



Agenda Item Report

City Commission - Jul 14 2020

Department

City Manager's Office, Finance

Staff Contact

Jeremy Willmoth, Director

Recommendations

Receive City Manager's recommended budget for 2021 and provide direction as appropriate.

Executive Summary

The total City Manager's Recommended Budget is \$291,247,000 across all funds. The budget includes recommended fee increases for water & wastewater, solid waste, and stormwater utilities. Many of these increases are related to increasing maintenance and capital needs.

This recommended budget is intended to serve as a placeholder to continue vital services and buy time for reconsideration and establishment of new priorities through the strategic plan. In a fraction of the time we normally have to prepare a budget proposal, we have dealt with significant revenue shortfalls, adjusted nearly every operation of the city in modified pandemic mode, and heeded the cry for change in police and criminal and social justice systems. While we know important changes to priorities are coming and this organization will adapt to deliver what this community and the City Commission ask, those plans could not come before this recommendation must be delivered.

Revenue Assumptions

COVID-19 has impacted our community's economy and thus the revenues that fund city services. We have made initial adjustments to the current fiscal year and we have accounted for continued budget impact into 2021. The recommended budget assumes sales and use tax to be 95% of the 2020 adopted budget.

Additionally, the budget assumes an increase in assessed valuation of 4.3% and maintains a flat mill levy.

Expenditure Assumptions

The recommended budget includes the terms outlined in the Memorandum of Understanding (MOU) for the Lawrence Police Officers Association (LPOA) and the Local International Fire Fighters Association (IAFF). Additionally, a general wage adjustment of 0.5% for all employees is included as well as market adjustments for the primary pay plan to help address compression issues.

There are also 5.0 positions that are included in the recommended budget that are summarized below.

- 1.0 Transportation Planner (Transit & Parking Department)

- 1.0 Administrative Assistant (Public Information)
- 2.0 MSO Specialists (Municipal Services & Operations – Stormwater)
- 1.0 GIS Analyst (Municipal Services & Operations – Stormwater)

Next Steps

At the meeting on July 28, 2020, the City Commission will be asked to establish the maximum expenditures and authorize publication of the 2021 budget.

On August 11, 2020, a Public Hearing on the budget will be held and the first reading of the budget ordinance will be on the agenda.

The second reading of the budget ordinance will be on the August 18, 2020, agenda.

It should be noted that these next steps assume that no election will be held to increase the mill levy rate beyond the State mill levy lid.

Additional information related to the budget, including an interactive budget report and updated Capital Improvement Plan, Vehicle & Equipment Replacement Plan, and Maintenance Plan documentation, can be found online at www.lawrenceks.org/budget/current.

The public is encouraged to participate in the budget process by attending City Commission meetings or by submitting written testimony to ccagenda@lawrenceks.org.

Strategic Plan Critical Success Factor

Effective Governance/Professional Administration
Safe, Healthy, and Welcoming Neighborhoods
Innovative Infrastructure and Asset Management
Core Services
Sound Fiscal Stewardship
Collaborative Solutions
Economic Growth and Security

Fiscal Impact

The total City Manager's Recommended budget is \$291,247,000 across all funds and the General Fund is \$95,200,000.

Action Requested

Receive budget presentation and direct staff as appropriate.

Previous Agenda Reports:

[June 9, 2020](#): Capital Improvement Plan, Vehicle and Equipment Replacement Plan, and Maintenance Plan Presentation

[May 12, 2020](#): FY2020 Revenue Update

Attachments

[Transmittal Memo](#)

[Presentation \(Updated 7/13/20\)](#)

[Fund Summaries \(Updated 7/13/20\)](#)

[Recommended Capital Improvement Plan](#)

[Recommended Vehicle and Equipment Replacement Plan](#)

[Recommended Maintenance Plan](#)

[23rd Street Plan CIP Memo](#)

[Communications - Updated 07/14/20](#)



City of Lawrence

CITY MANAGER'S OFFICE

CRAIG S. OWENS
CITY MANAGER

City Offices
PO Box 708 66044-0708
www.lawrenceks.org

6 East 6th St
785-832-3000
FAX 785-832-3405

CITY COMMISSION

MAYOR
JENNIFER ANANDA, JD, MSW

COMMISSIONERS
BRADLEY R. FINKELDEI
COURTNEY SHIPLEY
STUART BOLEY
LISA LARSEN

July 9, 2020

Honorable Mayor and City Commissioners,

In conformance with the city code, it is my honor to present my recommended Operating and Capital Improvement Budget for the City of Lawrence for the 2021 fiscal year.

This comes during a time of great uncertainty and a time when our community and nation is challenged by a pandemic and is moved to fundamentally reconsider the relationship of government and the people it serves. The budget of the City of Lawrence is over \$291 million dollars for all funds and services. It provides a wide variety of services in a complex environment.

The budget I recommend is not at all what we had been developing as late as the first week of March. Massive disruptions, challenges and demands required that this proposed budget serve as a placeholder to continue vital services and buy time for reconsideration and establishment of new priorities for the City of Lawrence. In a fraction of the time we normally have to prepare a budget proposal, we have dealt with significant revenue shortfalls, adjusted nearly every operation of the city in modified pandemic mode, and heeded the cry for change in police and criminal and social justice systems. While we know important changes to priorities are coming and this organization will adapt to deliver what this community and the City Commission ask, those plans could not come before this document must be delivered. I look forward to those processes and commit all our resources to the important conversations and work that is urgently before us. The community should expect me to recommend reprioritization of expenses that reflect the outcomes of that work through our regular budget amendment process.

Strategic Planning

This past winter we initiated a strategic planning process. This process was designed to take a substantial step forward in creating an organization that aligns the priorities and service expectations of the community to a plan of action and systems of service delivery. Priority Based Budgeting is an approach introduced in the past two years in how the budget, accounting and reporting systems have been designed. The plan for this year was to have a robust community engagement process leading to a strategic



plan development and adoption which would give clear priorities that would feed into a budget plan that would deliver on the vision of the community.

Unfortunately just as we had completed a community engagement process which gathered the insights of the community through more than 80 different meetings and the participation of nearly a thousand members of the community, the COVID-19 pandemic hit the world and upended most of society as we know it. This interruption to the process has put the budget process ahead of the prioritization. We are still scheduled to complete the Strategic Plan, but it comes after the necessity of preparing and recommending the budget plan for our city operations. As the Commission and community consider the budget there may well be time to make modifications that realign resources to implement the new strategic plan. If not, I will recommend that substantial budget amendments be considered at our regular quarterly budget amendment processes that are typically meant for more minor adjustments over the course of the year. Though our maximum total expenditure levels are set after the formal adoption, the reprioritization of the budget can be substantially modified as necessary.

Revenue impact of COVID-19

COVID-19 has impacted our community's economy and thus the revenues that fund city services. We have made initial adjustments to the current fiscal year, and as you will see, we have accounted for continued budget impact into 2021. With guidance from parameters set by the Commission to not raise property tax and utilize a portion of reserves we are able to present a budget that protects the capacity of the organization to meet the challenges of the future and sustain substantially the same service level across departments, without a recommended increase to the City mill levy but with little progress on known areas of deficiency such as maintenance.

As we continue to monitor revenue trends, especially in sales tax, and understand the impact on the tax base and major employers and members of the community, we may see opportunities to increase investment around neglected priorities. Based on the best information available at the time this letter was written, revenue from sales and use tax was projected to be 85% of 2019 unaudited collection. For the purposes of building this budget for 2021, we estimated revenue from sales and use tax to be 95% of the 2020 adopted budget.

While no increase in the property tax mill levy rate is recommended, the budget does assume an increase in assessed valuation of 4.3%, or \$1.13 Billion. Increases in City utility rates are also recommended for 2021. Overall, the impact of the recommended budget on the typical residential taxpayer is expected to be an increase of \$110 over 2020.

Police

The death of George Floyd on May 25, 2020 has triggered a long overdue reconsideration of the systems of criminal justice in this country. There are nearly 18,000 police agencies in the United States. Across the US calls to completely reconsider policing systems are being heard. Within a month the United States Congress has multiple bills that contain significant changes to how police will do their work. Kansas Governor Kelly has formed a commission to develop strategies and reforms and the City Commission in mid-June initiated a series of charges to study and develop changes to how police services are implemented and remedies to the disparate impact on people of color and in particular members of our black community. All of these actions are generations too late and each of us entrusted to serve our fellow people must make these changes urgently and with a finality that ends racism forever.

The City of Lawrence provides vital public services. The people who serve the Lawrence Police Department provide vital public services responding to more than 91,657 calls each year that are initiated by people in this community. Any given call often brings an officer to very difficult and highly volatile and unpredictable circumstances. For decades we have asked law enforcement professionals to take on an ever increasing list of obligations either directly or by default when the social, economic and medical supports are lacking and nobody knows who else to call. Appropriately, we have also continued to add accountability which further creates levels of complexity to the work these people are asked to undertake.

The people we have recruited to serve our community are stretched to do far too much and while we stand ready to make whatever adjustments the community and the City Commission ask, there is significant overlap between police professionals and the voices of reform asking that other people relieve some of the duties that have caused them to collide with people who need a help that the police are not best equipped to deliver.

In all of the services we deliver, we are committed to deliver them with equity. In the police department as in all departments we will be increasing our capacity to listen, understand, deliver, document and be accountable for equitable service to all in our community. New resources are included in this budget that will increase our capacity in all of these areas. The police department leadership has already reprioritized operations and shifted resources towards accountability, supervision, training and criminal investigations. We are prioritizing quality of response when called and higher accountability rather than officer initiated contact.

This budget recommendation does not attempt in 30 days to deliver a new strategy for policing. Whatever national, state and local changes that are developed, the City of Lawrence will be prepared to be in the forefront of evidence-based innovation in policing. We will engage the community and listen to stakeholders as improvements and changes are developed and in coordination with our Strategic Plan prioritization we will amend the budget during the year. This budget holds open our options.

Capital Improvement Plan

While the recommended operating budget does not sufficiently address routine maintenance and infrastructure needs, the five-year Capital Improvement Plan lays out a plan to invest \$239M in capital improvements over the next 5 years. A significant portion of these projects will be supported by the issuance of debt, however, will not require an increase in the property tax mill levy to support that debt. This five-year plan will make a significant impact on the backlog of neglect that has served as a disappointment to community expectations, created an expensive and unsustainable burden, and affects vulnerable populations disproportionately.

For 2021, the City is expanding our long-range financial planning efforts by establishing a Vehicle and Equipment Replacement Plan (VERP) and maintenance program separate from the Capital Improvement Plan. The five-year VERP will provide over \$34M for needed vehicles and equipment while the maintenance program will provide \$129M.

City Employees

In order to be a high-performing organization, we must be able to recruit and retain talented employees by providing market competitive wages and benefits. A 2018 compensation study recommended prioritizing a general wage adjustment for all City employees in order to maintain market competitiveness. To that end, the recommended budget for 2021 includes a general wage adjustment of 0.5% for all City employees. The 2021 recommended budget also includes resources for targeted adjustments to a number of specific positions across the City's pay plans pursuant to the recommendations of the compensation study. Finally, funding for the existing step programs for employees covered by Memoranda of Understanding is included.

The recommended budget also includes an increase of the following full time equivalent (FTE) positions:

- 1.0 Transportation Planner (Transit & Parking Department);
- 1.0 Administrative Assistant (Public Information);
- 2.0 MSO Specialists (Municipal Services & Operations – Stormwater); and
- 1.0 GIS Analyst (Municipal Services & Operations – Stormwater).

Conclusion

The budget recommendation fully acknowledges the time challenges and uncertainty that is before us but strives to serve as a placeholder until priorities can be established for the upcoming year. I am excited that our strategic planning process is back underway and look forward to implementing the City Commission's priorities.

I want to thank the department directors for their work in preparing this recommendation. I also want to recognize the work of our Finance staff, in particular Jeremy Willmoth, Danielle Buschkoetter and Jennifer Werth. They continue to be adaptable to the changing circumstances while providing a high level of service to our community.

Sincerely,

Craig S. Owens,
City Manager

2021 Recommended Operating Budget



Presentation Outline

- Budget Overview
 - Revenue Assumptions
 - Expenditure Assumptions
- Capital Improvement Plan
- Department Budgets

Key Dates/Participation Opportunities

- July 14: City Manager's Recommended Budget Presentation
- July 28: Set Maximum Expenditure Limit
- August 11: Public Hearing
- Public Participation Opportunities
 - Attend City Commission Meetings
 - Written Correspondence
(ccagendas@lawrenceks.org)

City Manager Recommendation

- The budget process is intended to:
 - Align the budget to the strategic plan
 - Identify funding for priority initiatives
 - View of the larger picture
 - Contextualize financial decision and policy direction
 - Provide long-term planning

City Manager Recommendation

- Timing
 - The budget has to be certified by August 25
 - Staff begins working on the budget in January
 - Projections are made for more than a year out with little data from the current year to base those projections on
 - COVID-19 has further complicated financial forecasting

City Manager Recommendation

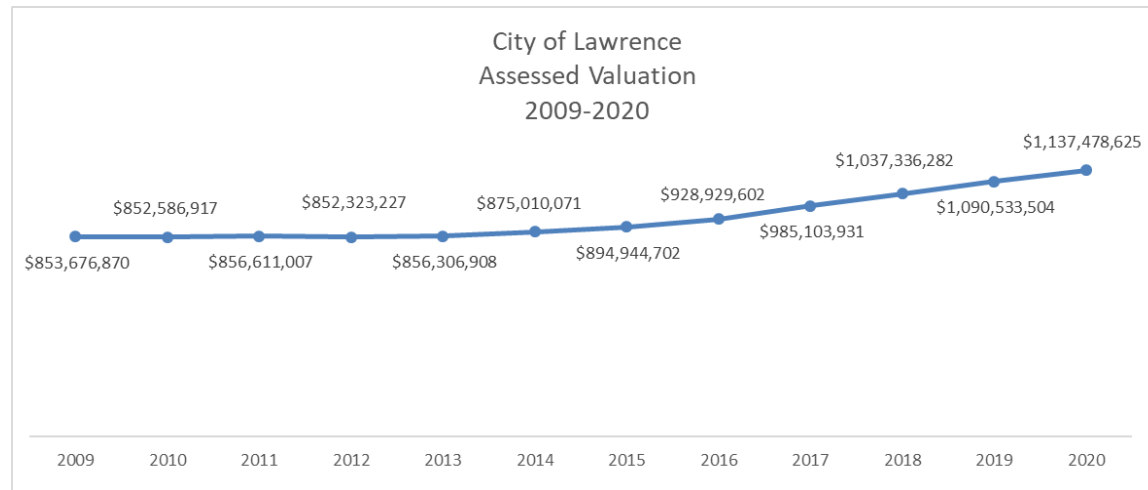
- Key Considerations:
 - Placeholder budget
 - Need updated strategic plan
 - Incorporate quarterly budget adjustments moving forward
 - Anticipate significant revenue shortfalls in current year
 - Future of policing and criminal justice

City Manager Recommendation

- Total Expenditures: \$291,247,000
- Contains several key changes:
 - Increased/Expanded Internal Service Funds
 - Consolidated several funds
 - Created separate Capital Improvement Plan, Maintenance Plan, and Vehicle & Equipment Replacement Plan

Revenue Assumptions

- Assessed Valuation
 - Includes a 4.3% increase in assessed valuation
 - Total assessed valuation is projected to be \$1,137,478,625



