City of Lawrence Quarterly Financial Report

Quarter ending March 31, 2020 Prepared by the Finance Department



The information contained in this report is unaudited. Only Funds with Appropriations of \$500,000 or more are reviewed.

The report focuses on five key indicators:

- ✓ Revenues
- ✓ Expenditures
- ✓ Reserve Policy
- ✓ Debt Management
- ✓ Investments



Each key revenue indicator is rated compared to the prior year on the following scale:

| Rating Scale | | Revenue | | |
|--------------|------------------|--|--|--|
| | Positive Outlook | All positive growth and any indicator within (+/-) 2% compared to the prior year | | |
| | Area of Concern | 2% through 5% reduction compared to the prior year | | |
| | Negative Outlook | Greater than 5% reduction compared to the prior year | | |



From January through March 2020, the City's key revenues increased by \$2.6 million (5.60%) compared with revenue collections for the same period in 2019.



Revenue Indicators

| Status | Indicator | Comments |
|--------|------------------------------|---|
| | Property Taxes | 5% higher than the prior year and are on target with the budget. |
| | Sales Taxes – City | 1% higher than the prior year and are on target with the budget. |
| | Use Tax – City | 4.9% higher than the prior year and are on target with the budget. |
| | Sales Taxes – County | 0.73% higher than the prior year and are on target with the budget. |
| | Use Tax County | 11% higher than the prior year and are on target with the budget. |
| | Franchise Fees - Electric | 18% higher than last year. and are on target with the budget. |
| | Franchise Fees – Natural Gas | -17% lower than the prior year. Will need to monitor 5 |

Revenue Indicators

| Status | Indicator | Comments |
|--------|-----------------------------------|--|
| | Franchise Fee – Communications | -5% lower than the prior year. We will need to monitor |
| | Gasoline Tax | 3% higher than the prior year and are on target with the budget. |
| | Transient Guest Tax | 5% higher than the prior year and are on target with the budget. |
| | Liquor Tax | 4% higher than the prior year and are on target with the budget. |
| | Water/Sewer Fees | 5% higher than the prior year and are on target with the budget. |
| | Solid Waste Fees | 6% higher than the prior year and are on target with the budget. |
| | Roll Off Fees | 4% higher than the prior year and are on target with the budget. |

Revenue Indicators

| Status | Indicator | Comments |
|--------|-------------------------|---|
| | Storm Water Fees | 5% lower than the prior year and are on target with the budget. |
| | Douglas County EMS Fees | 44% Higher than the prior year. This revenue has wide timing variances throughout the year. |

Revenue Discussion

Collections for the City's key revenues increased \$2.6 million (5.60%) from Jan-March 2020 compared to the same period in 2019.

Natural Gas Franchise tax collections were lower by \$63 thousand (-17.02%). The decrease is due to a milder winter than originally anticipated. We will need to monitor the impact to the budget throughout the remainder of the year.

Communications Franchise tax collections were lower by \$12 thousand (-5.26%). This reduction was expected, and we are within the budget target for FY 2020.



| General Fund ONLY | | | Amount of | % of |
|----------------------------|------------------|--------------|--------------|-----------|
| General Fana Oliver | FY 2020 | Revenues as | Budget | Budget |
| Revenue Type | Budget | of 3/31/2020 | Remaining | Remaining |
| Property Taxes | \$ 23,996,000 | \$13,071,116 | \$10,924,884 | 45.53% |
| Sales Taxes | 30,443,000 | 7,788,613 | 22,654,387 | 74.42% |
| Franchise Fees | 7,999,000 | 1,820,348 | 6,178,652 | 77.24% |
| Licenses & Permits | 2,133,000 | 396,698 | 1,736,302 | 81.40% |
| Intergovernmental | 1,332,000 | 282,865 | 1,049,135 | 78.76% |
| Charges for Services | 7,883,000 | 2,350,422 | 5,532,578 | 70.18% |
| Fines & Penalties | 2,000,000 | 332,021 | 1,667,979 | 83.40% |
| Interest income | 192,000 | 135,489 | 56,511 | 29.43% |
| Miscellaneous | 427,000 | 87,063 | 339,937 | 79.61% |
| Transfers from other funds | 4,770,000 | 1,192,500 | 3,577,500 | 75.00% |
| General Fund | \$ 81,175,000 | \$27,457,135 | \$53,717,865 | 66.18% |



