercial nodes to attract retail tenants. If this project is approved, other approved, yet undeveloped commercial nodes may have to extend their development time frames in order to attract retail tenants thus potentially under serving these areas of the community.



**Figure 7: Other Entitled Commercial Centers** 

Due to the location of the proposed development, this project would serve as a major gateway entry to traffic entering Lawrence along US-59, and also travelling along K-10/South Lawrence Trafficway. Space for the relocation of the community gateway signage, the detail and quality of four-sided building and landscape architecture should be given substantial consideration.

#### PROFESSIONAL STAFF RECOMMENDATION

Staff recommends forwarding a recommendation of approval of this comprehensive plan amendment to *Horizon 2020*, to the Lawrence City Commission and Douglas County Board of Commissioners to amend Chapter 6, and the *Revised Southern Development Plan* with staff's suggested language in order to expand the South Iowa Regional Commercial center to incorporate the proposed development.

# Memorandum City of Lawrence – Douglas County Planning & Development Services

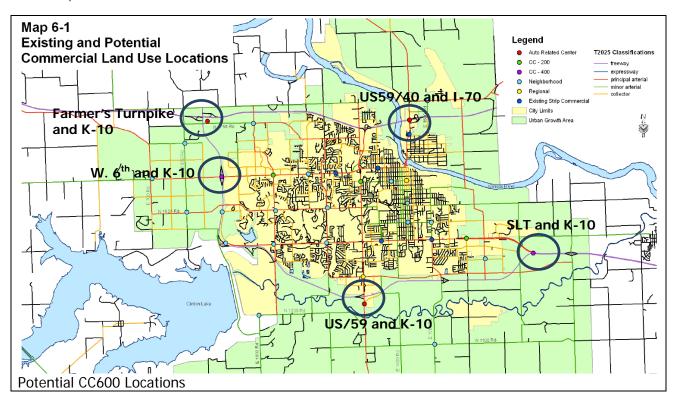
To: Lawrence-Douglas County Planning Commission

From: Planning Staff

Date: For February 25, 2013 Planning Commission Meeting RE: Review various sites for possible CC600 designation

#### **Purpose**

The Lawrence City Commission directed staff to review the suitability of various highway intersections as CC600 Commercial Centers. Staff chose sites that are located at the intersections of two highways and are designated by *Horizon 2020* as Auto-Related or CC400 Commercial Centers. This report examines the proposed W. 6<sup>th</sup> Street and K-10 Highway location, in addition to four other locations.



#### **Recommendations Summary**

- <u>W. 6<sup>th</sup> Street and K-10</u> Appropriate for the CC600 designation.
- <u>Farmer's Turnpike and K-10</u> Appropriate as an Auto-Related Center, but not appropriate for the CC600 designation.
- <u>US59/40 and I-70</u> Existing commercial center that is not appropriate for the CC600 designation.
- South Lawrence Trafficway and K-10 Appropriate for the CC400 designation, but not

- appropriate for the CC600 designation at this time.
- <u>US59 (South Iowa) and K-10</u> Appropriate as an Auto-Related Center or as a Regional Center, but not appropriate for the CC600 designation.

#### W. 6th Street and K-10 Highway

This intersection is designated as a CC400 Commercial Center by *Horizon 2020*. The presence of the proposed regional recreation center adjacent to the commercial node is a large part of the request to designate this intersection as a CC600 Commercial Center.

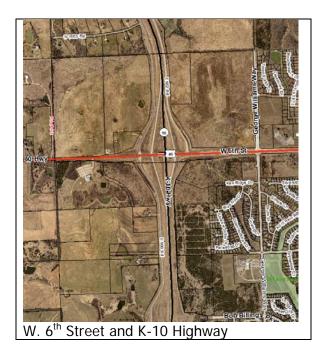
The northeast corner has zoning approvals for commercial and residential uses. The southeast corner is developed with single-family and duplex uses and has zoning approvals for high density residential and office land uses. The portion of the intersection that fronts W. 6<sup>th</sup> Street is currently undeveloped and does not have zoning approvals, but is designated for commercial uses. The northwest portion of the intersection is undeveloped and is seeking CC600 zoning. The southwest portion of the intersection is developed with a church with the rest of the corner designated for future industrial/employment uses.

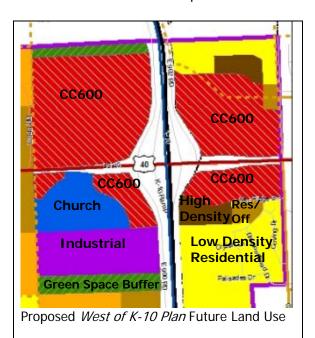
This intersection is located on a major commuter route and a large volume of traffic uses K-10 to access I-70 and to return to Lawrence from I-70. To a lesser extent, commuters also use Hwy. 40 to commute to and from Lawrence.

This intersection lies on the edge of Lawrence. As such, it is expected that Lawrence will continue to grow west, north and south of this intersection into the future. The intersection also is adjacent to the proposed recreation center, which is north of the northeast corner of the commercial node. The proposed recreation center has the potential to attract many visitors to this intersection, thus increasing the demand for retail in the area.

#### Recommendation

It is appropriate to expand the CC400 Commercial Center designation of this intersection to the CC600 Commercial Center. This is a major intersection now and in the future, and should have a sufficient amount of commercial retail development. A review of the CC600 policies follows.





#### **Proposed**

## Policy 3.10: Criteria for Community Commercial Centers (under 600,000 square feet) CC600

- A. CC600 Centers shall be located at the intersection of two state or federally designated highways. This is the US-40 and K-10 Highways intersection.
- B. CC600 Centers shall have a maximum of 600,000 gross square feet of commercial retail space as defined in this chapter. Other uses of a non-retail nature shall not have a space limitation. At this time, the node is designated for 400,000 square feet of commercial retail space. The CC600 proposal would limit the commercial retail space to 600,000 square feet, though non-retail commercial uses would also be permitted.
- C. A maximum of 90 percent of the commercial square footage, as defined in this chapter, in a new CC600 Center shall be located on two corners of the intersection. The remaining commercial square footage, as defined in this chapter, shall be located on one or both of the remaining corners. Currently the northeast corner has approximately 360,000 square feet of approved commercial retail square footage. The remaining 240,000 square feet would be allocated to the other corners. The subject proposal would meet this criterion.
- D. No more than two commercial buildings over 100,000 gross square feet each may be located on a single corner of the node. The subject proposal, through conditional zoning, would meet this criterion.
- E. Corners of the node that are not developed with commercial uses should be utilized for office, employment-related, public and semi-public, parks and recreation, and higher-density residential uses with extensive on-site screening. Encourage the development of mixed-use centers (office, employment-related uses, public and semi-public uses) adjacent to community commercial development to provide mutual attraction to employees and retailers and to enhance the visual image of the area. The southwest corner currently has a religious institution use with the rest of the intersection planned for industrial/employment uses. The southeast corner currently has zoning for high density residential along with existing low and medium-density residential uses. There is also potential for office uses. Commercial uses are planned but zoning approvals are not currently in place. The northwest corner is currently undeveloped. In addition to the commercial zoning approvals for the northeast corner, there are also zoning approvals for a range of residential uses along with potential for office uses.
- F. A nodal or area plan must be completed before a development proposal for any corner of a CC600 Center is forwarded to the Planning Commission. Expansion of the CC600 center shall require amendment of the nodal or area plan. A Nodal Plan (A Nodal Plan for the Intersection of West 6<sup>th</sup> Street & Kansas Highway 10) and a Sector Plan (West of K-10 Plan) exist for this intersection. Designating the intersection as a CC600 requires changes to those plans. Proposed changes

have been considered by the Planning Commission at their May and October 2012 meetings.

G. CC600 Centers shall develop in a manner that is consistent with the city's adopted design guidelines. Commercial Design review is required for all new commercial development.

#### I-70 and K-10 Highway

Horizon 2020 currently designates the northwest and northeast corners of this intersection as an Auto-Related Commercial Center.

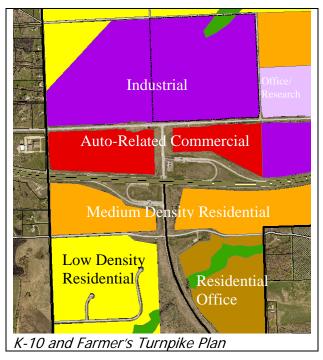
Although there is no separation requirement for CC600 Districts, this intersection is approximately 134 miles from the W. 6<sup>th</sup> Street and K-10 intersection, which is currently designated a CC400 with a request to designate it as a CC600.

The size of the two corners of the intersection that are designated as a future Auto-Related Commercial Center are limited by an I-70 ramp and the close proximity to N. 1800 Road, which is a principle arterial. The two corners may not have the necessary land area to support a large commercial retail area. This may require the commercial retail uses to extend north or east of the intersection onto property which is currently designated for industrial uses by the *K-10 and Farmer's Turnpike Plan*. The concentration of industrial use in this area is important for community-wide economic development and should be protected from encroachment by commercial retail uses. Further, there is no planned use that is generating the need to redesignate this node.

#### Recommendation

This intersection is not appropriate as a future CC600 Commercial Center. A review of the proposed CC600 policies follows.





#### Proposed

## Policy 3.10: Criteria for Community Commercial Centers (under 600,000 square feet) CC600

A. CC600 Centers shall be located at the intersection of two state or federally designated highways. This is the I-70 and K-10 Highway intersection.

- B. CC600 Centers shall have a maximum of 600,000 gross square feet of commercial retail space as defined in this chapter. Other uses of a non-retail nature shall not have a space limitation. The property is undeveloped. This criterion could be met if re-designated as a CC600.
- C. A maximum of 90 percent of the commercial square footage, as defined in this chapter, in a new CC600 Center shall be located on two corners of the intersection. The remaining commercial square footage, as defined in this chapter, shall be located on one or both of the remaining corners. The property is undeveloped. This criterion could be met if re-designated as a CC600.
- D. No more than two commercial buildings over 100,000 gross square feet each may be located on a single corner of the node. The property is undeveloped. This criterion could be met if re-designated as a CC600.
- E. Corners of the node that are not developed with commercial uses should be utilized for office, employment-related, public and semi-public, parks and recreation, and higher-density residential uses with extensive on-site screening. Encourage the development of mixed-use centers (office, employment-related uses, public and semi-public uses) adjacent to community commercial development to provide mutual attraction to employees and retailers and to enhance the visual image of the area. The property is undeveloped. This criterion could be met if re-designated as a CC600.
- F. A nodal or area plan must be completed before a development proposal for any corner of a CC600 Center is forwarded to the Planning Commission. Expansion of the CC600 center shall require amendment of the nodal or area plan. A Sector Plan exists for this intersection. The Farmer's Turnpike and K-10 Plan designates the 4 corners for Auto-Related Commercial and Medium Density Residential future land use. The Plan would have to be amended to reflect the CC600 designation. There has been no change in circumstance to warrant such an amendment.
- G. CC600 Centers shall develop in a manner that is consistent with the city's adopted design guidelines. Commercial Design review is required for all new commercial development.

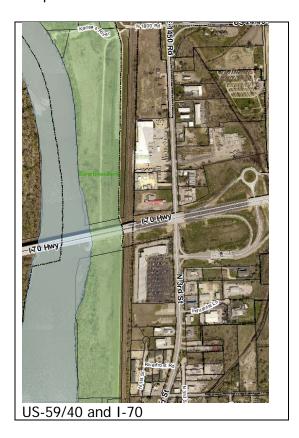
#### US59/40 and I-70

Horizon 2020 currently designates this intersection as an Auto-Related Commercial Center. The intersection is developed with commercial and industrial uses. There remains little available land to develop additional commercial uses.

Further, the vast majority of the intersection is located within the 100-year floodplain. Additional development in the area has implications for storm water management. The *Northeast Sector Plan* is a future land use plan for the Grant Township area north and east of this intersection. The *Northeast Sector Plan* recommends very limited future development due to a number of factors, including storm water concerns.

#### Recommendation

This intersection is not appropriate as a CC600 Commercial Center. A review of the proposed CC600 policies follows.





#### **Proposed**

## Policy 3.10: Criteria for Community Commercial Centers (under 600,000 square feet) CC600

- A. CC600 Centers shall be located at the intersection of two state or federally designated highways. This is the US-59/40 and I-70 intersection.
- B. CC600 Centers shall have a maximum of 600,000 gross square feet of commercial retail space as defined in this chapter. Other uses of a non-retail nature shall not have a space limitation. The intersection currently has less than

600,000 gross square feet being used as commercial retail space. To reach that level of commercial retail development the intersection likely will have to redevelop with larger commercial buildings. Larger buildings, and their associated parking, could exacerbate the existing storm water issues in this area.

- C. A maximum of 90 percent of the commercial square footage, as defined in this chapter, in a new CC600 Center shall be located on two corners of the intersection. The remaining commercial square footage, as defined in this chapter, shall be located on one or both of the remaining corners. This is a developed intersection that wasn't originally planned as a commercial node. Therefore it is difficult to determine if it currently meets this criterion given the existing development.
- D. No more than two commercial buildings over 100,000 gross square feet each may be located on a single corner of the node. Buildings of this size, and their associated parking, could exacerbate the existing storm water issues in this area.
- E. Corners of the node that are not developed with commercial uses should be utilized for office, employment-related, public and semi-public, parks and recreation, and higher-density residential uses with extensive on-site screening. Encourage the development of mixed-use centers (office, employment-related uses, public and semi-public uses) adjacent to community commercial development to provide mutual attraction to employees and retailers and to enhance the visual image of the area. While there are some non-commercial employment related uses, all of the corners contain some retail development. There is no residential in the immediate area.
- F. A nodal or area plan must be completed before a development proposal for any corner of a CC600 Center is forwarded to the Planning Commission. Expansion of the CC600 center shall require amendment of the nodal or area plan. The is no Nodal or Area Plan for the intersection. The *Northeast Sector Plan* is immediately adjacent to the area.
- G. CC600 Centers shall develop in a manner that is consistent with the city's adopted design guidelines. Commercial Design review is required for all new commercial development.

#### K-10 Highway and the South Lawrence Trafficway

*Horizon 2020* currently designates this intersection as a CC400 Commercial Center. The intersection is currently undeveloped. The exact location of the commercial node is unknown at this time due to the lack of a developed transportation system in the area.

This area is poised to become a major transportation intersection upon completion of the South Lawrence Trafficway.

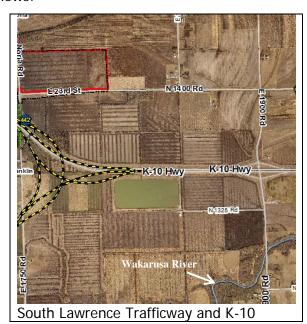
This area is less likely to see a large amount of residential development immediately adjacent to the intersection, compared with the W. 6<sup>th</sup> Street and K-10 node, due to the presence of the Wakarusa River, which is south of the intersection, and the regulatory flood hazard areas.

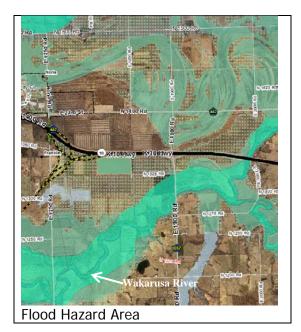
The Southeast Area Plan covers an area west of this intersection. The Plan designates a range of land uses for the area including low, medium and high density residential, industrial/employment uses, and Neighborhood and Community Commercial designations. The commercial designations are approximately 1 and 2 miles from this intersection.

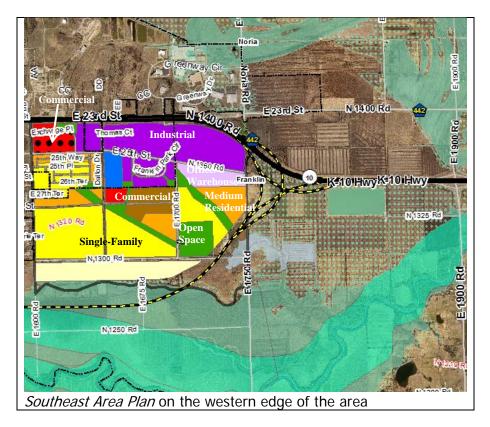
A lack of significant future residential development along with future commercial designations west of the area do not support expanding this node from a CC400 to a CC600 designation at this time, though the true impact of completing the South Lawrence Trafficway is unknown and this area may someday support the CC600 designation.

#### Recommendation

While the intersection may be appropriate for the CC400 designation, it is not appropriate for expansion to a CC600 designation at this time. A review of the proposed CC600 policies follows.







## Proposed Policy 3.10: Criteria for Community Commercial Centers (under 600,000 square feet) CC600

- A. CC600 Centers shall be located at the intersection of two state or federally designated highways. This is the future intersection of the South Lawrence Trafficway and K-10 Highway.
- B. CC600 Centers shall have a maximum of 600,000 gross square feet of commercial retail space as defined in this chapter. Other uses of a non-retail nature shall not have a space limitation. The property is undeveloped. This criterion could be met if re-designated as a CC600.
- C. A maximum of 90 percent of the commercial square footage, as defined in this chapter, in a new CC600 Center shall be located on two corners of the intersection. The remaining commercial square footage, as defined in this chapter, shall be located on one or both of the remaining corners. The property is undeveloped. This criterion could be met if re-designated as a CC600.
- D. No more than two commercial buildings over 100,000 gross square feet each may be located on a single corner of the node. The property is undeveloped. This criterion could be met if re-designated as a CC600.
- E. Corners of the node that are not developed with commercial uses should be utilized for office, employment-related, public and semi-public, parks and

recreation, and higher-density residential uses with extensive on-site screening. Encourage the development of mixed-use centers (office, employment-related uses, public and semi-public uses) adjacent to community commercial development to provide mutual attraction to employees and retailers and to enhance the visual image of the area. The property is undeveloped. This criterion could be met if re-designated as a CC600.

- F. A nodal or area plan must be completed before a development proposal for any corner of a CC600 Center is forwarded to the Planning Commission. Expansion of the CC600 center shall require amendment of the nodal or area plan. The is no Nodal or Area Plan for the intersection.
- G. CC600 Centers shall develop in a manner that is consistent with the city's adopted design guidelines. Commercial Design review is required for all new commercial development.

#### US59 (Iowa Street) and K-10

Horizon 2020 currently designates the southern portion of the intersection as an Auto-Related Commercial Center. The southern portion of the intersection is currently undeveloped. The northern portion of the intersection is currently developed with strip commercial uses and is designated as a Regional Commercial Center (1.5 million square feet of retail).

The South Iowa corridor from 23<sup>rd</sup> Street to K-10 Highway is a strip commercial area with a large amount of commercial retail square footage. The area has essentially become a Regional Commercial Center, and *Horizon 2020* recognizes the area as such.

The Wakarusa River is south of the area and the portion of the intersection south of K-10 contains regulatory flood hazard area.

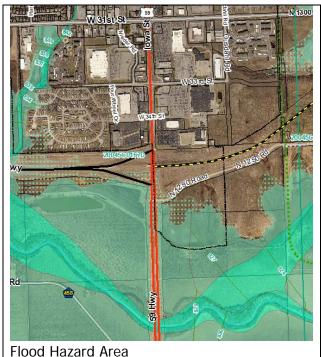
The *Revised Southern Development Plan* designates land uses for this intersection. The Plan designated the northwest and northeast corners as a Regional Commercial Center with the southwest and southeast corners designated as Auto-Related Commercial and open space.

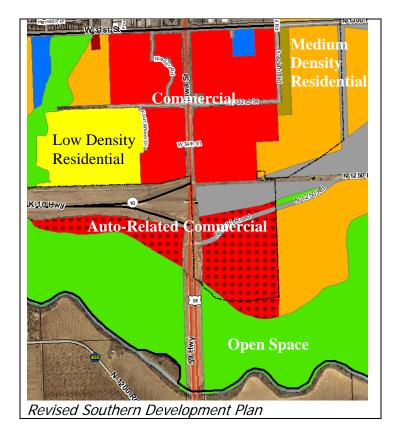
As Lawrence grows south of the Wakarusa River in the future, it may be appropriate to extend the regional commercial uses south of K-10 Highway, a designation that would surpass the CC600 designation as the north corners of the node, south of 31<sup>st</sup> Street, already have more than 900,000 square feet of commercial retail.

#### Recommendation

This intersection is not appropriate as a CC600 Commercial Center because the north corners south of 31<sup>st</sup> Street (the areas between 31<sup>st</sup> Street and K-10) already have in excess of 900,000 square feet of commercial retail. It may be more appropriate to designate the South Iowa corridor as a Regional Commercial Center that extends south of K-10 Highway interchange. A review of the proposed CC600 policies follows.







Policy 3.10: Criteria for Community Commercial Centers (under 600,000 square feet) CC600

- A. CC600 Centers shall be located at the intersection of two state or federally designated highways. This is the US-59 and K-10 intersection.
- B. CC600 Centers shall have a maximum of 600,000 gross square feet of commercial retail space as defined in this chapter. Other uses of a non-retail nature shall not have a space limitation. The north corners of the intersection, between 31<sup>st</sup> Street and K-10, already have more than 900,000 square feet of commercial retail.
- C. A maximum of 90 percent of the commercial square footage, as defined in this chapter, in a new CC600 Center shall be located on two corners of the intersection. The remaining commercial square footage, as defined in this chapter, shall be located on one or both of the remaining corners. The north corners of the intersection, between 31<sup>st</sup> Street and K-10, already have more than 900,000 square feet of commercial retail.
- D. No more than two commercial buildings over 100,000 gross square feet each may be located on a single corner of the node. The existing development on the north corners may not comply with this criterion.
- E. Corners of the node that are not developed with commercial uses should be

utilized for office, employment-related, public and semi-public, parks and recreation, and higher-density residential uses with extensive on-site screening. Encourage the development of mixed-use centers (office, employment-related uses, public and semi-public uses) adjacent to community commercial development to provide mutual attraction to employees and retailers and to enhance the visual image of the area. There are some residential uses within the northwest corner. Otherwise, the bulk of the uses in the northwest and northeast corners are commercial retail uses.

- F. A nodal or area plan must be completed before a development proposal for any corner of a CC600 Center is forwarded to the Planning Commission. Expansion of the CC600 center shall require amendment of the nodal or area plan. The *Revised Southern Development Plan* is the plan for the area. Designating the property south of K-10 as anything other than Auto-Related Commercial may require an amendment to the Plan.
- G. CC600 Centers shall develop in a manner that is consistent with the city's adopted design guidelines. Commercial Design review is required for all new commercial development.



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### INTRODUCTION

# **Background and Purpose**

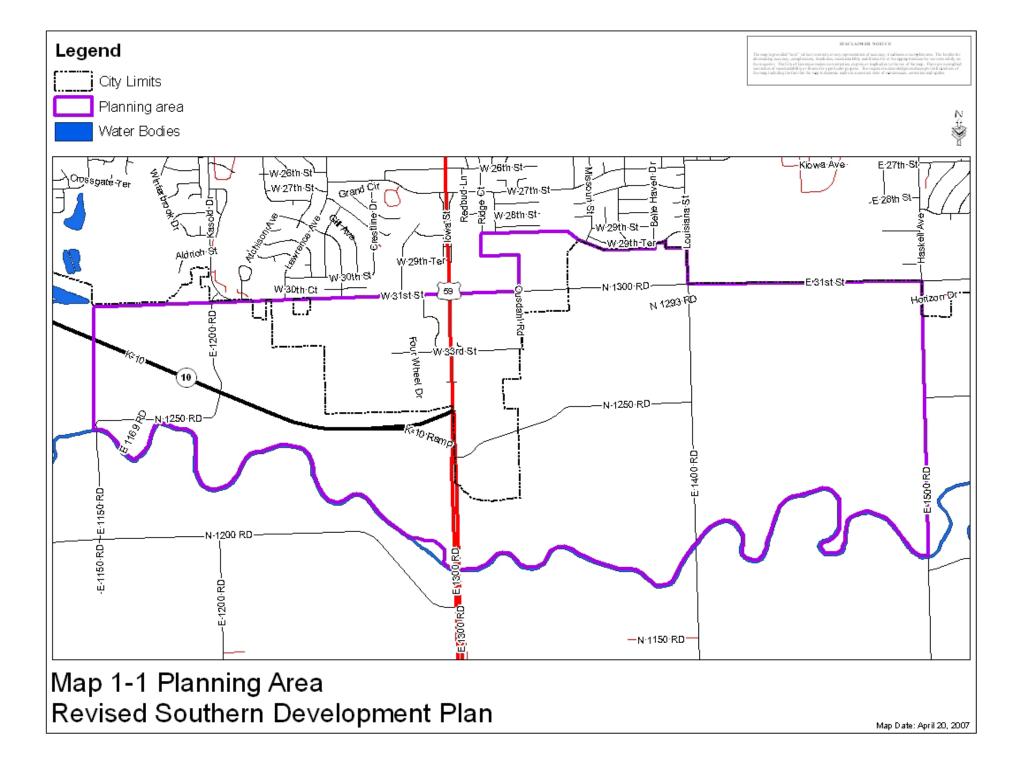
The original Southern Development Plan was adopted March 1, 1994 by the Lawrence City Commission. This plan covered an area roughly bounded on the north by W. 31<sup>st</sup> Street, to the west by Kasold Drive, to the south by the north bank of the Wakarusa River, and to the east by Louisiana Street. This land was historically used for agricultural purposes and with the growth of the city moving south and west, a guide for development was needed. The study area has not developed to the extent that the Southern Development Plan had anticipated, and the plan needs to be updated.

The purpose of the *Revised Southern Development Plan* is to update the boundaries of the study area and update the plan regarding land use, existing facilities, and transportation to show current information. Also, updated land use policies, and future land use maps are needed to reflect the current conditions and current community visions.

# **Description of Planning Area**

The planning area for the *Revised Southern Development Plan* has been expanded to include property along the W. 31<sup>st</sup> Street corridor to allow the consideration of future transportation issues. The adjusted planning area for the *Revised Southern Development Plan* contains approximately 2,260 acres, and is shown on Map 1-1. The planning area is contained as follows:

- to the north: W. 31<sup>st</sup> Street and the properties north of W. 31<sup>st</sup> Street between Ousdahl Road and Louisiana Street;
- to the west: E. 1150 Road extended:
- to the south: the north side of the Wakarusa River;
- to the east: E. 1500 Road (Haskell Avenue).



# **Policy Framework**

Horizon 2020 serves as the overall planning guide and policy document for this plan. In addition to Horizon 2020, guiding policy is also obtained in other adopted physical element plans. Together, these plans serve as the general "umbrella" policies under which the plan is developed. Listed, these plans are:

- Horizon 2020, The Comprehensive Plan for Lawrence and Unincorporated Douglas County. Lawrence-Douglas County Metropolitan Planning Office. 1998.
- Transportation 2025, Lawrence/Douglas County Long Range Transportation Plan. Lawrence/ Douglas County Metropolitan Planning Office and LSA Associates. September 2002.
- Lawrence-Douglas County Bicycle Plan, Lawrence/ Douglas County Metropolitan Planning Office. May 2004.
- Lawrence Parks & Recreation Department A Comprehensive Master Plan. Leon Younger & PROS. 2000.
- 31<sup>st</sup> Street Corridor Study, Iowa Street to County Route 1057. TransSystems Corporation. January 28, 2003.
- City of Lawrence, Kansas Water Master Plan. Black & Veatch. December 2003.
- City of Lawrence, Kansas Wastewater Master Plan. Black & Veatch. December 2003.

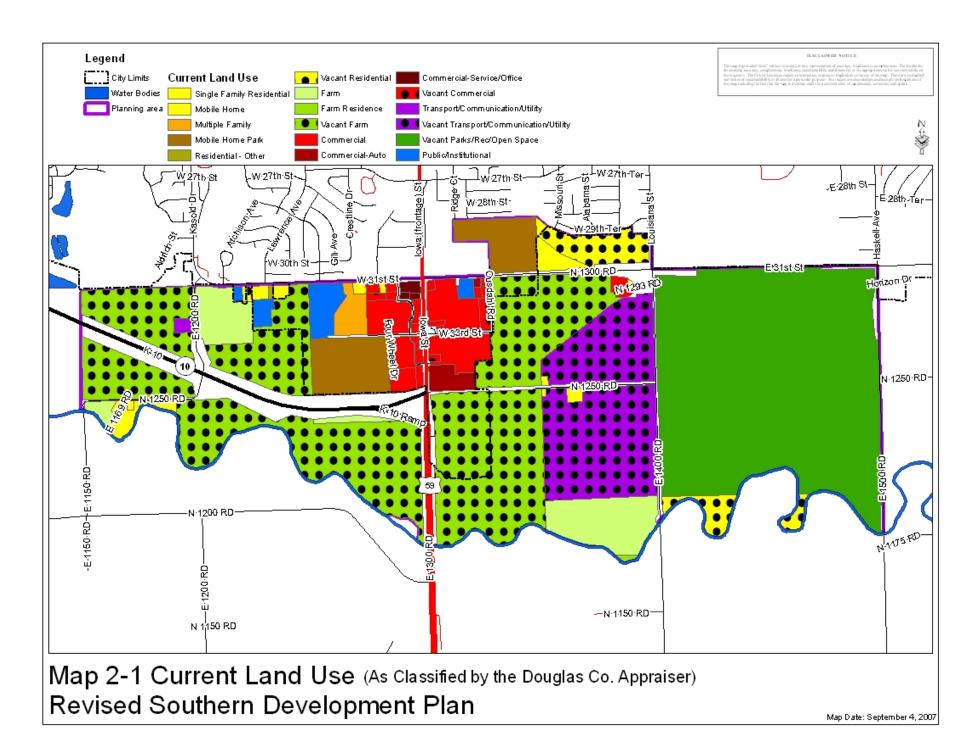
# **EXISTING CONDITIONS**

#### **Current Land Use**

The *Revised Southern Development Plan's* current land uses vary from farmland to commercial uses within its approximately 2,260 acres. According to the Douglas County Appraiser's Office, the majority of the acreage is categorized as Parks/Rec/Open Space and Commercial land uses. These two uses comprise of over half of the planning area's acreage. The appraiser's land use acreage totals excludes most road right-of-ways.

Table 2-1

Appraiser's Land Use Classification	Acres
Single Family Residential	37.03
Mobile Home	0.74
Multiple Family	16.48
Mobile Home Park	96.87
Residential - Other	0.87
Vacant Residential	63.44
Farm	111.40
Farm Residence	1.41
Vacant Farm	692.24
Commercial	104.16
Commercial-Auto	13.69
Commercial-Service/Office	4.38
Vacant Commercial	8.10
Transport/Communication/Utility	3.51
Vacant Transport/Communication/Utility	89.08
Vacant Parks/Rec/Open Space	763.22
Public/Institutional	31.52
TOTAL	2,038.13



# **Current Zoning**

The City of Lawrence Land Development Code and the Zoning Regulations for the Unincorporated Territory of Douglas County are intended to implement the goals and policies in Horizon 2020 in a manner that protects the health, safety, and general welfare of the citizens. The Land Development Code and the Douglas County Zoning Regulations establish zoning regulations for each land use category which development must follow.