Revenue Assumptions

- Sales Tax
 - FY2020 Revised is projected to be 85% of 2019 Unaudited collections
 - FY2021 Recommendation is projected to be 95% of 2020 Adopted budget

Fund	2019 Unaudited	2020 Adopted Budget	2020 Revised Budget	2021 Recommended Budget
General	30,298,215	30,443,000	25,752,000	28,922,000
Capital Improve Reserve	5,093,997	5,128,000	4,330,000	5,347,000
Transit Fund	3,939,784	4,482,000	3,349,000	4,258,000
Equipment Reserve Fund	500,000	500,000	500,000	-
Housing Trust Fund	721,880	924,000	614,000	878,000
Total	40,553,876	41,477,000	34,545,000	39,405,000

Fund Overview

- General Fund

- FY2021

- 21% Fund Balance
 - Will continue to closely monitor revenues and adjust expenditures with future budget amendments
 - Significant changes are likely once strategic plan is adopted

- General Fund

- FY2020

- Anticipating significant revenue shortfalls
 - Payouts for Fire Medical and Police overtime
 - Accounting for investment fees (off-set by increased revenues)

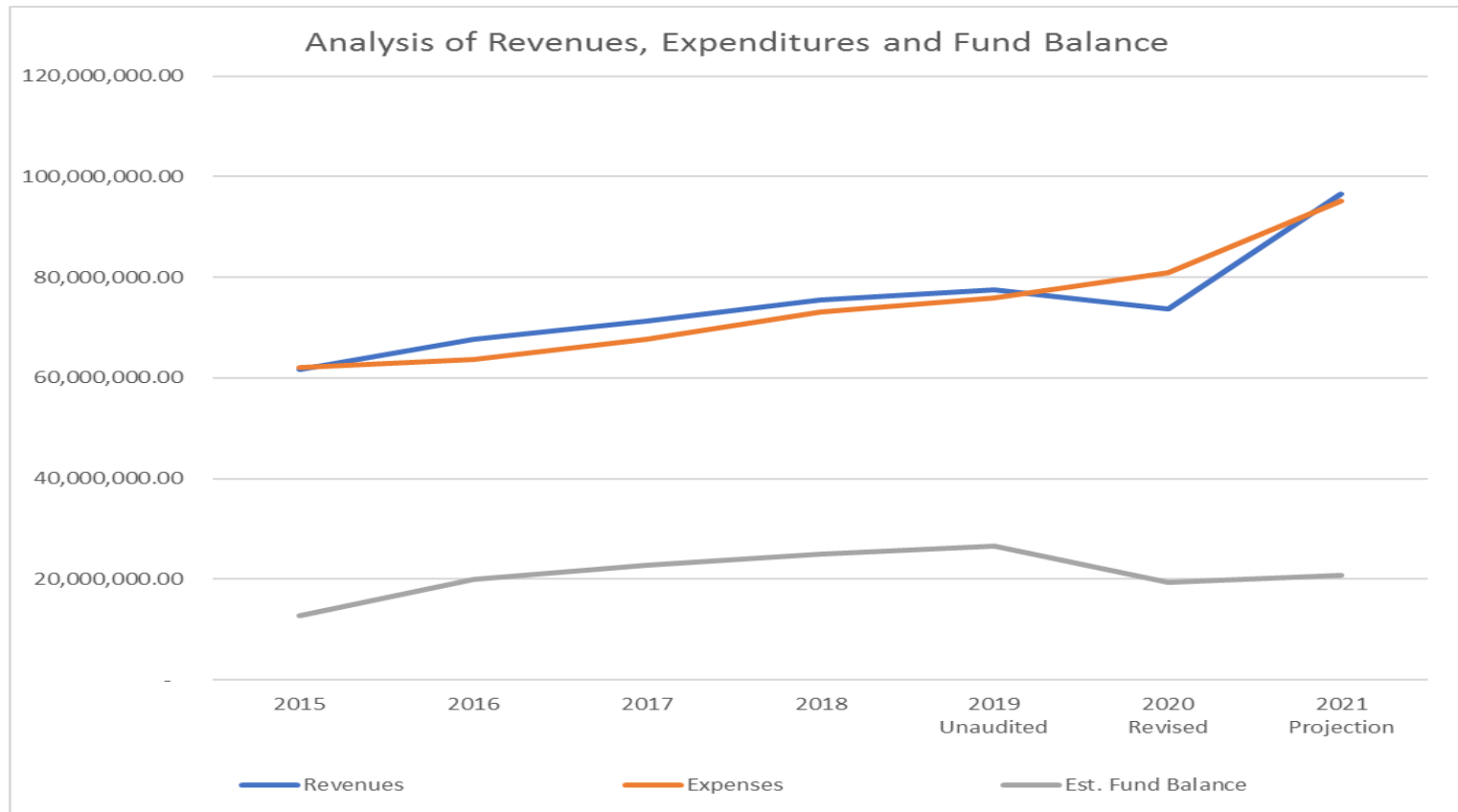
Fund Overview

- General Fund
 - Need plan to replenish fund balance within 5 years
 - Estimated 22% fund balance at the end of FY21

	2019 Unaudited	2020 Adopted Budget	2020 Revised Budget	2021 Recommended Budget
Revenues				
Property	\$ 22,401,008	\$ 23,988,000	\$ 23,565,000	\$ 24,345,000
Sales Tax	30,298,217	30,443,000	25,752,000	28,922,000
Franchise Fees	7,415,462	7,999,000	7,585,000	7,751,000
Special Assessments	9,208	8,000	2,000	5,000
Federal Grants	59,266	-	-	-
State Shared Revenues	1,297,093	901,000	901,000	919,000
Douglas County Billed Cl	6,853,573	7,431,000	7,431,000	7,815,000
Charges for services	753,725	878,000	792,000	5,167,000
Interest	628,280	192,000	350,000	250,000
Building Rental	1,200	20,000	1,000	345,000
Lease Of Property	67,237	40,000	55,000	197,000
Sale Of Assets	172,628	50,000	150,000	150,000
Miscellaneous	506,820	317,000	334,000	271,000
Licenses and permits	1,586,264	2,138,000	1,571,000	1,446,000
Fines, forfeitures and penalties	1,842,364	2,000,000	1,460,000	1,400,000
Operating Transfers	3,667,474	4,770,000	3,805,000	17,518,000
Total	77,559,819	81,175,000	73,754,000	96,501,000
Expenditures				
Personal Services	50,695,788	53,942,000	52,990,000	55,761,000
Internal Services	374,007	-	3,334,000	8,395,000
Contractual Services	13,345,989	16,712,000	12,633,000	14,888,000
Commodities	4,240,238	6,020,000	5,642,000	9,917,000
Capital Outlay	562,897	1,218,000	1,202,000	3,343,000
Other	2,347	25,000	-	-
Transfers	6,793,553	4,226,000	5,088,000	2,896,000
Total	76,014,819	82,143,000	80,889,000	95,200,000
Revenue over/(under) Expenditure	1,545,000	(968,000)	(7,135,000)	1,301,000
Beginning Balance	24,996,096	20,883,579	26,541,096	19,406,096
Less: Reserve by Policy Available for Use	19,479,250	19,738,863	19,406,096	20,707,096
	7,061,846	176,717	-	-
Total Fund Balance	\$ 26,541,096	\$ 19,915,580	\$ 19,406,096	\$ 20,707,096

Fund Overview

- General Fund



Fund Overview

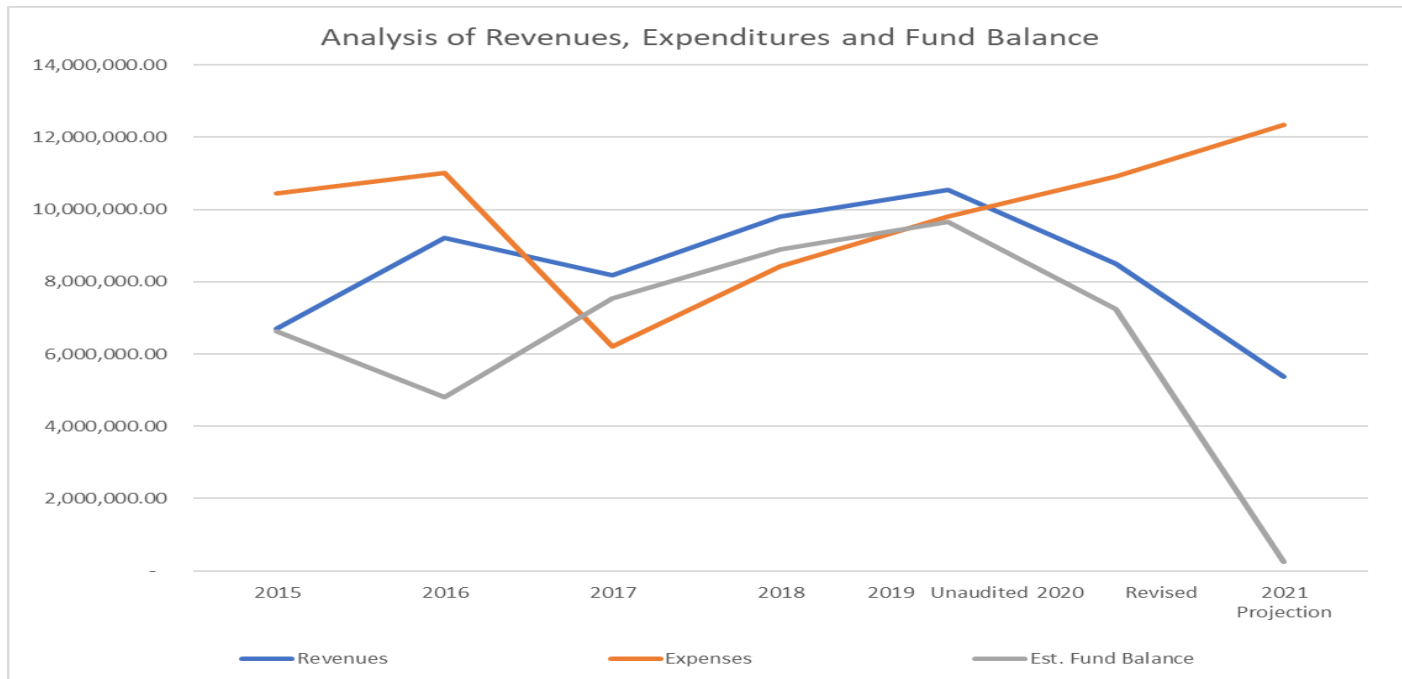
- Capital Improvement Reserve Fund
 - Transfer funding for CIP projects to Capital Projects Fund and funding for road maintenance to General Fund

	2019 Unaudited	2020 Adopted Budget	2020 Revised Budget	2021 Recommended Budget
Revenues				
Taxes	\$ 5,093,998	\$ 5,128,000	\$ 4,330,000	\$ 5,347,000
Intergovernmental	2,082,484	3,953,000	3,953,000	-
Interest	251,638	85,000	220,000	20,000
Miscellaneous	766,303	-	-	-
Operating Transfers	2,360,000	300,000	-	-
Total	10,554,423	9,466,000	8,503,000	5,367,000
Expenditures				
Contractual Services	1,203,963	6,203,000	6,203,000	9,000
Capital Outlay	8,288,837	4,715,000	4,715,000	-
Debt Service	50,624	-	-	-
Transfer Out	259,782	-	-	12,335,000
Total	9,803,206	10,918,000	10,918,000	12,344,000
Revenue over/(under)				
Expenditure	751,217	(1,452,000)	(2,415,000)	(6,977,000)
Beginning Balance	8,900,555	11,140,552	9,651,772	7,236,772
Ending Fund Balance	\$ 9,651,772	\$ 9,688,552	\$ 7,236,772	\$ 259,772

Note: The Capital Sales Tax will be recorded in the Capital Improvement Plan Fund beginning in 2021.

Fund Overview

- Capital Improvement Reserve Fund



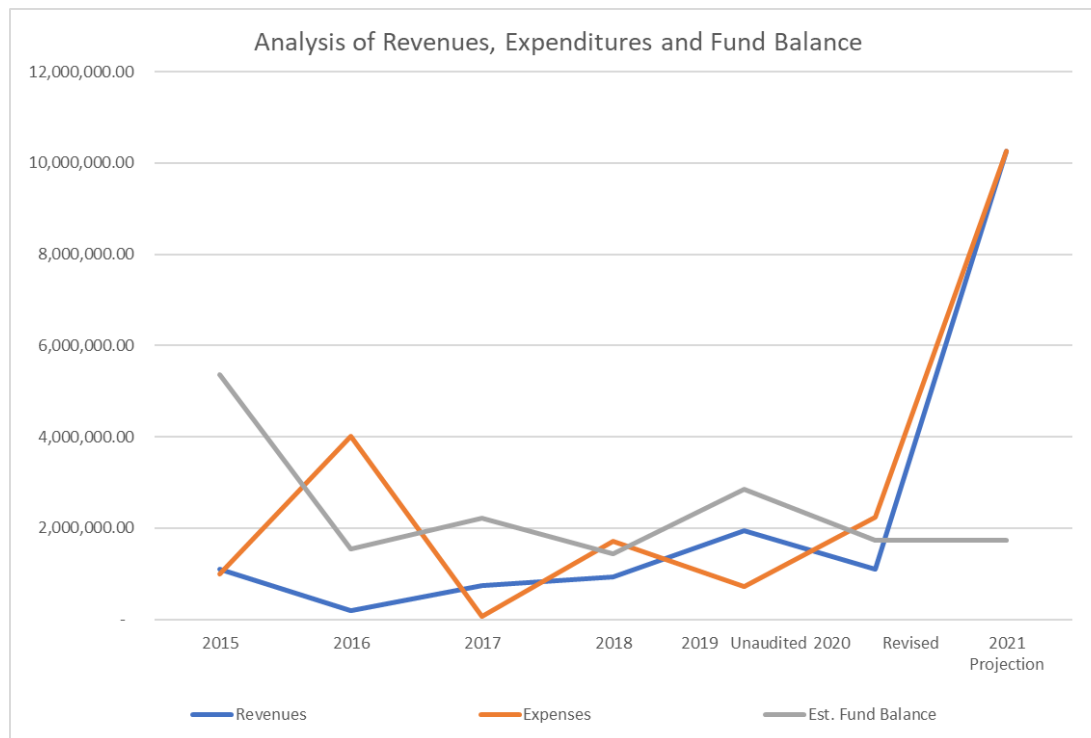
Fund Overview

- Equipment Reserve Fund
 - Used to show all funded Vehicle & Equipment Replacements

Equipment Reserve Fund (205)				
	2019 Unaudited	2020 Adopted Budget	2020 Revised Budget	2021 Recommended Budget
Revenues				
Taxes	\$ 500,000	\$ 500,000	\$ 500,000	\$ -
Interest	53,231	25,000	75,000	75,000
Intergovernmental	-	-	-	-
Reimbursement	24,734	-	-	-
Fines, forfeitures and penalties	55,244	65,000	65,000	65,000
Operating Transfers	1,309,000	200,000	460,000	10,113,000
Total	1,942,209	790,000	1,100,000	10,253,000
Expenditures				
Contractual Services	100,355	-	17,000	2,000
Commodities	284,370	8,000	138,000	500,000
Capital Outlay	329,044	2,618,000	2,076,000	9,751,000
Total	713,769	2,626,000	2,231,000	10,253,000
Revenue over/(under) Expenditure	1,228,440	(1,836,000)	(1,131,000)	-
Beginning Balance	1,632,130	1,838,130	2,860,570	1,729,570
Reserve for Municipal Court	1,570,688	-	1,635,688	1,700,688
Available for VERP	1,289,882	-	93,882	28,882
Total Fund Balance	\$ 2,860,570	\$ 2,130	\$ 1,729,570	\$ 1,729,570