| All Dacion French | | | | | Amo | unt of | % o | f |
|-----------------------------|---------|---------|---------|---------|---------|----------|--------|------|
| All Major Funds | FY 2 | 2020 | Reven | ues as | Bu | dget | Budg | et |
| Fund | Bu | dget | of 3/3 | 1/2020 | Rem | naining | Remair | ning |
| General | \$ 81, | 175,000 | \$ 27,4 | 457,135 | \$ 53, | 717,865 | 66. | 18% |
| Water/Sewer | 52, | 152,000 | 7,8 | 814,877 | 44, | ,337,123 | 85. | 02% |
| Solid Waste | 14, | 904,000 | 3, | 162,482 | 11, | 741,518 | 78. | 78% |
| Bond & Interest | 13, | 286,000 | 7,4 | 416,293 | 5, | 869,707 | 44. | 18% |
| Capital Improvement Reserve | 9, | 466,000 | 1,5 | 525,150 | 7, | 940,850 | 83. | 89% |
| Recreation | 5, | 925,000 | 9 | 981,901 | 4, | 943,099 | 83. | 43% |
| Central Maintenance | 5, | 154,000 | (| 580,167 | 4, | 473,833 | 86. | 80% |
| Public Transportation | 5, | 005,000 | 1,0 | 039,757 | 3, | 965,243 | 79. | 23% |
| Administrative Charges | 4, | 880,000 | 1,2 | 291,379 | 3, | 588,621 | 73. | 54% |
| Library | 4, | 782,000 | 2,0 | 552,454 | 2, | 129,546 | 44. | 53% |
| Outside Agency Grants | 4, | 264,750 | 4 | 450,288 | 3, | 814,462 | 89. | 44% |
| Stormwater | 3, | 434,000 | | 705,319 | 2, | 728,681 | 79. | 46% |
| Water/Sewer Nonbonded Const | 3, | 000,000 | 7 | 742,199 | 2, | 257,801 | 75. | 26% |
| Special Gas | 2, | 899,000 | | 734,353 | 2, | 164,647 | 74. | 67% |
| Economic Development Funds | 2, | 563,000 | | 866,962 | 1, | 696,038 | 66. | 17% |
| Public Parking | 2, | 224,000 | | 229,342 | 1, | 994,658 | 89. | 69% |
| Guest Tax | 1, | 814,000 | 4 | 448,313 | 1, | 365,687 | 75. | 29% |
| Housing Trust | 1, | 275,000 | | 588,799 | | 686,201 | 53. | 82% |
| Public Golf Course | 1, | 017,000 | | 91,306 | | 925,694 | 91. | 02% |
| Special Recreation | | 828,000 | | 212,442 | | 615,558 | 74. | 34% |
| Special Alcohol | | 826,000 | | 214,641 | | 611,359 | 74. | 01% |
| Comm. Dev. Block Grant | | 817,000 | : | 146,875 | | 670,125 | 82. | 02% |
| Equipment Reserve | | 790,000 | : | 182,780 | | 607,220 | 76. | 86% |
| Farmland Escrow | | 10,000 | | 11,640 | | (1,640) | -16. | 40% |
| Major Funds | \$ 222, | 490,750 | \$ 59,0 | 546,854 | \$ 162, | 843,896 | 73. | 19% |

Each key expenditure indicator is rated compared to the prior year on the following scale:

| Rating Scale | | Expenditure | | |
|--------------|------------------|--|--|--|
| | Positive Outlook | Any indicator within (+/-) 2% compared to the prior year | | |
| | Area of Concern | 2% through 5% increase compared to the prior year | | |
| | Negative Outlook | Greater than 5% increase compared to the prior year | | |



From January through March 2020, the City's key expenditures increased by \$5.6 million (13.97%) compared with expenditures for the same period in 2019.