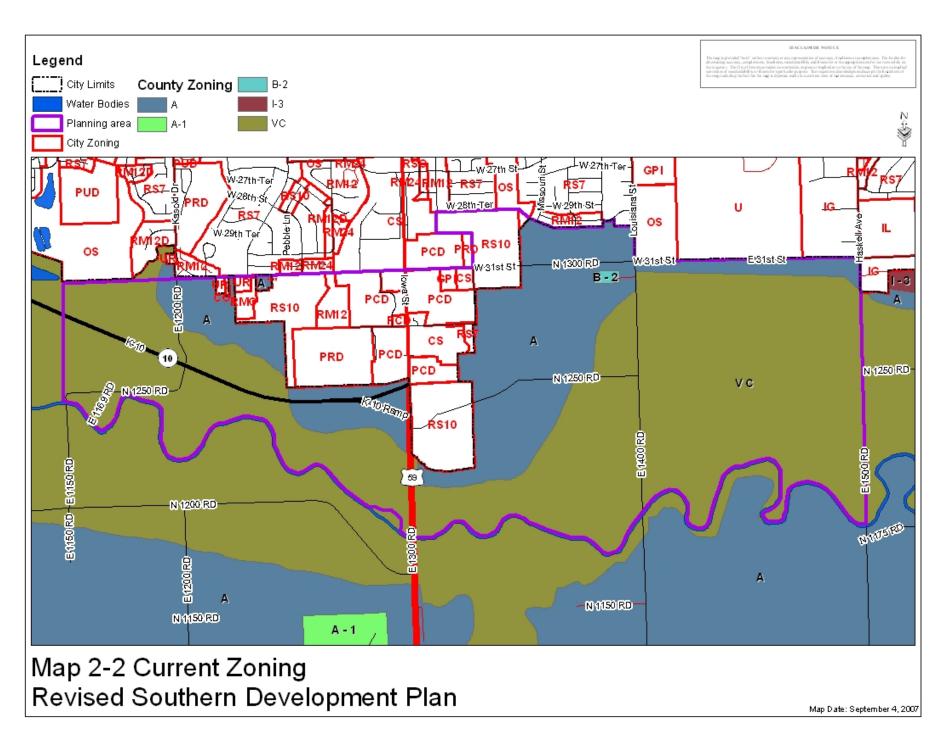
The *Revised Southern Development Plan* planning area is located partially in the county and partially within the city. Map 2-2 shows the current zoning designations and the tables below describe the map designations.

Table 2-2

City Zoning	District Name	Comprehensive Plan Designation
RS10	Single-Dwelling Residential (10,000 sq. feet per dwelling unit)	Low-Density Residential
RS7	Single-Dwelling Residential (7,000 sq. feet per dwelling unit)	Low-Density Residential
RM12	Multi-Dwelling Residential (12 dwelling units per acre)	Medium-Density Residential
PRD	Planned Residential Development	N/A
СО	Office Commercial	Office or Office/Research
CS	Strip Commercial	N/A
PCD	Planned Commercial Development	N/A
GPI	General Public and Institutional	N/A
UR	Urban Reserve	N/A

Table 2-3

County Zoning	District Name	Comprehensive Plan Designation
А	Agricultural District	Agriculture
B-2	General Business District	N/A
V-C	Valley Channel District	N/A



#### **Current Infrastructure**

### Water

City water is supplied to most of the planning area that is within the city limits. The portions of the planning area that are located in the county are not located in a rural water district. These properties are obtaining water from wells located on the property. The City water lines are shown on Map 2-3.

# Sanitary Sewer

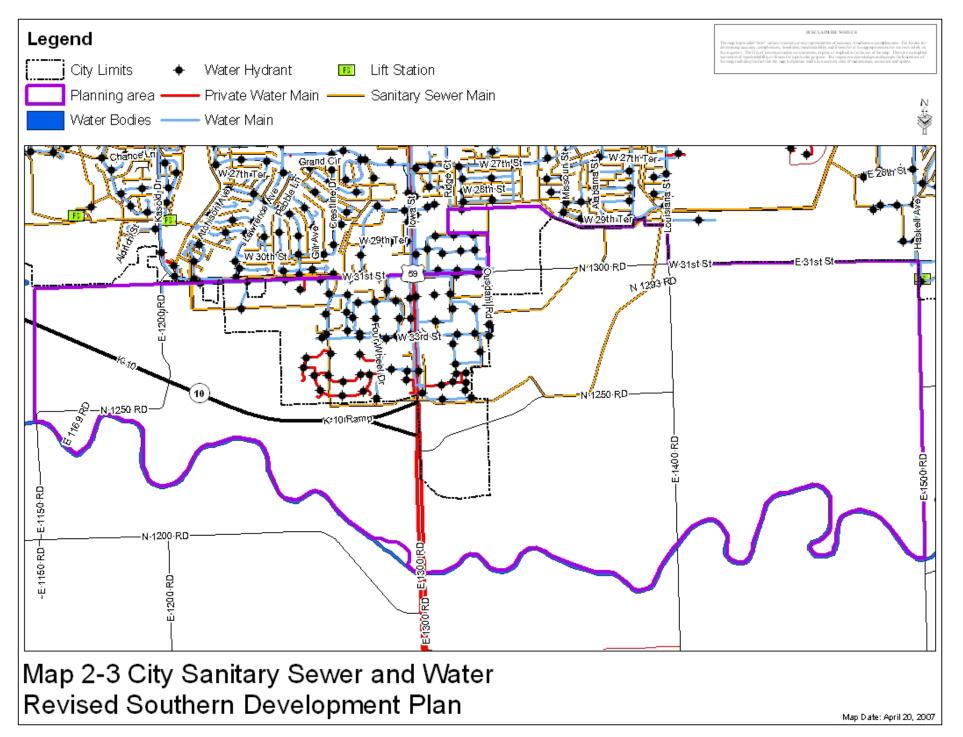
City sanitary sewer is supplied to most of the planning area that is within the city limits and to limited areas in the county. The portions of the planning area located in the county that are not serviced by City sanitary sewer are serviced by private septic systems. The City sanitary sewer lines are shown on Map 2-3.

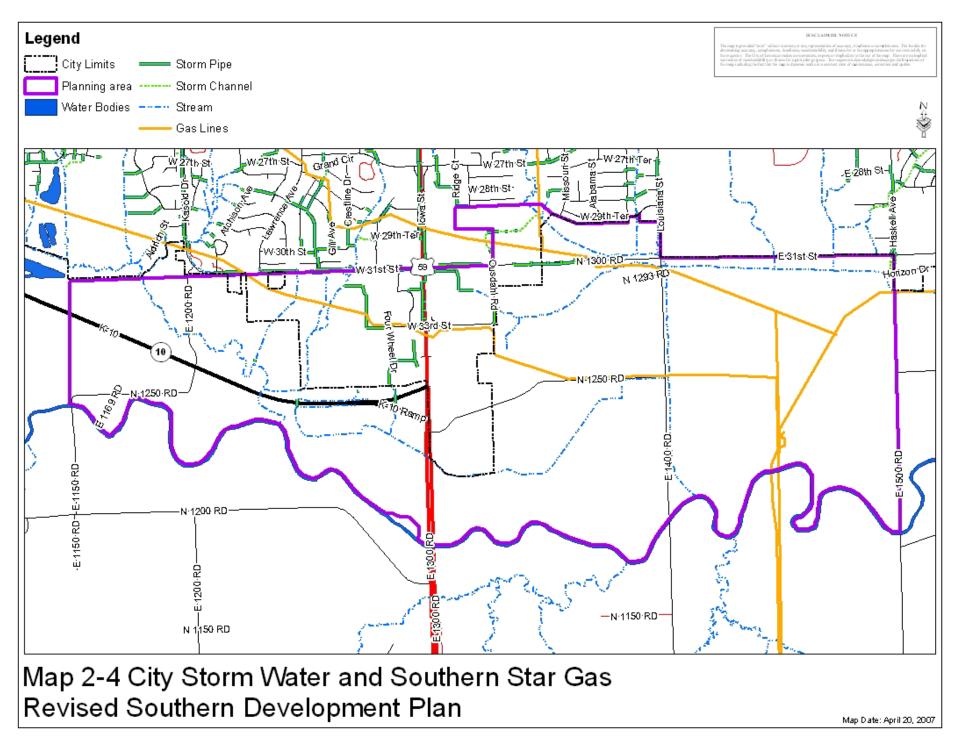
### Storm Sewer

City storm sewer is provided throughout the planning area that is within the city limits by storm pipes, storm channels, or by way of streams. The portion of the planning area that is in the county is partially serviced by way of streams. The City storm sewer and streams are shown on Map 2-4.

### Gas

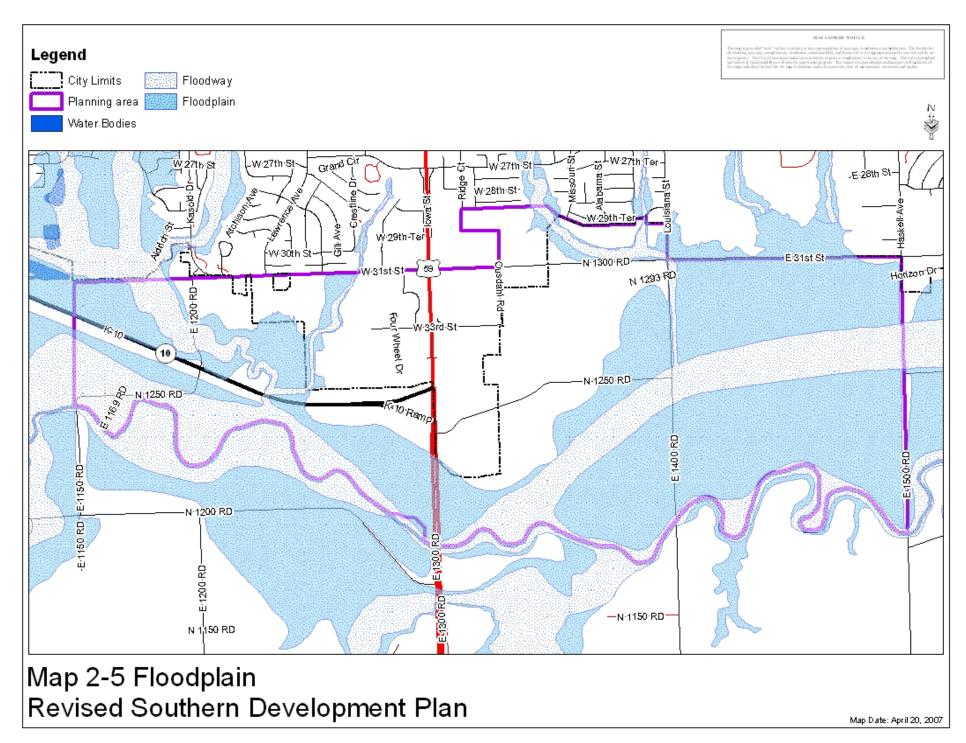
Southern Star Gas has pipes that pass though a large portion of the planning area. These pipelines are shown on Map 2-4.





# Floodplain

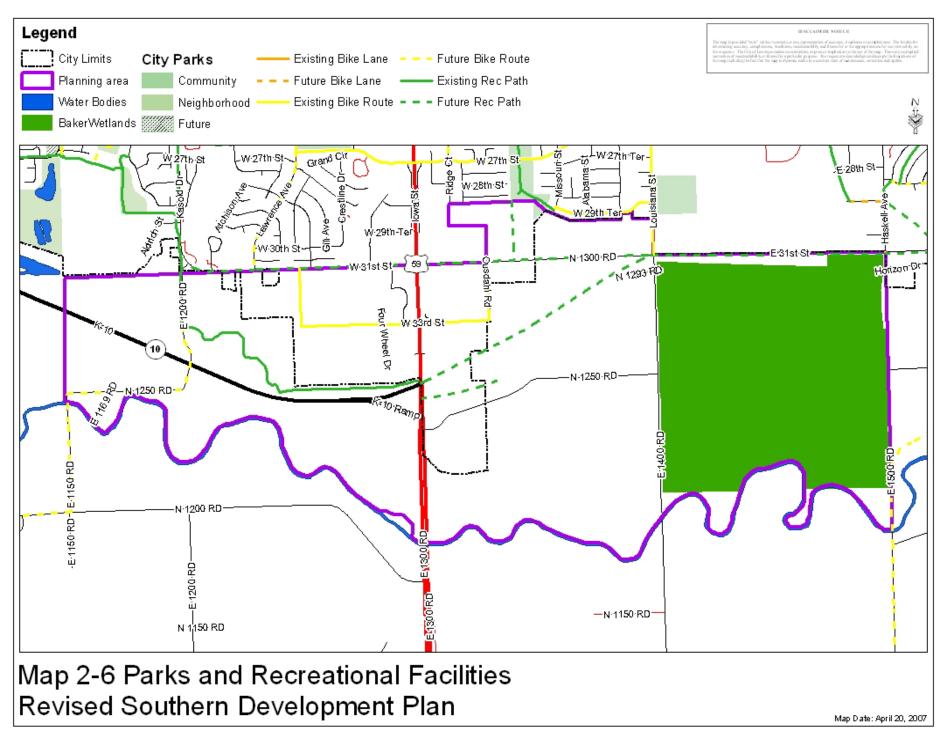
The FEMA (Federal Emergency Management Agency) designated special flood hazard area makes up a large portion of the *Revised Southern Development Plan* planning area and is shown on Map 2-5. Of the total 2,260 acres within the planning area, 1,464 acres are located within the floodplain and/or the floodway. The floodplain is any land area susceptible to being inundated by flood waters from any source. The floodway is the channel of a river or other watercourse and the adjacent land areas that must be reserved in order to discharge the base flood without cumulatively increasing the water surface elevation more than a designated height. Developing in the floodplain is allowed both in the City and in the County based on the corresponding regulations. No development is allowed in the floodway except for flood control structures, road improvements, easements and rights-of-way, or structures for bridging the floodway.



#### Parks and Recreational Facilities

The planning area of the *Revised Southern Development Plan* includes one park and recreational facility shown on Map 2-6. The planning area includes existing and future bike routes and recreational paths. Bike routes are a network of streets to enable direct, convenient, and safe access for bicyclists. A Recreational path is a separate path adjacent to and independent of the street and is intended solely for non-motorized travel.

The Haskell-Baker Wetlands is located on the eastern edge of the planning area and includes approximately 583 acres of wetlands. These wetlands are jointly owned by Baker University, Haskell Indian Nations University, the Kansas Department of Wildlife and Parks, and University of Kansas. The wetlands are a National Natural Landmark and they support 471 documented species of vascular plant, 254 species of bird, and 61 additional vertebrate species. A self guided tour of the wetlands via a boardwalk is provided through the wetlands.



### **Transportation**

### <u>Streets</u>

Transportation 2025 (T2025) is the comprehensive, long-range transportation plan for the metropolitan area. T2025 designates streets according to their functional classification or their primary purpose. These functional classifications are shown on Map 2-7. The classification system can be described as a hierarchy from the lowest order, local streets that serve to provide direct access to adjacent property, to collector streets that carry traffic from local streets, to major thoroughfares (arterial streets) that carry traffic across the entire city. Freeways and expressways are the highest order of streets and are designed with limited access to provide the highest degree of mobility to serve large traffic volumes with long trip lengths.

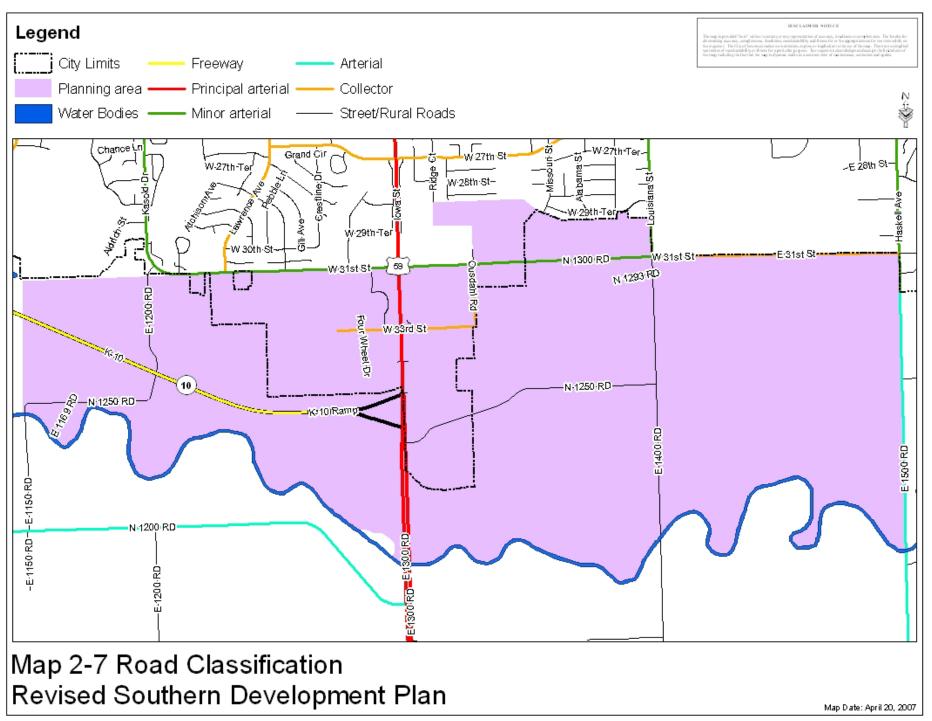
The planning area for the *Revised Southern Development Plan* includes all the *Transportation 2025* identified gateways into Lawrence from the south. S. Iowa Street/Hwy 59 is identified as a major gateway, and Louisiana Street /E. 1400 Road and Haskell Avenue/E. 1500 Road are identified as minor gateways.

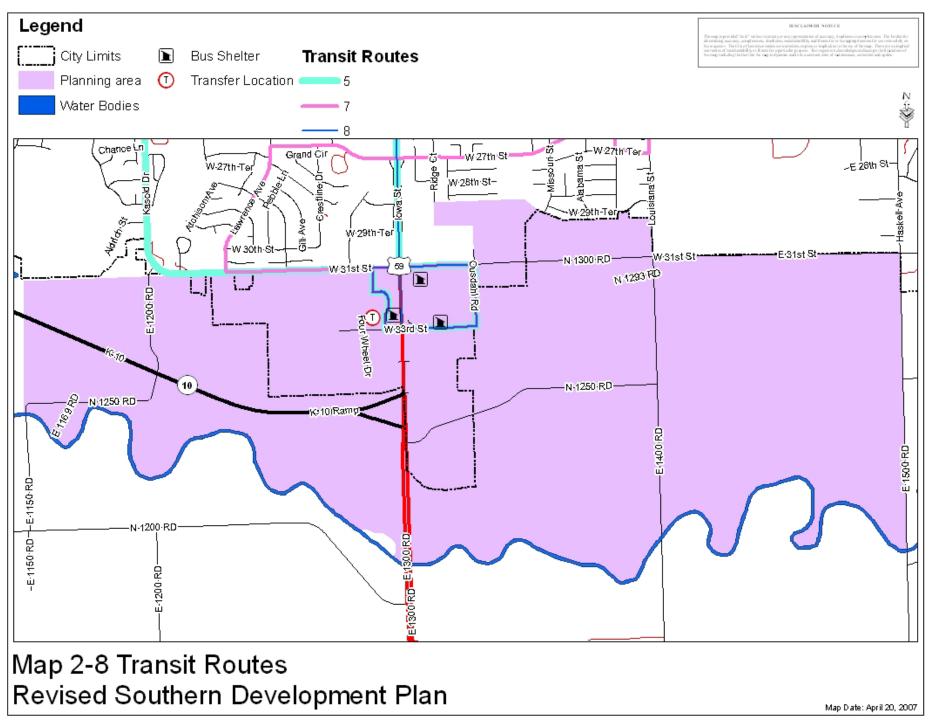
*Transportation 2025* identifies the South Lawrence Traffic Way (SLT/K-10) and S. Iowa Street/Hwy 59 as truck routes.

### Transit

Lawrence has a public transportation system (The "T") which operates throughout the city. This system allows people that do not live within walking distance of a neighborhood to utilize the neighborhood services without relying on an automobile. The city transit system has three routes that travel into the *Revised Southern Development Plan* planning area, which are shown along with shelters and a transfer location, on Map 2-8.

- Route 5, 23rd/Clinton Crosstown Wakarusa/South Iowa/Industrial Park, travels through the planning area along Kasold Drive, W. 31<sup>st</sup> Street, Neider Road, Four Wheel Drive, and S. Iowa Street.
- Route 7, South Iowa/Downtown, travels through the planning area along Lawrence Avenue, W. 31<sup>st</sup> Street, Neider Road, Four Wheel Drive, W. 33<sup>rd</sup> Street, Ousdahl Road, and S. Iowa Street.
- Route 8, KU/South Iowa/Downtown, travels through the planning area along Lawrence Avenue, W. 31<sup>st</sup> Street, Neider Road, Four Wheel Drive, W. 33<sup>rd</sup> Street, Ousdahl Road, and S. Iowa Street.





# RECOMMENDATIONS

Land Use (See Map 3-1 or Map 3-2)

### Low-Density Residential:

The intent of the low-density residential use is to allow for single-dwelling type uses.

Density: 6 or fewer dwelling units per acre

Intensity: Low Applicable Areas:

- Property southwest of the intersection of Kasold Drive and W. 31<sup>st</sup> Street, and west and east of E. 1200 Road.
- Property southwest of the intersection of Four Wheel Drive and W. 33<sup>rd</sup> Street.

Zoning Districts: RS7 (Single-Dwelling Residential), RS5 (Single-Dwelling Residential), RM12 (Multiple-Dwelling Residential), RM12D (Multi-Dwelling Duplex Residential), PD (Planned Development Overlay)

Primary Uses: Single-family dwellings, duplex, attached dwellings, group home, public and civic uses

# Medium-Density Residential:

The intent of the medium-density residential use is to allow for a variety of types of residential options for the area.

Density: 7-15 dwelling units per acre

Intensity: Medium Applicable Areas:

- Property to the south of W. 31<sup>st</sup> Street and west and east of Lawrence Avenue.
- Property to the southwest of the intersection of Four Wheel Drive and W. 31<sup>st</sup> Street.
- Property between Ousdahl Road and Louisiana Street, south of W. 31<sup>st</sup> Street.
- Property to the northeast of the intersection of W. 31<sup>st</sup>
   Street and Ousdahl Road.
- Property to the north and west of the intersection of Louisiana Street and W. 31<sup>st</sup> Street.
- Property to the southwest of N. 1250 Road.

Zoning Districts: RS5 (Single-Dwelling Residential), RS3 (Single-Dwelling Residential), RM12 (Multiple-Dwelling Residential), RM12D (Multi-Dwelling Duplex Residential), RM15 (Multiple-Dwelling Residential), PD (Planned Development Overlay)

Primary Uses: Single-family dwellings, duplex, attached dwellings, multi-dwelling structures, group home, civic and public uses

### Residential/Office:

The intent of the residential/office use is to allow a mix of office use with low-density residential uses.

Density: 4-15 dwelling units per acre

Intensity: Low-Medium

Applicable Areas:

 Property along the east side of Ousdahl Road, south of W. 31<sup>st</sup> Street.

Zoning Districts: RSO (Single-Dwelling Residential-Office), PD (Planned Development Overlay)

Primary Uses: Single-family dwellings, duplex, group home, civic and public uses, veterinary, offices, personal improvement

# Office:

The intent of the office use is to allow for general office uses that would be minimally evasive to nearby residential uses.

Intensity: Medium Applicable Areas:

 Property to the south of W. 31<sup>st</sup> Street and west and east of Lawrence Avenue.

Zoning Districts: CO (Commercial Office), PD (Planned Development Overlay)

Primary Uses: Civic and public uses, medical offices, veterinary office and grooming, general office

# **Traditional Neighborhood Development (TND):**

The intent of Traditional Neighborhood Development areas are characterized by mixed land uses, grid like street patterns, pedestrian circulation, intensively-used open spaces, architectural character, and a sense of community.

Density: Variable Intensity: Variable Applicable Areas:

- Property between Ousdahl Road and Louisiana Street, south of W. 31<sup>st</sup> Street.
- Property to the southwest of N. 1250 Road

Zoning Districts: T3, T4, T5, T5.5

Primary Uses: Residential, retail, office, civic

### Commercial:

The intent of the commercial use is to allow for retail and service type uses geared toward the community as a whole and autorelated uses geared toward traffic from Hwy K-10.

Intensity: Medium to High

Applicable Areas:

- Property to the south of W. 31<sup>st</sup> Street and west and east of Iowa Street/Hwy 59. (Regional Commercial Center)
- Property to the southeast and southwest of the intersection of K-10 and Hwy 59. (Auto-Related Commercial Center)

Zoning Districts: CC (Community Commercial Centers District), PD (Planned Development Overlay)

Primary Uses: Civic and public uses, animal services, eating and drinking establishments, general office, retail sales and services, vehicle sales and services

# Open Space:

The intent of the open space use is to protect the FEMA designated floodplain by allowing very minimal development for the public use. Intensity: Minimal

Applicable Areas:

- Property to the north of the Wakarusa River.
- Property designated by FEMA to be 100 year floodplain or floodway.

Zoning Districts: OS (Open Space), UR (Urban Reserve)

Primary Uses: Passive recreation, nature preserve, agricultural

### Public/ Institutional:

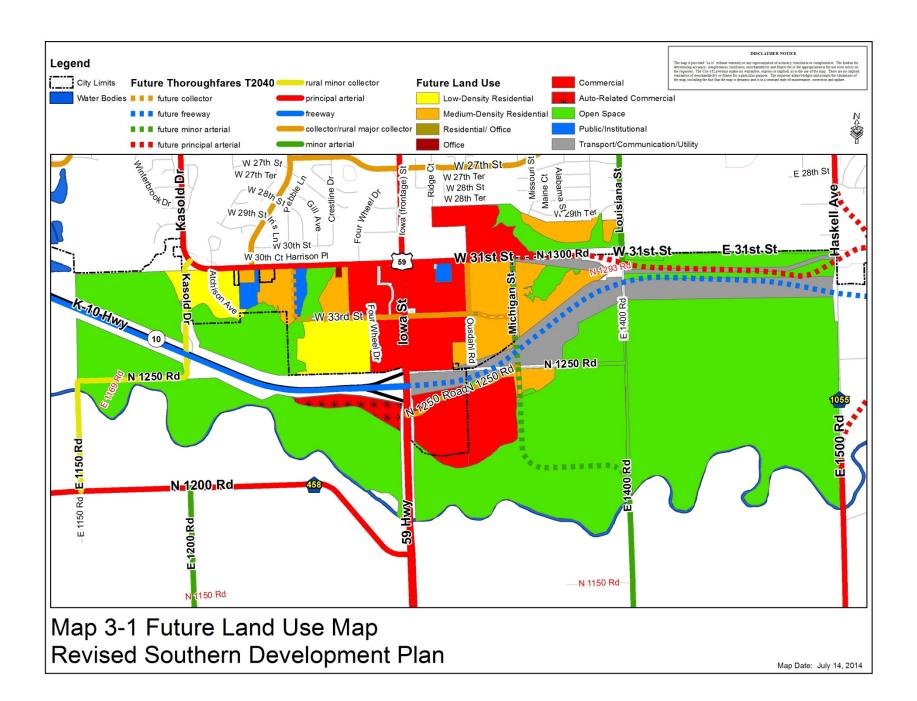
The intent of the public/institutional use is to allow for public and civic uses, recreational facilities, and utility uses.

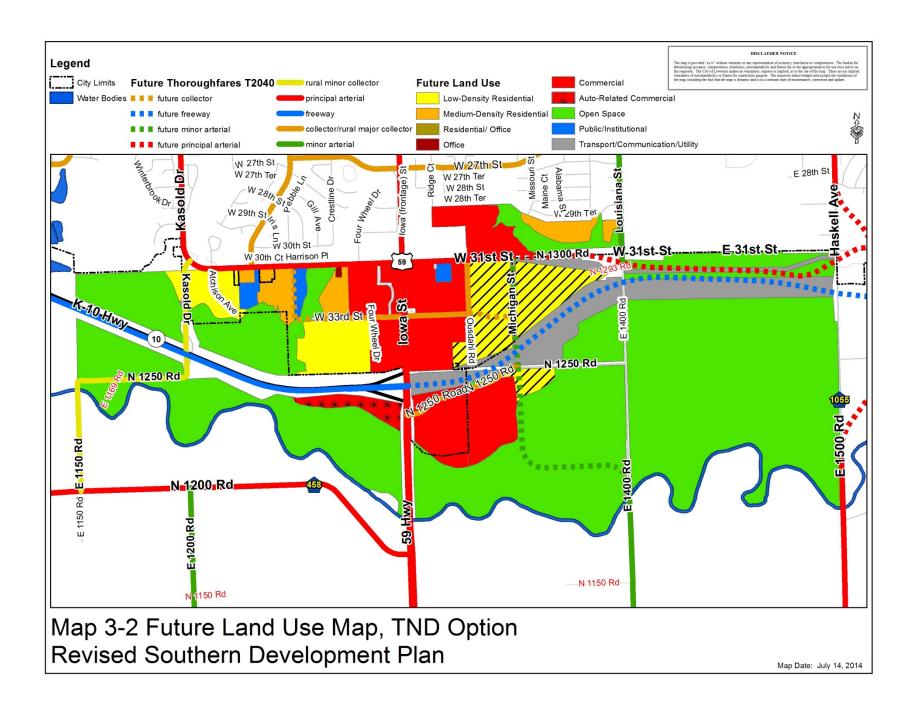
Intensity: Variable Applicable Areas:

- Residential care facility south of the intersection of W. 31<sup>st</sup> Street and Lawrence Avenue.
- Social service facility south of the intersection of W. 31<sup>st</sup> Street and Harrison Avenue.
- Post office west of Ousdahl Road and south of W. 31<sup>st</sup> Street.

Zoning Districts: GPI (General Public and Institutional)

Primary Uses: Civic and public uses, recreational facilities, utility services





#### **Policies**

# <u>General</u>

1. Traditional Neighborhood Design (TND) is encouraged where identified.

### <u>Gateways</u>

- 1. Development shall enhance 'Gateways' by creating an aesthetically pleasing view into the city.
- 2. Aesthetically pleasing landscaped entry way along Gateways shall be required. Both public and private property owners are responsible for achieving and maintaining this aesthetically pleasing landscaping.
- 3. Fencing installations shall incorporate continuous landscaping at the base and edges of the fence to integrate the fence with site and landscaping
- 4. High quality, aesthetically pleasing building materials should be used.
- 5. Pedestrian friendly connectivity between properties shall be incorporated.