Fund Overview

- Equipment Reserve Fund



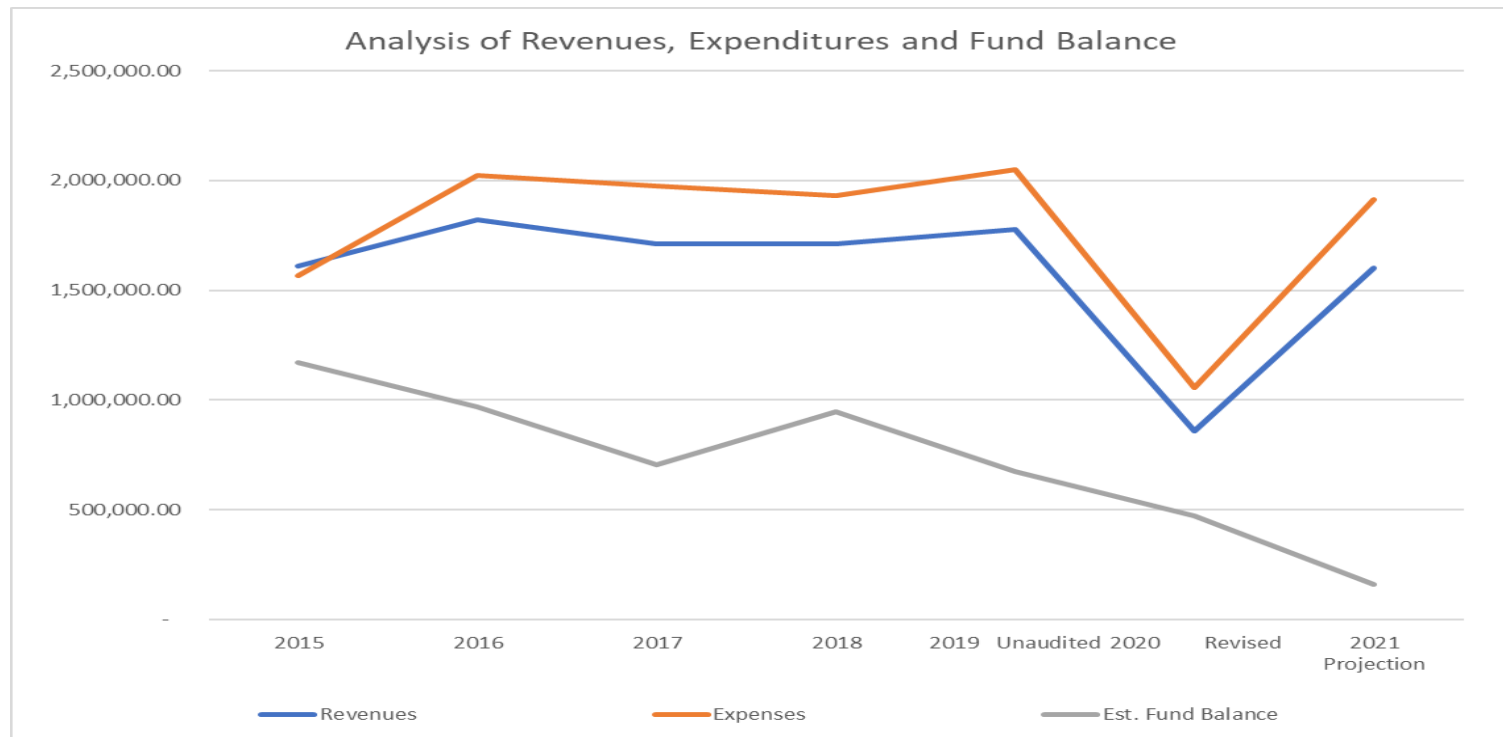
Fund Overview

- Guest Tax Fund

	2019 Unaudited	2020 Adopted Budget	2020 Revised Budget	2021 Recommended Budget
Revenues				
Guest Tax	\$ 1,766,738	\$ 1,812,000	\$ 850,000	\$ 1,600,000
Interest	9,178	2,000	6,000	2,000
Reimbursements	-	-	-	-
Total	1,775,916	1,814,000	856,000	1,602,000
Expenditures				
Personal Services	230,493	284,000	279,000	32,000
Internal Services	6,000		50,000	136,000
Contractual Services	1,555,488	1,396,000	698,000	1,343,000
Commodities	29,902	30,000	30,000	27,000
Capital Outlay	17,097	-	-	-
Debt Service	-	-	-	-
Transfers	210,000	210,000	-	377,000
Total	2,048,980	1,920,000	1,057,000	1,915,000
Revenue over/(under) Expenditure	(273,064)	(106,000)	(201,000)	(313,000)
Beginning Balance	944,685	566,688	671,621	470,621
Ending Fund Balance	\$ 671,621	\$ 460,688	\$ 470,621	\$ 157,621

Fund Overview

- Guest Tax Fund



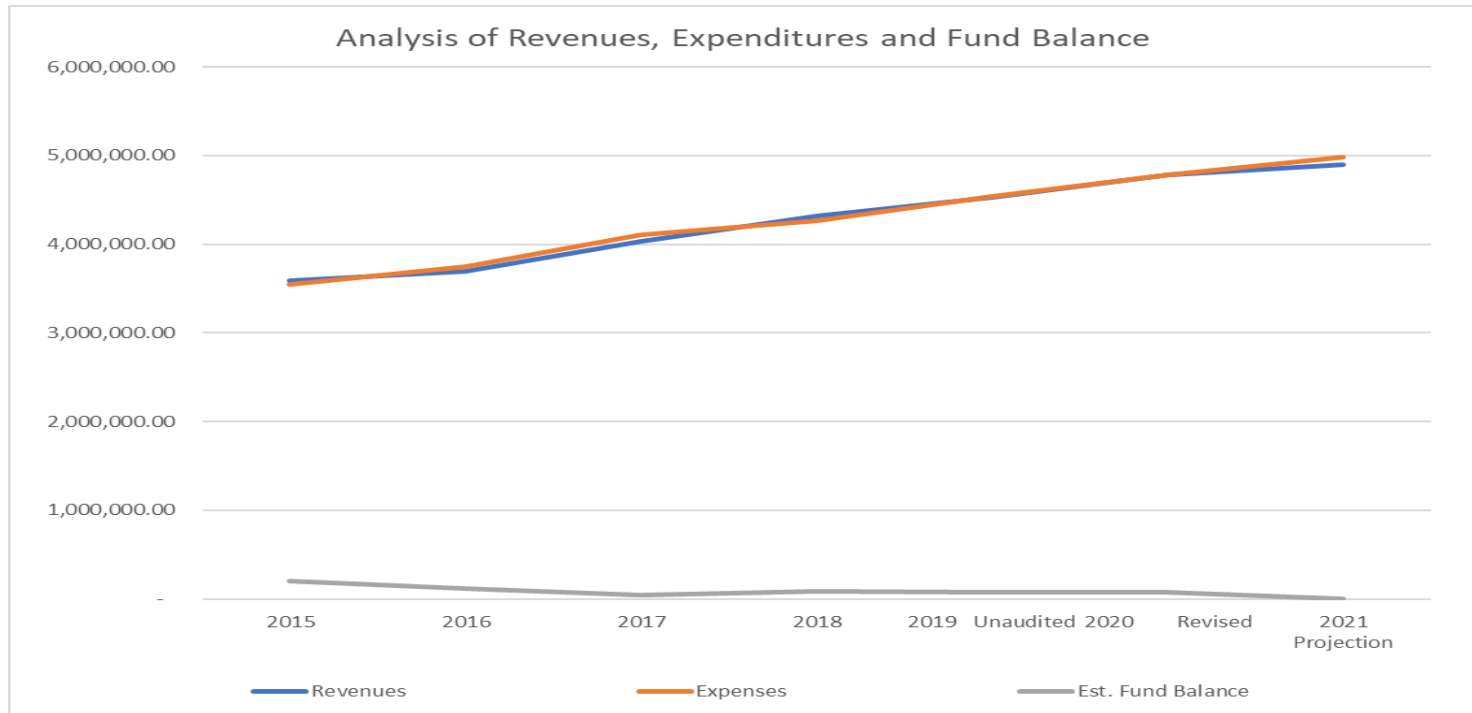
Fund Overview

- Library Fund
 - Library requested no mill levy increase
 - All funds received are remitted to the library

	2019 Unaudited	2020 Adopted Budget	2020 Revised Budget	2021 Recommended Budget
Revenues				
Property Taxes	\$ 4,530,646	\$ 4,782,000	\$ 4,782,000	\$ 4,903,000
Interest	-	-	-	-
Total	4,530,646	4,782,000	4,782,000	4,903,000
Expenditures				
Contractual Services	4,541,593	\$ 4,782,000	\$ 4,782,000	4,978,000
Total	4,541,593	4,782,000	4,782,000	4,978,000
Revenue over/(under) Expenditure	(10,947)	-	-	(75,000)
Beginning Balance	86,494	5,494	75,547	75,547
Ending Fund Balance	\$ 75,547	\$ 5,494	\$ 75,547	\$ 547

Fund Overview

- Library Fund



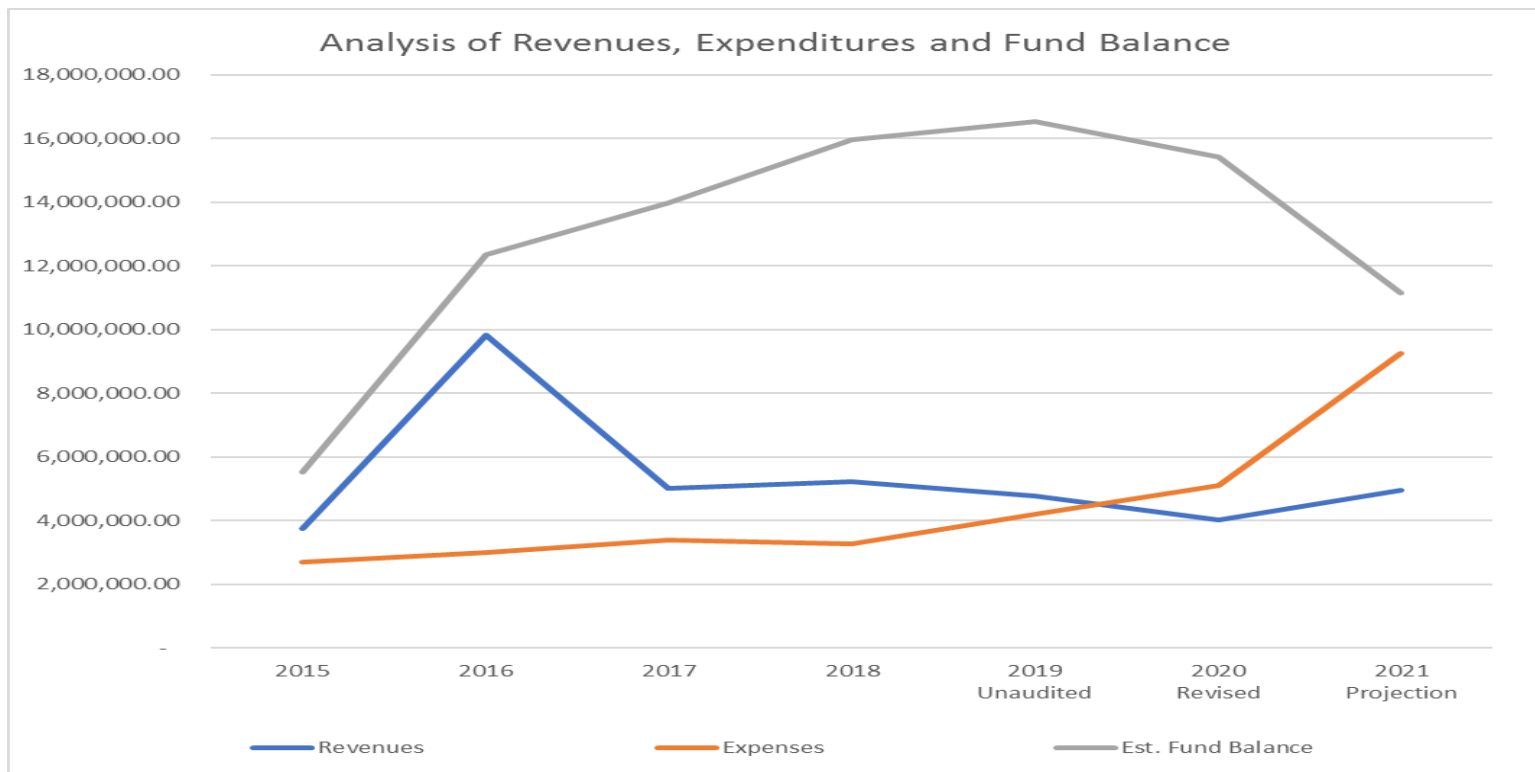
Fund Overview

- Transportation Fund
 - Budget includes several transfers related to capital projects

	2019 Unaudited	2020 Adopted Budget	2020 Revised Budget	2021 Recommended Budget
Revenues				
Sales Tax	\$ 3,939,784	\$ 4,482,000	\$ 3,349,000	\$ 4,258,000
Charges for services	439,940	481,000	355,000	400,000
Interest	382,494	42,000	300,000	300,000
Miscellaneous	6,361	-	-	-
Total	4,768,579	5,005,000	4,004,000	4,958,000
Expenditures				
Personal Services	154,868	140,000	101,000	92,000
Internal Services	691	-	105,000	202,000
Contractual Services	3,295,353	4,145,000	4,092,000	2,411,000
Commodities	734,133	802,000	785,000	800,000
Capital Outlay	-	4,150,000	30,000	1,000
Transfers	-	-	-	5,738,000
Total	4,185,045	9,237,000	5,113,000	9,244,000
Revenue over/(under)				
Expenditure	583,534	(4,232,000)	(1,109,000)	(4,286,000)
Beginning Balance	15,953,730	14,601,256	16,537,264	15,428,264
Ending Fund Balance	\$ 16,537,264	\$ 10,369,256	\$ 15,428,264	\$ 11,142,264