Expenditure Indicators

| Status | Indicator | Comments |
|--------|--------------------------|---|
| | Personnel Services | 3% higher than the prior year and are on target with the budget. |
| | Contractual Services | 0.68% higher than the prior year but is within budget. |
| | Commodities | 70% higher than the prior year and are on target with the budget. |
| | Capital Outlay | 67% higher than last year and are on target with the budget. |
| | Other | 774% higher than last year and are on target with the budget. |
| | Debt Service | 16% higher than the prior year but is within budget. |
| | Transfers to other funds | 45% higher than the prior year and are on target with the budget. |

Expenditure Discussion

Expenditures for the City increased \$5.6 million (13.97%) from Jan-March 2020 compared to 2019.

Commodities increased \$1.6 million (70.38%) primarily due to changes to upfront costs in the raw water purchase contracts with the State of Kansas.

Capital Outlay increased \$1.7 million (67.04%) primarily due to the construction of the police headquarters and various water/wastewater capital projects as listed in the CIP.



Expenditure Discussion

Other is where we are classifying the new internal service charges for Human Resources, Information Technology, Finance, and Risk Management as discussed in the FY 2020 budget.

Debt Service increased \$270 thousand (16.18%) due to increases in planned debt payments for the 2019-A General Obligation bonds. While the expenditures are higher than 2019, these were budgeted.

Transfers to other funds increased \$1.15 million (45.42%) due to increases from the General Fund to the other operating funds to help offset the first year of the internal service charges, as well as planned increased transfers from the Water/Wastewater Fund for CIP, and finally the grant match for the airport runway project. All of these increases were budgeted.



| General Fund ONLY | | | Exp | enditures | Ar | mount of | % of | |
|-----------------------------|----------------|------------|-----------|-----------|-----------|-----------|--------|------|
| | | | | as of | I | Budget | Budge | et |
| Department | FY 2020 Budget | | 3/31/2020 | | Remaining | | Remain | ning |
| City Commission | \$ | 974,000 | \$ | 402,004 | \$ | 571,996 | 58. | 73% |
| Office of the City Manager | | 3,079,000 | | 747,111 | | 2,331,889 | 75. | 74% |
| Planning & Development | | 3,315,000 | | 657,370 | | 2,657,630 | 80. | 17% |
| Finance | | 5,544,000 | | 1,550,904 | | 3,993,096 | 72.0 | 03% |
| Office of the City Attorney | | 2,733,000 | | 523,567 | | 2,209,433 | 80.8 | 84% |
| Police Department | | 27,391,000 | | 5,056,792 | 2 | 2,334,208 | 81 | 54% |
| Fire/EMS Department | | 24,604,000 | | 4,601,679 | 2 | 0,002,321 | 81. | 30% |
| Parks and Recreation | | 5,059,000 | | 760,733 | | 4,298,267 | 84.9 | 96% |
| MSO | | 9,444,000 | - | 1,290,774 | | 8,153,226 | 86. | 33% |
| General Fund | \$ | 82,143,000 | \$1 | 5,590,934 | \$6 | 6,552,066 | 81.0 | 02% |