### Commercial

- Encourage diversity and gradation of uses with access restricted to arterial, frontage road, or collector streets. Commercial curb cuts on major arterials shall be discouraged and frontage roads shall be encouraged.
- 2. Planned Development Overlay zones shall be self-contained with consideration given to: independent traffic networks; land use buffers; and/or a gradation of land uses, as well as, landscaped buffer(s) along the perimeter of the planned commercial development.
- 3. Future commercial development and/or redevelopments of existing commercial areas shall be in the form of Planned Development Overlays.

#### Residential

- Landscaped or open space buffers shall occur between major arterials and residential developments (exclusive of dedicated rightof-way).
- 2. The gradation of residential intensities of land uses is encouraged as this area develops or redevelops. Medium intensity areas shall be used as buffers between more intensive developments and low-density residential areas. Low-density residential developments shall be encouraged to develop on the interior of the neighborhoods units.
- 3. Single-family lots shall be designed to take access only from local streets.
- 4. Planned Residential Developments are encouraged where creative design solutions are warranted.
- 5. Property northwest of the intersection of W. 31<sup>st</sup> and Louisiana Streets, north of the FEMA designated floodplain shall:
  - have a gross density of no more than 8 dwelling units per acre, and
  - develop with similar residential character to the neighborhood to the north including such structures as single-family dwellings, duplexes, triplexes, and rowhouses.

### Open Space/Floodplain

- 1. Encourage recreational uses that do not alter the natural character of the area.
- 2. Encourage preservation of the floodplain or open space through private or public/private partnerships.
- 3. Areas within the regulatory floodplain shall not be counted as *contributing* more than 50% of the open space *used* in the computation of density for Planned Development Overlays e.g., areas designated as open space/floodplain cannot be used to justify increased residential development densities.
- 4. Encourage connection between public lands and bicycle/pedestrian trails along the South Lawrence Trafficway (SLT).
- 5. Encourage acquisition or development of land for neighborhood recreational paths.

### Landscaping

- 1. Encourage extensive open space and/or berming between different land use categories (e.g., commercial and residential) to provide noise and visual buffers.
- 2. Encourage native/low-maintenance landscape materials on public lands.

# **Transportation Network and Corridors**

- 1. Proposed development along W. 31<sup>st</sup> Street east of S. Iowa Street should assist in the cost of the interim W. 31<sup>st</sup> Street and Louisiana Street intersection improvements.
- 2. Commercial vehicular circulation patterns shall be primarily self-contained within the commercially zoned and developed area.
- 3. Limit access points onto arterial streets through the use of frontage roads and encourage reverse frontage road(s) access to be located at mid-points of blocks.
- 4. Sufficient area, outside of the required street rights-of-way, shall be required to provide screening along major transportation corridors. This area shall be restricted in use to providing for: utility needs, berming, and landscaping needs.
- 5. Churches and other community facilities shall be located where access is available from collector or arterial streets.
- 6. Transportation 2030 or subsequent long-range transportation plans, once adopted, shall supersede any recommendations, actions, or policies referenced in *Transportation 2025*.

### <u>Signage</u>

- 1. Signs shall be restricted to one building face (side).
- 2. Signage on the site (in addition to the building face sign) shall be restricted to monument type signs.
- 3. Allow only interior illuminated (or comparable) signs.

#### Utilities

- 1. Future utility transmission lines and existing overhead lines shall be placed underground when installed or replaced.
- 2. Easements for utility lines shall not coincide with easements dedicated for another specific purpose e.g., greenspace, drainage, or to protect environmental or natural characteristics such as wetlands areas.
- 3. All utilities should be provided, whether public or private, before development is allowed to proceed.

# **Exterior Lighting**

 Encourage maximum efficiency, low wattage, downward directional exterior lighting. The point source shall be screened from view offsite.



# **CHAPTER SIX - COMMERCIAL LAND USE**

The Plan's goal is to strengthen and reinforce the role and function of existing commercial areas within Lawrence and Douglas County and promote economically sound and architecturally attractive new commercial development and redevelopment in selected locations.

#### STRATEGIES: COMMERCIAL DEVELOPMENT

The principal strategies for the development and maintenance of commercial land use areas are:

- Support downtown Lawrence as the Regional Retail/Commercial/Office/Cultural Center with associated residential uses through the careful analysis of the number, scale, and location of other mixed-use commercial/retail developments in the community. Downtown Lawrence is the cultural and historical center for the community and shall be actively maintained through implementation of the adopted design guidelines that regulate the architectural and urban design character of this regional center.
- Establish and maintain a system of commercial development nodes at selected intersections which provide for the anticipated neighborhood, community and regional commercial development needs of the community throughout the planning period.
- Require commercial development to occur in "nodes", by avoiding continuous lineal and shallow lot depth commercial development along the city's street corridors and Douglas County roads.
- Encourage infill development and/or redevelopment of existing commercial areas
  with an emphasis on Downtown Lawrence and existing commercial gateways.
  Sensitivity in the form of site layout and design considerations shall be given to
  important architectural or historical elements in the review of development
  proposals.
- Improve the overall community image through development of site layout and accessibility plans that are compatible with the community's commercial and retail areas.
- Require new Commercial Centers in the unincorporated portion of Douglas
  County to be located at the intersection of two hard surfaced County Routes or
  the intersection of a hard surfaced county route and a state or federally
  designated highway and no closer than four miles to another Commercial Center
  in the unincorporated portion of Douglas County.

#### NODAL DEVELOPMENT

The Goals and Strategies in this chapter center on the Nodal Development Concept for new commercial development and the definitions of the four different categories of commercial nodes: Neighborhood, CC200, CC400, CC600, and Regional Commercial. The Nodal Development Concept encompasses all four corners of an intersection, although all four corners do not need to be commercially developed. The concept of nodal development shall also be applied to the redevelopment of existing commercial areas when the redevelopment proposal enlarges the existing commercial area. The following text provides a detailed description of the appropriate uses and development patterns for each respective category of commercial development.

Nodal Development is the antithesis of "Strip Development". "Strip Development" is characterized by high-intensity, auto-oriented uses, shallow in depth and extending linearly along a street corridor, with little consideration given to access management and site aesthetics. The Nodal Development concept requires the clear termination of commercial development within near proximity of an intersection. Commercial development that does not occur directly at the corner of an intersection must be integrated, through development plan design and platting with the property that is directly at the intersection's corner. Termination of commercial development can be accomplished through a number of methods, including: 1) Placement of transitional uses, such as office and multi-family to buffer the adjoining neighborhood from the commercial area; 2) restricting the extension of new commercial uses past established commercial areas; and 3) defining the boundaries of the development through the use of "reverse frontage" roads to contain the commercial uses.

#### **DESIGN STANDARDS**

The city shall strive to improve the design of shopping areas. The objective will be to work with commercial developers to achieve compact, pedestrian-oriented centers versus conventional strip malls. The overall goal of these standards is to improve community aesthetics, encourage more shopping per trip, facilitate neighborhood identification and support, and make shopping an enjoyable event.

New design standards shall be developed and adopted which better integrate the centers into the surrounding neighborhoods and create a focal point for those that live nearby. They should include elements that reflect appropriate and compatible site design patterns and architectural features of neighboring areas. Site design and building features shall be reflective of the quality and character of the overall community and incorporate elements familiar to the local landscape. Using a variety of building incentives to encourage mixed use development will bring consumers closer to the businesses

Design elements of particular interest that will receive close scrutiny include:

- 1. Site design features, such as building placement, open space and public areas, outdoor lighting, landscaping, pedestrian and bicycle amenities, interfacings with adjacent properties, site grading and stormwater management, parking areas and vehicular circulation (including access management).
- 2 Building design features, such as architectural compatibility, massing, rooflines, detailing, materials, colors, entryways, window and door treatments, backsides

of buildings, service/mechanical/utility features and human-scale relationships.

#### COMMERCIAL CENTER CATEGORIES

The Comprehensive Plan includes recommendations for the improvement of existing commercial areas and the development of compatible new commercial areas. It establishes a system of commercial and retail development that applies to both existing and new development locations. This system involves the designation of different types of commercial areas to distinguish between the basic role and types of land uses and the scale of development. These include the neighborhood, community and regional commercial classifications. The following descriptions are based upon recognized standards formulated by the Urban Land Institute (ULI) and knowledge gathered by the community through past experiences.

An integral component in the description of each commercial center category is the designation of an amount of commercial gross square footage deemed appropriate for each center classification. However, this plan recognizes that there will be instances in which a rezoning request for a commercial district will not be accompanied by a development plan showing the total amount of gross square footage associated with the rezoning request. In such circumstances, part of the commercial rezoning request shall include a statement regarding the maximum amount of commercial square footage that will be permitted with each particular commercial rezoning request.

#### Commercial Uses

For the purposes of this section of the Plan, the term "commercial" means retail businesses as defined as one whose primary coding under the North American Industrial Classification System (NAICS) falls into at least one of the following sectors:

- 1. Sector 44-4S: Retail Trade;
- 2. Subsector 722: Food Services and Drinking Places:
- 3. Subsector 811: Repair and Maintenance; and
- 4. Subsector 812: Personal and Laundry Services

#### ■ Downtown Commercial Center

The Downtown Commercial Center is the historic core of governmental, commercial, institutional, social and cultural activity. Transitions to adjacent neighborhoods are traditionally provided through alleyways or landscaping improvements rather than a change in use or density. The Downtown Commercial Center is restricted to the historic commercial core of Lawrence. The boundaries of Downtown Lawrence correspond with the boundaries outlined in the "Comprehensive Downtown Plan", and are described as: *starting at the Kansas River, south along Kentucky Street to just south of Vermont Towers, then east to Vermont Street, south along Vermont Street to North Park Street, east along North Park Street to Rhode Island Street, north along Rhode Island Street to 11<sup>th</sup> Street, west along 11<sup>th</sup> Street to the alley east of New Hampshire Street, north along the New Hampshire Street alley to 9<sup>th</sup> Street, east on 9<sup>th</sup> Street to Rhode Island Street, then north on Rhode Island Street to the Kansas River.* 

The Downtown Commercial Center is the Regional Retail/Commercial/Office/Cultural Center for the community and is considered a destination driver that attracts and serves the area beyond that of the local community. The Downtown Commercial Center has an established

development and architectural/urban design pattern. Unique among commercial centers in Lawrence, the Downtown Commercial Center combines a variety of land uses, including governmental, retail, office, public facilities, institutions, churches, and residential. Linear in design, the Downtown Commercial Center is focused along Massachusetts Street with New Hampshire and Vermont Streets serving as secondary activity areas. General building patterns are urban. Mixed-use, multi-story buildings are the most common building form and parking is provided on-street and through community parking lots and parking structures.

Building designs and public improvements are focused on providing a pedestrian-oriented commercial experience. Massachusetts Street has a distinct streetscape with sawtooth parking and a focus on first floor (pedestrian oriented) retail use. Vermont and New Hampshire Streets provide the major vehicular movement patterns and provide access to the majority of the community parking areas. Alleyways, which provide service access, are one of the main character-defining elements that distinguish the Downtown Commercial Center from other commercial centers. To ensure there are a variety of commercial uses, the maximum footprint for an individual store is limited to approximately 25,000 gross square feet. One of the keys to the success of the Downtown Commercial Center is the ability to provide a wide range of leasable square footage that is both flexible and capable of being tailored to a specific use. Construction within the Downtown Commercial Center is regulated by a set of design guidelines administered through an Urban Conservation Overlay Zoning District.

An important ingredient to ensuring the continued viability of Downtown is keeping it the center of the city's social and institutional activities. To maintain downtown as the city and County's hub of governmental functions; uses and buildings such as City Hall, the County Courthouse, Municipal Library, Douglas County Senior Center, Fire/Medical Department's Main Office, Police and Sheriff Offices, the Municipal Pool and the Municipal and District Courts shall remain located in Downtown.

### Neighborhood Commercial Centers

The typical nodal development concept for Neighborhood Commercial Centers includes commercial on only one corner of an arterial/collector street intersection or arterial/arterial street intersection. The remaining corners are appropriate for a variety of other land uses, including office, public facilities and high density residential. Commercial development shall not be the dominant land use at the intersection or extend into the surrounding lower-density residential portions of the neighborhood. The surrounding residential area shall be provided adequate buffering from the commercial uses through transitional zoning or lower-intensity developments. Transitions shall be accomplished by using a number of methods, such as intensive landscaping and berming, grouping of lower-intensity developments, incorporation of existing natural land features into site layout and design (ex. open space along a creek), or a combination of these methods.

Neighborhood Commercial Centers may contain a variety of commercial uses, including a grocery store, convenience store, and other smaller retail shops and services such as a barbershop or beauty salon. To insure there are a variety of commercial uses and that no one use dominates a Neighborhood Commercial Center, no one store shall occupy an area larger than 40,000 gross square feet. The only exception is a grocery store, which may occupy an area up to 80,000 gross square feet.

A Neighborhood Commercial Center provides for the sale of goods and services at the neighborhood level. Neighborhood Commercial Centers shall contain no more than a total of

100,000 gross square feet of commercial space with the exception of Neighborhood Commercial Centers that include a grocery store. Neighborhood Commercial Centers that have a grocery store larger than 60,001 gross square feet may have up to a total of 125,000 gross square feet of commercial space.

To ensure that the commercial area in a new Neighborhood Commercial Center has adequate lot size and depth, any proposal for a commercial development shall have a length-to-depth ratio between 1:1 and 3:2.

In order to facilitate the orderly development of future commercial nodes, Lawrence shall attempt to complete "nodal plans" for each future commercial center in advance of development proposals.

If a nodal plan had not been created by the city, the need to create a nodal plan for a specific intersection shall be "triggered" by the first development request (rezoning, plat, preliminary development plan, etc.) submitted to the Planning Department for any portion of the node. The creation of the nodal plan may involve input from landowners within the nodal area, adjoining neighborhoods and property owners, and appropriate local and state entities. The appropriate governing body (City or County Commission) shall approve the nodal plan before development approval within the nodal area can move forward.

### Mixed-Use Redevelopment Center

The City of Lawrence includes areas where existing structures that have not been utilized for their original purposes for an extended period of time, have experienced a high turnover rate, or have remained vacant for an extended period of time and, therefore, are suitable for redevelopment. Such areas present potential opportunities for redevelopment into mixed-use centers, offering a mix of residential, civic, office, small-scale commercial, and open space uses. This mixed use is encouraged in individual structures as well as throughout the area.

Mixed-use redevelopment centers shall include a mix of uses designed to maintain the character of the surrounding neighborhood, achieve integration with adjacent land uses, and be no larger than six acres in size. As such, retail uses within mixed-use redevelopment centers shall not exceed 25% of the net floor area within the subject area, and a single retail shop or tenant shall not occupy more than 16,000 square feet of a ground-floor level, net floor area. Neighborhood integration shall also be accomplished by providing transitions through alleyways and use and landscaping buffers, and by ensuring existing structures are incorporated into the new center where possible. New development shall respect the general spacing, mass, scale, and street frontage relationships of existing structures and surrounding neighborhoods. The City's Historic Resources Administrator shall be contacted if it is likely that historic structures exist within or near the project area.

Centers shall provide multi-modal services, allowing bicycle, pedestrian, vehicular, and, if available, transit options. Pedestrians should be able to navigate the site safely and efficiently, and travel to and from the site with ease. Pedestrian-scaled street furnishings, plantings, and gathering places shall be utilized to allow for social activity in public places. Bicycle parking shall be provided when required by the Zoning Regulations, and transit services shall be incorporated into the design where necessary.

#### Mixed-Use Districts

The City of Lawrence includes areas where infill and new development opportunities exist that would appropriately be developed or redeveloped as a mixed-use district. Such areas present potential opportunities for development and redevelopment as mixed-use districts, offering a mix of residential and non-residential uses. This mixed use is encouraged in individual structures as well as throughout the area. There are also areas that are currently mixed use in nature that should be preserved.

Mixed-use districts shall include a mix of uses designed to maintain the character of the surrounding neighborhood, achieve integration with adjacent land uses, and be no larger than 20 acres in size. Neighborhood integration may also be accomplished by providing transitions through alleyways, variation among development intensity, implementation of landscaping buffers, or by ensuring existing structures are incorporated into the development where possible. New development shall respect the general spacing, mass, scale, and street frontage relationships of existing structures and surrounding neighborhoods. The City's Historic Resources Administrator shall be included in the review process if it is likely that historic structures exist within or near the project area.

Mixed use districts shall provide multi-modal services, allowing bicycle, pedestrian, vehicular, and transit options. Pedestrians should be able to navigate the site safely and efficiently, and travel to and from the site with ease. Pedestrian-scaled street furnishings, plantings, and public spaces shall be planned to be utilized to allow for social activity. Bicycle parking shall be provided when required by the Zoning Regulations, and transit services shall be incorporated into the design where necessary.

# ■ Inner-Neighborhood Commercial Centers

A subcategory of this section is Inner-Neighborhood Commercial Centers. Typically, this is an existing commercial area within an established neighborhood. Existing Inner-Neighborhood Commercial Centers are located at:

- Southeast corner of 12<sup>th</sup> Street and Connecticut Street
- West side of the intersection of 14<sup>th</sup> Street and Massachusetts Street
- Intersection of N. 7<sup>th</sup> Street and Locust Street
- 6<sup>th</sup> Street between Indiana Street and Mississippi Street
- E. 9<sup>th</sup> Street corridor starting at Rhode Island and going east
- Northeast corner of Barker Street and 23<sup>rd</sup> Street
- 7<sup>th</sup> Street and Michigan Street.
- Northeast corner of 13<sup>th</sup> and Haskell

Redevelopment of these existing Inner-Neighborhood Commercial Centers should be facilitated through the use of alternative development standards that allow for reductions in required parking, open space, setbacks, lot dimensions and other requirements that make it difficult to redevelop existing commercial areas

#### ■ Community Commercial Center

A Community Commercial Center provides goods and services to several different neighborhood

areas. It requires a site of sufficient size to accommodate buildings, parking, stormwater detention and open space areas. Although it may include a food or drug store, it is likely to provide a broad range of retail uses and services that typically generate more traffic and require larger lot sizes then found in a Neighborhood Commercial Center. Community Commercial Center uses may include hardware stores, video outlets, clothing stores, furniture stores, grocery store, movie theaters, home improvement stores, auto supply and services, athletic and fitness centers, indoor entertainment centers, etc.

### Community Commercial Center (under 200,000 square feet): CC200

The primary purpose of the CC200 category is to provide for the expansion and redevelopment of existing Community Commercial Centers. However, a new CC200 Center can be designated. Expansion of an existing CC200 Center shall not intrude into surrounding residential areas or lower-intensity land uses. Any proposal for commercial expansion or redevelopment occurring in an area designated as a CC200 Center shall include a plan for reducing curb cuts, improving pedestrian connections, providing cross access easements to adjacent properties, and creating and/or maintaining buffering for any adjacent non-commercial uses.

All corners of CC200 Center intersections should not be devoted to commercial uses. CC200 Centers should have a variety of uses such as office, employment-related uses, public and semi-public uses, parks and recreation, multi-family residential, etc.

To insure that there are a variety of commercial uses and that no single store front dominates the CC200 Center, no individual or single store shall occupy more than 100,000 gross square feet. A general merchandise store (including discount and apparel stores) that does not exceed 65,000 gross square feet in size may be located in a CC200 Center. The sum of the gross square footage for all stores that occupy space between 40,000 and 100,000 cannot exceed 50 percent of the gross commercial square footage for the corner of the intersection where it is located. To provide adequate access and adequate circulation, CC200 Centers shall be located at an arterial/collector street intersection or arterial/arterial street intersection.

CC200 Centers shall be located with primary access designed to occur from arterial or collector streets, with secondary access occurring from neighborhood feeder streets or reverse frontage roads. The purpose of the secondary access is to collect internal neighborhood traffic so that accessibility from the adjoining neighborhoods does not require exiting the neighborhood to access community shopping. These secondary access points are intended only for neighborhood traffic. The surrounding street design shall be done in a manner to discourage access to the Commercial Center by non-neighborhood traffic. Pedestrian and bike connection to the neighborhood shall be emphasized along the secondary routes.

In order to facilitate the orderly development of future commercial nodes, Lawrence shall attempt to complete "nodal plans" for each future commercial center in advance of development proposals.

In the absence of a city created nodal plan, the need to create a nodal plan for a specific intersection will be "triggered" by the first development request (rezoning, plat, preliminary development plan, etc.) submitted to the Planning Department for any portion of the node. The creation of the nodal plan may involve input from landowners within the nodal area, adjoining neighborhoods and property owners, and appropriate local and state entities. The

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appropriate governing body (City or County Commission) shall approve the nodal plan before approval of the development within the nodal area can move forward.

#### Community Commercial Center (under 400,000 square feet): CC400

The second category of Community Commercial Centers is the CC400 Center. Although these centers usually average 150,000 gross square feet, they may be as large as 400,000 gross square feet of retail commercial space if justified by an independent market study. CC400 Centers shall be located at the intersection of two arterial streets that have at least a four-lane cross-section or the intersection of a four-lane arterial with a state or federally designated highway.

CC400 Centers shall be located with primary access designed to occur from arterial or collector streets, with secondary access occurring from neighborhood feeder streets or reverse frontage roads. The purpose of the secondary access is to collect internal neighborhood traffic so that accessibility from the adjoining neighborhoods does not require exiting the neighborhood to access community shopping. These secondary access points are intended only for neighborhood traffic. The surround street design shall be done in a manner to discourage access to the Commercial Center by non-neighborhood traffic. Pedestrian and bike connection to the neighborhood shall be emphasized along the secondary routes.

The nodal development concept for CC400 Centers includes the possibility of commercial development on more than one corner of an intersection. The non-commercial corners of a community commercial node are appropriate for a variety of non-commercial retail uses including office, public or religious facilities, health care, and medium- to high-density residential development. Community Commercial development shall not extend into the surrounding lower-density residential portions of neighborhoods. The adjoining residential area shall be provided adequate buffering from the commercial uses through transitional zoning or development. Transitions may be accomplished by using a number of methods, including extensive landscaping and berming, grouping of lower-intensity uses, incorporation of existing natural land features into site layout and design (ex. open space along a creek), or a combination of these methods.

To insure that a specific intersection complies with the CC400 Center nodal standards, a nodal plan for each new CC400 Center must be created. The nodal plan will define the area of the node and provide details including: 1) existing natural features; 2) appropriate transitional uses; 3) appropriate uses for each specific corner of the intersection; 4) access points for each corner; 5) necessary infrastructure improvements; 6) overall flow of traffic in and around the node and the surrounding area; and 7) any other necessary information.

A key element to a nodal plan is the designation of the appropriate uses for each corner of the node, which shall be governed by the above-listed details. Those details will be used to analyze a potential node. The analysis of the node may readily reveal the appropriate use for each specific corner. However, the analysis may reveal that no one use is appropriate for each specific corner, but instead a variety of uses may be considered appropriate for a specific corner. In a situation where all the corners maybe considered appropriate for commercial uses, the location of the commercial space will be dictated by the timing of the development application and the development standards located in this chapter.

In order to facilitate the orderly development of future commercial nodes; Lawrence shall

attempt to complete "nodal plans" for each future commercial center in advance of development proposals.

If the city has not created a nodal plan, the need to create a nodal plan for a specific intersection will be "triggered" by the first development request (rezoning, plat, preliminary development plan, etc.) submitted to the Planning Department for any portion of the node. The creation of the nodal plan may involve input from landowners within the nodal area, adjoining neighborhoods and property owners, and appropriate local and state entities. The appropriate governing body (City or County Commission) shall approve the nodal plan before approval of the development within the nodal area can move forward.

At least 95 percent of the commercial gross square footage in a new CC400 Center shall be located on two corners of the intersection. The remaining five percent shall be located on one of the remaining two corners. To comply with the square footage maximum for a CC400 Center and to ensure that the commercial area has adequate lot size and depth, any commercial development proposal for a single corner shall have a length-to- depth ratio between 1:1 and 3:2 and be a minimum of 20 acres in size. Proposals in which the commercial gross square footage is less than ten percent of the total square footage of the proposal do not have to meet the minimum acreage and lot length-to-depth ratio requirements.

No one store in a CC400 Center shall occupy more than 175,000 gross square feet. The sum of the gross square footage for all stores that occupy space between 100,000 gross square feet and 175,000 gross square feet shall not exceed 70 percent of the gross commercial square footage for the corner of the intersection. If a proposal for a corner of the intersection includes more than 100,000 gross square feet of commercial space, the proposal shall include a single store building that has at least 40,000 gross square feet of commercial space.

### Community Commercial Center (under 600,000 square feet): CC600

The third category of Community Commercial Centers is the CC600 Center. The primary purpose of the CC600 center is to provide opportunities for development of new Community Commercial Centers for fringe areas as neighborhoods grow and develop,

These centers allow a maximum of 600,000 square feet of commercial retail space and shall be located at the intersection of two state or federally designated highways. Other uses of a non-retail nature do not have a space limitation. A maximum of 90 percent of the commercial retail square footage in a CC600 center shall be located on two corners of the intersection. The remaining 10 percent shall be located on one or both of the remaining two corners.

CC600 centers should be developed in a nodal development pattern and be part of a specific land use plan that includes the node. The nodal plan shall also address surrounding land uses and provide for adequate transitioning of uses.

### Regional Commercial Centers

A Regional Commercial Center may provide the same services as a Community Commercial Center but should provide a greater variety and number of general merchandise, apparel and furniture stores, among other tenants. Because of the overall scale and mix of uses, a regional retail commercial center attracts and serves a population greater than and beyond that of the

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community.

The minimum area for a commercial development plan on any corner is 40 acres and the minimum street frontage is 1,400 linear feet. This will ensure a new Regional Commercial Center is capable of development with the critical mass mixture, including sites for multiple big box buildings, required parking, stormwater detention, and open space areas. A Regional Commercial Center node shall not contain more than 1.5 million gross square feet of retail commercial space. The only location for the next Regional Commercial Center is at the intersection of either two state or federal highways, or the intersection of a street identified on the Major Thoroughfares Map as an arterial street and a state or federal highway.

Development of another Regional Commercial Center will have significant impacts on the Lawrence/Douglas County community and its existing retail centers, and will place increased service demands on the community's infrastructure system. Due to these impacts, consideration of a Regional Commercial Center by the Planning and City Commissions shall utilize the best available information in the analysis, public hearing and decision making process. Therefore, when the next Regional Commercial Center is proposed, an independent market analysis shall be required at the review and analysis stage and prior to public hearing. The entity proposing the Regional Commercial Center shall provide the funds necessary for the city to hire an independent consultant, selected by the applicant from a list of approved consultants established by the city, to perform the market analysis study.

The market analysis study shall be required, at a minimum, to analyze the proposed Regional Commercial Center based on the following criteria: 1) the overall viability of the commercial proposal and the impact of the proposal on the economic vitality and health of the community in the form of impacts on existing commercial centers; 2) the appropriate phasing or timing of development of the ultimate center size based on the community's ability to absorb additional commercial square footage over a three year period; 3) a comparison of the private costs versus public infrastructure and services costs to develop the commercial center proposed; and 4) other factors identified as relevant impacts on the market by either the developer or the city. The three year time period is a typical cycle for a commercial development to go from a concept to the opening of a store.

As with the Community Commercial Center, in order to insure that a specific intersection complies with the Regional Commercial Center nodal standards, a nodal plan for a new Regional Commercial Center shall be created. The nodal plan shall define the area of the node and provide details, including: 1) existing natural features; 2) appropriate transitional uses; 3) appropriate uses for each specific corner of the intersection; 4) access points for each corner; 5) necessary infrastructure improvements; 6) overall flow of traffic in and around the node and the surrounding area; and 7) any other necessary information.

A key element to a nodal plan is the designation of the appropriate uses for each corner of the node, which shall be greatly governed by the above-listed details. Those details will be used to analyze a potential node. The analysis of the node may readily reveal the appropriate use for each specific corner. However, the analysis may reveal that no one use is appropriate for each specific corner, but instead a variety of uses may be considered appropriate for a specific corner. In a situation where all the corners may be considered appropriate for commercial uses, the location of the commercial space will be dictated by the timing of the development application and the development standards located in this chapter.

If the city has not created a nodal plan, the need to create a nodal plan for a specific

intersection shall be "triggered" by the first development request (rezoning, plat, preliminary development plan, etc.) submitted to the Planning Department for any portion of the node. The creation of the nodal plan may involve input from landowners within the nodal area, adjoining neighborhoods and property owners, and appropriate local and state entities. The appropriate governing body (City or County Commission) shall approve the nodal plan before development approval within the nodal area can move forward.

# ■ Existing Strip Commercial Developments

Existing strip commercial development areas are characterized by developments that do not meet current standards for lot dimensions and area, lot frontage, curb cut location(s), or the presence of internal frontage roads for cross access. These areas developed at a time when development standards permitted smaller lots, shallower lot depth, minimum spacing between curb cuts and multiple access points from a site to an arterial street; traffic studies were also not required prior to development at that time. These strip commercial development areas have become obsolete as a result of their inability to adjust to increased traffic volumes and congestion, current needs for site area and depth for redevelopment, and the changing patterns of shopping of the motoring public. As these strip areas become less desirable locations, the ability to redevelop individual lots becomes a matter of both property owner and community concern. The community concern is primarily with the creation of vacant, undeveloped or underdeveloped commercial areas that have the potential to blight the city's gateways.

A combination of innovative tools should be developed to assist owners of lots within the existing strip development areas to redevelop. These tools need to include regulations that provide accommodations for shallow lot depth, the combination of lots and access points, and the creation of cross access between lots to minimize the need for individual lot access to arterial streets. In addition, other tools of a policy nature which would be helpful to redevelopment need to be considered and, where appropriate, adopted by the appropriate governing bodies. These tools may include the ability for establishment of public/private partnerships, special overlay districts, modified development standards for redevelopment based on an adopted redevelopment plan, tools to assist in lot consolidation and purchase, adopted access management plans and access point relocations, special benefit districts for sidewalks and public transportation stops, assistance in acquiring cross access easements, and similar tools providing community benefit.

Existing Strip Commercial Development areas shall not be permitted to expand or redevelop into the surrounding lower-intensity areas. Redevelopment within Strip Commercial Development areas shall be approved only when the redevelopment complies with any adopted redevelopment plan or access management plan for the area. Cross access easements and curb cut consolidation should be considered a standard element of any redevelopment plan, as shall a solid screen or buffer along all property lines that adjoin residentially zoned or developed areas.

#### Auto-Related Commercial Centers

A unique type of commercial development is an Auto-Related Commercial Center. These centers include a wide variety of uses such as auto sales and repair, restaurants, hotels, and other similar uses that attract a large amount of the traveling public. However, these uses are not limited to Auto-Related Commercial Centers. A common feature of all these uses is that

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they typically have a small amount of commercial square footage under roof, but require a large amount of acreage for parking or sales display.