Fund Overview

- Transportation Fund



Fund Overview

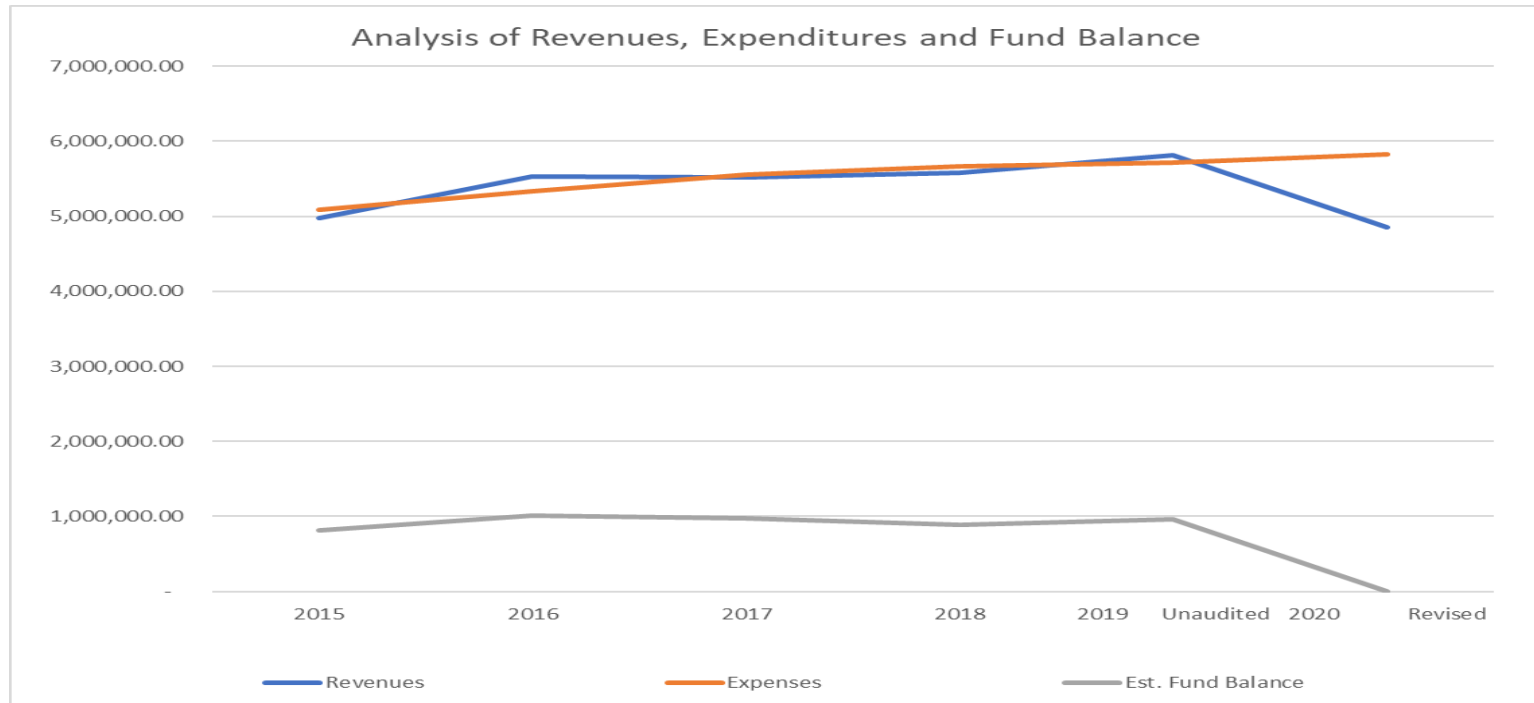
- Recreation Fund
 - Moved to General Fund in FY21

	2019 Unaudited	2020 Adopted Budget	2020 Revised Budget	2021 Recommended Budget
Revenues				
Charges for services	\$ 3,328,103	\$ 2,956,000	\$ 1,435,000	\$ -
Interest	25,230	4,000	4,000	-
Building Rental	47,263	260,000	35,000	-
Lease Of Property	-	151,000	-	-
Miscellaneous	-	-	-	-
Donations	4,990	1,000	1,000	-
Licenses and permits	-	-	-	-
Operating Transfers	2,403,000	2,553,000	3,382,000	-
Total	5,808,586	5,925,000	4,857,000	-
Expenditures				
Personal Services	4,287,796	4,569,000	4,214,000	-
Internal Services	31,000		310,000	-
Contractual Services	923,581	1,169,000	843,000	-
Commodities	351,149	392,000	377,000	-
Capital	-	90,000	78,000	-
Transfers	120,000	-	-	-
Total	5,713,526	6,220,000	5,822,000	-
Revenue over/(under) Expenditure	95,060	(295,000)	(965,000)	-
Beginning Balance	869,940	491,775	965,000	-
Ending Fund Balance	\$ 965,000	\$ 196,775	\$ -	\$ -

NOTE: The Recreation Fund has been consolidated into the General Fund beginning in FY 2021

Fund Overview

- Recreation Fund



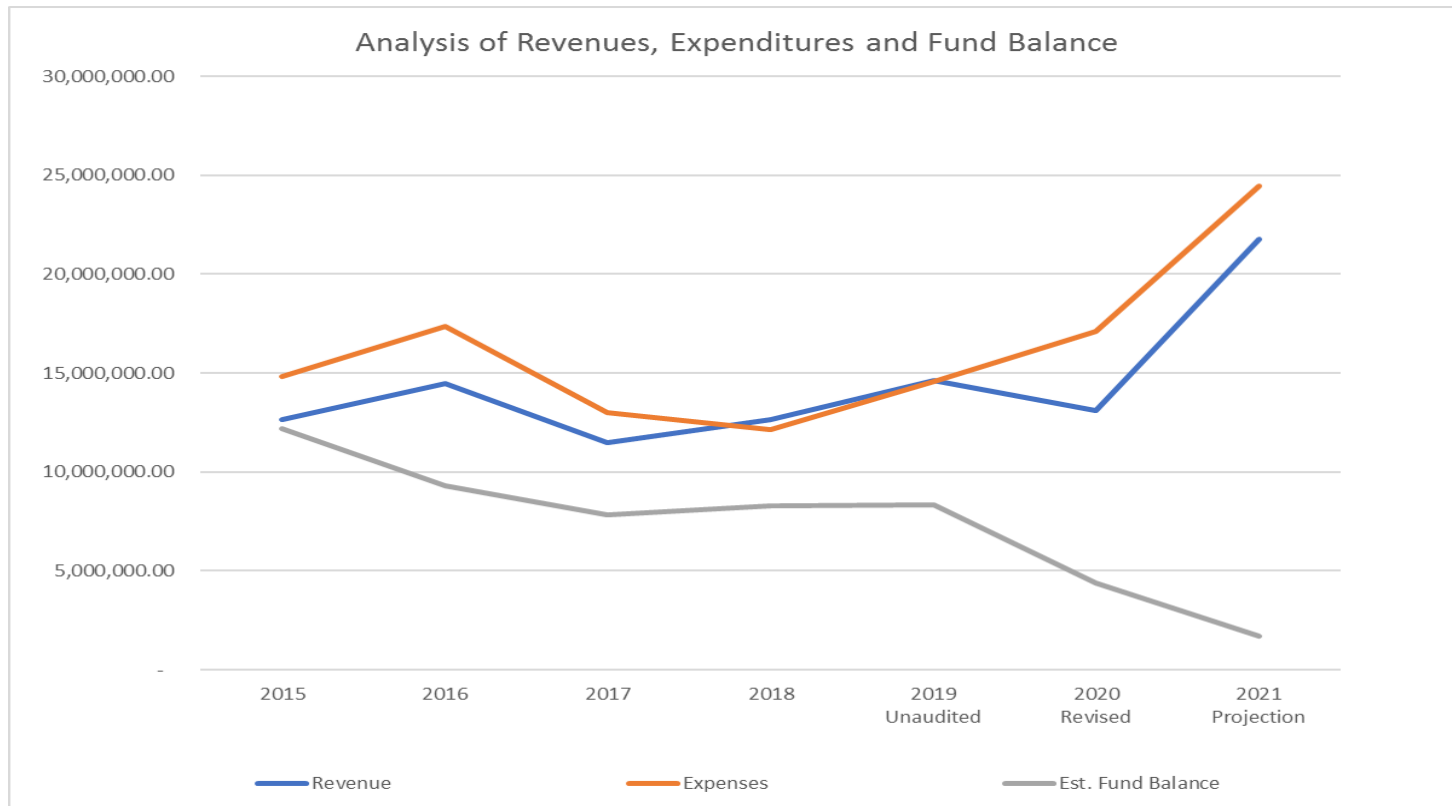
Fund Overview

- All Other Special Revenue Funds
 - Transferring Special Gasoline Tax, Special Alcohol Tax, and Special Recreation Tax into General Fund

	2019 Unaudited	2020 Adopted Budget	2020 Revised Budget	2021 Recommended Budget
Revenues				
Property Taxes	\$ 1,165,378	\$ 1,758,000	\$ 1,758,000	\$ 1,841,000
Sales Taxes	5,883,433	6,239,000	4,589,000	6,190,000
Intergovernmental	5,513,743	5,593,000	5,784,000	12,512,000
Charges for services	20,587	10,000	-	5,000
Interest	264,285	29,000	106,000	98,000
Miscellaneous	1,043,401	456,000	370,000	535,000
Operating Transfers	734,409	515,000	515,000	602,000
Total	14,625,236	14,600,000	13,122,000	21,783,000
Expenditures				
Personal Services	2,467,490	2,888,000	2,921,000	833,000
Internal Services	19,000	-	164,000	7,000
Contractual Services	9,605,129	10,490,000	11,916,648	12,162,000
Commodities	658,436	707,000	938,550	211,000
Capital Outlay	1,627,695	1,359,000	1,150,000	5,045,000
Transfers	200,000	200,000	-	6,219,000
Total	14,577,750	15,644,000	17,090,198	24,477,000
Revenue over/(under) Expenditure	47,486	(1,044,000)	(3,968,198)	(2,694,000)
Beginning Balance	8,303,375	8,303,375	8,350,861	4,382,663
Ending Fund Balance	\$ 8,350,861	\$ 7,259,375	\$ 4,382,663	\$ 1,688,663

Fund Overview

- All Other Special Revenue Funds



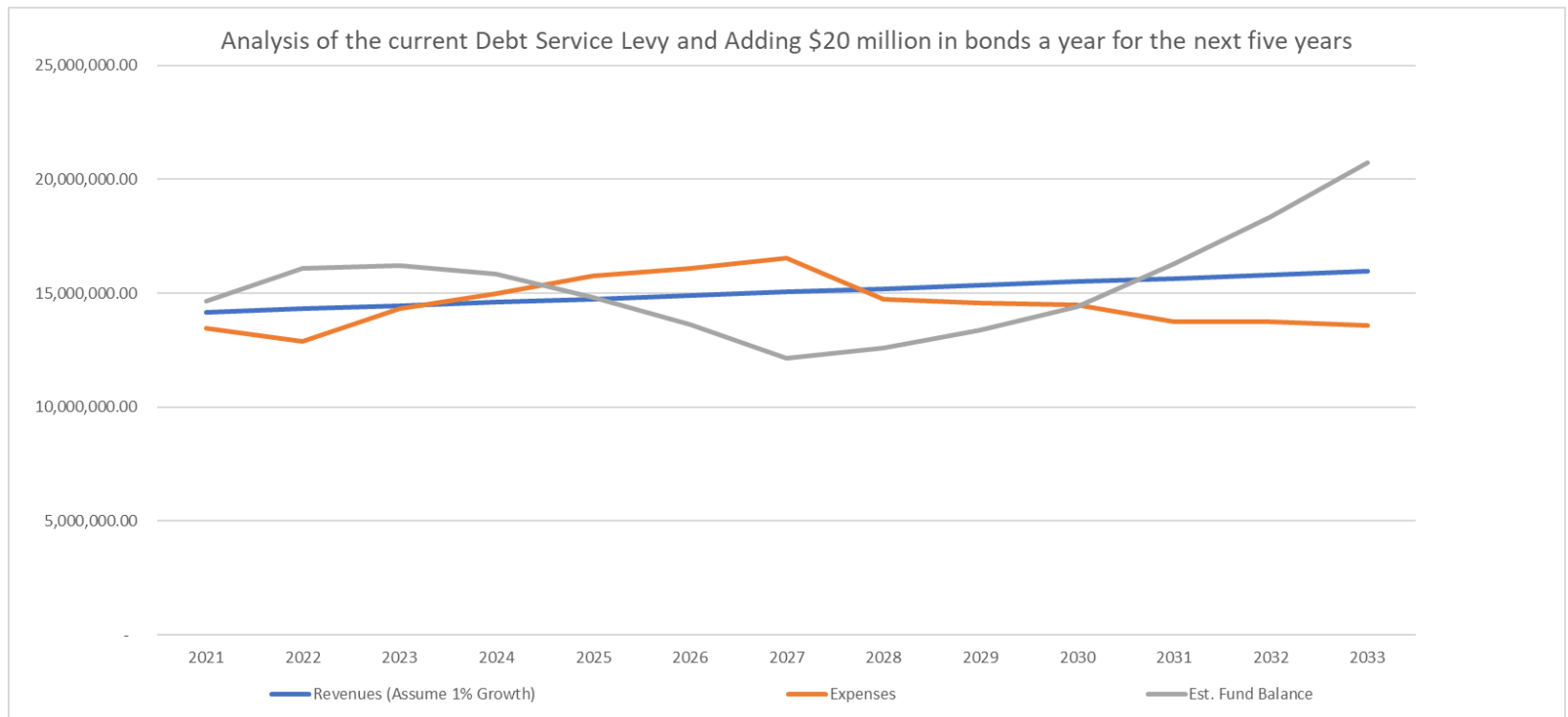
Fund Overview

- Bond & Interest Fund
 - Anticipate spending down fund balance in future years
 - Includes debt projects identified in the CIP

Bond & Interest Fund (301)				
	2019 Unaudited	2020 Adopted Budget	2020 Revised Budget	2021 Recommended Budget
Revenues				
Property Taxes	\$ 10,652,722	\$ 10,979,000	\$ 10,935,000	\$ 11,368,000
Special Assessments	1,599,336	545,000	1,196,000	1,116,000
Interest	314,734	69,000	300,000	300,000
Miscellaneous	450,121	325,000	6,325,000	325,000
Operating Transfers	883,000	1,368,000	52,000	1,069,000
Total	13,899,913	13,286,000	18,808,000	14,178,000
Expenditures				
Contractual Services	-	-	164,000	164,000
Interest & Other Charges	3,778,677	3,994,000	7,534,000	4,555,000
Principal	8,462,000	8,589,000	9,631,000	8,756,000
Total	12,240,677	12,583,000	17,329,000	13,475,000
Revenue over/(under) Expenditure	1,659,236	703,000	1,479,000	703,000
Beginning Balance	10,832,304	11,224,295	12,491,540	13,970,540
Ending Fund Balance	\$ 12,491,540	\$ 11,927,295	\$ 13,970,540	\$ 14,673,540