| | | Expenditures | Amount of | % of |
|-----------------------------|------------|-------------------|---------------|-----------|
| All Major Funds | FY 2020 | as of | Budget | Budget |
| Fund | Budge | t 3/31/2020 | Remaining | Remaining |
| General | \$ 82,143 | ,000 \$15,590,934 | \$ 66,552,066 | 81.02% |
| Water/Sewer | 52,454 | ,000 7,528,412 | 44,925,588 | 85.65% |
| Solid Waste | 15,711 | ,000 2,259,173 | 13,451,827 | 85.62% |
| Bond & Interest | 12,583 | ,000 1,580,802 | 11,002,198 | 87.44% |
| Capital Improvement Reserve | 10,918 | ,000 335,368 | 10,582,632 | 96.93% |
| Public Transportation | 9,237 | ,000 469,382 | 8,767,618 | 94.92% |
| Recreation | 6,220 | ,000 1,175,181 | 5,044,819 | 81.11% |
| Central Maintenance | 4,937 | ,000 387,339 | 4,549,661 | 92.15% |
| Administrative Charges | 4,878 | ,000 1,256,872 | 3,621,128 | 74.23% |
| Library | 4,782 | ,000 2,720,723 | 2,061,277 | 43.10% |
| Water/Sewer Nonbonded Const | 4,720 | ,000 22,634 | 4,697,366 | 99.52% |
| Outside Agency Grants | 3,529 | ,000 1,612,978 | 1,916,022 | 54.29% |
| Stormwater | 3,419 | ,000 778,275 | 2,640,725 | 77.24% |
| Special Gas | 3,182 | ,000 474,122 | 2,707,878 | 85.10% |
| Equipment Reserve | 2,626 | ,000 700,121 | 1,925,879 | 73.34% |
| Economic Development Funds | 2,563 | ,000 706,932 | 1,856,068 | 72.42% |
| Public Parking | 2,224 | ,000 208,690 | 2,015,310 | 90.62% |
| Guest Tax | 1,920 | ,000 408,170 | 1,511,830 | 78.74% |
| Farmland Escrow | 1,470 | ,000 18,682 | 1,451,318 | 98.73% |
| Housing Trust | 1,275 | ,000 72,212 | 1,202,788 | 94.34% |
| Public Golf Course | 970 | ,000 208,267 | 761,733 | 78.53% |
| Special Recreation | 883 | ,000 60,238 | 822,762 | 93.18% |
| Special Alcohol | 826 | ,000 307,248 | 518,752 | 62.80% |
| Comm. Dev. Block Grant | 752 | ,000 301,854 | 450,146 | 59.86% |
| Major Funds | \$ 234,222 | ,000 \$39,184,609 | \$195,037,391 | 83.27% |

Reserve Policy Indicator

| Status | Indicator | Comments |
|--------|--------------|---|
| | General Fund | The current General Fund reserve balance is 26% of budgeted expenditures. This percentage exceeds the 25% target established by policy. |



3/31/19 **All Major Funds** Revenues Expenditures 12/31/19 Over / Projected Reserve as of % of (Under) Reserve Revenues as Reserve **Balance** of 3/31/2020 3/31/2020 Expenditures **Balance** Budget Fund General \$ 25,826,989 \$ 37,693,189 45.89% \$ 27,457,135 \$15,590,934 \$11,866,201 26,762,430 Water/Sewer 26,475,965 7,814,877 7,528,412 286,465 51.02% Solid Waste 12,276,156 3,162,482 2,259,173 903,309 13,179,465 83.89% **Bond & Interest** 12,400,299 1,580,802 5,835,491 18,235,790 144.92% 7,416,293 Capital Improvement Reserve 9,954,421 1,525,150 335,368 1,189,782 11,144,203 102.07% 16,932,674 183.31% **Public Transportation** 16,362,299 1,039,757 469,382 570,375 Recreation 1,794,632 1,175,181 (193,280)1,601,352 25.75% 981,901 412,414 680,167 387,339 292,828 705,242 14.28% Central Maintenance Administrative Charges 1,291,379 1,256,872 34,507 34,507 0.71% Library 75,547 2,652,454 2,720,723 (68, 269)7,278 0.15% **Outside Agency Grants** 30,270 450,288 1,612,978 (1,162,690)(1,132,420) -23.99% 5,144,987 145.79% Stormwater 5,217,943 705,319 778,275 (72,956)Special Gas 2,172,721 474,122 268,077 2,440,798 71.39% 742,199 8,407,411 264.22% Water/Sewer Nonbonded Const. 7,695,692 22,634 734,353 711,719 304,983 11.61% Guest Tax 264,840 448,313 408,170 40,143 **Equipment Reserve** 2,574,546 229,342 700,121 (470,779)2,103,767 94.59% **Public Parking** 1,155,381 588,799 208,690 380,109 1,535,490 104.46% 943,476 74.00% **Housing Trust** 924,382 91,306 72,212 19,094 Comm. Dev. Block Grant 32,597 212,442 301,854 (89,412)(56,815)-5.86% Special Alcohol 690,804 307,248 (92,607)598,197 67.75% 214,641 **Public Golf Course** 159,625 146,875 208,267 (61,392)98,233 6.39% Special Recreation 611,280 182,780 60,238 122,542 733,822 34.05% Farmland Escrow 3,628,783 58.34% 11,640 18,682 (7,042)3,621,741 \$38,477,677 Major Funds \$20,302,215 \$130,737,584 \$ 58,779,892 \$151,039,799 62194%