Because these centers have a limited variety of uses and a relatively small amount of commercial square footage, Auto-Related Commercial Centers do not fit within the definition of a Community or Regional Commercial Center. These types of centers are very intensive and therefore need to be directed to areas that have an ability to handle the intensive nature of an Auto-Related Commercial Center.

Auto-Related Commercial Centers shall be located at the intersection of two state or federally designated highways. To ensure that the Auto-Related Commercial Centers develop in a planned manner that provides a positive benefit to the community, Auto-Related Commercial Centers shall have a lot length-to-depth ratio between 1:1 and 3:2 and must be a minimum of 20 acres in size.

All the potential locations of an Auto-Related Commercial Center are in areas that serve as "gateways" into the city. Since they are in "gateway" areas, any proposal for an Auto-Related Commercial Center shall be closely scrutinized for architectural appearance, landscaping, signage, etc.

#### Recreational Uses

Commercial uses that are primarily physical recreation in nature (uses such as go-karts, skating rinks, bowling alleys, basketball arenas, soccer arenas, miniature golf, pitch and putt golf, etc.) may be located in the appropriate Commercial Center classification. High levels of noise and light can be generated by Recreational Uses. Because of this high level of noise and light, Recreational Uses shall be compatible with the surrounding existing or planned uses. Proposals for such uses do not need to meet the size or ratio requirements stated in the respective Commercial Center definitions. Proposals for Recreational Uses shall provide adequate buffering for adjacent non-commercial uses, shall use a minimal number of curb cuts, and provide cross access easements to adjoining properties.

If a Recreational Use is proposed in a Neighborhood or CC200 Center, the amount of commercial gross square footage occupied by the Recreational Use shall be counted toward the maximum amount of commercial gross square footage allowed. A Recreational Use located in a CC200 can occupy up to 50,000 gross square feet. The purpose of regulating the size of Recreational Uses in Neighborhood and CC200 Centers is to preserve and protect the smaller, neighborhood scale associated with these types of Centers.

The amount of commercial gross square footage occupied by Recreational Uses located in a CC400 or a Regional Commercial Center shall not be counted toward the maximum amount of gross commercial square footage allowed in the respective Commercial Center. The square footage of a Recreational Use is not included in the total commercial square footage because CC400 and Regional Commercial Centers are typically larger-scale commercial developments. This reduces the impact of the Recreational Use on the scale and massing of the CC400 or Regional Center.

The acreage used to accommodate a Recreational Use may be used to meet the minimum acreage requirements for a respective Commercial Center, if the Recreational Use and

additional commercial uses at the corner of the node are integrated together.

Community facility-type recreational facilities can be located in non-commercial areas if given the extra scrutiny that is associated with the issuance of a special permit such as a Special Use Permit.

# **LAWRENCE - EXISTING COMMERCIAL AREAS**

Lawrence currently has a number of commercial and retail development areas:

- Downtown Lawrence
- N. 2<sup>nd</sup> Street and N. 3<sup>rd</sup> Street
- Iowa Street (Harvard Street to W. 6<sup>th</sup> Street)
- S. Iowa Street (23<sup>rd</sup> Street to the South Lawrence Trafficway)
- W. 23<sup>rd</sup> Street (Iowa Street to the existing commercial development east of Louisiana Street)
- E. 23<sup>rd</sup> Street (Learnard Street to Harper Street)
- W. 6<sup>th</sup> Street (Alabama Street to Iowa Street)
- W. 6<sup>th</sup> Street (Iowa Street to Kasold Drive)
- W. 6<sup>th</sup> Street and Monterey Drive
- W. 6<sup>th</sup> Street and Wakarusa Drive
- Clinton Parkway and Kasold Drive
- Clinton Parkway and Wakarusa Drive
- 19<sup>th</sup> Street and Massachusetts Street
- 19<sup>th</sup> Street and Haskell Drive
- 15<sup>th</sup> Street and Kasold Drive
- 15<sup>th</sup> Street and Wakarusa Drive
- 9<sup>th</sup> Street (Kentucky Street to Mississippi Street)

Existing commercial areas in Lawrence will need to be upgraded in the future to remain viable in the marketplace. The Plan calls for the incremental improvement of these existing developments through the addition of landscaping and aesthetic improvements as uses change. Some existing developments may be converted to other uses as needs change within the community. Specific land use recommendations for the existing commercial development areas are provided below.

#### • Downtown Lawrence

Throughout the development of this Plan, the need to preserve, improve and enhance Downtown Lawrence has been shown to have broad community support. Goals and policies in the Plan are written to ensure Downtown Lawrence remains competitive and viable as a Regional Retail Commercial Center. Downtown Lawrence shall remain the Regional Retail/Commercial/Office/Cultural Center because it is: 1) a physical and cultural symbol of the strength of the community; 2) a gathering point for many civic and cultural functions; 3) the "historic core" of the community which establishes a vital continuity between the past and the present community; and 4) the site of major public and private investment.

The Comprehensive Downtown Plan reiterates the specific functions of a downtown. These

functions include provisions for a retail core, office space, entertainment services, peripheral residential development, cultural facilities (including performing arts, museums and libraries) community social needs (including club and organizational meeting facilities), government offices and facilities, health services, convention and hotel facilities. The Comprehensive Downtown Plan also states this area should provide, "the economic, physical and aesthetic environment around which the populace can develop an intense pride in the community, a focal point for identification and drawing together for common interests, a meeting place where people can communicate and relax -- the heart of the city".

To distinguish Downtown Lawrence from other commercial and retail areas, and to preserve and enhance its role in the community, Downtown Lawrence is designated as the Regional Retail/Commercial/Office/Cultural Center and shall be the only location within the planning area developed for such use. Gateways to Downtown Lawrence should be emphasized and enhanced to contribute to the "sense of place" of this unique area of the community.

The distinction as the Regional Retail/Commercial/Office/Cultural Center, above and beyond other commercial areas within the community, is significant. Downtown Lawrence serves the greater needs of the community as a focal point for social, community and governmental activities. The Plan's goals and policies encourage the continued development of a broad mix of uses in downtown Lawrence with an emphasis on retail as a major land use. It is vital to the community's well-being that Downtown Lawrence remain the viable Regional Retail Commercial Center.

For Downtown Lawrence to remain economically stable and vital there is a need to expand the boundaries beyond the current configuration illustrated in the adopted Comprehensive Downtown Plan. This anticipates the need to provide additional parking areas and locations for commercial and public-related development in the future. At this time, the Comprehensive Plan does not recommend areas for downtown expansion, but opportunities for expansion and redevelopment do exist within the current boundaries of Downtown Lawrence. Action to expand Downtown Lawrence can only be reasonably undertaken following a comprehensive reevaluation of downtown needs, assets, growth potentials, use mix, and preferred locations for conservation and development. Re-study of the Comprehensive Downtown Plan should explore the following options to improve Downtown Lawrence: development of a comprehensive parking plan and implementation schedule, evaluation of transportation options, improvement of access to downtown from the east, west and south, and inclusion of more uses along the river and integration of these developments into downtown.

# • N. 2<sup>nd</sup> Street and N. 3<sup>rd</sup> Street

The Comprehensive Plan recommends that N. 2<sup>nd</sup> Street and N. 3<sup>rd</sup> Street play an enhanced role in the community as a commercial corridor, acting as an important entryway/gateway to Lawrence. This corridor is considered to be an Existing Strip Commercial area. The Comprehensive Plan identifies the intersection of the N. 3<sup>rd</sup> Street and I-70 as a possible location for an Auto-Related Commercial Center.

Marginal, obsolete and underutilized sites and incompatible uses along this corridor should be redeveloped or reconstructed. For example, existing heavy industrial uses along the northern portion of the corridor should be relocated within the planning area and the sites redeveloped with compatible commercial, service or retail uses. New development and redevelopment shall

include improved parking, signage and landscaping improvements that enhance the overall aesthetic and environmental conditions along the corridor. The city should encourage and work with land owners to undertake property improvement within the area. The city should consider special financing mechanisms, such as benefit districts or tax increment financing to assist in private and public improvement projects for the area.

Historically, the North Lawrence area including the N. 2<sup>nd</sup> and N. 3<sup>rd</sup> Street corridor has had repeated floodwater and stormwater problems. The Comprehensive Plan recommends that a comprehensive drainage study be completed as soon as possible and before any additional new development occurs along the N. 2<sup>nd</sup> Street and N. 3<sup>rd</sup> Street corridor. The study shall be a joint project between the city and private property owners. The drainage study shall provide a plan for addressing existing flooding and stormwater problems, as well as devising a plan for dealing with additional runoff from future development in the area.

# • N. Iowa Street (Harvard Road to W. 6<sup>th</sup> Street)

N. Iowa Street is considered an existing Community Commercial Center limited to 200,000 square feet of commercial gross square footage (CC200 Center). The N. Iowa Street area includes a variety of independent developments and the Hillcrest Shopping Center. Most parcels within the northern segment are already developed. Future development and redevelopment shall occur within the existing commercially zoned areas and shall emphasize coordinated access control and transition yard improvements with adjoining residential areas.

# • S. Iowa Street (23<sup>rd</sup> Street to K-10)

S. Iowa Street is considered an existing Regional Commercial Center. S. Iowa is a strip development that is intensely development between 23<sup>rd</sup> Street and K-10the Wakarusa River. The corridor connects with existing commercial development along 23rd Street. With recent development at the northeast corner of 31<sup>st</sup> Street and Iowa Street, and the location of several discount stores in close proximity to one another, this commercial corridor has evolved into a Regional Commercial Center, serving regional shopping and entertainment needs.

K-10 The Wakarusa River provides a physical barrier and edge to the commercial corridor that has developed. Additional retail commercial uses shall not occur south of the highway, except for the possible location of an Auto-Related Commercial Center. Two of the four corners of the intersection have existing auto-related uses. Located at the northwest corner is a hotel and an automobile dealership is located on the northeast corner. Because of access to two major highways (K-10 and US-59) the area south of K-10 could be a location for an Auto-Related Commercial Center. Both corners are an appropriate location for an Auto-Related Center, provided that the floodplain issues for the southwest corner can be addressed.

In general, development and redevelopment along the Iowa Street segment shall emphasize consolidated access, frontage roads, coordinated site planning and design, and high quality development. Development signage should be in scale with sites and should complement and not compete with signage of adjoining parcels. Improved landscaping would enhance the visual appeal of the corridor. Landscaped transition yards should be established between residential and non-residential uses.

# • W. 23<sup>rd</sup> Street (Iowa Street to the existing commercial development east of Louisiana Street)

The W. 23<sup>rd</sup> Street corridor is an Existing Strip Commercial area. The commercial development along W. 23<sup>rd</sup> Street is the prototypical "strip development" that is centered on the automobile. This area was once considered to be one of Lawrence's most desirable locations for a retail business. However, the status of the W. 23<sup>rd</sup> Street corridor as a highly desirable retail location has been supplanted by retail developments at South Iowa and in the western portion of the city.

The 23<sup>rd</sup> Street corridor will remain an important commercial location in the city. For the segment of the corridor between S. Iowa Street and Tennessee Street, the Plan emphasizes visual site improvements related to signage, landscaping and development design. A key factor in the long-term stability of this area is the improvement of traffic access and operations as properties along this corridor redevelop. If access and circulation are not simplified and the area made comfortable to the motorist, shoppers may seek other portions of the community in which to do business. In cooperation with property owners, the city should undertake parkway landscaping improvements. This action, coupled with placing utility lines underground (wherever practical), will help to improve the physical image of the area. All new development or redevelopment occurring along this corridor shall be required to consolidate curb cuts and provide access easements to adjoining properties.

Landscape and screening improvements between commercial and residential areas are particularly important along this segment where development is compact and differing land uses are situated in close proximity.

# • E. 23<sup>rd</sup> Street (Learnard Street to Harper Street)

E. 23<sup>rd</sup> Street is an Existing Strip Commercial Development. Redevelopment and infill opportunities are available along the entire corridor and are emphasized along the older commercial segment of 23<sup>rd</sup> Street, east of the Santa Fe Railroad. This area has historically been a "fringe location" and has not been developed as intensively as the western section of 23rd Street. The Comprehensive Plan recommends the area maintain a community commercial focus. A substantial amount of property exists between Haskell Avenue and Harper Street that should be redeveloped to geographically balance commercial development occurring in other areas of the community. The area should become more retail and office in orientation. Future development and redevelopment shall include parcel consolidation and re-subdivision to establish properly sized and configured commercial sites to encourage a coordinated and unified development pattern.

Like the Iowa Street corridor, emphasis is also placed on improved and coordinated signage in scale with development, as well as on minimizing curb cuts on 23rd Street.

# • W. 6<sup>th</sup> Street (Alabama Street to Iowa Street)

This is the oldest section of the W. 6<sup>th</sup> Street corridor and is an Existing Strip Commercial Development. There are a variety of uses along this corridor, but the primary two are fast food restaurants and medical offices and supplies. This section is typical strip development with small individual lots, each with a curb cut onto W. 6<sup>th</sup> Street. The Comprehensive Plan does not

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recommend the expansion of this area beyond the property currently zoned commercial or office. All new development or redevelopment occurring along this corridor shall be required to consolidate curb cuts and provide access easements to adjoining properties.

# • W. 6<sup>th</sup> Street (Iowa Street to Kasold Street)

This portion of the W. 6<sup>th</sup> Street corridor is an Existing Strip Commercial Development. The development patterns along this section of W. 6<sup>th</sup> Street are newer than eastern portion of W. 6<sup>th</sup> Street. However, the commercial area is still a "strip development", characterized by numerous curb cuts and intensive retail development fronting the majority of W. 6<sup>th</sup> Street. The Comprehensive Plan does not recommend the expansion of this area beyond the property currently zoned commercial or office. All new development or redevelopment occurring along this corridor shall be required to consolidate curb cuts and provide access easements to adjoining properties.

# • W. 6<sup>th</sup> Street and Monterey Way

The intersection of W. 6<sup>th</sup> Street and Monterey Way is an existing Neighborhood Commercial Center with a nodal development pattern. The Comprehensive Plan does not recommend expanding the commercial uses beyond the existing commercially zoned property.

# • W. 6<sup>th</sup> Street and Wakarusa Drive

The intersection of W. 6<sup>th</sup> Street and Wakarusa Drive is an existing Community Commercial Center limited to 600,000 square feet of commercial gross square footage (CC600 Center) with a nodal development pattern. While this intersection is designated a CC600 Center, there already exists more commercial gross square footage at the intersection than is recommended for a CC600 Center.

Portions of the intersection of W. 6<sup>th</sup> Street and Wakarusa Drive are still developing. However, the southern half of the intersection is almost completely developed and shall not be expanded beyond Congressional Drive to the west. The northern half of the intersection is undeveloped. Commercial development of this portion of the intersection shall not extend beyond Overland Drive (extended) to the north, Congressional Drive (extended) to the west; and Champion Lane (extended) to the east.

# • Clinton Parkway and Kasold Drive

The intersection of Clinton Parkway and Kasold Drive is an existing Neighborhood Commercial Center with a nodal development pattern. The Comprehensive Plan does not recommend expanding the commercial uses beyond the existing commercially zoned property.

# • Clinton Parkway and Wakarusa Drive

The intersection of Clinton Parkway and Wakarusa Drive is an existing Neighborhood Commercial Center with a nodal development pattern. The Comprehensive Plan does not recommend expanding the commercial uses beyond the existing commercially zoned property.

# • E. 19<sup>th</sup> Street and Massachusetts Street

The intersection of 19<sup>th</sup> Street and Massachusetts Street is an existing Neighborhood Commercial Center with a nodal development pattern. The Comprehensive Plan does not recommend expanding the commercial uses beyond the existing commercially zoned property. New development and redevelopment proposals for this area shall include plans for the consolidation of curb cuts and provision of cross access easements to adjoining properties.

# • E. 19<sup>th</sup> Street and Haskell Avenue

The southeast corner of the intersection of E. 19<sup>th</sup> Street and Haskell Avenue is an existing Neighborhood Commercial Center with a nodal development pattern. The commercial zoning at this intersection includes the city park property on the southwest corner of the intersection. The Comprehensive Plan does not recommend expanding the commercial uses beyond the current commercial zoning at the southeast corner. Enhancement of the corner's existing retail space is highly encouraged. Like the Inner-Neighborhood Commercial Centers, this area would benefit from a reduction in development standards that would increase the potential for redevelopment.

#### W. 15th Street and Wakarusa Drive

The intersection of W. 15<sup>th</sup> Street and Wakarusa Drive is an existing Neighborhood Commercial Center with a nodal development pattern. The southeast corner is commercially zoned. The current uses at this corner are a bank and small shopping center. The Comprehensive Plan does not recommend expanding the commercial uses beyond the existing commercially zoned property.

#### W. 15th Street and Kasold Drive

The northeast corner of the intersection of W. 15<sup>th</sup> Street and Kasold Drive is an existing Neighborhood Commercial Center with a nodal development pattern. The commercial zoning at this intersection includes the southwest corner. The Comprehensive Plan does not recommend the expansion of commercial uses beyond the footprint of the existing retail uses on the northeast corner.

# • W. 9<sup>th</sup> Street (Kentucky Street to Illinois Street)

This area is an existing Neighborhood Commercial Center with a strip development pattern that serves as a gateway into Downtown Lawrence. The group of buildings at the northeast corner of W. 9<sup>th</sup> Street and Indiana Street has a scale and configuration of structures similar to Downtown Lawrence. The majority of the development along this corridor is characterized by stand-alone structures with multiple curb cuts. New development and redevelopment proposals along this corridor shall include consolidation of curb cuts and cross access easements to adjoining properties. Because the corridor serves as a gateway to Downtown Lawrence, the Downtown Architectural Design Guidelines should be amended to specifically address this area.

HORIZON 2020 6-18 COMMERCIAL

Existing Commercial Areas	Strip	Noda	Approximate Built Square	Neighborho od	Existing Strip	CC200	CC400	CC600	Regional Commerc
Existing Commondary a Cas		1	Footage*	Commercial	Commercial				ial
Downtown	Χ		1.3 million						X
N. 2 <sup>nd</sup> St and N. 3 <sup>rd</sup> St	Χ		225,000		Χ				
Iowa (Harvard Rd to W. 6 <sup>th</sup> St)		Χ	190,000			Χ			
S. Iowa (23 <sup>rd</sup> St to K-10)	Χ		1.3 million						Х
W. 23 <sup>rd</sup> St (Iowa St to	Χ		660,000		Χ				
Louisiana St)									
E. 23 <sup>rd</sup> St (Learnard St. to	Χ		190,000		Х				
Harper St.)									
6 <sup>th</sup> St (Alabama to Iowa St)	Χ		140,000		Χ				
W. 6 <sup>th</sup> St (Iowa to Kasold)	Χ		209,000		Χ				
W. 6 <sup>th</sup> St & Monterey Way		Χ	100,000	Χ					
W. 6 <sup>th</sup> St &Wakarusa Dr		Χ	480,000					Χ	
Clinton Pkwy & Kasold Dr		Χ	110,000	Χ					
Clinton Pkwy & Wakarusa Dr		Χ	28,000	Χ					
E. 19 <sup>th</sup> St & Massachusetts St		Χ	95,000	Χ					
E. 19 <sup>th</sup> St & Haskell Ave		Χ	27,000	Χ					
W. 15 <sup>th</sup> St & Kasold Dr		Χ	50,000	Χ					
W. 15 <sup>th</sup> St & Wakarusa Dr		Χ	19,000	Χ					
9 <sup>th</sup> St (Kentucky St to Illinois	Χ		40,000	Χ				·	
St)									

<sup>\*</sup> This column includes all approved gross square footage of commercial space.

Linear and Nodal development definitions follow the definitions found on page 6-2.

The definitions of Neighborhood, Existing Strip Commercial, CC200, CC400, CC600 and Regional Commercial Centers are on pages 6-3 through 6-12.

A list of existing Inner-Neighborhood Commercial Centers is found on page 6-7.

#### **LAWRENCE - NEW COMMERCIAL AREAS**

All new commercial and office development shall occur in accordance with the plan recommendations. New commercial, retail and related uses shall be developed as a node with shared parking areas, common access drives, and related design and appearance. Nodes shall be positioned and oriented to the primary street intersections where they are located, avoiding a "strip" pattern as a result of extension of commercial uses along the streets from where the node originated.

Commercial nodes include other important community services and facilities, such as satellite post offices, police, fire and emergency services, religious facilities, community centers and other services and institutions. Inclusion of these uses assists the integration of the commercial area into the overall neighborhood, serving multiple communities and service needs in a single location, and creating physically distinctive use areas apart from traditional commercial areas.

The Comprehensive Plan includes recommendations for the location of new commercial development. As the community grows, it may be necessary to change the recommended location of a Commercial Center(s) or not use a designated intersection for a commercial uses. If there is a need to move the recommended location of a Commercial Center or downgrade the recommended size of a center, the Comprehensive Plan shall be amended. Through the amendment process, the proposed location and/or change in size of the Commercial Center will be reviewed based on the effects the change will have on infrastructure systems, the surrounding land uses, the neighborhood and the community-at-large.

The Comprehensive Plan does not support increasing the size or number of new Commercial Centers, however small, new inner-neighborhood centers are possible and/or anticipated as part of an overall new planned neighborhoods.

## • Inner-Neighborhood Commercial Centers

New Inner-Neighborhood Commercial Centers shall be allowed in very unique situations, such as when Center is part of an overall planned neighborhood development or can be easily integrated into an existing neighborhood. Inner-Neighborhood Commercial Centers are to be an amenity to the adjacent residents and serve only the immediate neighborhood.

A new Inner-Neighborhood Commercial Center shall have no gas pumps, drive-thru or drive-up facilities. The Center shall be pedestrian oriented and have no more than 3,000 gross square feet of commercial space. The Center shall be located on a local, collector or arterial street. It may also take access from an alley. Inner-Neighborhood Commercial Center uses may include book stores, dry cleaning services, food stores, beauty salons, etc. Inner-Neighborhood Commercial Centers may also include residential uses.

New Inner-Neighborhood Commercial Centers shall be designed as an integrated part of the surrounding neighborhood so that appearance of the commercial area does not detract from the character of the neighborhood.

Horizon 2020 does not specifically indicate the location of new Inner-Neighborhood Commercial Centers due to their unique situations.

# • Neighborhood Commercial Centers

The Comprehensive Plan recommends the following intersections as potential locations for new Neighborhood Commercial Centers.

- 1. Franklin Road extended and E. 28th Street extended
- 2. E 1500 Rd and N 1100 Rd
- 3. E 1000 Rd and N 1000 Rd
- 4. E 1000 Rd and N 1200 Rd
- 5. Clinton Parkway and K-10
- 6. W. 15<sup>th</sup> Street and K-10
- 7. E 800 Rd and at the potential east/west arterial 1 mile north of US-40
- 8. E 700 Rd and US-40
- 9. E 800 Rd and N 1500 Rd
- 10. E 1000 Rd and N 1750 Rd
- 11. E 1500 Rd and US Highway 24/40

These areas are all intended for development as small, compact commercial nodes that provide goods and services to the immediately adjoining neighborhood areas. They shall be developed in a manner that is consistent with the goals, policies and recommendations of the Comprehensive Plan.

# • Community Commercial Centers (CC200)

The Comprehensive Plan recommends the following intersection as potential location for a new CC200 Centers.

1. E. 23<sup>rd</sup> Street and O'Connell Road

## • Community Commercial Centers (CC400)

The Comprehensive Plan recommends the following intersections as potential locations for new CC400 Centers.

- 1. Eastern leg of the SLT and K-10 (southeast of the intersection of E 1750 Rd and K-10)
- 2. US-59 and N 1000 Rd

The development of these nodes shall carefully follow the commercial goals and policies. Commercial development shall not occur in advance of market conditions that would support such development, nor shall it be permitted to occur in a manner that is contrary to adopted city infrastructure plans.

## • Community Commercial Centers (CC600)

The Comprehensive Plan recommends the following intersection as potential location for a new CC600 Center.

1. W. 6<sup>th</sup> Street and K-10

#### • Auto-Related Commercial Centers

The Comprehensive Plan recommends the following intersections as potential locations for new Auto-Related Centers.

- 1. I-70 and K-10
- 2. US-59/40 and I-70
- 3. US-59 and K-10

## • Regional Commercial Centers

The need for development of a new Regional Commercial Center within the community is not anticipated within the planning period. Consideration of requests to expand existing commercial areas shall include the potential for development of additional Regional Commercial Centers and the impact of such expansion and development on the existing commercial inventory. The need for additional regional commercial development within the community shall be evaluated on a regular basis, based upon updated land use and population data. Before a new Regional Commercial Center is considered, the Comprehensive Plan shall be amended to include the possibility of a new Regional Commercial Center.

#### UNINCORPORATED DOUGLAS COUNTY - EXISTING COMMERCIAL AREAS

Unincorporated Douglas County currently maintains a variety of commercial areas. Each of these areas provides neighborhood level retail goods and services to both farm and non-farm residents. As the rural areas of Douglas County continue to receive new non-farm residential development, demands will increase for retail goods and services.

It is recommended that these commercial locations be developed as small convenience service nodes, providing products to meet the day-to-day requirements of rural residents. The development of these nodes shall follow the basic principles described for commercial development or redevelopment. It is important that these commercial locations provide for adequate wastewater treatment facilities in the future. Any new or expanded developments shall utilize treatment systems that minimize potential environmental impacts.

The design of these locations should be consistent with the rural character of Douglas County. Therefore, design and development standards should promote larger, more spacious settings and encourage building and site design reflective of the unique characteristics surrounding each location.

#### UNINCORPORATED DOUGLAS COUNTY - NEW COMMERCIAL AREAS

Commercial locations in both unincorporated Douglas County and Douglas County communities together provide reasonable accessibility in terms of distance and the type of goods and services available. As Douglas County continues to urbanize, the need for additional commercial space in the unincorporated portions of Douglas County will increase. New commercial areas shall not be located within a four mile radius of any existing commercial area. There are already a number of existing commercially zoned areas in the unincorporated portions of Douglas County. Most of these locations are well placed at the intersection of a

hard surfaced County Route and a state or federally designated highway.

Areas that are already zoned commercially and are located at the intersection of a hard surfaced county route and state or federally designated highway should be expanded to serve any increased demand for commercial space in the county. The Comprehensive Plan recommends that only one new commercial area be created in the unincorporated portion of the county. The southeastern area of the county does not have any commercially zoned areas. To serve this area a commercial development could be located at the intersection of US-56 and K-33 or US-56 and County Route 1061.

A limiting factor to the size of any commercial development in unincorporated Douglas County will be the availability of utilities, particularly water and sanitary sewer. Any on-site treatment system shall be designed to minimize its impacts on the environment. The amount of gross square footage of a commercial development shall be limited to a total of 15,000 gross square feet to serve the surrounding rural area.

Commercial activities related to conference, recreational, or tourism uses associated with Clinton Lake, Lone Star Lake, or Douglas County Lake shall be exempt from the locational criteria applied to new commercial areas or expansions of existing commercial areas. A commercial area serving the recreational needs (boat rental, bait shop, lodging, etc.) of persons using the county's lake facilities may be located at an entrance point to a lake.

Conference, recreational, or tourism uses located in the Rural Area, and which include some significant level of urban development, shall satisfy the criteria listed in Chapter Four. Such uses shall also include a mandatory minimum 200' natural buffer area or other appropriate distance as determined by the Board of County Commissioners. Proposed conference, recreational, or tourism facilities shall include a site specific site plan with rezoning applications to demonstrate that the criteria listed in Chapter 4, and the 200' buffer area, have been met.

#### COMMERCIAL LAND USE GOALS AND POLICIES

Guidelines are needed to allow for the retention and expansion of the established commercial areas of the community.

## **GOAL 1:** Established Commercial Area Development

Encourage the retention, redevelopment and expansion of established commercial areas of the community.

# Policy 1.1: Recognize and Emphasize Downtown Lawrence as the Regional Retail/Commercial/Office/Cultural Center

- A. Encourage and support the development of a broad mix of land uses, with an emphasis on retail as a major land use, the provision of parking facilities, improved accessibility, and the expansion of Downtown Lawrence while maintaining the integrity of surrounding neighborhoods.
- B. Strengthen, define and support neighborhood residential areas adjacent to Downtown Lawrence in order to reinforce the safety, image and identity of Downtown Lawrence.
- C. Closely analyze (through Policies 1.7, 3.7 G, 3.9 E, and any other relevant Policies) the impact of requests for development of community and/or regional shopping areas to ensure that such development does not have a negative impact on the Regional Retail/Commercial/Office/Cultural Center. This analysis would be used to evaluate the potential impact on the future viability of the Regional Retail/Commercial/Office/Cultural Center as a whole and not the potential impact on individual businesses or properties.

#### Policy 1.2: Sustain Downtown Lawrence as a Mixed Use Activity Center

Continue to encourage a broad mix of uses in Downtown Lawrence, including retail, office, residential, entertainment, lodging, unique visitor attractions, expanded conference facilities, a core concentration of governmental, cultural and social facilities and services, as well as recreation, leisure and community events.

#### Policy 1.3: Assure Compatibility of Development

- A. Encourage new development and redevelopment to consider horizontal and vertical proportions, building forms, roof types, and exterior materials and details existing in the surrounding area.
- B. New development and redevelopment shall conform to the applicable adopted design guidelines.

# Policy 1.4: Redevelopment of Existing Commercial Areas

- A. Existing commercial areas should be improved and upgraded. Particular emphasis should be given to existing commercial gateways. Overall storm water management, vehicular and pedestrian access, and site maintenance shall be undertaken.
- B. Upgrade the image and appearance of existing developments with new lighting, landscaping, signage and pedestrian access.
- C. Encourage public and/or private partnerships for redevelopment.
- D. Consider financial and development incentives to encourage re-use (renovation or redevelopment) of commercial properties.

# Policy 1.5: Provide Opportunities for Limited Commercial Development in the Unincorporated Areas of Douglas County

- A. Encourage redevelopment and limited expansion of existing commercial areas in the unincorporated areas of Douglas County.
- B. No new commercial development shall occur within the UGA.

# Policy 1.6: Maintain an Inventory of Commercial Land

Maintain an appropriate supply of commercially zoned land so that site choices are available and infrastructure expansion can occur in an efficient and orderly manner. Annually evaluate current and approved planned land uses and land availability. The evaluation shall consider, but not be limited to: approved planned development not yet constructed, compatibility with existing nearby development, parcel size and infrastructure service delivery and phasing plans.