Fund Overview

- Bond & Interest Fund



Fund Overview

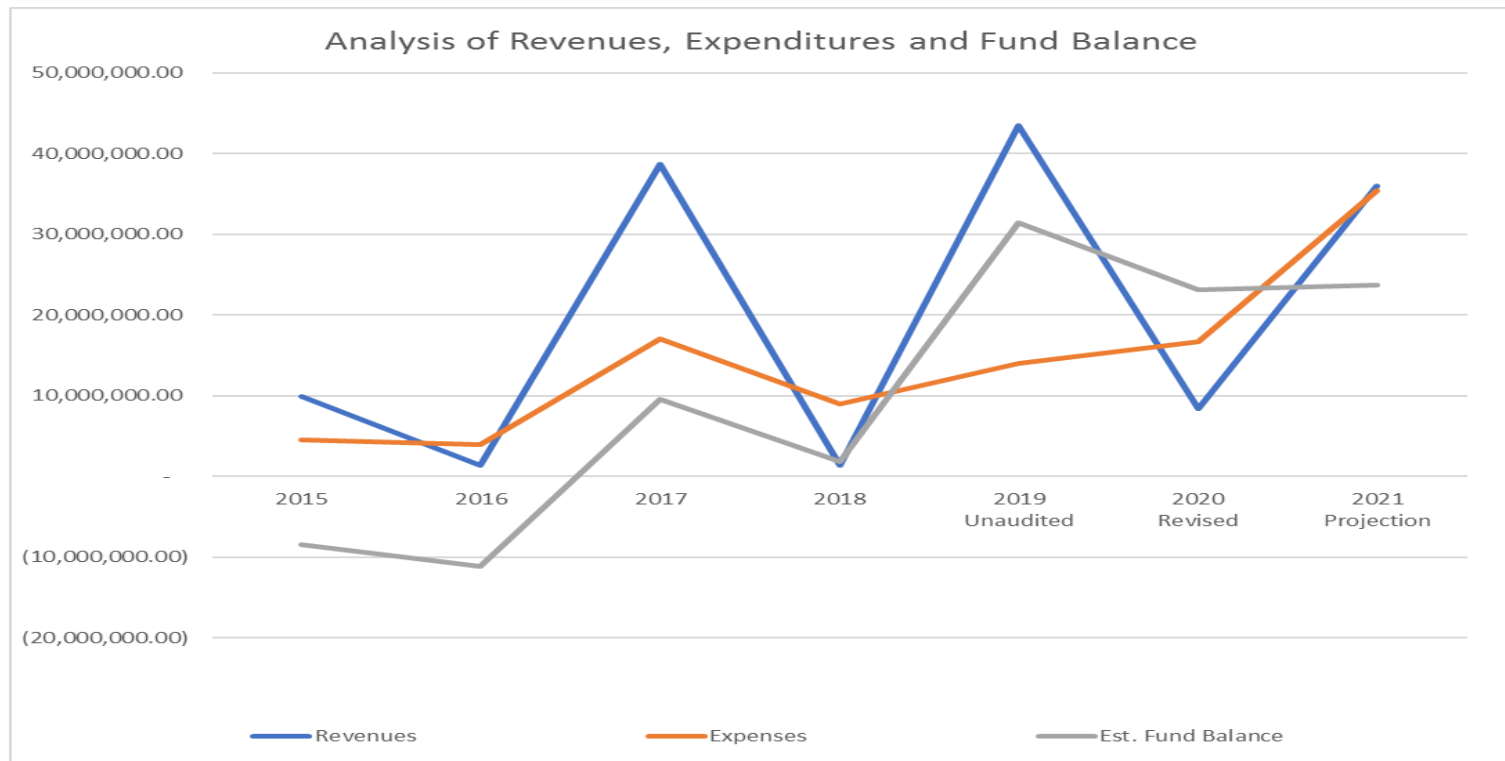
- Capital Projects Fund
 - Not previously budgeted (only accounted for bond projects)
 - Beginning in FY21, will be used to show CIP projects not tied to the Water/Sewer Fund

	2019 Unaudited	2020 Adopted Budget	2020 Revised Budget	2021 Recommended Budget
Revenues				
Taxes	\$ -	\$ -	\$ -	\$ -
Intergovernmental	-	-	-	4,900,000
Interest	-	-	-	-
Miscellaneous	43,523,608	-	8,400,000	13,960,000
Operating Transfers	-	-	-	17,115,000
Total	43,523,608	-	8,400,000	35,975,000
Expenditures				
Capital Outlay	13,962,709	-	16,645,466	35,427,000
Transfer Out	-	-	-	-
Total	13,962,709	-	16,645,466	35,427,000
Revenue over/(under) Expenditure	29,560,899	-	(8,245,466)	548,000
Beginning Balance	1,857,654	-	31,418,553	23,173,087
Ending Fund Balance	\$ 31,418,553	\$ -	\$ 23,173,087	\$ 23,721,087

Note: Before 2021, Fund 400 was only used for Capital Bond Projects. Beginning in 2021, this fund will be used to account for all CIP projects that are not tied to the Water/Sewer Funds.

Fund Overview

- Capital Projects Fund



Fund Overview

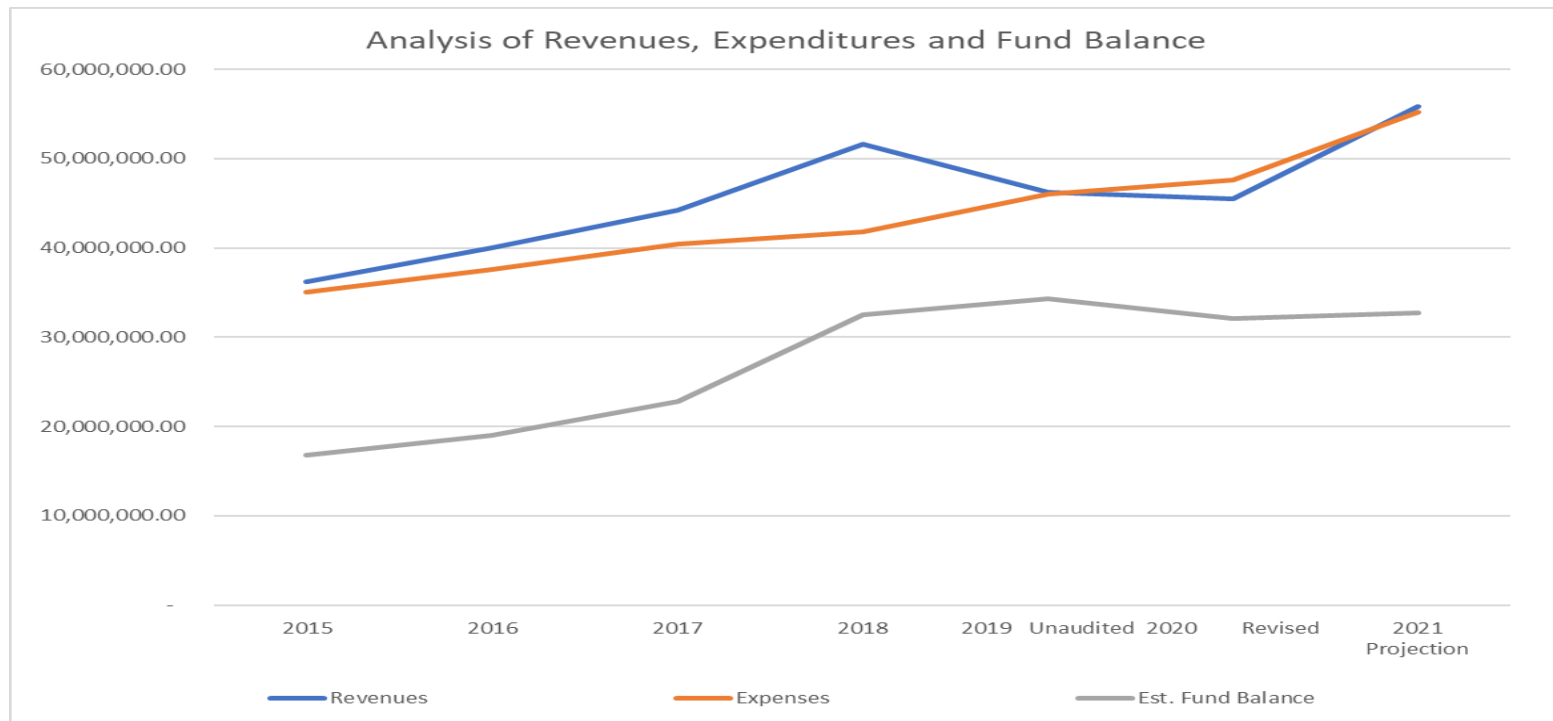
- Water/Wastewater Fund
 - Assumes 8% rate increase

Water & Wastewater Fund (501)

	2019 Unaudited	2020 Adopted Budget	2020 Revised Budget	2021 Recommended Budget
Revenues				
Charges for services	\$ 45,243,570	\$ 52,117,000	\$ 44,582,000	\$ 54,553,000
Interest	578,189	-	570,000	500,000
Miscellaneous	370,219	-	365,000	490,000
Transfer In	-	-	-	349,000
Total	46,191,978	52,117,000	45,517,000	55,892,000
Expenditures				
Personal Services	10,737,423	11,216,000	11,188,000	12,452,000
Internal Services	120,000	1,060,000	1,410,000	2,773,000
Contractual Services	10,874,373	8,290,000	8,275,000	7,914,000
Commodities	3,426,116	5,342,000	5,321,000	5,477,000
Capital Outlay	-	233,000	283,000	324,000
Debt Service	6,719,723	19,433,000	16,880,000	19,550,000
Other	9,685,891	20,000	20,000	20,000
Transfers	4,454,675	6,860,000	4,279,000	6,749,000
Total	46,018,201	52,454,000	47,656,000	55,259,000
Revenue over/(under) Expenditure	173,777	(337,000)	(2,139,000)	633,000
Beginning Balance	34,092,154	23,041,511	34,265,931	32,126,931
Less: Debt Service Res	17,496,155	17,491,604	17,491,604	18,500,000
Available for use	16,769,776	5,212,907	14,635,327	14,259,931
Total Fund Balance	\$ 34,265,931	\$ 22,704,511	\$ 32,126,931	\$ 32,759,931

Fund Overview

- Water/Wastewater Fund



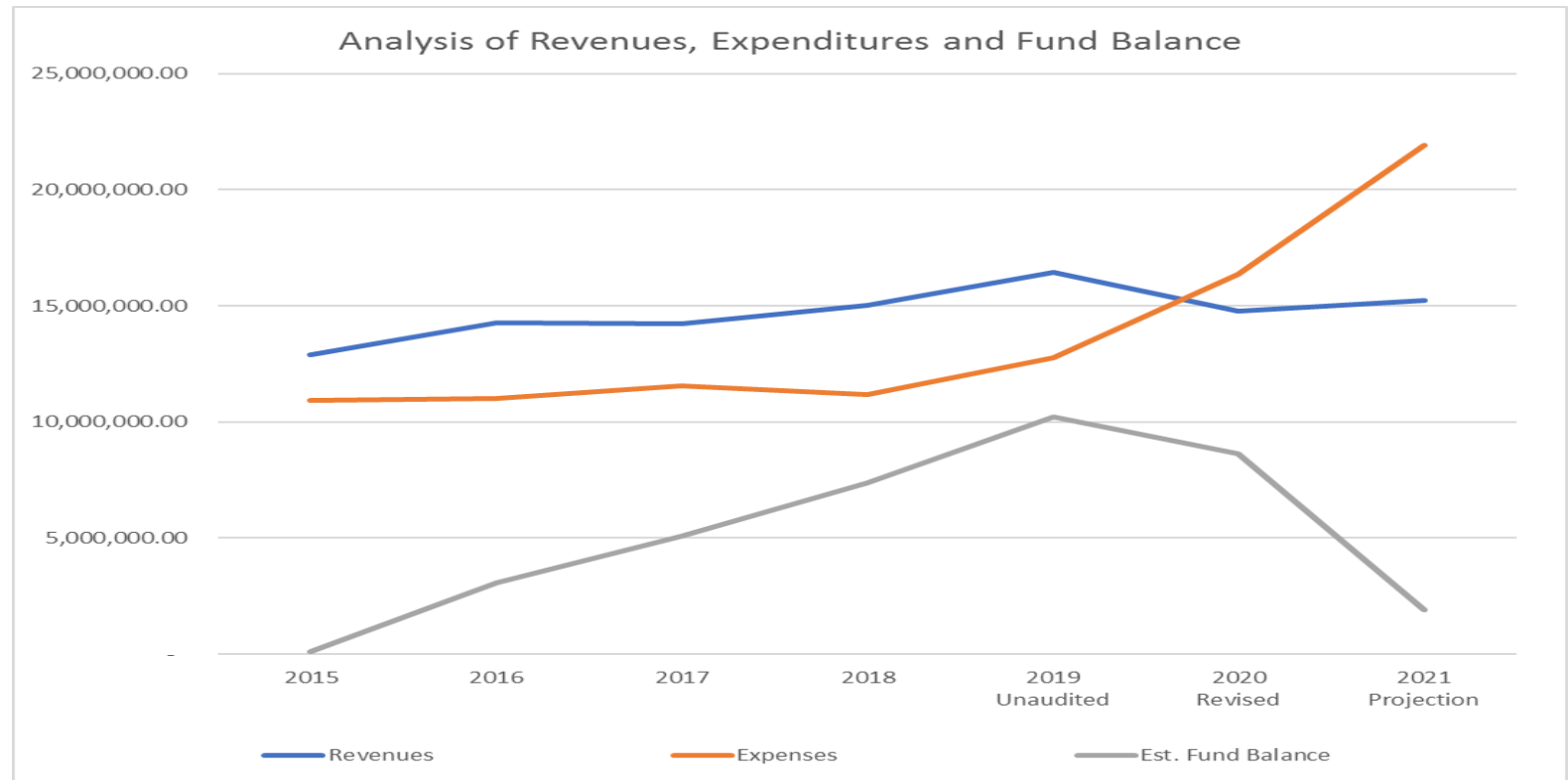
Fund Overview

- Solid Waste Fund
 - Assumes a 3% rate increase

	2019 Unaudited	2020 Adopted Budget	2020 Revised Budget	2021 Recommended Budget
Revenues				
Intergovernmental	\$ 80,931	\$ 35,000	\$ 35,000	\$ 35,000
Charges for services	14,197,426	14,299,000	14,359,000	14,725,000
Interest	263,354	34,000	250,000	250,000
Miscellaneous	440,274	202,000	137,000	202,000
Operating Transfer	1,465,000	334,000	-	-
Total	16,446,985	14,904,000	14,781,000	15,212,000
Expenditures				
Personal Services	5,867,916	6,527,000	6,322,000	6,057,000
Internal Services	347,333	-	838,000	1,412,000
Contractual Services	4,247,957	5,157,000	4,571,000	4,786,000
Commodities	955,732	1,283,000	2,052,000	1,133,000
Capital Outlay	-	1,280,000	1,280,000	285,000
Debt Service	28,209	334,000	334,000	336,000
Other	992,461	-	-	-
Transfers	317,000	1,130,000	943,000	7,927,000
Total	12,756,608	15,711,000	16,340,000	21,936,000
Revenue over/(under)				
Expenditure	3,690,377	(807,000)	(1,559,000)	(6,724,000)
Beginning Balance	6,505,583	10,539,618	10,195,960	8,636,960
Ending Fund Balance	\$ 10,195,960	\$ 9,732,618	\$ 8,636,960	\$ 1,912,960