Debt Management Indicators

| Status | Indicator | Comments |
|--------|---|--|
| | Ratio of budgeted debt service to total expenses | The ratio of debt service to total expenditures is 13.60% for the 2020 budget (this percentage is considered favorably by the credit rating agencies - target is 15% or less). |
| | Ratio of direct general obligation (g.o.) debt to appraised valuation | The ratio of city g.o. debt to appraised valuation is 1.07%. This is considered very manageable by the credit rating agencies. |



Debt Management Discussion

As of December 31, 2019 the City has \$93.4 million in outstanding general obligation (g.o.) Debt, and \$175 million in revenue bonded debt.

The City's total debt service in FY 2020 is \$32 million or 13.60% of expenditures. This is considered to be manageable by the credit rating agencies (generally, the rating agencies prefer ratios of 15% or lower).

The ratio of g.o. debt to appraised value (estimated market value) is 1.07% - the rating agencies consider this to be very manageable and is what is helping keep the City's bond rating at Aa1 (rated "highest quality" by Moody's).



Investment Indicators

| Status | Indicator | Comments | | |
|--------|---|--|--|--|
| | Portfolio distribution compared to policy parameters | The portfolio value by investment type is within the limits established by the city's investment policy. | | |
| | Current return vs. portfolio rate of return benchmark | Current investment return of 0.69% is in line with the benchmark of the 90 day Treasury 0.46%. | | |



The City of Lawrence manages its investment portfolio in accordance with key state statutes, including K.S.A 12-1675, K.S.A. 12-1677b and K.S.A. 10-131. Kansas law requires most idle funds to be first bid to Lawrence banks before investment in Treasurys, Agencies, or Municipal Bonds.

| TOTAL ASSETS | \$219,463,749 | 12-MONTH FORWARD INCOME PROJECTION | \$2,759,723 |
|---------------------------|----------------|------------------------------------|----------------|
| CHANGE FROM PRIOR YEAR | -\$8,693,508 ↓ | CHANGE FROM PRIOR YEAR | -\$1,562,662 ↓ |
| PORTFOLIO YTM | 0.83% | 1-YEAR TREASURY YIELD | 0.17% ↓ |
| CHANGE FROM PRIOR YEAR | -1.44% ↓ | 2-YEAR TREASURY YIELD | 0.23% ↓ |

| Reporting Period | Market Value | Yield to Mat | Yield to Call | Current Yield | 12- | Month Income |
|----------------------|-------------------|--------------|---------------|---------------|-----|--------------|
| As of March 31, 2020 | \$ 219,463,749 | 0.83% | 1.26% | 1.30% | \$ | 2,759,723 |
| As of March 31, 2019 | \$ 228,157,256 | 2.27% | 1.89% | 1.90% | \$ | 4,322,385 |

TOP BANK HOLDINGS

| Holding | | Market Value | % of Total |
|-------------------------|----|--------------|------------|
| Capitol Federal Savings | \$ | 44,500,000 | 20,28% |
| Intrust Bank | \$ | 32,764,791 | 14.93% |
| US Bank | \$ | 23,206,118 | 10.57% |
| Central National Bank | \$ | 5,000,000 | 2,28% |
| TOTAL | s | 105,470,909 | 48.06% |

BENCHMARK PERFORMANCE

| | Year-to-Date | Inception-to-Date |
|--------------------------------|--------------|-------------------|
| Portfolio Returns | 0.69% | 5.73% |
| 90d Treasury Benchmark Returns | 0.46% | 5.31% |



Questions?