## Policy 1.7: Monitor Economic Impact of Commercial Growth

- A. The amount of commercial space, the quality of commercial space, commercial space vacancy rates, and the size of commercial space shall be monitored for each quadrant of the city (15<sup>th</sup> Street shall be the north-south dividing line and Iowa Street the east-west dividing line). Each matrix cell shall include the total gross square footage of all the buildings in each respective size range and condition grade. Each cell shall also include the vacancy rate for buildings of each respective size and condition.
- B. These variables shall be placed in a matrix and used in analyzing any commercial rezoning request and/or development plan.
- C. The matrix shall be updated annually.
- D. Planning Staff shall be responsible for maintaining and revising the matrix. However some of the data for some of the variables, particularly vacancy rates,

- may have to be provided by outside sources.
- E. Planning Staff will provide an annual sales tax per square foot ratio. This data will be provided for different sectors within the city limits.
- F. Establish and implement a methodology for the annual collection of business use data in support of economic impact analyses.

#### **Matrix**

	Condition of the Commercial Space									
	Excellent	Good	Fair	Poor	Total					
0-2,500 Sq. Ft.	total sq. ft./vacancy	total sq. ft./vacancy	total sq.	total sq.	total sq.					
-	rate	rate	ft./vacancy rate	ft./vacancy rate	ft./vacancy rate					
2,501-5,000	total sq. ft./vacancy	total sq. ft./vacancy	total sq.	total sq.	total sq.					
	rate	rate	ft./vacancy rate	ft./vacancy rate	ft./vacancy rate					
5,001-15,000	total sq. ft./vacancy	total sq. ft./vacancy	total sq.	total sq.	total sq.					
	rate	rate	ft./vacancy rate	ft./vacancy rate	ft./vacancy rate					
15,001-30,000	total sq. ft./vacancy	total sq. ft./vacancy	total sq.	total sq.	total sq.					
	rate	rate	ft./vacancy rate	ft./vacancy rate	ft./vacancy rate					
30,001-60,000	total sq. ft./vacancy	total sq. ft./vacancy	total sq.	total sq.	total sq.					
	rate	rate	ft./vacancy rate	ft./vacancy rate	ft./vacancy rate					
60,001- 20,000	total sq. ft./vacancy	total sq. ft./vacancy	total sq.	total sq.	total sq.					
	rate	rate	ft./vacancy rate	ft./vacancy rate	ft./vacancy rate					
120,001-	total sq. ft./vacancy	total sq. ft./vacancy	total sq.	total sq.	total sq.					
00,000	rate	rate	ft./vacancy rate	ft./vacancy rate	ft./vacancy rate					
200,001+	total sq. ft./vacancy	total sq. ft./vacancy	total sq.	total sq.	total sq.					
	rate	rate	ft./vacancy rate	ft./vacancy rate	ft./vacancy rate					
Total	total sq. ft./vacancy	total sq. ft./vacancy	total sq.	total sq.	total sq.					
	rate	rate	ft./vacancy rate	ft./vacancy rate	ft./vacancy rate					

The above matrix will be completed for each quadrant of the city, plus an additional table summarizing the totals for the entire city.

Guidelines are needed to allow for a compatible transition from commercial development to residential neighborhoods and other less intensive land uses. These guidelines are needed throughout the community, including both established commercial areas and anticipated development areas.

# GOAL 2: Compatible Transition from Commercial Development to Less Intensive Uses

Ensure compatible transition from commercial development to residential neighborhoods and other less intensive land uses.

# **Policy 2.1: Use Appropriate Transitional Methods**

- A. Commercial areas shall minimize adverse impacts on adjacent residential areas. Screening and buffering shall be provided which may include landscaped setbacks, berms and open space areas. Traffic and parking shall not adversely affect neighborhood quality. Noise, safety and overall maintenance of commercial properties shall be carefully monitored.
- B. Use landscaped transition yards between residential and non-residential uses that include additional lot depth, berms, landscape screening, and/or fences and walls to provide additional buffering between differing land use intensities.
- C. Compatible transition from commercial uses to less intensive land uses shall consider:

### 1. Site Orientation

- a. Vehicular access shall be from collector, arterial or access streets.
- b. Pedestrian access shall be designed to provide internal and external circulation from adjacent neighborhoods.
- c. Streets designed with elements to provide visual or physical buffering may serve as boundaries between different intensities of land uses.

#### 2. Building Relationships

- a. A back-to-back relationship is preferable between uses.
- b. Commercial buildings and parking lots shall not have lesser setbacks than those required of abutting residential uses.
- c. The height and massing of commercial buildings and accessory structures shall be oriented to avoid creating a negative visual effect on residential neighborhoods.

d. Vehicular access to commercial activities should be separated from pedestrian access.

#### 3. Land Features

- a. Encourage the integration of mature trees, natural vegetation, and natural and environmentally sensitive areas whenever feasible to buffer commercial developments from other more or less intensive land uses.
- b. Encourage the use of existing topography to separate commercial developments and other more or less intensive land uses.

#### 4. Screening and Landscaping

- a. Encourage creative and extensive use of landscaping and berming techniques for natural transitions between differing intensities of land uses.
- b. Fences shall not be used as a sole method of providing screening and buffering between differing intensities of land uses.
- c. Encourage site design that uses existing vegetation, such as stands of mature trees, as natural buffers or focal points.
- d. Encourage the use of high quality materials in the construction of screening and landscape areas to decrease long-term maintenance costs.

#### 5. Lighting

a. Lighting used to illuminate parking areas, signs or structures should be placed to deflect light away from adjoining properties or public streets through fixture type, height and location.

#### Policy 2.2: Locate Less Compatible Uses Toward the Interior of Commercial Areas

- A. The overall design and arrangement of commercial development shall be compatible with adjacent residential uses.
- B. Ensure adequate screening of unsightly views of commercial developments (such as loading docks, rooftop equipment, service entrances, trash containers, parking areas, exterior storage) through the extensive use of elements such as landscaping, berms, fencing, architectural design, open space, setbacks, and/or building orientation.
- C. In order to ensure that parking lots are not the dominant visual feature associated with commercial areas, buildings shall be located adjacent to the public rights-of-way and parking located toward the interior of the development.

# Policy 2.3: Higher-Density Residential Development as Transitional Use

Use higher-density residential development as a transitional land use between commercial developments and the surrounding low-density residential neighborhoods.

## Policy 2.4: Provide Sufficient Site Area for the Design of Transitional Elements

Site improvements within commercial areas such as lighting, signage and landscaping shall be designed and coordinated in order to create a positive identity and visual image throughout the development area.

# Policy 2.5: Office, Research and Semi-Public Development as Transitional Use

- A. Encourage using low-intensity office, research and semi-public development as a transition between commercial development and low-density residential neighborhood. The development shall include:
  - 1. Design elements such as height, massing, and scale compatible with the surrounding low-density residential uses;
  - 2. Site design that is compatible with surrounding residential neighborhoods with consideration given to extensive screening, building and parking orientation, and preservation of natural site amenities; and
  - 3. Site access provided from arterial, collector or access streets, with traffic directed away from surrounding residential areas.

#### Policy 2.6: Parks, Recreation and Open Space as Transitional Use

Encourage the use of medium- to low-intensity recreational facilities such as neighborhood parks, bike/hike trails and natural areas as transitional areas.

Guidelines are needed to provide direction on how much, where and at what scale commercial development is appropriate for the market it is intended to serve.

# **GOAL 3:** Criteria for Commercial Development

Provide regional, community and neighborhood shopping opportunities to meet the commercial and retail needs of the community.

### Policy 3.1: Utilize Locational Criteria for Commercial Development

- A. **Commercial Nodes:** Nodes shall occur at arterial/collector or arterial/arterial intersections depending on the type of commercial center.
- B. **Strip Commercial Development:** Stop the formation or expansion of Strip Commercial Development by directing new development in a more clustered pattern.
- C. **Assembling of Land:** Encourage the assembling of small tracts to form larger, more cohesive parcels to enable well-planned and orderly development to occur.
- D. **Vehicular Access:** Limit the principal vehicular access of commercial development to arterial, collector or frontage (access) streets.
- E. **Site Layout:** Commercial development shall be located to avoid substantial disruption of natural drainage and vegetation.
- F. Compatibility with Adjacent Land Uses: Encourage the location of commercial nodes where they can efficiently utilize local resources, where their adverse impacts on adjacent uses are minimized, and where they will effectively provide the community with desired products, services and employment opportunities.
- G. **Public Improvements:** Construction of a new commercial center cannot begin until all infrastructure improvements serving the center have been completed.

## Policy 3.2: Establish Design Standards for Commercial Development

- A. The city shall develop reasonable design standards for new and redeveloped commercial areas which improve:
  - 1. Integration with the surrounding neighborhoods;
  - Pedestrian movement to and within the commercial areas;
  - 3. The aesthetics of the districts from the surrounding street system; and
  - 4. The design to create attractive focal points for the surrounding populations.
- B. Incentive systems shall be developed to encourage commercial areas to provide

mixed use projects that include residential and office uses integral to the design.

C. These design standards and incentives shall be adopted into HORIZON 2020 and implemented through zoning, subdivision and the Capital Improvements Plan.

# Policy 3.3: Criteria for Inner-Neighborhood Commercial Centers

- A. Encourage redevelopment of existing Inner-Neighborhood Commercial Centers through alternative standards for:
  - 1. Required parking;
  - 2. Open space requirements;
  - 3. Required setbacks; and
  - 4. Required lot size.
- B. Do not encourage the expansion of existing Inner-Neighborhood Commercial Centers.
- C. Inner-Neighborhood Commercial Centers may be located on local, collector, or arterial streets. They may also take access from an alley.
- D. Standards for New Inner-Neighborhood Commercial Centers:
  - 1. Inner-Neighborhood Commercial Centers shall be allowed only in those situations where the center is an integral part of an overall planned neighborhood or if the Center can be integrated into an existing neighborhood;
  - 2. Centers shall not have gas pumps, drive-thru or drive-up facilities;
  - 3. Centers may include residential uses;
  - 4. Centers shall no more than 3,000 gross square feet of commercial space; and
  - 5. Centers shall be designed as an integrated part of the surrounding neighborhood so that their appearance does not detract from the character of the neighborhood.

#### Policy 3.4: Criteria for Mixed-Use Redevelopment Centers

- A. Encourage redevelopment of areas where existing structures are underutilized, have experienced a high turnover rate, or have remained vacant for an extended period of time.
- B. Mixed-Use Redevelopment Centers shall be no larger than six acres in size.
- C. Mixed-Use Redevelopment Centers shall include a mix of the following uses within the subject area and where possible, include mixed-use structures:
  - 1. Residential:
  - 2. Civic:
  - Office;

- 4. Small-scale commercial:
  - a. Total commercial spaces shall not exceed 25% of the net floor area within the subject area, and
  - b. A single retail space shall not occupy more than 16,000 square feet of ground-floor level, net floor area of a structure; and
- 5. Open space.
- D. Mixed-Use Redevelopment Centers shall maintain the character of the surrounding neighborhood*s* by:
  - 1. Achieving integration with adjacent land uses by providing transitions between uses through alleyways and use and landscape buffers;
  - 2. Incorporating existing structures wherever possible;
  - 3. Maintaining general structure spacing, massing, scale, and street frontage relationship when incorporating new structures.
- E. Mixed-Use Redevelopment Centers shall provide multi-modal services to include the following options:
  - 1. Pedestrian, including pedestrian-scaled street furnishings, plantings and gathering spaces;
  - 2. Bicycle, including bicycle parking;
  - 3. Vehicular; and
  - 4. Transit, if available.

## **Policy 3.5: Criteria for Mixed-Use Districts**

- A. Encourage preservation of areas that are mixed use in nature, as well as development and redevelopment of areas with vacant land, or where existing structures are underutilized, have experienced a high turnover rate, or have remained vacant for an extended period of time.
- B. Mixed-Use Districts shall be no larger than 20 acres in size.
- C. Mixed-Use Districts shall include a mix of the following uses within the subject area and where possible, in mixed-use structures:
  - a. Residential:
  - b. Non-residential.
- D. Mixed-Use Districts shall maintain the character of the surrounding neighborhoods by:
  - a. Achieving integration with adjacent land uses by providing transitions through alleyways, variation among development intensity, and implementation of landscape buffers;
  - b. Incorporating existing structures wherever possible;
  - c. Maintaining general structure spacing, massing, scale, and street frontage relationship when incorporating new structures.

- E. Mixed-Use Districts shall provide multi-modal services to include the following options:
  - a. Pedestrian oriented public spaces, which shall include pedestrianscaled street furnishings, and plantings;
  - b. Bicycle, including bicycle parking;
  - c. Vehicular; and
  - d. Transit.

## **Policy 3.6: Criteria for Neighborhood Commercial Centers**

- A. Neighborhood Commercial Centers shall be located at the arterial/arterial or arterial/collector street intersections.
- B. Limit the commercial uses in neighborhood centers to one corner of the intersection.
- C. New Neighborhood Commercial Centers shall be at least one (1) mile from any existing or new Commercial Center.
- D. Neighborhood Commercial Centers shall contain no more than 100,000 gross square feet of commercial space with the exception of Neighborhood Commercial Centers that include a grocery store. Neighborhood Commercial Centers with a grocery store of 60,001 or more gross square feet may have up to a total of 125,000 gross square feet of commercial space.
- E. No one commercial use in a Neighborhood Commercial Center shall occupy an area larger than 40,000 gross square feet. The only exception is a grocery store, which may occupy an area up to 80,000 gross square feet.
- F. A nodal plan shall be completed before a proposal for a Neighborhood Commercial Center goes before the Planning Commission.
- G. Locate office, public, semi-public, parks and recreation or medium- and higherdensity residential developments on remaining corners of intersection to avoid excessive concentrations of commercial traffic and unnecessary duplication of commercial services.
- H. Low-density residential uses may be located at the remaining corners of the intersection if sufficient screening measures are provided to offset noise and views of the intersection are provided.
- I. Integrate neighborhood commercial centers into the surrounding residential neighborhoods by including pedestrian access, appropriate transitional elements and, if possible, the location of public or semi-public uses or parks and recreation uses adjacent to the commercial development.
- J. Neighborhood Commercial Centers shall be designed with pedestrian mobility as a top priority.

- 1. Pedestrians shall be able to easily walk to all stores in a neighborhood center without using a vehicle.
- 2. Parking lots shall provide pedestrian accessways to reduce the potential of pedestrian/vehicle conflicts.
- K. Facades shall have a variety of textures, colors, shapes, etc. such that the buildings in a Neighborhood Center do not have a single uniform appearance.
- L. Neighborhood Centers should have dedicated open space areas that useable by the Center's employees and shoppers.
- M. Neighborhood Commercial Centers shall not expand into the surrounding portions of the neighborhood.
- N. Any commercial development proposal for a corner in a new Neighborhood Commercial Center shall have a length-to-depth ratio between 1:1 and 3:2.
- O. Neighborhood Commercial Centers shall develop in a manner that is consistent with the city's adopted design guidelines.

# Policy 3.7: Criteria for Existing Strip Commercial areas

- A. A redevelopment plan should be made for each existing Strip Commercial Center
- B. Tools such as public/private partnerships, special overlay districts, reduced development standards, lot consolidation and purchase, access management plans, cross access easements, etc. should be used to enhance redevelopment opportunities for existing Strip Commercial areas.
- C. Existing Strip Commercial areas shall not expand into surrounding lower-intensity zoning areas.
- D. Curb cut consolidation and cross access easements shall be included when an existing site plan is revised or a new site plan proposed.
- E. Existing Strip Commercial areas shall develop or redevelop in a manner consistent with the city's adopted design guidelines.

# Policy 3.8: Criteria for Community Commercial Centers (under 200,000 square feet) CC200

- A. CC200 Centers shall be located at the intersection of arterial/arterial streets.
- B. CC200 Centers shall have no more than 200,000 gross square feet of commercial space.
- C. No single store shall occupy more than 100,000 gross square feet.

- D. A general merchandise store (including discount and apparel stores) shall not exceed 65,000 gross square feet.
- E. The sum of the gross square footage for all stores occupying space between 40,000 and 125,000 shall not be more than 75 percent of gross commercial square footage for the corner of the intersection.
- F. Corners of the node not developed with commercial uses shall have extensive on-site screening and shall be utilized for office, employment-related, public and semi-public, parks and recreation, and higher-density residential uses. Encourage the development of mixed-use centers (office, employment-related uses, public and semi-public uses) adjacent to community commercial development to provide mutual attraction to employees and retailers and to enhance the visual image of the area.
- G. New or existing CC200 Centers shall not encroach or expand into the surrounding residential or lower-intensity uses.
- H. A proposal requiring a revised or new site plan for property in a CC200 Center shall include plan for reducing curb cuts, providing cross access easements to adjacent properties, and buffering for adjacent non-commercial uses.
- I. A nodal plan shall be completed before proposals for the redevelopment or expansion of an existing CC200 Center that include more than 50 percent of the existing gross commercial square footage or plans to expand the center by more than 20 percent go before the Planning Commission.
- J. Proposals for the redevelopment or expansion of an existing CC200 Center that include more than 50 percent of the existing gross commercial square footage or plans to expand the center by more than 20 percent shall include a building with at least 40,000 gross square feet of commercial space.
- K. A nodal plan shall be completed before a proposal for a new CC200 Center goes before the Planning Commission.
- L. Proposals for a new CC200 Center shall include a building with at least 40,000 gross square feet of commercial space.
- M. CC200 Centers shall develop or redevelop in a manner that is consistent with the city's adopted design guidelines.

# Policy 3.9: Criteria for Community Commercial Centers (under 400,000 square feet) CC400

- A. CC400 Centers shall be located at the intersection of two arterial streets that both have at least a four lane cross-section or the intersection of a four-lane arterial and a state or federally designated highway.
- B. CC400 Centers must be a minimum of 3.75 miles apart.

- C CC400 Centers shall have a maximum of 400,000 gross square feet of commercial space.
- D. At least 95 percent of the commercial gross square footage in a new CC400 Center shall be located on two corners of the intersection. The remaining five percent shall be located on one of the remaining two corners.
- E. No single store in a CC400 Center shall occupy more than 175,000 gross square feet.
- F. The sum of the gross square footage for all stores occupying between 100,000 and 175,000 cannot be more than 70 percent of the gross commercial square footage for the corner of the intersection.
- G. If the proposal for a corner of the intersection includes more than 100,000 gross square feet of commercial space, the proposal shall include a single building that has at least 40,000 gross square feet of commercial space.
- H. Proposals in which the commercial gross square footage is less than ten percent of the total square footage of the project do not have to meet the minimum acreage and lot depth.
- I. Any commercial development proposal for a single corner in a new CC400 Center shall be a minimum of 20 acres in size.
- J. Any commercial development proposal for a single corner in a new CC400 Center shall have a length-to-depth ratio between 1:1 and 3:2.
- K. Access points into a new CC400 Center shall be from the two points furthest from the intersection.
- L. CC400 Centers shall be designed with feeder and/or reverse frontage streets to collect internal traffic and for easy access from the surrounding community.
- M. CC400 Centers shall be designed with pedestrian mobility as a top priority.
  - 1. Centers shall be designed to facilitate the movement of pedestrians from store to store and building to building.
  - 2. Parking lots shall provide pedestrian accessways to reduce the potential of pedestrian/vehicle conflicts.
- O. Facades shall have a variety of textures, colors, shapes, etc. such that the buildings in a CC400 Center do not have a single uniform appearance.
- P. CC400 Centers should have dedicated open space areas that useable are by the center's employees and shoppers.

- Q. Buildings shall not be separated from adjacent street rights-of-way by large expanses of parking.
- R. Corners of the node that are not developed with commercial uses should be utilized for office, employment-related, public and semi-public, parks and recreation, and higher-density residential uses with extensive on-site screening. Encourage the development of mixed-use centers (office, employment-related uses, public and semi-public uses) adjacent to community commercial development to provide mutual attraction to employees and retailers and to enhance the visual image of the area.
- S. Existing CC400 Centers shall not expand into areas with existing less intensive uses (low-intensity residential, institutional uses, office, multi-family residential, etc.).
- T. A nodal plan must be completed before a development proposal for any corner of CC400 Center is forwarded to the Planning Commission.
- U. CC400 Centers shall develop in a manner that is consistent with the city's adopted design guidelines.

# Policy 3.10: Criteria for Community Commercial Centers (under 600,000 square feet) CC600

- A. CC600 Centers shall be located at the intersection of two state or federally designated highways.
- B. CC600 Centers shall have a maximum of 600,000 gross square feet of commercial retail space as defined in this chapter. Other uses of a non-retail nature shall not have a space limitation.
- C. A maximum of 90 percent of the commercial square footage, as defined in this chapter, in a new CC600 Center shall be located on two corners of the intersection. The remaining commercial square footage, as defined in this chapter, shall be located on one or both of the remaining corners.
- D. No more than two commercial buildings over 100,000 gross square feet each may be located on a single corner of the node.
- E. Corners of the node that are not developed with commercial uses should be utilized for office, employment-related, public and semi-public, parks and recreation, and higher-density residential uses with extensive on-site screening. Encourage the development of mixed-use centers (office, employment-related uses, public and semi-public uses) adjacent to community commercial development to provide mutual attraction to employees and retailers and to enhance the visual image of the area.
- F. A nodal or area plan must be completed before a development proposal for any corner of a CC600 Center is forwarded to the Planning Commission. Expansion of

- the CC600 center shall require amendment of the nodal or area plan.
- G. CC600 Centers shall develop in a manner that is consistent with the city's adopted design guidelines.

# Policy 3.11: Nodal Plan Criteria

- A. The city should attempt to complete a nodal plan for newly designated Commercial Center before there is pressure to develop the node.
- B. A nodal plan shall be completed for any new Commercial Center before a development proposal for the node can go before the Planning Commission.
- C. A nodal plan shall include the following information:
  - 1. Existing natural features;
  - 2. Appropriate transitional uses;
  - 3. Appropriate use for each specific corner of the intersection;
  - 4. Access points from each location;
  - 5. Necessary infrastructure improvements;
  - 6. Overall traffic flow in and around the node and the surrounding area;
  - 7. The "ultimate geometric design" for the intersection based on the proposed land uses for the intersection; and
  - 8. Any and all other necessary information needed to create the nodal plan.

## Policy 3.12: Criteria for the Regional Retail/Commercial/Office/Cultural Center

- A. Recognize and emphasize Downtown Lawrence as the Regional Retail/Commercial/Office/Cultural Center -- which is an intensely developed, large-scale, mixed use location that serves as an activity center for the community.
- B. Continue to encourage a broad mix of uses in downtown Lawrence, including retail, office, residential, entertainment, lodging, unique visitor attractions, expanded conference facilities. Maintain the core concentration of governmental, cultural/social facilities and services and recreation, leisure and community events in this area.
- C. Encourage the continuation of community social activities (Art in the Park, holiday parades, etc.) to occur in Downtown Lawrence.
- D. Continue to support the building design criteria set forth in the "Downtown Architectural Design Guidelines".
- E. The "Downtown Architectural Design Guidelines" should be amended to include the W. 9<sup>th</sup> Street area that serves as a gateway into Downtown Lawrence.
- F. Maintaining and protecting the vitality of Downtown Lawrence is important to the

citizens of Lawrence. Because of its high importance as an asset to the community, any new proposal for a new Regional Commercial Center must demonstrate that it will not have a substantial impact on Downtown Lawrence.

# Policy 3.13: Criteria for Regional Commercial Centers

- A. The Comprehensive Plan does not anticipate the need for a new Regional Commercial Center within the planning period.
- B. Designating a new Regional Commercial Center will require an amendment to the Comprehensive Plan.
- C. Design Criteria
  - 1. The commercial development plan for a corner shall have a minimum of 40 acres:
  - 2. The development shall have a minimum of 1,400 linear feet of frontage on a public street;
  - 3. A Regional Commercial Center shall not have more than 1.5 million gross square feet of commercial space; and
  - 4. A Regional Commercial Center shall be located at the intersection of two state or federally designated highways or the intersection of an arterial street and a state or federally designated highway.
- D. A nodal plan shall be completed before a development proposal for a Regional Commercial Center is forwarded to the Planning Commission.
- F. Parking lots shall be designed to minimize conflicts between pedestrians and vehicles.
- G. Centers shall be designed to facilitate the movement of pedestrians from store to store and building to building.
- H. Buildings shall be placed near adjacent street right-of-way.
- I. The majority of parking for the center shall be behind the front building line.
- J. A proposal requiring a revised or new site plan for property in an existing Regional Commercial Center shall include a plan for reducing curb cuts, providing cross access easements to adjacent properties, and buffering for adjacent non-commercial uses.
- K. New or existing Regional Commercial Centers shall not intrude or expand into the surrounding residential or lower-intensity uses.
- L. CC400 Centers shall develop in a manner that is consistent with the city's adopted design guidelines.

# Policy 3.14: Criteria for Commercial Development in Unincorporated Areas

- A. Existing commercial areas that are located at the intersection of a hard surfaced County Route and a state or federally designated highway should be allowed to expand if the necessary infrastructure (water, road, approved wastewater treatment facility, etc.) is available.
- B. Encourage new commercial development at key access points on major corridors only if served by adequate infrastructure, community facilities and services.
- C. The commercial gross square footage of a development shall be limited to a total of 15,000 gross square feet.
- D. The only new commercial area shall be located at the intersection of either US-56 and K-33 or US-56 and County Route 1061.

# Policy 3.15: Require a Market Impact Analysis

- A. Proposals to create any shopping district that, when considering the entire node, will result in greater than 150,000 gross square feet of commercial building space shall include an independent market analysis. Initial development proposals of 50,000 gross square feet or less on any single corner are exempt from this market analysis requirement, but will be limited to one exemption per corner of the intersection. The market analysis shall adhere to all of the following criteria:
  - 1. The entity proposing the commercial project shall provide the funding of the study.
  - 2. The independent consultant that performs the market study shall be chosen by the city and agreed upon by the entity submitting the proposal for the shopping center.
  - 3. The study shall analyze the commercial proposal and provide at least the following information:
    - a. The overall viability of the proposal;
    - b. The validity of the proposal considering any community retail vacancy, sales/square foot and square footage/capita data as outlined in Policy 1.7;
    - c. How the proposal will impact existing commercial development in the community;
    - d. How the mix and sizes of proposed uses of the development will impact the viability of Downtown Lawrence;
    - e. A building phasing schedule based upon the community's ability to absorb the additional commercial square footage; and
    - f. Any other additional information required by the Planning Commission.

B. The project shall not be approved if the market study indicates the commercial project or any proposed phase cannot be absorbed into the community within three years from the date of its estimated completion, or that it would result in a community-wide retail vacancy rate of greater than eight percent.

# Policy 3.16: Criteria for Auto-Related Commercial Centers

- A. Auto-Related Centers shall be located at the intersection of two state or federally designated highways.
- B. Auto-Related Centers shall have a lot length-to-depth ratio between 1:1 and 3:2 and shall be a minimum of 20 acres in size.
- C. As Auto-Related Centers are located in areas that serve as "gateways" to the city, any proposal shall be closely scrutinized for architectural appearance, landscaping, signage, etc.

Traffic impacts continue to be a major concern in commercial developments. Ensure safe and efficient access and circulation within and around commercial areas.

# **GOAL 4:** Transportation Considerations

Promote a multi-modal transportation system that provides or improves access and circulation within and adjacent to commercial areas.

# Policy 4.1: Levels of Service

The expansion of existing or new commercial development shall not occur until the surrounding street system can provide an acceptable level of service.

# Policy 4.2: Evaluate Traffic Impacts

An evaluation of the traffic impacts of a development on the surrounding area shall consider the existing and projected traffic conditions in relation to the existing transportation system. This evaluation should be based on planned improvements identified in the *Capital Improvement Plan (CIP)*, the *Comprehensive Plan*, and/or the *Long-Range Transportation Plan*. These plans shall be updated periodically to recognize changes in priorities and to add new projects with designated priorities.

#### Policy 4.3: Minimize Traffic Diversion

- A. Prohibit direct vehicular access from commercial developments to local residential streets.
- B. Discourage commercial traffic through residential neighborhoods.

## Policy 4.4: Ensure Adequate Ingress and Egress

- A. Limit the principal access of commercial development to arterial, collector or access/frontage streets.
- B. Develop ways to improve access to downtown and other commercial centers within the community through improved bike and pedestrian paths, bus access (loading/unloading) and parking areas, public transportation, and vehicular access.

## Policy 4.5: Limit Access

- A. Minimize curb cuts along arterial and collector streets.
- B. Encourage shared access between adjacent commercial developments and coordinated traffic circulation within proposed development areas.

C. Lot access and street configurations shall be designed to avoid curb cuts and local street intersections on arterial streets and to coordinate access with adjacent developments.

# Policy 4.6: Provide Vehicular Circulation

- A. Development proposals shall provide adequate internal circulation within commercial developments that allows access to adjacent commercial buildings and commercial or mixed-use centers.
- B. Development proposals shall ensure that vehicular circulation related to a specific proposal does not rely on public streets for internal traffic circulation needs but provides circulation within the development.

## Policy 4.7: Provide Pedestrian Access

- A. The city should develop a pedestrian/bicycle pathway system that provides access from the University of Kansas campus to Downtown Lawrence.
- B. Development proposals should provide safe, convenient pedestrian access to concentrated retail areas from parking areas.
- C. Development proposals should include sidewalks on one side of local streets (public and private) and both sides of collector and arterial streets.
- D. Development proposals should include pedestrian access linking developments to neighborhoods while ensuring physical separation from vehicles along both public and private streets and within parking areas.
- E. Development proposals shall give consideration to providing a safe, reasonable method for pedestrian access across major intersections.

## Policy 4.8: Provide Bicycle Access

- A. Commercial development proposals should provide for interior bicycle access.
- B. The city should develop a plan to provide bicycle links between major activity generators within the community.