Fund Overview

- Solid Waste Fund



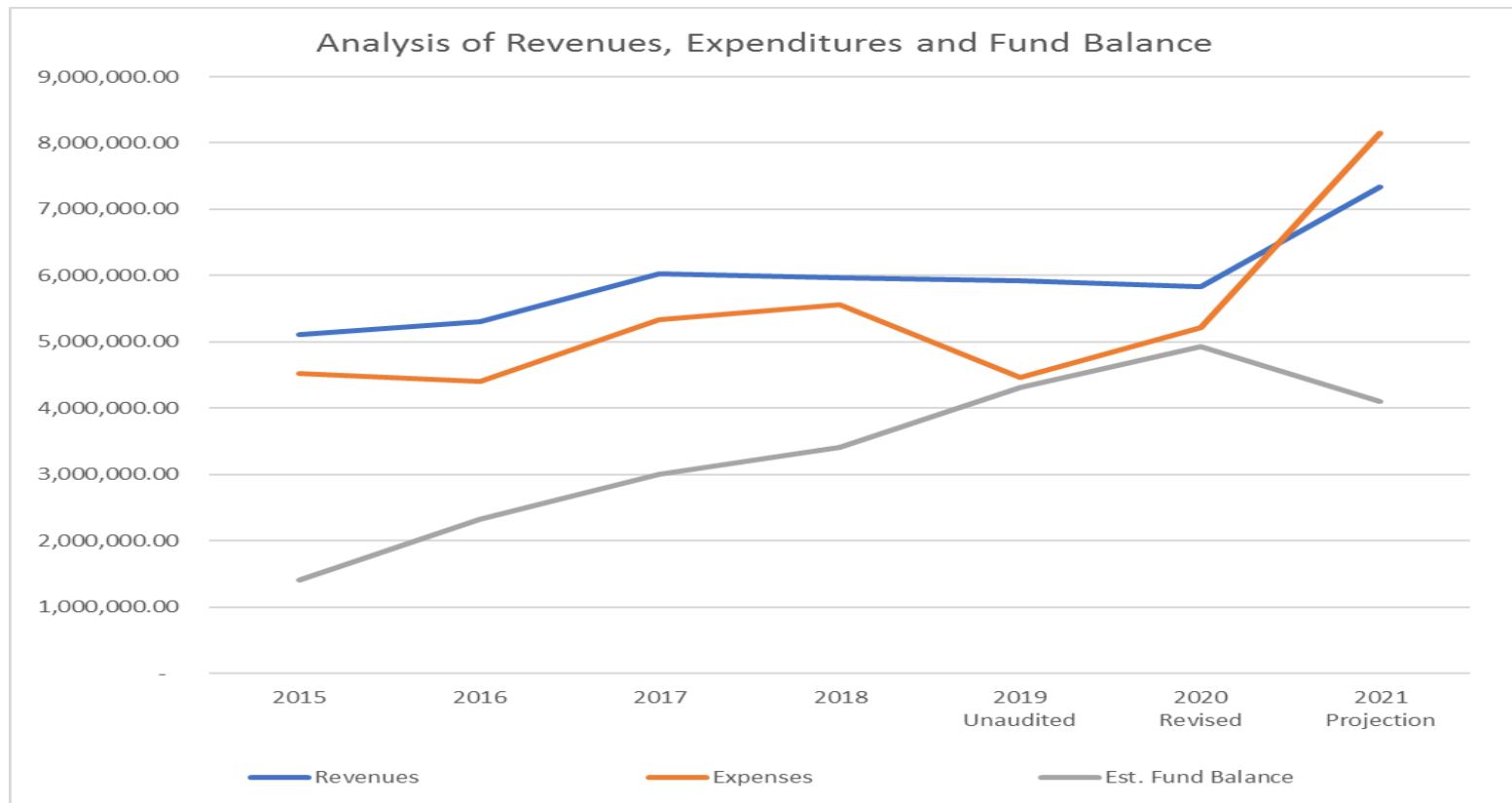
Fund Overview

- All Other Minor Enterprise Funds
 - Moved Golf Course Fund into General Fund in FY21

	2019 Unaudited	2020 Adopted Budget	2020 Revised Budget	2021 Recommended Budget
Revenues				
Charges for services	\$ 5,007,305	\$ 5,488,000	\$ 4,415,000	\$ 6,246,000
Licenses and permits	130,487	203,000	130,000	185,000
Fines, forfeitures and penalties	572,987	732,000	282,000	659,000
Interest	155,379	31,000	140,000	140,000
Miscellaneous	49,787	130,000	130,000	100,000
Operating Transfer	-	91,000	731,000	-
Total	5,915,945	6,675,000	5,828,000	7,330,000
Expenditures				
Personal Services	1,474,263	2,171,000	2,122,000	1,860,000
Internal Services	22,000	-	241,000	291,000
Contractual Services	895,680	879,000	682,000	1,120,000
Commodities	538,016	679,000	703,000	503,000
Capital Outlay	-	1,620,000	1,210,000	552,000
Debt Service	-	-	-	145,000
Other	1,075,639	20,000	-	-
Transfers	452,000	1,244,000	254,000	3,686,000
Total	4,457,598	6,613,000	5,212,000	8,157,000
Revenue over/(under) Expenditure	1,458,347	62,000	616,000	(827,000)
Beginning Balance	2,854,094	3,146,098	4,312,441	4,928,441
Ending Fund Balance	\$ 4,312,441	\$ 3,208,098	\$ 4,928,441	\$ 4,101,441

Fund Overview

- All Other Minor Enterprise Funds



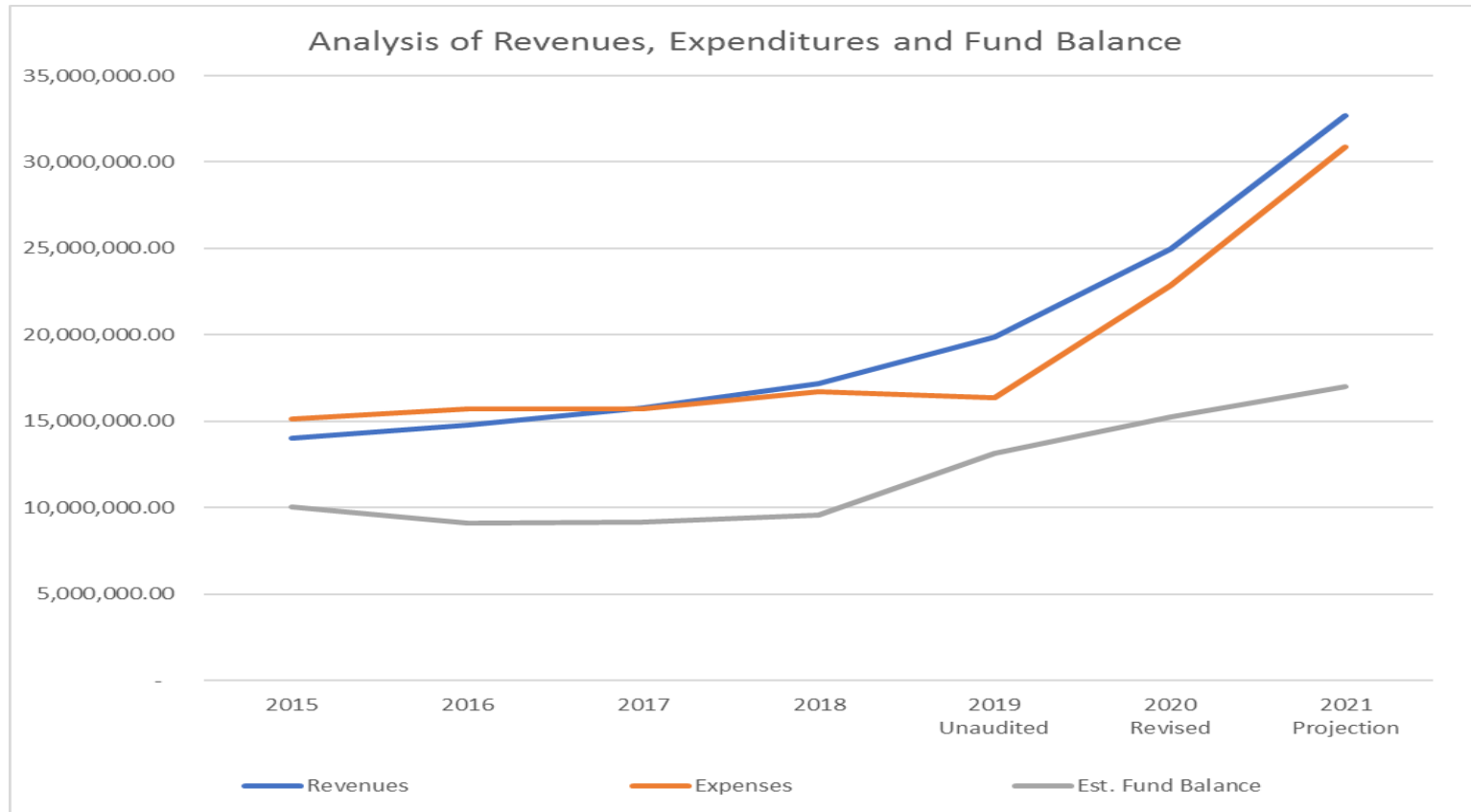
Fund Overview

- Internal Service Funds
 - Added several functions to Administrative Services Fund in FY21
 - Includes Health Care Fund

	2019 Unaudited	2020 Adopted Budget	2020 Revised Budget	2021 Recommended Budget
Revenues				
Charges for services	\$ 19,435,251	\$ 10,031,000	\$ 24,642,000	\$ 32,239,000
Licenses and permits	-	-	-	115,000
Interest	331,118	-	250,000	250,000
Miscellaneous	66,592	3,000	60,000	60,000
Operating Transfer	60,000	-	-	-
Total	19,892,961	10,034,000	24,952,000	32,664,000
Expenditures				
Personal Services	1,259,437	4,642,000	4,638,000	8,159,000
Internal Services	-	-	-	73,000
Contractual Services	12,857,460	1,695,000	14,465,000	17,955,000
Commodities	2,186,193	3,453,000	3,409,000	3,761,000
Capital Outlay	-	25,000	34,000	55,000
Other	41,202	-	-	-
Transfers	18,475	-	313,000	890,000
Total	16,362,767	9,815,000	22,859,000	30,893,000
Revenue over/(under) Expenditure	3,530,194	219,000	2,093,000	1,771,000
Beginning Balance	9,606,209	(336,031)	13,136,403	15,229,403
Ending Fund Balance	\$ 13,136,403	\$ (117,031)	\$ 15,229,403	\$ 17,000,403

Fund Overview

- Internal Service Funds



Capital Improvement Plan

- Provides long-term planning
- Prioritization of limited resources
- Projects must:
 - Have a useful life of 2 years or more
 - Cost \$100,000 or more
- Project Detail Sheets can be found at www.lawrenceks.org/budget/cip

Capital Improvement Plan

- 2021-2025 CIP Summary

	2021	2022	2023	2024	2025	Total
Funded	51,622,000	47,890,000	60,323,000	56,395,000	23,168,000	239,398,000
Unfunded	8,498,000	616,000	5,665,000	-	-	14,779,000
Total	60,120,000	48,506,000	65,988,000	56,395,000	23,168,000	254,177,000

2021 CIP Overview

Page 49 of 173

Project	Amount	Weighted Score	Scoring Alt. 1*	Scoring Alt. 2*
Storm water System Identification, Assessment & Model Creation	\$2,400,000	74	35	71
ADA Ramp Improvements	\$325,000	70	32	73
Youth Sports Complex Exit – 27 th Street Extension	\$1,250,000	69	33	65
17 th St and Alabama Drainage Improvement	\$3,000,000	67	33	61
Asset Management Program	\$550,000	65	31	58
9 th St and Mississippi	\$350,000	65	31	61
Kansas River WWTP Improvements & Nutrient Removal	\$1,000,000	64	28	54

2021 CIP Overview

Project	Amount	Weighted Score	Scoring Alt. 1*	Scoring Alt. 2*
Multi-Modal Facility	\$3,500,000	58	30	58
Farmland Remedial Alternatives	\$1,500,000	58	27	60
SW Lawrence Conveyance Corridor Improvements	\$2,780,000	58	25	50
New York St. 24" Transmission Water Main Rehabilitation	\$3,500,000	57	26	49
CDBG Infrastructure Improvements	\$300,000	53	32	55
23 rd Street – Haskell Bridge to East City Limits	\$5,960,000	53	29	51
19 th Street Reconstruction – Harper to O'Connell	\$2,200,000	53	28	49

2021 CIP Overview

Project	Amount	Weighted Score	Scoring Alt. 1*	Scoring Alt. 2*
Wakarusa – Research Parkway to 23 rd Street	\$400,000	52	27	50
Clinton WTP Plant Piping	\$3,230,000	50	20	45
Field Operations Facility	\$14,430,000	49	21	41
Terminal Building Rehab and ADA Upgrades	\$120,000	48	22	54
Sports Complex and Golf Irrigation Upgrades	\$350,000	47	24	39
Sidewalk/Bike/Ped Improvements	\$1,675,000	45	27	50
Pump Station 16 Upstream Interceptor Rehabilitation	\$1,320,000	45	21	39

2021 CIP Overview

Page 52 of 173

Project	Amount	Weighted Score	Scoring Alt. 1*	Scoring Alt. 2*
Lawrence Loop Trail – Peterson Road to Hospital	\$150,000	44	25	43
Burroughs Creek Trail Extension Downtown	\$200,000	36	20	36
Private Lateral & Sewer Extension Cost Sharing	\$250,000	29	15	32
Green Pavement Intersection Crossings	\$382,000	19	10	22
Wakarusa WWTP Maintenance Building	\$500,000	21	10	17
TOTAL	\$51,622,000			

Capital Improvement Plan

- 2021-2025 VERP Summary

	2021	2022	2023	2024	2025	Total
Funded	14,007,000	5,937,000	4,557,000	5,480,000	4,840,000	34,821,000
Unfunded	1,500,000	2,510,000	1,350,000	885,000	1,201,000	7,446,000
Total	15,507,000	8,447,000	5,907,000	6,365,000	6,041,000	42,267,000

2021 VERP Overview

Project	Amount
Transit vehicles	\$5,990,000
Fire truck #5	\$1,500,000
Fire/medical radios	\$900,000
Solid waste smart-truck program	\$850,000
Human Resources information system (HRIS)	\$500,000
Annual Police Vehicle Replacement	\$465,000
Police Records Management System	\$400,000
City-wide annual vehicle replacement program	\$400,000
MSO Backhoe	\$390,000
Financial software (ERP)	\$300,000
Solid waste automated side loader #436	\$281,000



2021 VERP Overview

Project	Amount
Solid waste automated side loader #449	\$281,000
Solid waste front loader #415	\$265,000
Sewer jet truck	\$250,000
Solid waste roll-off container #447	\$170,000
Solid waste roll-off container #444	\$170,000
Annual fiber information technology projects	\$150,000
Parks and Recreation tractor with boom mower	\$150,000
Chipper Truck	\$130,000
MSO tractor #307	\$125,000
City Clerk record management system	\$120,000
Virtual memory hardware replacement	\$120,000



2021 VERP Overview

Project	Amount
Rollback Truck	\$100,000
TOTAL	\$14,007,000

Capital Improvement Plan

- 2021-2025 Maintenance Summary
 - Funding levels for street maintenance are not adequate long-term

Page 57 of 173

	2021	2022	2023	2024	2025	Total
Funded	24,438,000	25,734,000	26,674,000	26,405,000	26,489,000	129,740,000
Unfunded	4,299,000	5,811,000	6,466,000	7,914,000	8,402,000	32,892,000
Total	28,737,000	31,545,000	33,140,000	34,319,000	34,891,000	162,632,000

2021 Maintenance Overview

Project	Amount
Street maintenance	\$6,547,000
Sanitary Sewer Rehab & Rapid I/I Reduction	\$4,330,000
Clinton storage tanks maintenance	\$2,540,000
Water main replacement program	\$1,890,000
Stormwater replacement program	\$1,140,000
Alley rehabilitation	\$1,000,000
Traffic signal rehabilitation	\$1,000,000
Kaw/Clinton water treatment plant improvements	\$900,000
Wastewater treatment plant improvements	\$870,000
Facility maintenance program	\$550,000
Curb/gutter replacement program	\$450,000

2021 Maintenance Overview

Project	Amount
Sewer main relocation program	\$440,000
Sidewalk improvement program (Public assistance)	\$420,000
Sidewalk improvement program (City property)	\$312,000
Taxiway rehabilitation	\$285,000
Stormwater quality program	\$200,000
Holcom sports complex improvements	\$200,000
Parks and Recreation parking lot improvements	\$200,000
Broken Arrow/South Park playground improvements	\$175,000
Utility pump station program	\$160,000
Accessibility improvements	\$150,000
Recreation center improvements	\$150,000



2021 Maintenance Overview

Project	Amount
Downtown paver replacement	\$125,000
Downtown parking lot maintenance	\$104,000
Sidewalk hazard repair	\$100,000
Stormwater pump maintenance	\$100,000
Levee maintenance	\$100,000
TOTAL	\$24,438,000

Personnel Recommendations

- Compensation Goals:
 - New compensation to all employees
 - Provide slight increase to all pay plans to remain market competitive
 - Address significant compression issues within the Primary Pay Plan
 - Merit for contractual obligations
 - Total Compensation Recommended is \$1,443,680
 - Equity across all three employee groups
 - Average increase per FTE by pay plan
 - \$1,732/FTE in Primary Pay Plan
 - \$1,770/FTE in LPOA
 - \$1,466/FTE in IAFF



Personnel Recommendations

- Compensation
 - MOU Pay Plans
 - Lawrence Police Officers Association (LPOA)
 - Budget assumes steps increases (\$109,237)
 - 0.5% General Wage Adjustment (\$117,382)
 - Total \$226,619
 - Local International Fire Fighters Association (IAFF)
 - Budget assumes steps increases (\$117,045)
 - 0.5% General Wage Adjustment (\$61,857)
 - Total \$178,902
 - Primary Pay Plan
 - 0.5% General Wage Adjustment (\$210,684)
 - Market Adjustments (\$827,533)
 - Total \$1,038,217
 - Total \$1,443,680



Personnel Recommendations

- Benefits
 - No increase to the City's contribution to employee healthcare
 - State Retirement Plan Contributions
 - KP&F: 22.8%
 - KPERS: 9.87%
- Budgeting Change
 - Budgeted staffing at 97% to account for vacancies



Personnel Recommendations

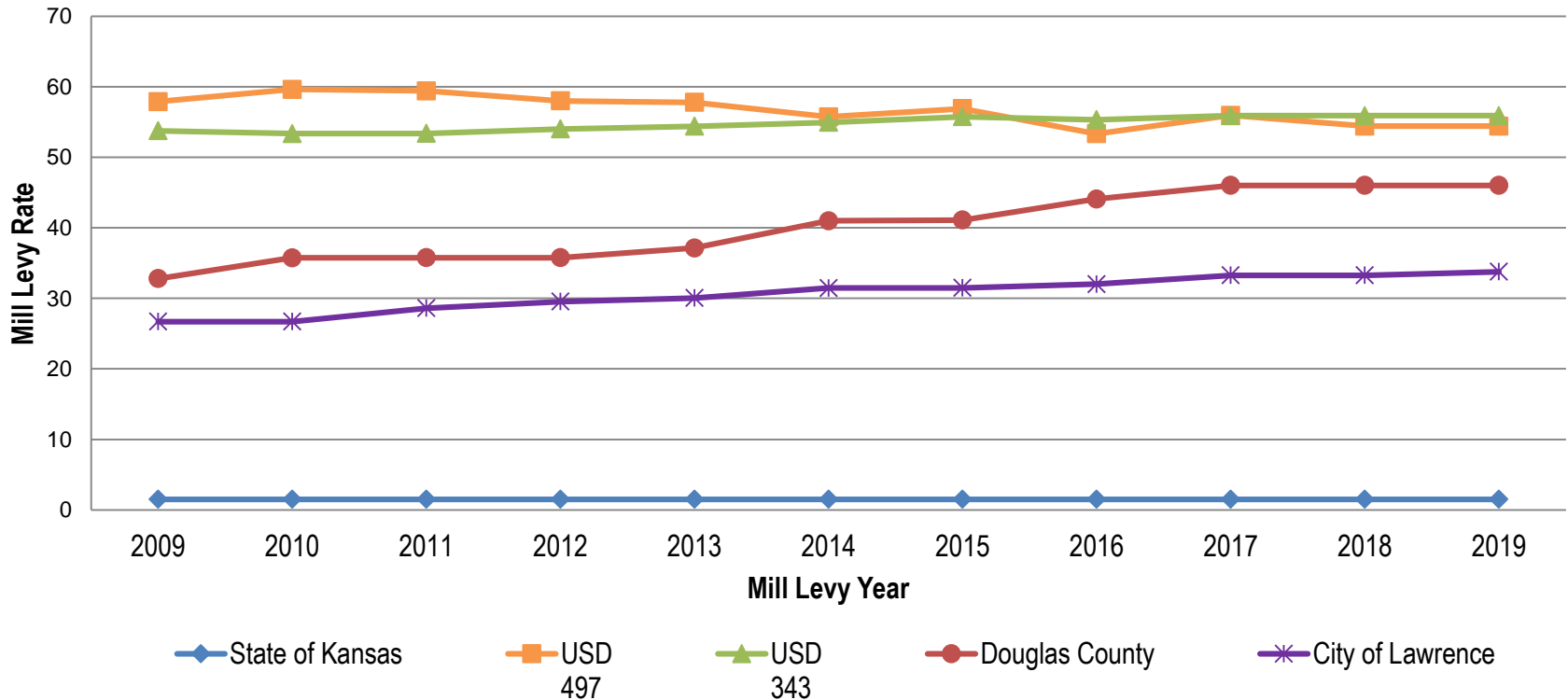
- Personnel Adjustments
 - Added 1.0 Transportation Planner (Transit & Parking Department)
 - Grant writer
 - Added 1.0 Administrative Assistant (Public Information)
 - Added 2.0 MSO Specialist (Municipal Services & Operations-Stormwater)
 - Added 1.0 GIS Analyst (Municipal Services & Operations-Stormwater)

Taxpayer Impact



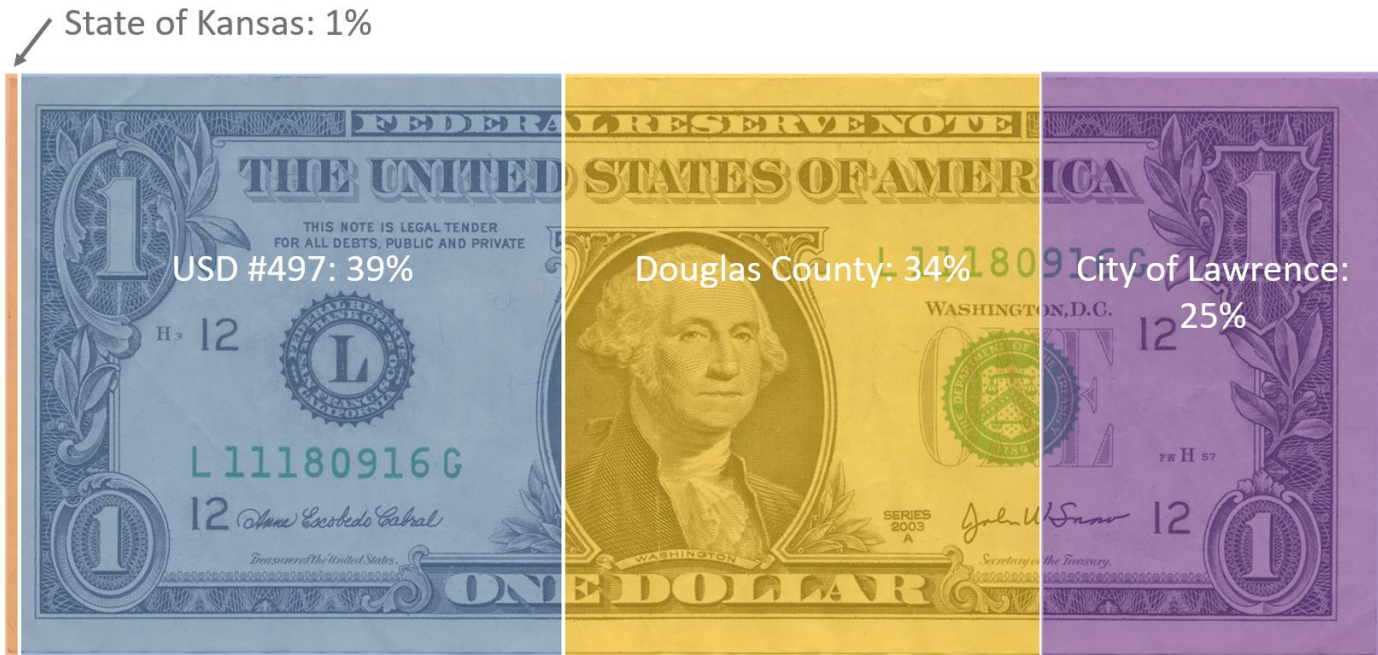
Taxpayer Impact

Comparison of Local Mill Levy Rates
2009 - 2019



Taxpayer Impact

- Comparison of Local Mill Levy Rates

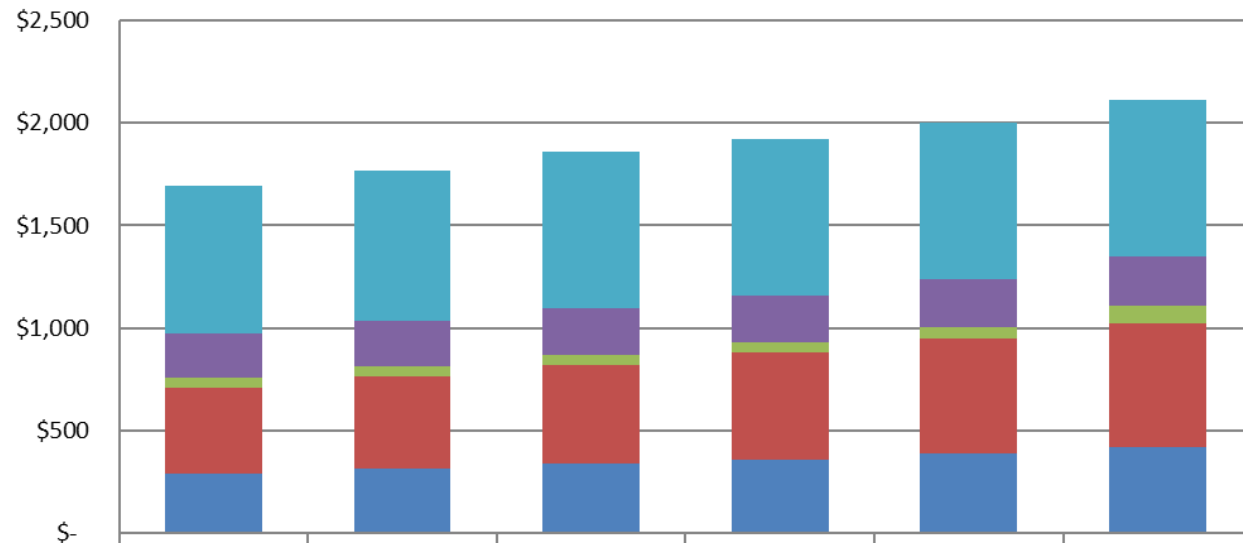


Taxpayer Impact

- Water and Wastewater increase
 - Estimated increase of 8% or \$76 annually
- Solid Waste
 - Estimated increase of no more than 3% or \$7 annually
 - Rate model still being finalized, impact to residential customers is still preliminary
- Stormwater
 - Estimated increase of 50% or \$27 annually

Taxpayer Impact

Annual Financial Impact to Residential Households



	2016	2017	2018	2019	2020	2021
City Property Tax	\$724	\$736	\$765	\$765	\$766	\$766
Solid Waste	\$213	\$219	\$226	\$226	\$232	\$239
Stormwater	\$48	\$49	\$51	\$52	\$54	\$81
Sewer - 4,000 Gallons/Month	\$419	\$447	\$482	\$519	\$561	\$606
Water - 4,000 Gallons/Month	\$292	\$316	\$338	\$359	\$388	\$419

Outside Agency Requests



Outside Agency Requests

- Social Service Funding (Level with 2020 Adopted)
 - Allocation process to begin after budget is adopted
 - \$749,000 General Fund
 - Staff Recommendation
 - \$756,000 Special Alcohol Funds
 - Special Alcohol Funding Advisory Board Recommendation
- Economic Development Agencies (Level with 2020 Adopted)
 - Allocation process to begin after budget is adopted
 - \$700,000

Outside Agency Requests

- Other Agencies
 - Lawrence-Douglas County Health Department \$758,000
 - Reduction of \$11K due to reduction to healthcare
 - eXplore Lawrence \$996,000
 - Level funding with 2020 Adopted
 - \$70,000 for Guest Tax Funded Agencies
 - Allocation process to begin after budget is adopted

Department Presentations



Internal Service Fund

- What is an Internal Service Fund?
 - Fund that is supported by all operating funds (i.e. General Fund, Enterprise Funds, etc.)
- What is included?
 - Functions that provide services to the entire organization
 - Human Resources, Information Technology, Risk Management, Finance, City Attorney, City Manager, City Commission, Public Information, City Clerk, Facility Maintenance

Internal Service Fund

- What is not included?
 - Divisions within the Departments that don't serve the entire organization
 - Office of the City Attorney
 - Municipal Court
 - Human Relations
 - Office of the City Manager
 - Transit Operations
 - Parking Operations
 - Economic Development

Internal Service Funds

- Significant Changes
 - Moved 6 functions into Internal Service Fund
 - City Attorney's Office
 - City Manager's Office
 - City Clerk
 - City Commission
 - Public Information
 - Facility Maintenance
 - Updated costing methodology
- 2021 VERP Projects
 - Financial System
 - Human Resources Information System
 - Fiber Connectivity
 - VMWare Upgrade
 - Records Management System

Internal Service Funds

- Personnel Changes
 - 1.0 Administrative Assistant (Public Information)
- Proposed Fee Changes
 - None
- Key Goals/Objectives
 - Align processes with new strategic plan
 - Centralization of I.T. centric functions and budget expenditures
 - Implementing I.T. Governance to better guide the City's technology strategies

Internal Service Funds



Parking/Public Transit

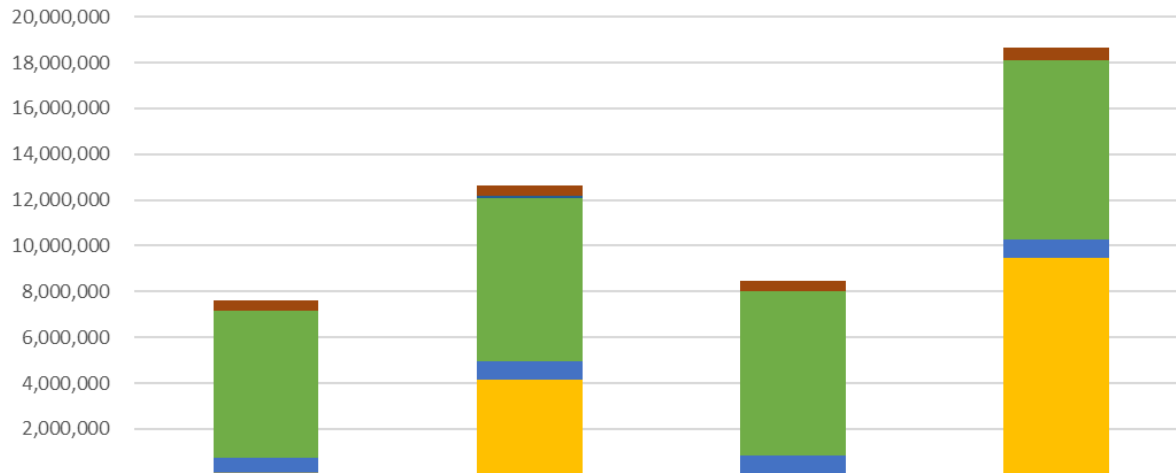
- Significant Changes
 - CARES Act to cover projected local reductions
 - Electric Bus federal grant + local match
- CIP Projects
 - Design/construction of transit transfer facility
- Personnel Changes
 - Planner II position covered 100% by CARES Act funds.
- Proposed Fee Changes
 - Parking rate increase will be implemented January 1, 2021.