#### Policy 4.9: Encourage Convenient Parking within Commercial Areas

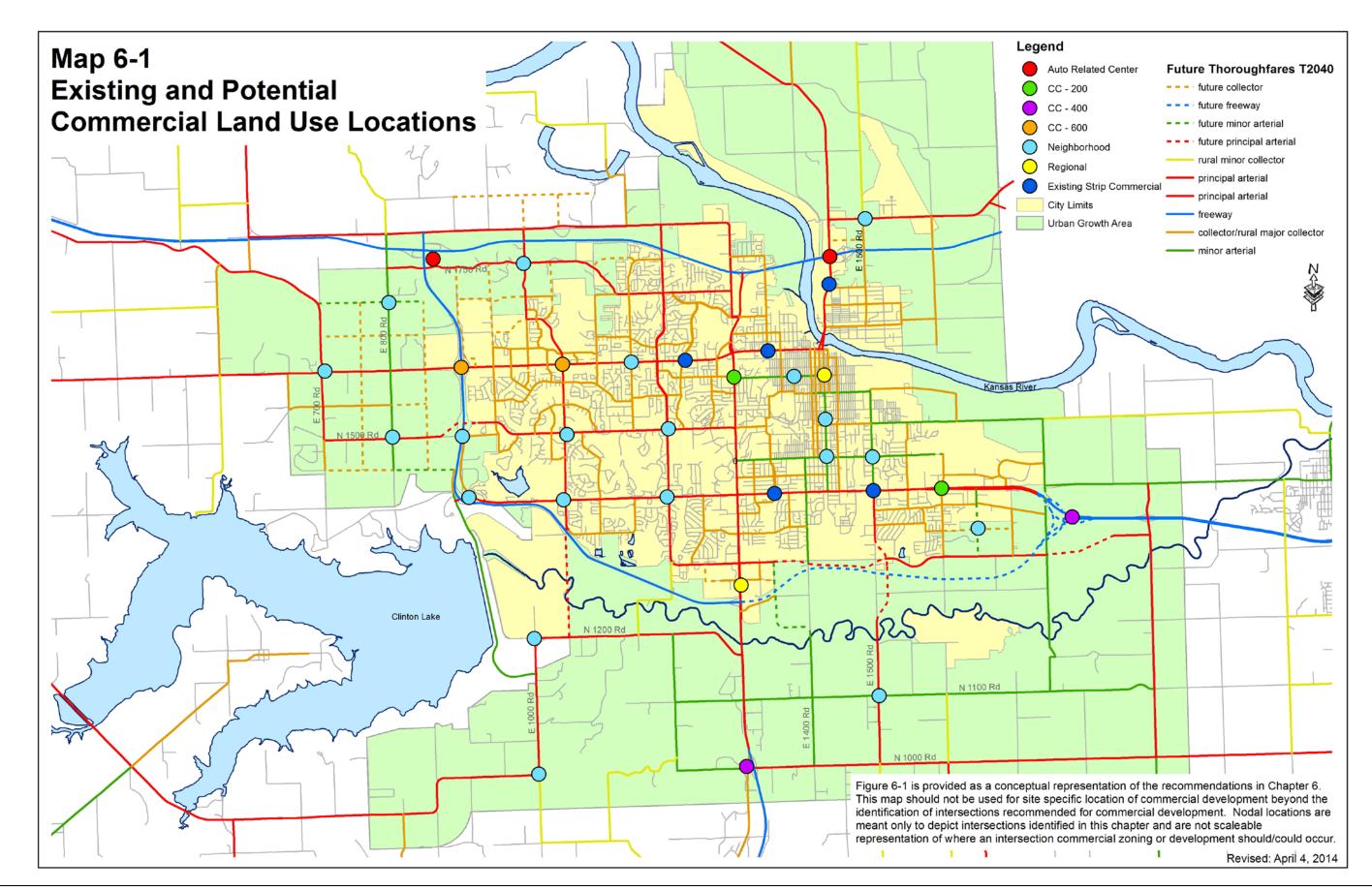
- A. Development proposals shall provide convenient parking for retail areas.
- B. The city and property owners should work together to develop convenient parking for short-term visitors and long-term parking areas for employees.

#### Policy 4.10: Utilize Outlying Parking Lots

Identify potential parking areas which can serve mass transit and carpooling.

### Policy 4.11: Ensure Adequate Truck Loading and Maneuvering Areas

Development proposals shall provide adequate loading space within a building or a side or rear yard, designed in such a way that all storage, standing and maneuvering of trucks will take place solely on private property.



# Southpoint Retail Market Study Lawrence, Douglas County, Kansas

June 20, 2014

Prepared by

### **RICHARD CAPLAN & ASSOCIATES**

609 w. 70<sup>th</sup> Street

Kansas City, MO 64113

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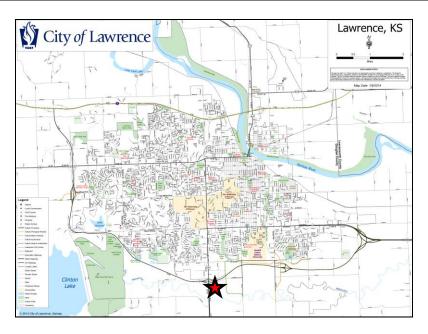
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### **Executive Summary**

A retail market study has been prepared on behalf of Collett for the company's commercial center, Southpoint, planned on South Iowa Street at K-10/South Lawrence Trafficway in Lawrence, Kansas scheduled for opening in 2016.

Southpoint will offer the Lawrence market area at least seven national retail companies that currently do not have a retail outlet in Lawrence. These businesses will occupy approximately 40% of the retail space at Southpoint. However, as a result of their addition to the Douglas County market, the City of Lawrence will be able to increase its retail sales capture rate (pull factor) through new and expanded retail offerings and attract shoppers who historically spend a portion of their retail dollars outside of Douglas County.

### Southpoint Center Locational Map, Lawrence, Douglas County



The Southpoint project also plans to accommodate three existing retail establishments in Lawrence. Their relocation to Southpoint offers these businesses a commercial center and building space more tailored to their operations as well as an easily accessible location to all Douglas County residents.

In summary, the results of this retail market study quantify the following key economic indicators:

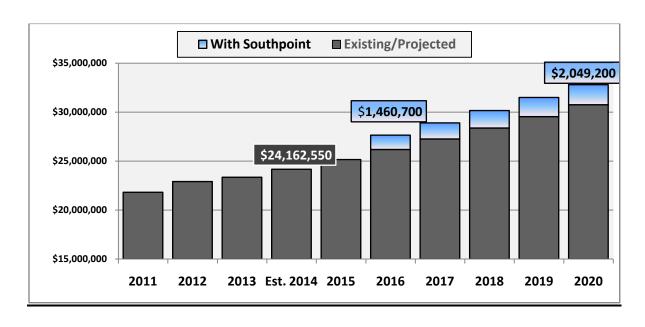
- I. The amount and type of retail sales leakage occurring in the market area;
- II. The projected amount of retail sales generated by Southpoint (see Table A on the following page);
- III. The net projected retail sales impact on the City of Lawrence; and
- IV. An analysis of the projected impact of Southpoint on the City of Lawrence's pull factor and commercial vacancy rate.

Based on the findings of this analysis, Southpoint will generate approximately \$2,049,200 in additional sales tax revenue to the City of Lawrence upon build out in 2020 and increase the city's retail pull factor from 1.07 to 1.14 as summarized in the following Table A and described in detail in this market study.

Table A
Projected Lawrence Retail Sales Taxes and Pull Factor 2010 – 2020

Year	Actual / Projected Sales Taxes (@1.55%)	Plus: Southpoint Sales Taxes		Revise Sales		Existing/ Projected Pull Factor
2011	\$ 21,812,424	\$	-	\$	-	1.02
2012	\$ 22,906,979	\$	-	\$	-	1.07
2013	\$ 23,347,479	\$	-	\$	-	1.07
2014 (Budget)	\$ 24,162,550	\$	-	\$	-	1.07
2015	\$ 25,153,215	\$	-	\$	-	1.07
2016	\$ 26,184,500	\$ 1,46	60,700	\$ 27,64	45,200	1.13
2017	\$ 27,258,050	\$ 1,63	37,700	\$ 28,89	95,750	1.13
2018	\$ 28,375,650	\$ 1,78	31,900	\$ 30,1	57,550	1.14
2019	\$ 29,539,050	\$ 1,95	54,000	\$ 31,49	93,050	1.14
2020	\$ 30,750,150	\$ 2,04	19,200	\$ 32,79	99,350	1.14
% Change 2015-2020	22.3%	N	/ A	30.	4%	6.5%

Source: City of Lawrence; RICHARD CAPLAN & ASSOCIATES.



### I. Douglas County Retail Sales Analysis

An analysis of Lawrence and Douglas County, Kansas retail sales has been performed that quantifies the retail sales leakage by major retail categories. The results of these findings are beneficial in strategically planning for those businesses committed to Southpoint, potential retail tenants being solicited by Collett and existing businesses seeking expansion in Douglas County. These findings also will result in the City of Lawrence and Douglas County increasing their retail pull factors and local sales and transient guest tax revenues, as discussed in greater detail in Section II of this market study.

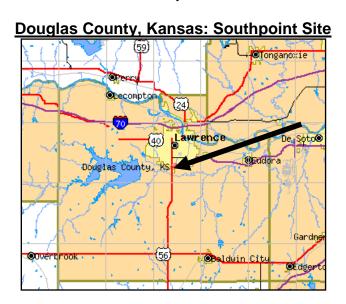
### **Southpoint Market Area**

This analysis utilized Douglas County retail sales data since the county provides a more comprehensive insight into the potential retail for Southpoint. The primary market area for Southpoint is all of Douglas County, Kansas, not only the City of Lawrence.

Southpoint's market area is based on a combination of the following factors:

- The presence of national retailers, many not currently present in Douglas County;
- The size and mix of tenants of the center;
- The central location within Douglas County:
- The South Iowa Street (U.S. 59) location adjacent to the Lawrence's largest commercial district:
- The visibility and direct access to the site from K-10/South Lawrence Trafficway providing easy access and visibility to Eastern Douglas County residents in Eudora; and
- Direct access to the site from U.S. 59 Highway providing easy access and visibility to southern Douglas County residents in Baldwin City.

Southpoint may also attract some shoppers from Franklin County, located south of the site on U.S. Highway 59 and others who will utilize the completed K-10/South Lawrence Trafficway between Topeka to the west and Johnson County, Kansas to the east.



### **Retail Sales Categories**

Retail sales are paid to and reported by the Kansas Department of Revenue according to the standardized NAICS (North American Industry Classification System). There are 12 major retail reporting categories. These categories and the most common type of retail establishments found in each category are presented in the following Table I-A ("NAICS Retail Classifications").

Table I - A
NAICS Retail Classifications

Code	Sector	Businesses in the Subsector
441	Motor Vehicle and	New car dealers, Used car dealers, Recreational vehicle dealers,
	Parts Dealers	Motorcycle, boat, and other motor vehicle dealers, automotive parts and
440		tire stores
442	Furniture and Home Furnishings	Furniture and home furnishings stores, floor covering stores and Window treatment stores
443	Electronics and Appliances	Electronics and appliance stores, Computer and software stores, camera and photographic supplies stores
444	Building Materials and Garden	Building material and garden equipment and supplies dealers, Home centers, Paint and wallpaper stores, Hardware stores, Lawn and garden
	Equipment	equipment and supplies stores and Nursery, garden center, and farm supply stores
445	Food and	Grocery stores, Supermarkets, Convenience stores, Specialty food
	Beverage	stores, Meat markets, Baked goods stores, Confectionery and nut
		stores; Beer, wine, and liquor stores
446	Health and	Pharmacies and drug stores, Cosmetics, beauty supplies, and perfume
	Personal Care	stores, Optical goods stores and food (health) supplement stores
447	Gasoline	Gasoline stations and stations with convenience stores
448	Clothing	Clothing and clothing accessories stores; Men's clothing stores;
		Women's clothing stores; Children's and infants' clothing stores; shoe
		stores, jewelry, luggage, and leather goods stores
451	Sporting Goods,	Sporting goods stores, Hobby, toy, and game stores, Sewing,
	Hobby and Books	needlework, Musical instrument and supplies stores, Book, periodical,
		and music stores, News dealers and newsstands, Compact disc and dvd
		stores
452	General	Department stores, Discount department stores, Warehouse clubs,
	Merchandise	Florists, Office supplies, stationery, gift, novelty, and souvenir stores,
		Used merchandise stores, Pet and pet supplies stores, Art dealers and
		Tobacco stores
721	Accommodations	Hotels, motels, bed & breakfast inns
722	Food and	Meals, snacks, and beverages to customers for immediate on-premises
	Drinking Places	and off-premises consumption, drinking places

Source: U.S. Census.

Ten of the 12 retail categories are planned to be located in Southpoint. The two categories not planned to be tenants in Southpoint are Motor Vehicles and Parts Dealers (NAICS 441), and Building Materials and Garden Equipment (NAICS 444). The Motor Vehicles and Vehicle Parts sector (NAISC 441) is well represented north of Southpoint along the South Iowa Street corridor, as well as elsewhere in Lawrence. Category 444 will be well served by the addition of Menards to the Lawrence market in 2015.

### **Douglas County Retail Sales Leakage by Category**

In order to perform this leakage analysis, sales tax data reported to the State of Kansas was analyzed for calendar year 2012. This 2012 data is the most recent full year available by NAICS code for the State of Kansas and Douglas County. (The pull factor for Douglas County remained the same in 2013.)

Douglas County has a retail pull factor of 0.91. This pull factor, analyzed in Section III, indicates that \$0.09 cents of every Douglas County retail dollar is spent outside of the county. In summary, this analysis finds that only four retail categories exceeded the 0.91 retail pull factor for the county. (See Table & Graph I – B "Douglas County Retail Pull Factors by Category.") More importantly, only two retail categories exceeded 1.00 retail pull factor, indicating an inflow of dollars into the county. Altogether, this leakage offers an opportunity for retail growth, especially among those sectors where the sales leakage is greatest.

Not surprisingly, Douglas County's two retail pull factors over 1.00 can be attributed to the demographic fact that Lawrence is home to 24,435 University of Kansas students, as well as full-time university students at Haskell Indian Nations University (student enrollment 1,000) and Baker University (student enrollment 3,280) also in Douglas County in nearby Baldwin City. More specifically,

### • Food and Beverage Stores (NAICS 445) has a pull factor of 1.05.

This sales factor is greatly influenced by university students who buy groceries and beverages. Furthermore, many students are, in fact, not accounted for in the Douglas County official population but rather counted by the U.S. Census in their permanent place of residence when it is not Douglas County. This does not reflect itself in the sales expenditure data but impacts the pull factor. The exact number university students in this group are a matter of on-going demographic-related debates in Lawrence, as well as other college towns across the U.S. The precise number of full-time college students not accounted for in Douglas County is uncertain.

### • Sporting Goods, Hobby and Book Stores (NACIS 451) has a pull factor of 1.24.

This category's high pull factor is due to the inclusion of book stores. Given the quantity and prices of college text books, as well as related reading materials sold to college students, this high pull fact is to be expected. Analysis of confidential information in this category indicates that the retail sales attributed to sporting goods and hobby related expenditures are below 1.00.

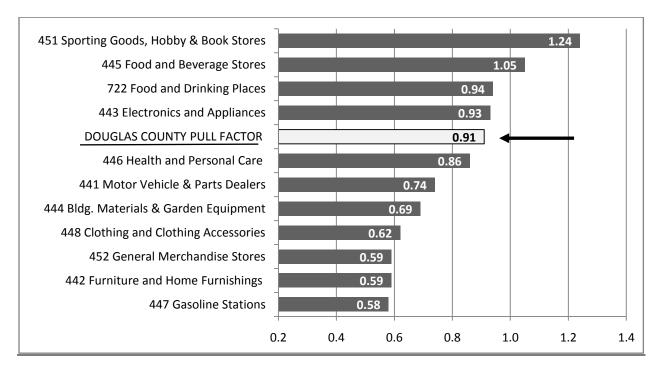
The other nine retail categories presented in the following table (Table I-B – "Douglas County Retail Pull Factors by Category 2012") and depicted in the accompanying graph reflect

opportunities for real retail expansion in Lawrence and Douglas County achieved, in part, by the introduction into the market of a greater selection of goods and products in these retail areas.

Table I - B & Graph

<u>Douglas County Retail Pull Factors by Category 2012</u>

NAICS Category	State Taxes Collected Per Capita (@ 1%)	1% Douglas County Sales Taxes Collected Per Capita	Douglas County Pull Factor Ranking	Douglas County Retail Pull Factor
441 Motor Vehicle and Parts Dealers	\$137.00	\$100.94	6 <sup>th</sup>	0.74
442 Furniture and Home Furnishings Stores	\$23.39	\$13.70	10 <sup>th</sup>	0.59
443 Electronics and Appliance Stores	\$17.54	\$16.24	4 <sup>th</sup>	0.93
444 Building Materials, Garden Equipment	\$59.67	\$40.94	7 <sup>th</sup>	0.69
445 Food and Beverage Stores	\$94.31	\$99.44	2 <sup>nd</sup>	1.05
446 Health and Personal Care Stores	\$13.96	\$12.00	5 <sup>th</sup>	0.86
447 Gasoline Stations	\$26.67	\$15.43	11 <sup>th</sup>	0.58
448 Clothing and Clothing Accessories Stores	\$35.05	\$21.59	8 <sup>th</sup>	0.62
451 Sporting Goods, Hobby, Musical Instruments, and Book Stores	\$21.15	\$26.12	1 <sup>st</sup>	1.24
452 General Merchandise Stores	\$164.90	\$96.60	9 <sup>th</sup>	0.59
722 Food and Drinking Places	\$93.82	\$88.43	3 <sup>rd</sup>	0.94
TOTAL	\$608.29	\$553.02	N/A	0.91



The sectors with the lowest pull factors offer real potential sales that can be achieved with increased product availability and selection.

### **II. Southpoint Projected Retail Sales**

Upon full build out in 2020, Southpoint is planned to have 538,550 square feet of commercial use which includes 18,000 square feet of office users and an 80,000 square foot hotel. The following rendering displays the site plan and the square footage for each space. Southpoint is planned to contain a mix of 31 commercial businesses. These businesses include the relocation of three existing establishments (one expansion and two reductions in net leasable space from their current store) to Southpoint. (See Table II-A – "Southpoint Tenant Mix by Category and Size") These three businesses will occupy a combined total of 92,000 square feet from their current spaces that total 112,400 square feet resulting in a potential net increase of 20,400 vacant square feet to the Lawrence retail inventory, at least on a temporary basis.

Table II - A
Southpoint Tenant Mix by Category and Size

NAISC	Category	Number in Southpoint	Total Square Feet Planned	Opening Year(s)
441	Motor Vehicle and Parts Dealers	None	N/A	N/A
442	Furniture and Home Furnishings	4	69,050	2016, 2017, 2019
443	Electronics and Appliances	1	25,000	2016
444	Bldg. Materials & Garden Eqpmnt.	None	N/A	N/A
445	Food and Beverage	2	33,000	2016, 2018
446	Health and Personal Care	1	10,000	2016
447	Gasoline Station with C-Store	1	5,000	2016
448	Clothing Stores	4	67,000	2016, 2018, 2020
451	Sporting Goods, Hobby & Books	3	141,000	2016, 2017, 2018
452	General Merchandise	4	37,000	2016, 2018, 2020
721	Accommodations	1	80,000 (100 rooms)	2020
722	Food and Drinking Places (5 sit down restaurants; 3 fast food establishments)	8	52,000	2016, 2017, 2018, 2019, 2020
Other:				
523	Office uses, Medical offices	2	18,000	2020
561	Mailing & Shipping services	1	1,500	2020
TOTAL		12 Categories; 32 businesses	538,550 Sq. feet	

Source: Collett; RICHARD CAPLAN & ASSOCIATES.

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### **Southpoint Site Plan**

### **Projected Retail Sales**

Southpoint is projected to result in a net increase of approximately \$132 million in retail sales to Lawrence and Douglas County. (See Table II–E "Southpoint Projected Retail Sales"). Accommodations sales data for the future hotel in these sales projections are reported with transient guest tax data and are included in section III of this market study.

Sales for the retailers are based on the proposed tenant list and projected other uses provided on a confidential basis for this study by Collett. These sales projections incorporate a combination of the following economic and market factors:

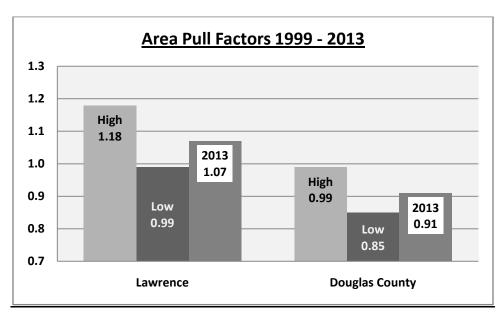
- Average store data published for those Southpoint tenants that are publicly owned companies as reported in the company's most recent SEC filing;
- Confidential data provided to Collett by several of the national retailers that have committed to locate in the project;
- Historical retail sales trends for Lawrence and Douglas County including number, size and reported retail sales of the retailers already in Douglas County;
- Retail industry averages by category as published by the Urban Land Institute's <u>Dollar</u> and Cents of Shopping Centers;
- Key Douglas County and Lawrence demographic trends and conditions especially population growth, per capita income and age groups; and
- Recapturing Douglas County sales leakage described on the following pages offering a combination of new national retailers to the community and expanding the selection of goods and products to residents.

The local retail pull factors are significant in that <u>Douglas County remains below 1.00</u>, a balanced retail sales threshold, declining to 0.91 in 2012 from a peak of 0.99 in 2005, and the City of Lawrence has declined 10.2% from its pull factor peak of 1.18 indicating retail sales dollars are increasingly leaving Douglas County. These figures reflect the potential for both the city and county to return, in not exceed, their high pull factor levels recorded in the last decade.

Table II - B
City of Lawrence and Douglas County Retail Pull Factors 2000 – 2013

Year	City of Lawrence Pull Factor	Douglas County Pull Factor
2000	1.13	0.93
2001	1.18	0.93
2002	1.13	0.92
2003	1.08	0.93
2004	1.11	0.96
2005	1.11	0.99
2006	1.12	0.97
2007	1.02	0.87
2008	0.99	0.85
2009	0.99	0.85
2010	1.02	0.86
2012	1.07	0.91
2013	1.07	0.91
Range 2000 – 2013: Highest Level Lowest Level	1.18 0.99	0.99 0.85
2013 Difference from Highest Pull Factor Level	(10.2%)	(9.9%)

Source: Kansas Department of Revenue.



Furthermore, although Douglas County is the 5<sup>th</sup> most populated county in Kansas, it ranks 7<sup>th</sup> among the 10 most populated counties in Kansas. (See Table II-C – "Pull Factors for Kansas 10 Most Populated Counties 2013")

Table II - C
Pull Factors for Kansas' 10 Most Populated Counties 2013

Pull Factor Rank	Kansas County	2012 Population	FY 2013 Pull Factor
1	Saline	55,988	1.30
2	Johnson	559,913	1.28
3	Sedgwick	503,899	1.13
4	Shawnee	178,269	1.04
5	Reno	52,218	0.92
6	Wyandotte	159,129	0.92
7	Douglas	112,864	0.91
8	Riley	75,508	0.79
9	Butler	64,269	0.71
10	Leavenworth	72,604	0.54

Source: Kansas Department of Revenue.

The City of Lawrence's retail pull factor is lower than seven Kansas cities nearest to Lawrence in population. (See Table II-D – "Pull Factors for Mid-Sized Kansas Cities 2013"). Lawrence's pull factor is 8<sup>th</sup> among the 10 mid-size populated cities in Kansas with a population between 30,000 and 120,000 persons. Lawrence's retail pull factor is ranked 17<sup>th</sup> among the State of Kansas' 25 1<sup>st</sup> class cities.

Table II - D
Pull Factors for Mid-Sized Kansas Cities 2013

Rank	City	Pull Factor
1	Lenexa	1.59
2	Salina	1.45
3	Leawood	1.42
4	Topeka	1.33
5	Manhattan	1.31
6	Hutchinson	1.30
7	Olathe	1.17
8	Lawrence	1.07
9	Shawnee	0.93
10	Leavenworth	0.74

Source: Kansas Department of Revenue.

In summary, retail sales in Lawrence and Douglas County have the potential to grow by approximately 10%. This growth is achievable as it reflects past pull factors reached by both the City of Lawrence and Douglas County.

In conclusion, because Lawrence is the employment center for Douglas County, is located at the convergence of all major highways in Douglas County and houses 79% of the county's population, the city and county have the potential to grow their retail base and recapture the county's sales leakage. Based on the realistic opportunity for Lawrence and Douglas County to grow their retail pull factors based on past sales levels and through the addition of national name brands add to the local market, **Southpoint will add approximately \$132 million in retail sales to the local economy upon full opening of the development.** The projected phasing for the opening of the Southpoint from 2016 until 2020 is summarized in the following Graph & Table.

### Southpoint Total Square Feet by Year

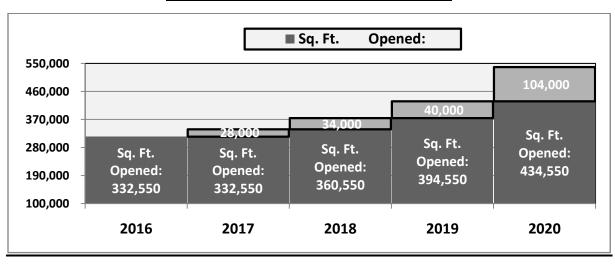


Table II – E
Southpoint Projected Retail Sales & Guest Receipts

Year Opened	Additional Businesses Open	Additional Square Feet Open	Total Sales
2016	18	332,550	\$94,240,600
2017	4	28,000	\$105,661,900
2018	3	34,000	\$114,961,900
2019	3	40,000	\$126,063,800
2020	4	104,000	Sales: \$132,210,300 Transient Guest: \$2,200,000
TOTAL	32	538,550	\$134,420,300

### III. Southpoint Projected Sales Tax to City of Lawrence

The total sales tax rate in Lawrence is 8.70% that includes the State of Kansas and Douglas County. The City of Lawrence share of sales tax is 1.55%. The city's transient guest tax is 6.0%.

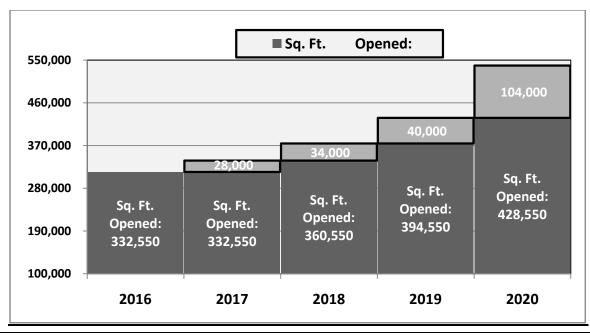
Based on pull factors achieved by the City of Lawrence in 2001 and Douglas County in 2005, there is the potential to recapture Douglas County sales leakage and grow Lawrence retail sales by up to 10% based on historical data and through increasing the selection of products and an expanded choice of brand name national retailers.

Based on Southpoint projected City of Lawrence sales tax sales of \$132,210,300 (in 2013 dollars) upon full development, This will result in a <u>net increase of approximately at least</u> 6.7% in retail sales growth to the city.

In addition to sales taxes, Southpoint will generate a total annual increase in Lawrence in transient guest taxes of \$132,000 per year beginning in 2020. (See Table III-A - "Projected Southpoint Annual Sales and City of Lawrence Tax Receipts.") These projections incorporate the net change in retail sales from the three existing Lawrence tenants planning to relocate to Southpoint.

Sales tax from the project will build over the five year period (2016 - 2020) that the project is under development. The build out is presented in the following graph III-A Southpoint Total Square Feet by Year.

### **Southpoint Total Square Feet by Year**



Based on this build out scenario, total projected sales are presented in the following Table III - A.

Table III - A

Projected Southpoint Sales and City Sales & Guest Tax Receipts 2016 - 2020

Year;	2016,	2017	20	18	20	19	2020 and	Beyond
Total Square Feet Open	Total Sales (in 2013 \$)	City Sales Taxes (@1.55%)	Total Sales (in 2013 \$)	City Sales Taxes (@1.55%)	Total Sales (in 2013 \$)	City Sales Taxes (@1.55%)	Total Sales (in 2013 \$)	Sales & Guest Taxes
<b>2016:</b> 332,550 s.f.	\$94.2 m	\$1,063,600	\$94.2 m	\$1,063,600	\$94.2 m	\$1,063,600	\$94.2 m	\$1,063,600
<b>2017:</b> 360,550 s.f.	\$11.4 m	\$73,400	\$11.4 m	\$73,400	\$11.4 m	\$73,400	\$11.4 m	\$73,400
<b>2018:</b> 394,550 s.f.	-	-	\$9.3 m	\$1,781,900	\$9.3 m	\$1,781,900	\$9.3 m	\$1,781,900
<b>2019:</b> 434,550 s.f.	-	-	-	-	\$11.2	\$1,954,000	\$11.2	\$1,954,000
<b>2020:</b> 538,550 s.f.; + Hotel	-	-	-	-	-	-	\$6.1 m \$2,200,000	\$2,049,200 <u>\$132,000</u>
TOTALS	\$105.6 million	\$1,137,000	\$114.9 million	\$1,781,900	\$126.1 million	\$1,954,000	\$132.2 million; + Hotel: \$2.2 million	\$2,181,200

<u>Note</u>: Sales taxes reflect only the net increase in retail sales from the three existing Lawrence tenants planning to relocate to Southpoint.

### IV. Projected Impact on Lawrence Vacancy Rate

This study projects the impact on the Lawrence commercial vacancy rate upon adding Southpoint to the city's inventory and considering the impact of relocations from elsewhere in the city. These findings also provide insight into the ability of the project to achieve full occupancy. Upon occupancy of the Southpoint, the city-wide vacancy rate will decline to 6.6% in 2016 and may rise back to 7.2% by 2020. (See Table IV - D - "Proposed Development Impact on Lawrence Vacancy Rate").

### **Background**

There has been an average over 334,000 added square feet of commercial development in Lawrence from 1995 through 2012ince 1993, according to the City of Lawrence Planning & Development Services 2012 Retail Market Report. This amount has fluctuated from during periods of the city's highest population growth rates from 2002 to 2004 and declined during the national recession. For this reason, projecting commercial development based on a 20 year annual average has been used from 2014 through 2020. The projected absorption through 2020 incorporates Southpoint and all outstanding major commercial projects approved by the City of Lawrence as summarized in the following Table. (See Table IV– A – "Lawrence, Kansas Unbuilt Commercial Inventory"). Excluding Southpoint, the City of Lawrence has an approved unbuilt inventory of 1,184,968 commercial square feet. Southpoint's addition to the market will raise this amount to 1,723,518 square feet.

Table IV - A
Lawrence, Kansas Unbuilt Commercial Inventory

Project	Approved Square Feet	Timing
Fairfield Farms	200,000	Unknown
Gateway	155,000	Unknown
Mercato	359,640	Unknown
31st & Ousdahl Phase I (Menards)	189,988	2015
31 <sup>st</sup> & Ousdahl Phase II	65,340	Unknown
North Mass	215,000	Unknown
SUB-TOTAL	1,184,968	-
SOUTHPOINT	538,550	2016 - 2020
TOTAL	1,723,518	-
Projected Annual Average 2014-2020	246,217	-

Source: City of Lawrence Planning & Development Services.

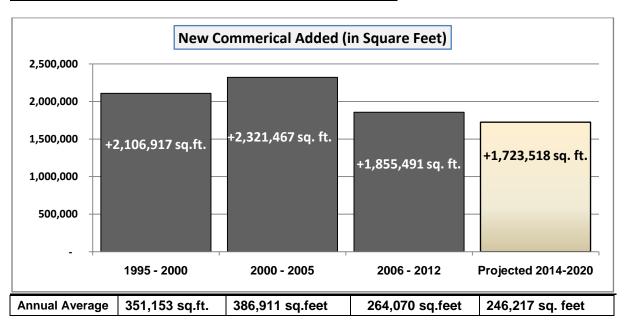
Phase I at 31<sup>st</sup> & Ousdahl, Menards, is the only one of these five projects that announced a firm store opening timetable. The company expects the project to be open in 2015, before Southpoint. In addition, it should be noted that the sales category, Goods and Services are not in competition with any of the expected retail tenants at Southpoint.

The Lawrence commercial market has demonstrated stability and its ability to absorb new commercial space. As noted elsewhere in this market study, the City has absorbed an average of 265,070 square feet since 2006. This is due, in part, to the permanence of city's economic base – the students, faculty and staff of the University of Kansas, as well as Haskell Indian Nations University.

This absorption projection in this study covers from 2016 through 2020, the years that Southpoint is planned to enter the market to coincide with the projected completion and opening of the new K10/U.S. 59 (South Iowa Street) interchange immediately adjacent to Southpoint.

If <u>all of these projects are completed and phased into local market by 2020</u>, an unlikely scenario since one or more the sites may compete for the same national tenants as Southpoint, this will result in adding an average 246,217 square feet per year through 2020. <u>This amount is less than the 264,070 square feet annual average amount that has been absorbed by the Lawrence market between 2006 and 2012.</u>

**Graph IV - B Lawrence Commercial Development Trends 1995 - 2020** 



Source: City of Lawrence Planning & Development Services 2012 Retail Market Study.

<u>Note</u>: These absorption figures assume that the Douglas County population will continue to grow as projected in <u>Horizon 2020</u>.

Commercial vacancy data is collected and reported by the City of Lawrence on a periodic basis, most recently published in 2013 for 2012. In addition to the city's vacancy data, the Lawrence office of a leading international commercial real estate firm, Colliers International, tracks and reports Lawrence commercial occupancy and vacancy on an annual basis. Since 2006, vacancy rates ranged from 3.9% to 7.2%. These figures, along with historical absorption rates, are a major barometer of projecting the city's future vacancy rate upon full build out of Southpoint. (See Table A – "Lawrence Commercial Vacancy Rates 2006 – 2013").

The following table reflects the City of Lawrence and private source's commercial vacancy data for the city since 2006.

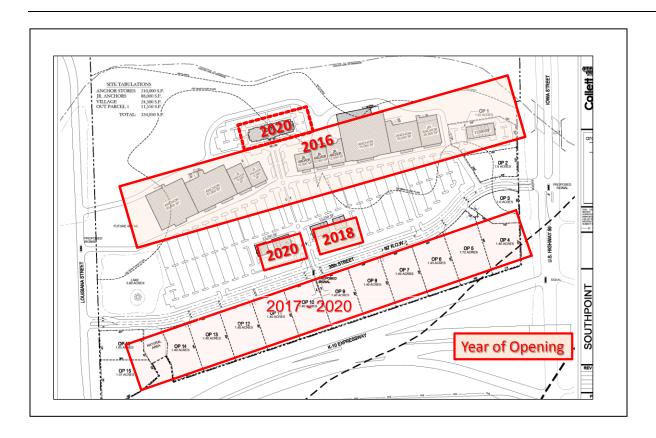
Table IV - A
<u>Lawrence Commercial Vacancy Rates 2006 - 2013</u>

	City of Law	rence Data	Private Real Estate Data		
Year	Total Commercial Square Feet	Vacancy Rate	Retail Vacancy Rate	Source	
2006	7,249,660	6.6%	3.9%	Development Strategies	
2007	N/A	N/A	5.1%	Grubb & Ellis	
2008	N/A	N/A	5.3%	Grubb & Ellis	
2009	N/A	6.6%	5.4%	Grubb & Ellis	
2010	8,800,567	7.0%	N/A	N/A	
2012	9,105,151	7.2%	5.4%	Colliers International	
2013	N/A	N/A	4.4%	Colliers International	
2006 - 2012 Average	264,070 per year	6.8%	5.0%		

As stated, Southpoint's square feet are projected to be opened beginning in 2016 through 2020 in the stages as summarized in the following table and map.

Table IV - C
Southpoint Opening Schedule 2016 – 2020

Year Opening	Square Feet Completed	Total Square Feet Opened	
2016	332,550	332,550	
2017	28,000	360,550	
2018	34,000	394,550	
2019	40,000	434,550	
2020	104,000	538,550	
Total	538,550	538,550	



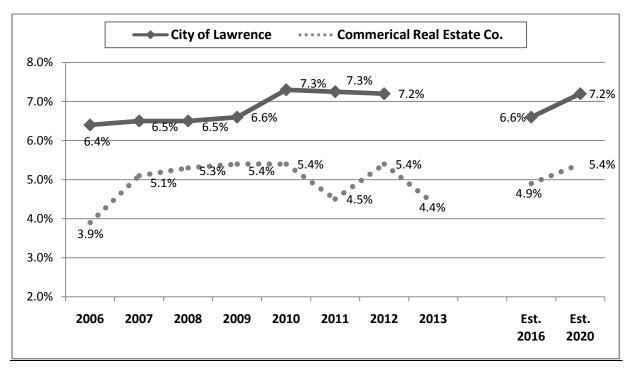
### **Findings and Conclusion**

In conclusion, the city's commercial vacancy has been projected to be 7.2% upon completion of the Southpoint project in 2020. This projection is based on the following:

- 1. The city's average annual absorption rate since 1995;
- 2. The city's historically stable vacancy rate ranging from 6.6% to 7.2% in the last decade;
- 3. The phasing and occupancy over five years through 2020 for Southpoint; and
- 4. The amount of commercial space that has been approved but unbuilt may be absorbed by the Douglas County market by 2020.

In conclusion, upon occupancy of the Southpoint, the city-wide vacancy rate will remain within the range of 6.6% to 7.2% based upon the city's continued ability to absorb an average of 264,070 square feet annually since 2006. (See Table IV - D - "Commercial Vacancy Rate 2006 – 2020 and Proposed Development Impact on Lawrence Vacancy Rate"). This represents the city's historic average absorption and vacancy rates from 2006 through 2013. This vacancy projection incorporates the build out of the total approved inventory. This total build out amount represents less than the amount of square footage that has been added to the Lawrence market since 2006.

Graph IV - D Commercial Vacancy Rates 2006 - 2020



Source: City of Lawrence Planning & Development Services; Development Strategies; Colliers International.

Table IV - D
<u>Lawrence Commercial Square Footage and Vacancy Rates 2012 - 2020</u>

Year	Total Square Footage	Southpoint Square Footage Opened	Total Annual Increase in Square Footage	Net Annual Absorption	Actual / Projected Total Vacant	Projected Vacancy Rate
Actual 2012	9,105,151	N/A	N/A	N/A	653,222	7.2%
2014	9,336,979	N/A	231,828	200,698	637,427	6.8%
2015	9,568,807	N/A	231,828	200,698	655,306	6.8%
2016	9,901,357	332,550	Southpoint phase I: 332,550	332,550	655,306	6.6%
2017	10,133,185	28,000	231,828	200,698	686,436	6.8%
2018	10,365,013	34,000	231,828	200,698	717,566	6.9%
2019	10,596,841	40,000	231,828	200,698	748,696	7.1%
2020	10,828,669	104,000	231,828	200,698	779,826	7.2%
2014 - 2020 Change	1,723,518	538,550	1,723,518	1,513,238	142,399	0.4%

These projections assume that each phase of Southpoint will be fully occupied in the year opened. They also assume that space vacated space by the three relocations within Lawrence to Southpoint will be reoccupied by other commercial tenants by 2020.

This retail market study has been prepared exclusively for the use of Collett in planning a commercial development in Lawrence, Kansas. Otherwise, any use or reproduction of the material in this study without the expressed consent of RICHARD CAPLAN & ASSOCIATES is prohibited.

Richard Caplan
June 20, 2014
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## **Southpoint Retail Market Study**

Addendum:

**Economic Impact on the City of Lawrence** 

July 17, 2014

### **City of Lawrence Property Taxes**

In 2013, the total property tax mill levy for land in the City of Lawrence was 124.808 mills. Of this total, 23.7% of this total, 29.534 mills is the City of Lawrence share of the total and remitted to the City of Lawrence. Southpoint will pay **\$174,480 per year** (in 2013 dollars) to the City of Lawrence in property taxes for 104.87 acres upon full build out of the project.

The following table summarizes by the property tax payments by year beginning in FY 2017 through Southpoint build out projected in FY 2021.

The major assumptions for these figures are based on the average assessed values assigned by the Douglas County Appraiser's Office for comparable, recently appraised commercial land and commercial buildings in the City of Lawrence in 2014 and are described following Table A - 1.

Table A -1
Southpoint Property Taxes to the City of Lawrence

Fiscal Year	Land (a)	Improvements (b)	City of Lawrence TOTAL TAXES
2017	\$85,470	\$61,840	\$147,310
2018	\$85,470	\$67,050	\$152,520
2019	\$85,470	\$73,370	\$158,840
2020	\$85,470	\$80,810	\$166,280
2021	\$85,470	\$89,010	\$174,480

### Assumptions:

- (a) The assessed value of the land will average \$240,000 per acre.
- (b) The assessed value of the improvements will average \$55.00 per square foot of improvements.

### **Douglas County Projected Employment**

Southpoint will generate **738 direct employment** opportunities in Lawrence and Douglas County upon full build out of the development.

Restaurant and hotel employment figures are based on national industry averages adjusted for the State of Kansas. Retail employment is based on the actual average retail employment per square foot in Lawrence. The following Table A -2 summarizes these employment figures by job category and year available.

Table A - 2
Southpoint Employment by Labor Market Category

Year	Retail Services	Food Services	Accommodations	TOTAL JOBS
2016	352	32	0	384
2017	382	83	0	465
2018	418	115	0	533
2019	461	166	0	627
2020 Total % of Total	486 66%	217 29%	35 5%	738

Source: National Restaurant Association; American Hotel Association; Kansas Department of Labor; Bureau of Labor Statistics.

# Memorandum City of Lawrence / Douglas County Planning and Development Services

**TO:** Planning Commission

FROM: Jeff Crick, AICP, Planner II

CC: Scott McCullough, Planning and Development Services Director

Date: For the July 21, 2014 Planning Commission Meeting

RE: Requested Additional Information for CPA-14-00107, A-14-00104,

Z-14-00105, and Z-14-00106

At the request of Commissioner Josserand, staff is providing information regarding traffic counts at the intersections of K-10/South Lawrence Trafficway & 6<sup>th</sup> Street and K-10/South Lawrence Trafficway & South Iowa Street. The following data is the Annual Average Daily Traffic for both directions, which is available from the Kansas Department of Transportation:

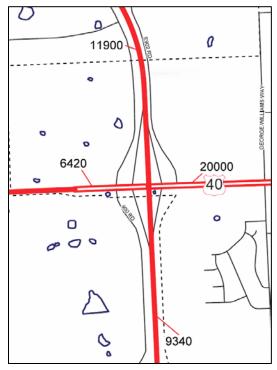


Figure 1: KDOT Traffic Counts (2013) for 6th St. at K-10

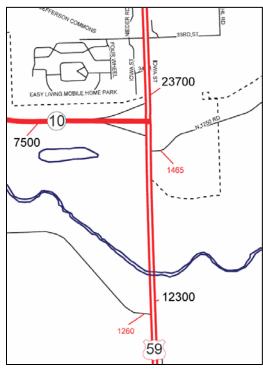


Figure 2: KDOT Traffic Counts (2013) for South Iowa St. at K-10

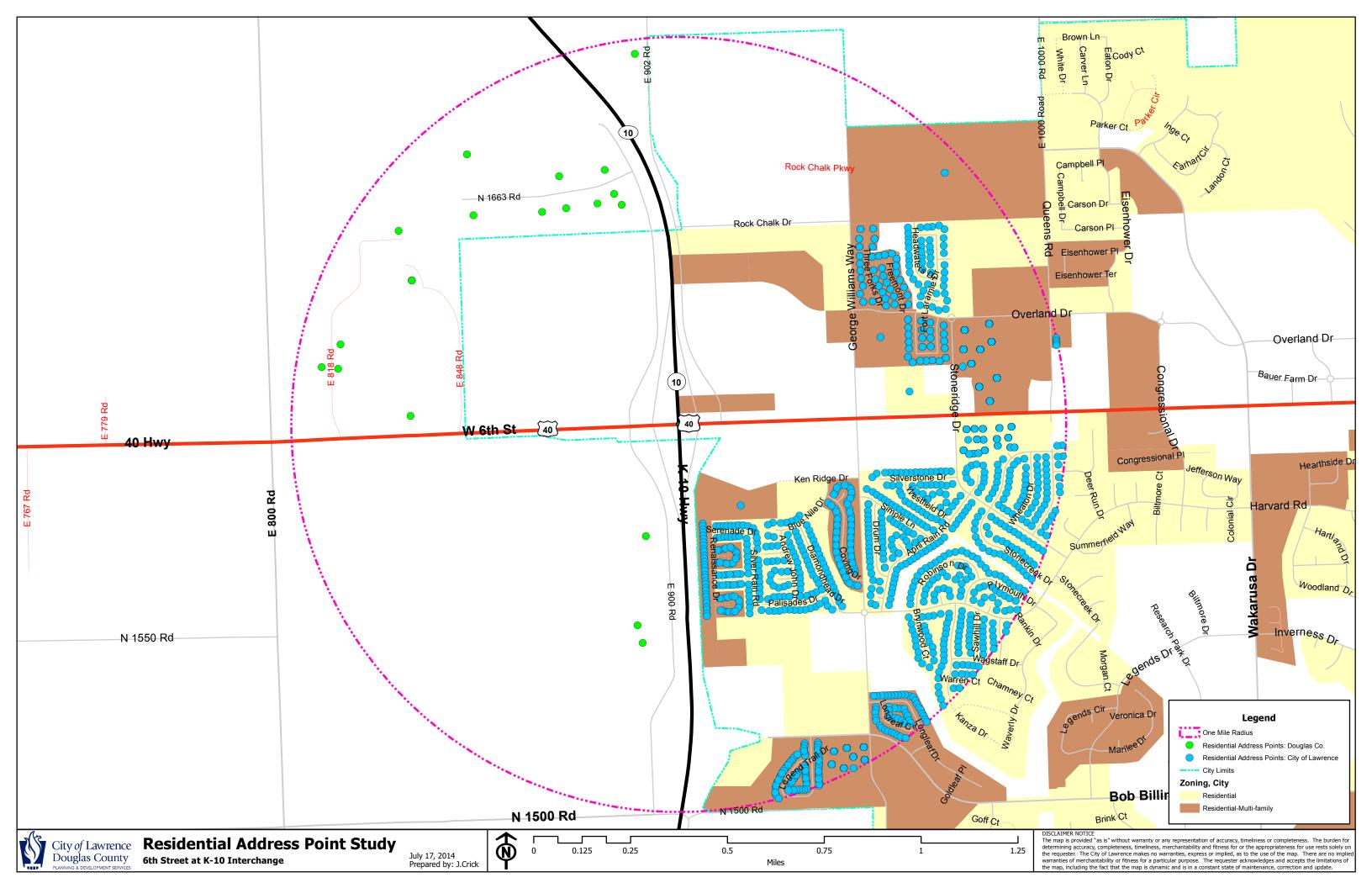
Staff was also asked to study the amounts of residentially zoned property within 1 mile of those intersections. Using the U.S. Census Bureau value for average household size (2.3 people per household) for the community, staff was able to approximate the populations living within a 1 mile radius of the these two locations.

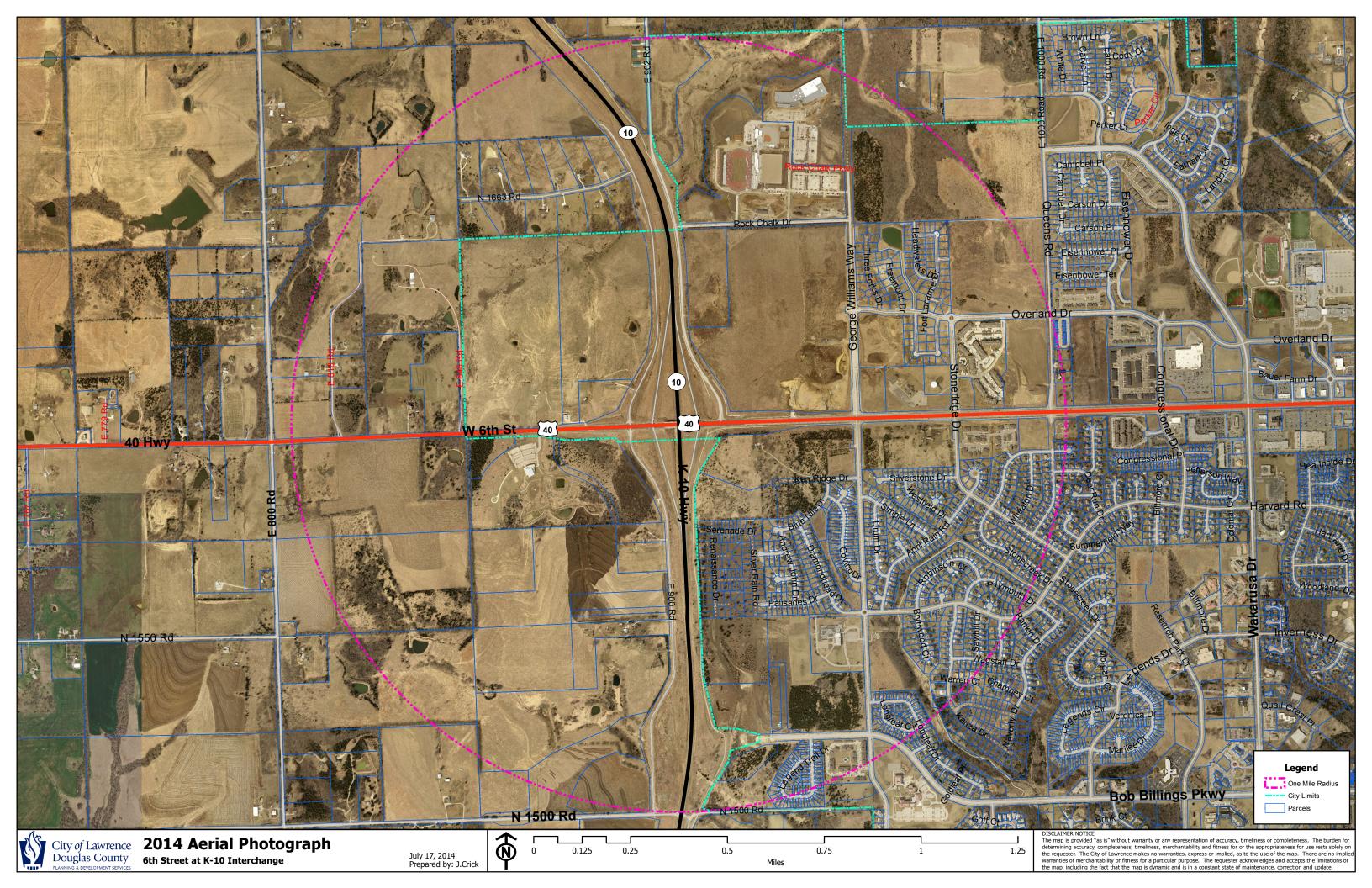
	Estimated Households			Total Population	
Location	City	County	Total Households	(2.3 people per Household)	
6th St. at K-10	1,472	21	1,493	3,434	
S. Iowa St. at K-10	1,449	4	1,453	3,342	

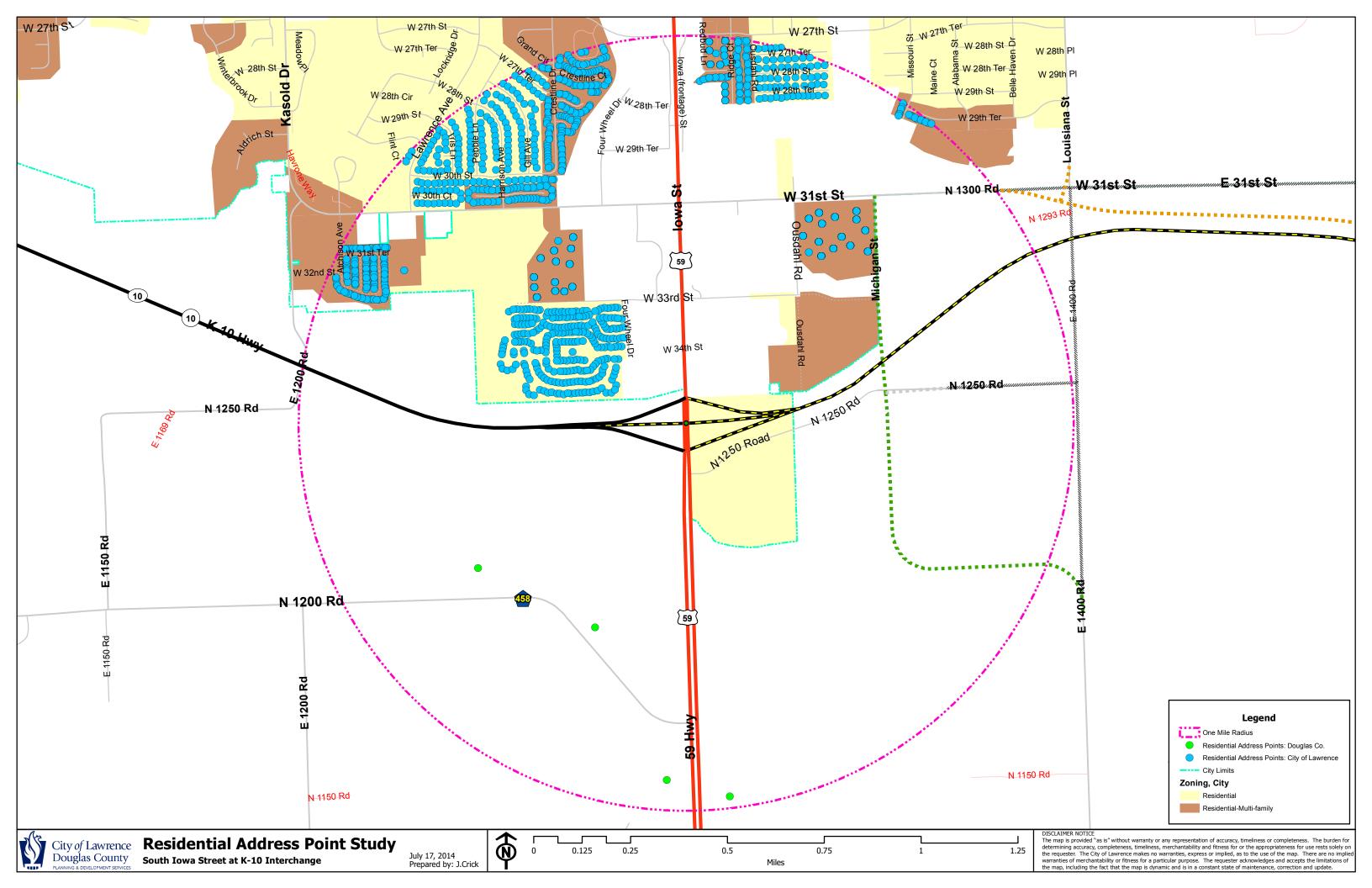
Attached are the maps from the study of the two locations.

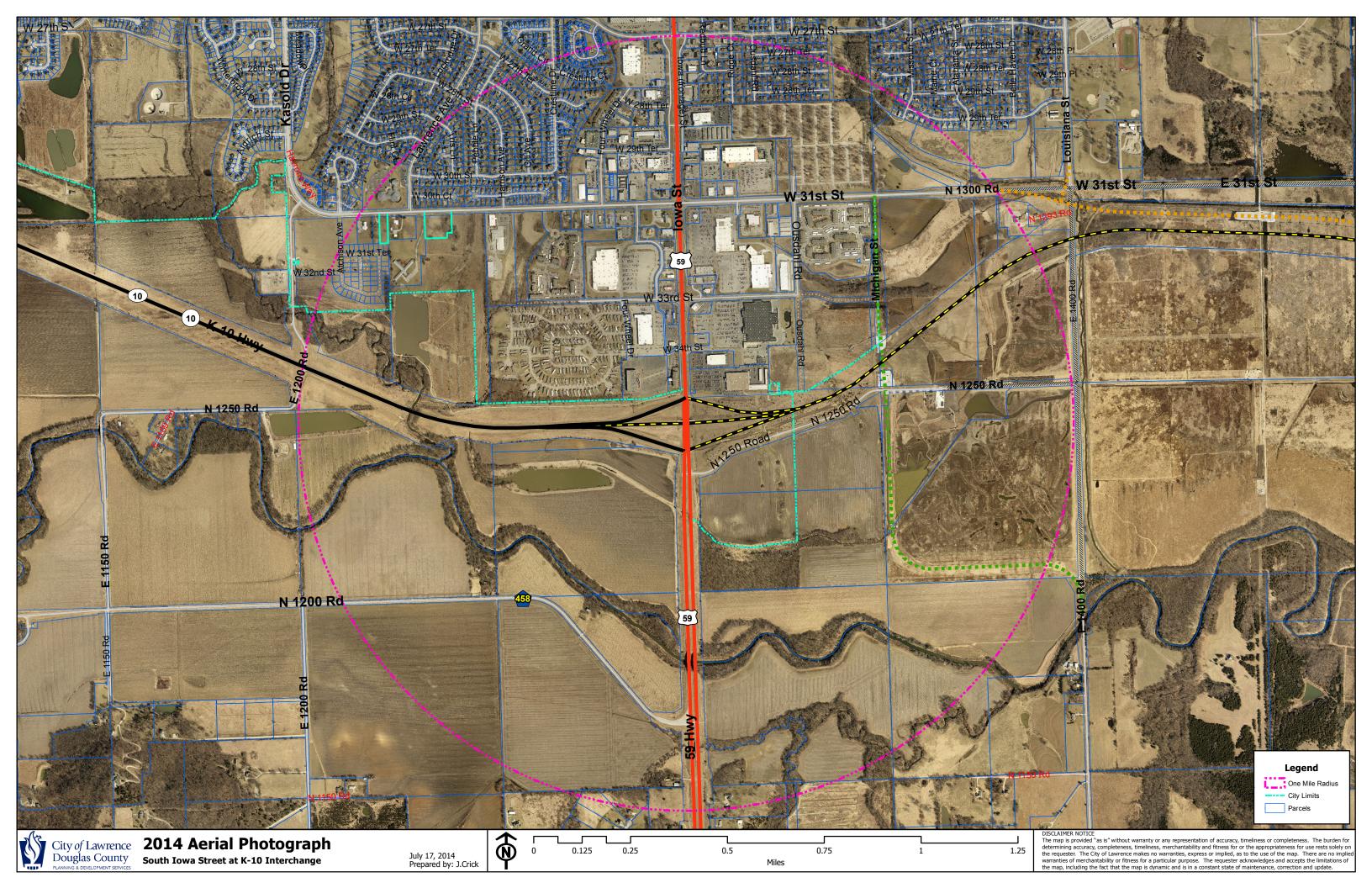
Some points on the maps are stacked and/or overlap, so they do not indicate amount/intensity of households (multi-family projects). Also, some points indicated on the maps are properties that are either currently under construction, or are anticipated to be constructed within 3 to 5 years.

Aerial maps are provided to reflect the actual units currently constructed.









From: Chris Challis
To: Amy Miller

Cc: Scott McCullough; dan watkins; "Brian W.C. Sturm, RLA, ASLA, LEED AP"

Subject: Proposed Lawrence Project

Date: Sunday, July 06, 2014 9:39:28 PM

Attachments: Southpoint Market Study Lawrence KS June 20 2014.pdf

Lawrence Kansas Color Site Plan No Car.pdf

### Amy -

Hope you're doing well. Following-up our discussions concerning our project in Lawrence, I am providing additional information concerning our proposed project at South Iowa and the South Lawrence Trafficway.

**Retail Market Study**. I have attached our Market Study, prepared by Caplan & Associates. It concludes that our project will provide approximately \$132,000,000 in new retail sales in the Lawrence market upon completion. These estimated retail sales will increase the City's sales tax revenues by 5.5% in 2016-17 (\$1.13mm annual increase) when the project opens and will increase the City's sales tax revenues by 6.6% in 2020 (\$2.18mm annual increase) when the project is fully completed.

In addition, the report looked at retail sales 'leakage' to other markets. For the retail sectors experiencing the some of the greatest sales 'leakage' (e.g., clothing, general merchandise, furniture & home furnishings, and gasoline stations), our project will add new retailers to each of these categories, helping stem the current leakage.

The Report also explains that the addition of the new project will be within the City's historic average for new retail development since 2006, and will not materially affect the City's historic vacancy rate over that period.

Note that the Report's conclusions (including those summarized above) account for the relocation of 3 retailers currently in the Lawrence market.

**Retailers**. We're pleased to inform you that we are working with the following tenants for our project: Academy Sports, Ulta, Designer Shoe Warehouse (DSW), Old Navy, and Marshall's/HomeGoods. We also expect to be able to identify more tenants in the near future, including our specialty grocer.

**Site Plan**. I have also attached an updated site plan for your reference.

Should you have any questions concerning the above, please don't hesitate to let me know.

Regards,

### Christopher N. Challis



118-C W. Union Street | Direct (386) 316-9837 Morganton, NC 28655 | Main (828) 430-8674

website | bio | vCard | map | email



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From: <Bolick>, Zak <<u>Zak.Bolick@INTRUSTBANK.COM</u>>

**Date:** Tuesday, July 15, 2014 at 3:19 PM **To:** USD497 USD497 < <a href="mailto:pkelly@usd497.org">pkelly@usd497.org</a> **Subject:** Southpoint Retail Development

Good afternoon Patrick,

I wanted to reach out to you this afternoon to voice my support for the Southpoint Retail Development that comes before you this coming Monday, July 21<sup>st</sup> where I understand you will weigh in on the requested annexation, rezoning, and amendment to the Comprehensive Plan as it relates to this development. As a business professional, homeowner, and graduate of Leadership Lawrence, I understand the tax burden that the residents of Lawrence, Kansas carry due to our wonderful city amenities and services, alongside of our lack of enough commercial and industrial developments to support it what we have.

With that said, I would ask that you pave the way for this development, which among many things will:

- Be an obvious and much needed gateway to our community from the South, along a much improved 59
   Highway and finally to be completed SLT;
- Be a buffer to protect and enhance the Baker wetlands;
- Provide much needed sales and property tax dollars to our community;
- Prevent some existing spending dollars being spent outside of our community from continuing to do so.

We are blessed in this case with a developer who has spent time in our market, who has a history across the Southern half of our country doing like developments, and who believes in his development enough that he is not asking for any special financial incentives from the City, saying that the retail demand in our community is such that the development can be successful without them. This development should not negatively affect our amazing downtown, and was designed such that it is a regional retail destination feel rather than a walkable downtown look and feel, as to not compete with downtown Lawrence. Furthermore, thanks in part to the development at 9<sup>th</sup> & New Hampshire, as well as the new library and parking garage, and other downtown infill, there are more people living, working, and playing in downtown than perhaps ever before. It is clear to me that the retail demand and natural future growth is South, while the natural residential growth is West. As more and more people move farther West, and when Rock Chalk Park opens and is as popular as we all know it will be, there will be retail demand in that area. But before us today, we have an opportunity to welcome the right developer and the right tenants to our community, and reap the benefits of them being there in as short as a couple of years.

I urge you to consider this project for what it is, and what it means for our community, and support the annexation, rezoning, and amendment to the Comprehensive Plan this coming Monday, July 21<sup>st</sup> at your meeting.

Thank you for taking the time to read my email. I hope that it finds you doing well.

Best,

Zak Bolick, Commercial Relationship Manager
INTRUST Bank | 901 Vermont Street | Lawrence, KS 66044
Phone: 785-830-2616 | Mobile: 785-766-3836 | Fax: 785-830-2636
zak.bolick@intrustbank.com
www.intrustbank.com
I trust INTRUST.

Please consider the environment before printing this email.

From: "Dan Chavez" < <u>Danc@chavezrestoration.com</u>>

Date: Jul 15, 2014 5:32 PM

Subject: "Southpoint"

To: "montanastan62@gmail.com" <montanastan62@gmail.com>

Cc:

Stan,

My name is Dan Chavez; I am a local business owner and a Lawrence resident for the past 11 years. I am contacting you in regard to the Southpoint Development. I am one of many that believe in the Southpoint Development. I do not have a vested interest in the project, or know anyone that does. However, as a Lawrence resident, I am encouraged by such a project, and I think it will help keep tax dollars in Douglas County, as well as attract surrounding retail dollars from neighboring communities.

There have been times in the past that I felt the commission has looked for reasons not to approve such a project, listening to those afraid of too much change or growth. There will always be naysayers with whatever project is placed before the planning commission, some with great passion. I would ask you simply to weight the logic of those that oppose this project. I would challenge you to look at the merits of the Southpoint Development for what it can offer Lawrence and its residents.

I think in years passed; there were times when quality projects were more plentiful, when missing one opportunity only meant waiting on the next one. I wonder from a retail dollars standpoint if we can afford to miss the potential that this project offers Lawrence residents. Please consider the value that Southpoint offers to Lawrence, and vote accordingly. Thank you, Dan Chavez



5215 N. O'Connor Blvd, Suite #670 Irving, TX 75039

July 16th, 2014

Planning Commission City Hall – 1<sup>st</sup> Floor 6 East 6<sup>th</sup> Street PO Box 708 Lawrence, KS 66044

Dear Planning Commission members:

Diamond URS Lawrence, LLC, also known as The Connection at Lawrence, is a 324 unit, 888 bed class A off campus student housing multifamily property located at 3100 Ousdahl Road in Lawrence.

As an established business and tax paying entity, we are writing to express our full support for the proposed Southpoint Retail Development on the SE corner of Iowa St and K-10 (SLT).

As a business and property owner in Lawrence, we've been pleased to see positive signs of economic growth in the city and the area near our property (e.g. Menards and the K-10 SLT most recently.) We believe further developments will have a positive impact on the city, fellow property owners, and retail customers.

We are sorry that we will not be in attendance for the meeting on Monday July 21<sup>st</sup>, so we wanted to express our support for this project.

Sincerely,

Mark Stinger

Vice President & Chief Asset Manger Diamond Realty Investments, Inc.

From: "Jones, Claudia K" < <u>Claudia.Jones@intrustbank.com</u>>

Date: Jul 16, 2014 8:31 AM

Subject: FW: Southpoint Retail Development

To: "montanastan62@gmail.com" <montanastan62@gmail.com>

Cc:

I just wanted to send this e-mail letting you know that from what I have read, I am in support of this project. I am uncertain as to why we would not want a project like this to come to Lawrence. It will bring more jobs, more retail sales for Lawrence, which in turn will increase the City's sales tax revenues. I was born and raised in Lawrence, KS and have lived here for almost 60 years and get tired of driving to Topeka or KC to shop at stores that Lawrence does not offer. I do shop downtown but the stores that are anticipated to be in this project would not interfere with the type of stores that Downtown Lawrence has to offer.

It is my understanding that Southpoint will not need any special taxing districts, tax rebates or other financial incentives from the City. This is even a larger bonus for Lawrence, a company wanting to locate in our city and not asking for any incentives to come.

I hope you will support the annexation, rezoning and amendment to the comprehensive plan to allow this project to move forward.

Claudia Jones

Southpoint Retail Development is important for our community, and I support the annexation, rezoning, and comprehensive plan amendment as the first steps in getting it built.

I also support the Family Fun Center that I have seen occasionally in the news. I know that there are protests to putting it out by Raintree, and as a former Raintree parent, I don't personally see the issue; however, there are plenty of other locations where something like this could go. North Lawrence (Tanger outlet area), West Lawrence (near the new Rock Chalk Park area - I just know that there is a place for this in our community. I have two children – 6 & 11, and have to go to Topeka or Kansas City to do anything other than swimming, bowling, or a movie. I am very concerned about the lack of fun activities available to kids and teens, and as a Lawrence native, I know the kinds of trouble bored kids get in. My hangout as a teenager was a restaurant – that's pretty sad.

Thank you for your consideration on these issues.

Heather Brown Closing Director, McGrew Real Estate

1501 Kasold Drive Lawrence, KS 66047

Main: (785) 843-2055 Direct: (785) 838-8274 Fax: (785) 843-2466 **From:** CadreLawrence [mailto:mdfales@silverlakebank.com]

Sent: Wednesday, July 16, 2014 9:49 AM

To: Bryan C. Culver

Subject: CadreLawrence Southpoint Retail Development Data Sheet



On behalf of CadreLawrence, thank you for taking the time to read this email. As we hope you know, having provided us with your email address, CadreLawrence is your community kitchen table, with an open invitation to the whole community to engage in thoughtful dialog by voicing support and presenting evidence for the creation of jobs and economic growth in Lawrence. With this email, you have the opportunity to get active in the support of a proposed new retail development which goes before the Planning Commission on Monday, July 21<sup>st</sup>. Read below to learn more about this proposal, and to identify our ask of you.

Information contained in this data sheet was gathered from months of research and communication with Chris Challis, developer for Collett, the company proposing the development on South Iowa, as well as data retrieved from the Retail Market Study prepared by Richard Kaplan & Associates. This is not the opinion of CadreLawrence, but more so the data that was reported to CadreLawrence from these sources.

- Planned on South Iowa Street at K-10/South Lawrence Traffic way in Lawrence, Kansas scheduled for opening in 2016.
- Will offer the Lawrence market area at least seven national retail companies that currently do not have a retail outlet in Lawrence.
  - Academy Sports
  - Ulta
  - Designer Shoe Warehouse (DSW)
  - Old Navy
  - Marshall's/Home Goods
  - Others yet to be named, including a specialty grocer
    - These businesses will occupy approximately 40% of the retail space at Southpoint.
- The project also plans to accommodate three existing retail establishments in Lawrence.
  - Their relocation to Southpoint offers these businesses a commercial center and building space more tailored to their operations as well as an easily accessible location to all Douglas County residents.
- Upon full build out in 2020, Southpoint is planned to have 538,550 square feet of commercial use.
  - This includes 18,000 square feet of office users and an 80,000 square foot, 100 room hotel.

## Sales Tax Impact Estimate

• Southpoint will provide approximately \$132,000,000 in new retail sales in the

Lawrence market upon completion.

- These estimated retail sales will increase the City's sales tax revenues by 5.5% in 2016-17 (\$1.13mm annual increase) when the project opens and will increase the City's sales tax revenues by 6.6% in 2020 (\$2.18mm annual increase) when the project is fully completed.
- The project is estimated to provide a cumulative \$8,883,500 in additional sales tax revenue from 2016-2020, from opening through completion.

### **Leakage Impact**

- The number of retail dollars leaking out of Lawrence to Johnson County or Topeka is estimated to decrease significantly with this new development.
  - Lawrence's drawing power as a retail center currently is about 10 percent less than Olathe's, about 25 percent less than Manhattan's and Topeka's, and about 50 percent less than Lenexa's.
  - For the retail sectors where Lawrence experiences some of the greatest sales leakage to our neighboring communities (e.g., clothing, general merchandise, furniture & home furnishings, and gasoline stations), Southpoint will add new retailers to each of these categories, helping stem the current leakage, and keep Douglas County dollars in Douglas County, and perhaps draw dollars from neighboring counties to Douglas County.

## **Vacancy Impact**

 The addition of this development will be within the City's historic average for new retail development since 2006, and will not materially affect the City's historic vacancy rate over that period.

## **City Provided Financial Incentives**

- Southpoint has been designed so it will not need any special taxing districts, tax rebates or other similar financial incentives from the city.
  - Interest from potential tenants for the center has been high enough that the development group is confident in its success without incentives.

## Our ask of you

- Contact your planning commissioners, and use the information from this fact sheet to draft an email or letter to tell them whether or not you support the Southpoint retail development. The action ahead of the Planning Commission on Monday, July 21<sup>st</sup> includes annexation, rezoning and amending the Comprehensive Plan. The earlier the better, but the deadline for written communication to be included in the Planning Commission packet is 10:00 am on Monday, July 21<sup>st</sup>.
- Share this information with 3-5 or more people in your own social network, and ask them to get active in the process as well.
- Try to attend the Planning Commission meeting on Monday evening, July

- 21st to allow the Planning Commissioners to hear your voice.
- Ask questions. If we do not have the answers, we will get the answers directly from Chris Challis of Collett. Direct questions to info@cadrelawrence.com.
- Your Planning Commission contact information:
  - City Appointees:
    - Amalia Graham amalia.graham@gmail.com
    - Stan Rasmussen montanastan62@gmail.com
    - Jon Josserand jonjosserand@gmail.com
    - Patrick Kelly pkelly@usd497.org
    - Bryan Culver bculver@bankingunusual.com
  - County Appointees:
    - Jim Denney denney1@sunflower.com
    - Pennie von Achen squampva@aol.com
    - Clay Britton <u>clay.britton@yahoo.com</u>
    - Bruce Liese bruce@kansascitysailing.com
    - Eric Struckhoff eric.c.struckhoff@gmail.com

Sincerely, CadreLawrence

## Hello Planning Commissioners,

I am writing to express that I do not support the approval of the Southpoint retail development. I am fully aware of the anticipated economic impact of the development, but want the commission to know that many of us in the community value the preservation of land and natural resources above economic impact *in some cases*. The continued sprawl south of Lawrence is not something that all residents want. Stores like Old Navy have already failed here, perhaps for reasons I am unaware of, but I suggest putting efforts into supporting local small businesses, rather than continuing to develop in natural areas around Lawrence in support of more large, corporate businesses.

Thank you for your time and consideration. I hope you hear from the many other residents I know who are NOT supportive of this development.

Best, Emily Hampton From: Karen Lowder [mailto:klowder@cwood.org]

Sent: Tuesday, July 15, 2014 3:28 PM

To: amailia.graham@gmail.com; montanastan62@gmail.com; jonjosserand@gmail.com;

pkelly@usd497.org; Bryan C. Culver

**Cc:** <u>denny1@sunflower.com</u>; <u>squampva@aol.com</u>; <u>clay.britton@yahoo.com</u>;

bruce@kansascitysailing.com; eric.c.struckhoff@gmail.com

Subject: Please vote yes!

http://www2.ljworld.com/weblogs/town\_talk/2014/jul/7/old-navy-academy-sports-others-announced/

I hope you ladies and gentlemen will consider the financial gain in jobs that many of these new pending properties might be able to provide, not only for our community, but for surrounding communities as well. We have a vibrant downtown with many local businesses that will remain a big draw because of its uniqueness, but I imagine we are losing a lot of sales tax revenue to Kansas City, Topeka and the Legends. My son recently came home for a wedding and needed to pick up a suit for his small son, but refused to even look for clothes in Lawrence because the selection is greater in Kansas City. I couldn't argue with that.

Wages, sales tax revenues, tax incentives...I'm sure there is much more to consider, but Lawrence is expanding its horizons with the Rock Chalk Park and the Warehouse Arts initiative...those visitors will need places to eat, places to stay and places to shop in their down time...it might as well be Lawrence! Let's make it work! Thanks for your consideration.

Karen Lowder 947 New Hampshire #302 Lawrence, KS 66044



## LEAGUE OF WOMEN VOTERS® OF LAWRENCE/DOUGLAS COUNTY

July 20, 2014

RECEIVED

JUL 21 2014

City County Planning Office Lawrence, Kansas

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Cille King

Vice President
Carrie Lindsey

Secretary
Caleb Morse

Treasurer
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Margaret Arnold

Caroljean Brune

**Debra Duncan** 

**James Dunn** 

Midge Grinstead

Marlene Merrill

**Austin Turney** 

Mr. Bruce Liese, Chairman, and Planning Commission Lawrence-Douglas County Metropolitan Planning Commission

RE: ITEM NO. 3: COMPREHENSIVE PLAN AMENDMENT TO HORIZON 2020 CHAPTER 6, CHAPTER 14, AND TO THE REVISED SOUTHERN DEVELOPMENT PLAN ITEM NO. 4A ANNEX 102.64 ACRES; E SIDE OF S IOWA ST & S SIDE OF N 1250 RD ITEM NO. 4B RS10 & A TO CR & CR-FP; 122.96 ACRES; SE CORNER SLT & US-59 HWY ITEM NO. 4C RS10, A, & VC TO OS-FP; 46.10 ACRES; SE CORNER SLT & US-59 HWY

Dear Chairman Liese and Planning Commissioners:

We ask the Planning Commission to deny the Comprehensive Plan change, the annexation, and the rezoning requests of the Southpoint proposal for the following reasons:

1. The overriding consideration should be whether the location is appropriate for the proposed use. We answer that it absolutely is not, because:

- a. It is away from population centers and is at the southern entrance to Lawrence where the automobile traffic will be entering and leaving. This location really requires automobile-oriented uses such as a fuel station, quick shop needs, and overnight accommodations. This type of use has been designated in the Comprehensive Plan for this area as an Auto-Oriented Center.
- b. The original concern that this type of use would become a Truck Stop is not warranted for Auto-Oriented centers because they do not require either Regional or General Industrial zoning, the only districts that permit Truck Stops. Truck Stops also require a Special Use Permit.
- c. Because of the proposed design of Louisiana Street to bridge the SLT, as well as the Iowa Street connection to the SLT, it would seem to us that the traffic pattern of the area would be especially sensitive to added traffic from shopping-center customers. To add non-essential traffic, such as this leaving and entering slow-moving type would seem to add dangerous and unnecessary traffic connections to the fast-moving through traffic lanes.
- d. Shopping centers located in the County (or almost in the County as is this site), have been shown to encourage County sprawl. The future use of a shopping center in this location would, we suggest, encourage County population to develop around it, leading to more non-farm rural residential growth.
- e. The proximity of the Southpoint development to the floodplain is also an important argument against

# LEAGUE OF WOMEN VOTERS® OF LAWRENCE/DOUGLAS COUNTY

Page 2

allowing this type of development there. With the necessary modification of the floodplain and the amount of runoff that has to be accommodated, this is a difficult area to develop. In addition, the inevitable runoff directly into the floodplain has a major impact on farmland downstream. We suggest that you talk to the farmers who have already been negatively affected by city runoff, before encouraging more.

- 2. The major argument given in favor of Southpoint seems to be that this devlopment would positively affect the City's pull factor and tax revenue. We could not find convincing arguments why this would be true. Our reasons are as follows:
  - a. The stores that Southpoint lists as being future occupants are the same stores that are found in other cities around Lawrence, so there would be no real reason to shop in Lawrence for out-of-town customers (the source of "pull.")
  - b. The argument that the sales tax revenues will increase as a result of Southpoint depends on an increase in overall sales as a result of the development. The counter argument is that an increase in sales depends on an increase in income, which in turn, is dependent on an increase in employment, which brings the increase in population which brings the increase in overall incomes. Rather than increasing the amount of commercial use and zoning, the answer to this dilemma would be to increase the amount of available employment by supporting more business/industrial and office development. We suggest that the area near the SLT and this intersection outside of the Auto-Oriented area would be an important area to preserve for employment-related uses.

The planning staff method for determining the viability of future zoning by determining the current vacancy rates we find is unconvincing for justifying an increase in zoning, especially where Lawrence is already overzoned (commercial) and overbuilt (apartments). As one citizen/realtor once pointed out, landlords need occupants, if for no other reason than to protect and maintain their property, regardless of whether they pay full rent or not, and occupancy is not necessarily a sign of a healthy business.

For these reasons, and many others, we urge the Planning Commission to deny the Southpoint requests to change the Comprehensive Plan (Item 3), and the requests for Annexation, Rezoning to Regional Commercial, and Open Space (Items 4a,b,and c).

Thank you for considering our concerns.

Sincerely yours,

Cille King
Cille King
President

Alan Black, Chairman Land Use Committee

alon Block

From: Candice Davis [mailto:cdavis.chc@gmail.com]

Sent: Monday, July 21, 2014 9:51 AM

**To:** Scott McCullough **Cc:** David L. Corliss

Subject: Fwd: North Carolina retail proposal- letter

Hello Scott. I would like for you to include my letter in the packet for the PC tonight. I did send the e-mail to PC personal e-mails but would also like to have it included in the packet. I know that you are continually in most difficult positions as you try to accommodate many interests. However, sometimes "NO" is the most effective response to end continuous pressure from individual private interests. I believe that our long-range city planning must be forward thinking and reviewed periodically before developers summit their hearts desire. Sticking to such a plan is paramount and might make your job and those of other commissioners much easier. I know you are working hard but I am passionate about this town and will do what I can to see that changes move in a positive direction. The North Carolina group is just now contacting LAN about their proposal. They plan to speak to the group in August but the timing is very late in the city process. Your friendly but concerned neighbor, Candice Davis

I am aware that you are reviewing a request for rezoning by a development group from North Carolina. They would like to invest in a large retail project south of existing retail on Iowa street that would be 40% as large as our downtown.

Having lived in Lawrence for 30 years, I am concerned about the continuing viability of our downtown retail businesses as well as city planning practices. Who is planning our city? Do the citizens of Lawrence want big developers and their lawyers to plan where projects will be located? A recent Horizon 2020 survey identified protection of our downtown as a top priority.

Good city planning should always consider the over-all health and welfare of the entire city, follow appropriate protocol and use established urban planning principles. This out-of-town firm is requesting rezoning to accommodate their development. Our long-range plan should only be changed to address the projected needs of the city <u>not</u> to address the needs of a developer.

Is this proposal really good city planning, and good for Lawrence?

Thank you for your thoughtful consideration, Candice Davis

#### Concerns/Questions

- 1. Is the North Carolina developer aware of our long-term city plan, Horizon 2020? Do they care about the welfare of our community or is this purely business?
- 2. The latest Horizon 2020 survey placed maintaining a viable downtown as a top priority.
- 3. Existing downtown retail is already shrinking. Bars and restaurants are tipping the scale.
- 4. What about existing commitments to Mercado and their plans for retail expansion in west Lawrence?
- 5. The new city recreation center to the west is promising much city and regional activity. Will this threaten taxpayer investments and hurt the potential retail market in that area?
- 6. There is already the highest % of retail on South Iowa Street. How will this impact existing city-wide retail businesses?

## Kirk McClure, Ph.D. 707 Tennessee Street Lawrence, KS 66044

mcclurefamily@sbcglobal.net

July 20, 2014

Amalia Graham Jim Denney

amalia.graham@gmail.com denney1@sunflower.com

Stan Rasmussen Pennie von Achen

montanastan62@gmail.com squampva@aol.com

Jon Josserand Clay Britton

jonjosserand@gmail.com clay.britton@yahoo.com

Patrick Kelly Bruce Liese (Chair)

pkelly@usd497.org bruce@kansascitysailing.com

Bryan Culver Erick Stuckhoff

Re: ITEM NO. 3 COMPREHENSIVE PLAN AMENDMENT TO HORIZON 2020 CHAPTERS 6 & 14 CPA-14-00107 ITEM NO. 4A ANNEX 102.64 ACRES; E SIDE OF S IOWA ST & S SIDE OF N 1250 RD A-14-00104 ITEM NO. 4B RS10 & A TO CR & CR-FP; 122.96 ACRES; SE CORNER SLT & US-59 HWY Z-14-00105

ITEM NO. 4C RS10, A, & VC TO OS-FP; 46.10 ACRES; SE CORNER SLT & US-59 HWY Z-14-00106

Members of the Lawrence Douglas County Planning Commission,

The applicant, Collett and Associates, seeks to develop a parcel on Iowa Street through an amendment to Horizon 2020, annexation of land and rezoning of the land. The proposal, Southpoint, calls for development of: About 460,000 square feet of retail in a first phase; 80,000 square feet for a 100-room hotel; and probably about 70,000 square of additional square feet of retail in a second phase (14 parcels at 5,000 square feet per parcel). The development will contain a total of over 600,000 square feet of commercial space.

This project is large; when fully built it will be the equivalent of 40 percent of our downtown. It will expand the supply of space on South Iowa by about 30 percent. At this scale it has the potential to have a significant negative impact on other retail shopping districts in Lawrence, including the downtown.

#### Additional Hotel Space:

The issue: Can the community absorb additional hotel space without threatening existing and future taxpayer investment in hotels?

The taxpayers of Lawrence are heavily invested in hotels. The taxpayers invested about \$11 million in the Oread Hotel. The taxpayers are investing about \$10 million in the 9<sup>th</sup> and New Hampshire project with a significant portion of that amount serving the new hotel.

Lawrence has zoned multiple parcels for additional hotel space. Hotel zoning was approved in the North Mass development. Hotel zoning was approved in the latest revision of the Bauer Farms development.

Lawrence is about to begin a process that may lead to a new conference center. This center will probably include additional hotel space, and this hotel and conference center will probably include a significant taxpayer contribution.

The Southpoint proposal includes a hotel. The staff report is silent on the hotel issue. It is unknown whether or not the city can absorb an additional hotel without threatening its already large investment in hotels.

The City made the hotel investments without careful study of the city's capacity to absorb new hotel space. The City is about to embark on such a study to guide it to a better decision on the conference center.

Zoning for additional hotel space may hurt an already saturated market. Zoning for additional hotel space may threaten existing taxpayer investment.

Recommendation on the hotel component: Do not approve additional hotel space until the absorption study is complete and it is clear that additional hotel space will not threaten existing, and possibly future, taxpayer investment.

#### Additional Retail Space:

The Issue: Can the Lawrence retail market absorb the proposed space without significant negative impact upon existing retail districts?

The Economics of Retail Markets: In a well-balanced market, the supply should grow in proportion with growth in demand.

The economics of retail real estate are well established. Demand for retail space is what determines the value of retail space, the number of jobs it will produce and the sales tax revenues that it will generate. The supply of retail space does not drive these outcomes. There are many false beliefs that building real estate grows the economy. It does not. Growth in the economy is a function of growth in the aggregate income of the households within the community because income sets the amount of spending that a market will experience. More stores do not create more spending; rather, only more income to the households in the community can drive growth in the economy. As a result, more stores do not create more spending, more sales taxes, more retail jobs or more value of all retail buildings. If too many

stores are added to a market, the stores vie for the finite amount of spending, driving down the revenue per square foot, hurting all stores.

Retail Demand: The best proxy for demand in a market is the local retail sales tax revenues. They show the actual spending in the market reflecting changes in income, the community's pull factor and the use of on-line shopping.

The City's retail market study shows that inflation adjusted retail sales taxes have been flat from 2000 to 2012. They actually declined very slightly at -.012 percent per year over the last twelve years. However, there has been negligible growth from 1995 to 2014 at +0.40 percent per year. Thus, for a long period of time, retail spending in real terms has not grown for about 20 years. See the table below.

Table: Lawrence Retail Supply and Demand Conditions 1995 to 2012

		,
	Inflation	
	Adjusted	Commercial
	Sales	Square
Year	Taxes	Feet
2012	\$ 13,593,996	9,105,151
2000	\$ 13,797,066	5,299,404
1995	\$ 12,695,769	4,372,183
Demar	nd Annualized Growth Ro	nte
	0.40%	1995 to 2012
	-0.12%	2000 to 2012

Supply Annualized Growth Rate

**4.4% 1995 to 2012** 4.6% 2000 to 2012

Source: City of Lawrence 2012 Retail Market Report

Demand Conclusion: The city's capacity to support growth in its supply of retail space is non-existent. With no growth in retail spending, the city has no capacity to support additional retail space at this time. The developer is only seeking to capture a share of that spending for the proposed development, taking this demand, and possibly some of the vendors, away from existing shopping districts.

Retail Supply: The stock of retail space has grown dramatically since 1995, which is the last time there seemed to be a balance between the supply of and the demand for retail space. From 1995 to 2012, the stock grew by 4.8 million square feet. This growth translates into a rate of growth of 4.4 percent per year. The City has approved an additional 1.2 million square feet at 6<sup>th</sup> Street and the SLT, Fairfield Farms, North Mass and 31<sup>st</sup> and Ousdahl Streets.

Supply conclusion: The supply of retail space is growing rapidly with much more approved for development.

Implications: The supply of retail space is growing rapidly while the retail spending is flat. This means that the revenues per square foot are falling. Reduced revenues lowers property values in existing shopping centers, including the downtown. Reduced revenues threaten the ability of attract investment to older existing properties. This is especially threatening to historic properties such as in our downtown.

If we expect to maintain the condition of our existing shopping centers, and especially if we want out downtown to continue to thrive, the space needs to attract sufficient revenue per square foot to drive sufficient lease rates that attract investment.

Staff report: The staff report on the proposed development concludes that because the vacancy rate has not become terribly bad, that the retail market will not be hurt by this development.

Vacancy is one of many measures of market health, but vacancy is one of the weaker indicators of market health. The notion is that if a market is overbuilt, the vacancy rate will rise proportionately. This is not true. Property owners will fill their space, even if it means granting rent concessions to attract occupants. Even with a rent concession that takes rents below costs, the property owner will lose less with a rent concession than with an empty property.

The staff should expand its analysis to examine the revenues coming into each market segment (defined both spatially and by type of vendor). It is clear from the staff report that the market is suffering from declining revenues per square foot over a long period of time, which leads to poor maintenance and reduced investment in existing properties, both of which are harmful to a retail market.

The Caplan Report: The market analysis provided by the developer contains multiple errors. Probably the most severe is the assumption that sales will rise 4.1 percent per year when they have not even been keeping up with inflation for a long period of time.

The Caplan report uses the argument that the proposed development will improve the Pull Factor of the entire retail market. The report claims that the community will benefit from new spending attracted to the local market. This can be a valid claim in a tourist market or a market with very special tenants that they become a destination shopping location not found in the region nor having any close substitutes elsewhere in the region.

This notion of attracting new spending into the community is simply not plausible with the proposed project. The vendors will not attract shoppers that are not already here. The vendors listed in the development proposal are not unique to the Kansas City-Lawrence-Topeka region. Thus, shoppers from Johnson County will not drive here for these vendors; they already have them in Johnson County. Shoppers from Shawnee County will not drive here for these vendors; they already have them, or have very close substitutes, in Topeka.

The best option to improve the pull factor in Lawrence is to enhance the one unique, destination shopping district that we have, Downtown Lawrence.

#### Recommendation:

Someday, this site on South Iowa Street may be an appropriate site for additional retail space and even hotel space on the scale proposed. That day is not even in sight.

- Retail spending remains flat while the supply has grown too quickly.
- We want to enhance, not degrade, the condition of our shopping centers and especially our downtown.
- We do not want to jeopardize our current and future hotel investments.

Tell the developer that this proposal is premature and cannot be approved at this time.

Yours truly,

Kirk McClure

5



July 21, 2014

#### VIA ELECTRONIC MAIL

Bruce Liese (bruce@kansascitysailing.com) Clay Britton (clay.britton@yahoo.com) Amalia Graham (amalia.graham@gmail.com) Stan Rasmussen (montanastan62@gmail.com) Jon Josserand (jonjosserand@gmail.com) Patrick Kelly (pkelly@usd497.org) Bryan Culver (bculver@bankingunusual.com) Jim Denney (denney1@sunflower.com) Pennie von Achen (squampva@aol.com) Eric Struckhoff (eric.c.struckhoff@gmail.com) Lawrence-Douglas County Metropolitan Planning Commission City of Lawrence, Kansas City Hall 6 East 6th Street Lawrence, KS 66044

## Re: Southpoint Project

Dear Members of the Planning Commission:

I represent K-10/40 Development, L.C., whose managers have an interest in the Mercato retail and commercial development at the northeast corner of Highways 40 (6<sup>th</sup> St.) and 10 in West Lawrence. Tonight, the Commission will consider a Comprehensive Plan Amendment to Horizon 2020 relating to what has been commonly referred to as the Southpoint Project, along with considering an annexation request and two rezoning requests affecting the same Project (the "Project"). For the reasons outlined here, the Commission should not at the present time recommend approval of the Project.

The Project is the largest commercial land use ever proposed to the City. Staff acknowledges at p. 14 of the Comprehensive Plan Amendment report (Item 3) that the proposed Comprehensive Plan Amendment does not conform to certain Horizon 2020 policies. Staff recognizes in multiple places in the Comprehensive Plan Amendment report that a number of retail and commercial developments will be negatively affected. This includes Mercato and a number of other sites mentioned in the report, and businesses and locations that are not mentioned in the report. The pending requests veer from existing policies and implicate significant questions of public policy and planning.

The Comprehensive Plan Amendment staff report includes some of Horizon 2020's goals and criteria for directing land use decisions, but certain policies warrant emphasis. Horizon 2020 does not contemplate the need for a new regional commercial center (Policy 3.13 at p. 15 of the staff report). While the staff report states that the Southpoint location simply would become "appended" to or "expand" the South Iowa Regional Commercial Center, in substance a project of this size does create a regional commercial center. This is a major departure from Horizon 2020.

The direction established in Horizon 2020 for the Southpoint location is that regional commercial "shall not" occur south of K-10. K-10 is viewed in Horizon 2020 as a "barrier" to commercial development of the kind now being proposed.

The concern with the Project is not that it proposes retail and commercial development. The critical issue for tonight is whether the City process and directives under Horizon 2020 are being followed. Staff recognizes that there has not been a change in public policy, one of the criteria to be considered in determining whether to amend the Comprehensive Plan (*see* p. 17 of the report). That the City is now working with a task force to amend Horizon 2020 establishes that it is premature to change or gauge public policy.

There has been much discussion of the potential tenants for the Project. It appears this potential has been the driving force in garnering support from certain quarters. But the proper focus for the Southpoint concept plan is against the backdrop of the City's Comprehensive Plan policies and goals. We urge the Commission to adhere strictly to Horizon 2020 and to postpone this Project until the public process has been properly engaged.

Very truly yours,

Mary Jo Shaney

MJS:hkm

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