Parking/Public Transit

- Key Outcomes/Goals in 2021
 - Make progress in the design/construction of the transit transfer facility toward target opening date 2022/2023
 - Plan/analyze/procure electric buses
 - Jump start bus stop amenity improvement program
 - Win \geq \$100,000 in state/federal competitive grant funding
 - Implement new parking technologies with additional payment options and customer friendly pay-stations

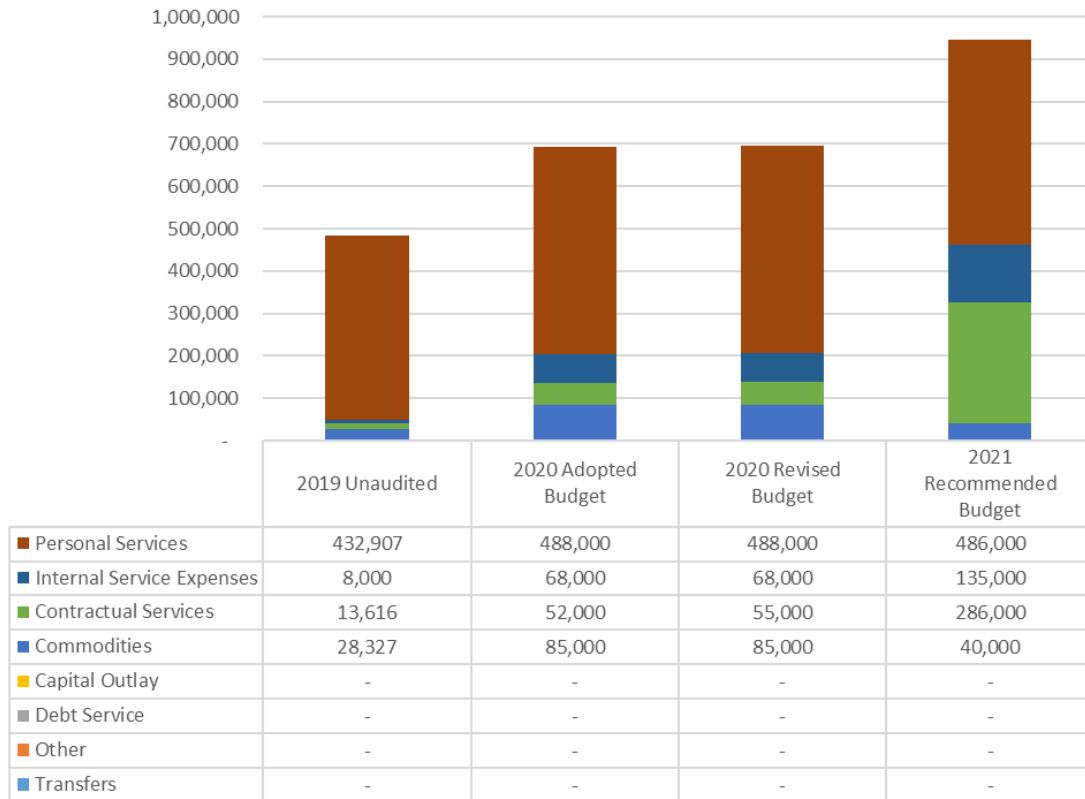


Public Transit



	2019 Unaudited	2020 Adopted Budget	2020 Revised Budget	2021 Recommended Budget
Personal Services	448,201	455,000	455,000	542,000
Internal Service Expenses	-	105,000	-	-
Contractual Services	6,435,411	7,142,000	7,195,000	7,794,000
Commodities	633,038	802,000	787,000	801,000
Capital Outlay	104,307	4,150,000	30,000	9,491,000
Debt Service	-	-	-	-
Other	-	-	-	-
Transfers	-	-	-	-

Parking



Planning & Development Services

- 2020 Amended
 - General Fund reduced ~6%
 - Leaving open positions unfilled
 - Grant funds added related to CARES/CDBG/ESG
 - CIP Projects
 - 23rd Street Study = \$150,000 (asking to postpone – see memo)
- 2021 Proposed
 - No Significant Changes
 - No Personnel Changes
 - Proposed Fee Changes
 - None at this time. Fee Study to be completed early 2021.
 - Grant funds are best guess at this point and may change based on allocations.



Planning & Development Services

- Customer Service/Department Efficiency improvements
 - Website and other improvements to improve marketing and communication
 - Implement online MEP permitting and online payments
 - Participate in ERP software selection process
- Maintain Service Levels

Planning & Development Services



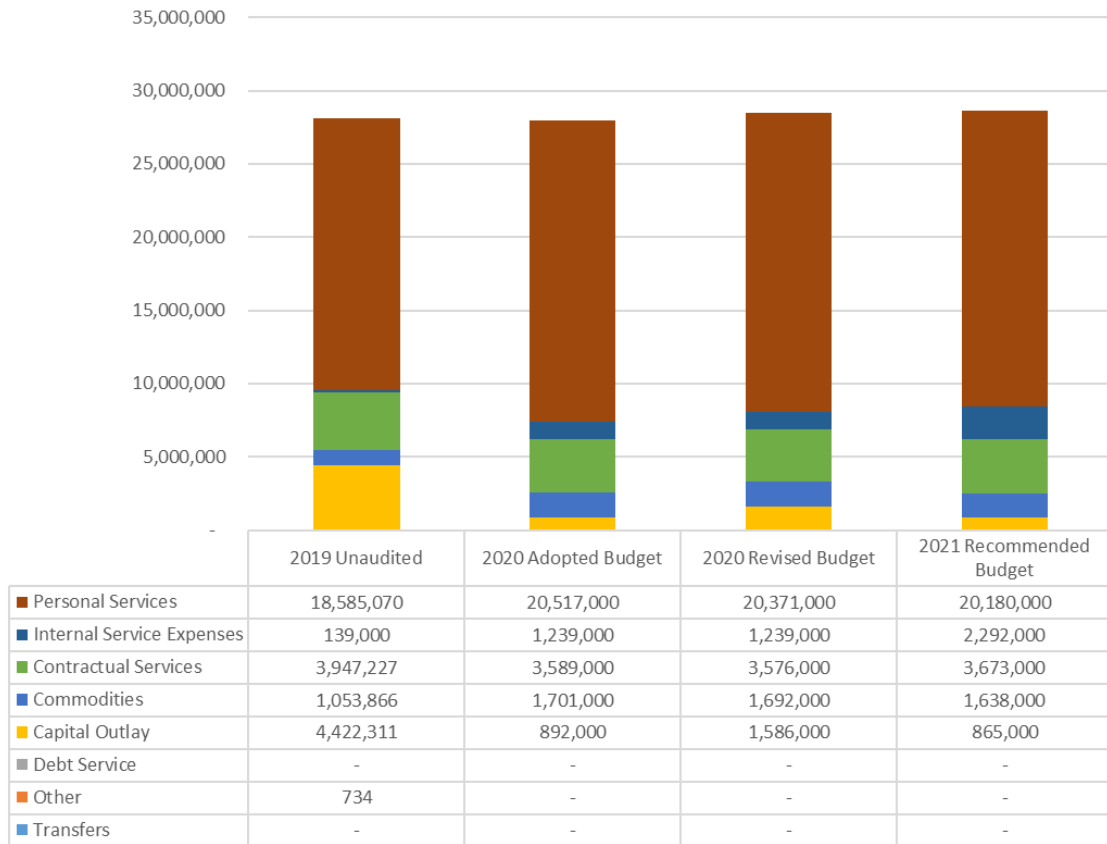
Police Department

- Significant Changes
 - None
- CIP Projects
 - Patrol Vehicle Replacement
 - Records Management System
- Personnel Changes
 - None
- Proposed Fee Changes
 - N/A

Police Department

- Key Outcomes/Goals in 2021
 - Move into new facility
 - Accreditation process
 - Department restructure(supervision)
 - Shift deployment evaluation
 - Establish long-term facility plan

Police Department



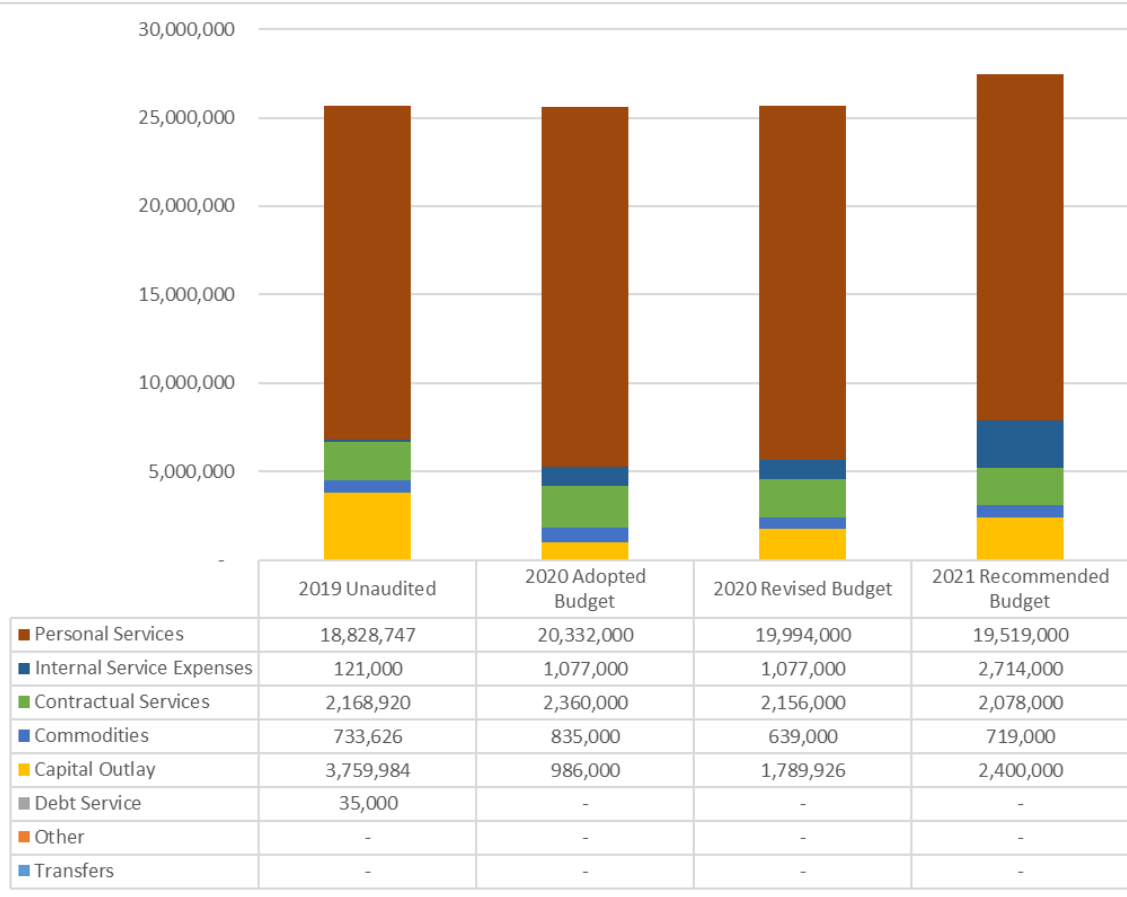
Fire Medical

- Significant Changes
 - Extraboard Dissolved
 - Staffing Replacement Plan
 - Decreased Training and Education Funds
 - Decreased Facility Maintenance Funds
 - Department Strategic Plan Suspended
- CIP Projects
 - Portable Radios
 - Aerial Fire Truck Replacement
- Personnel Changes
 - No Part-time positions (Extraboard)

Fire Medical

- Key Outcomes/Goals in 2021
 - Maintain Current Response Service Levels
 - Maintain ISO Rating of 1
 - Maintain International Accredited Status
 - Implement New Portable Radios
 - Take Delivery of Replacement Aerial Fire Apparatus
 - Collaborate with DCECC to Reduce 9-1-1 Alarm Handling Times

Fire Medical



Parks & Recreation

- **Significant Changes**

Consolidate Multiple Funds into the General Fund Budget for Efficiency of Operation:

- 211 Recreation Fund
- 216 Special Recreation Fund
- 506 Golf Course Fund

Service Reductions (Reduce part-time staffing and facility hours)

- **CIP Projects**

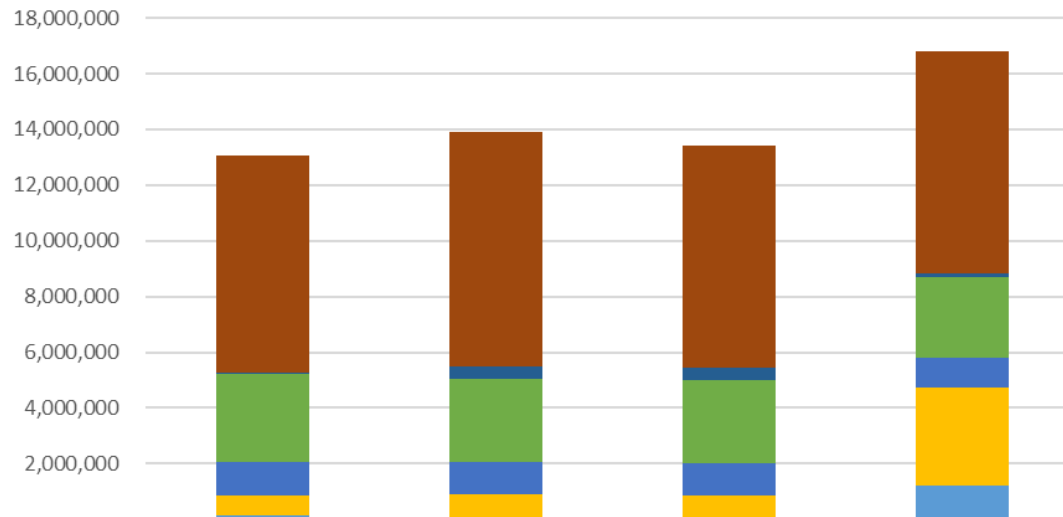
- Water Spray Park Burroughs Creek Park - \$200,000
- Playground Replacements Broken Arrow and South Park - \$175,000
- Indoor Aquatic Center and Holcom Park Center Minor Renovations - \$150,000
- Parking Lot and Road Improvements - \$200,000
- Holcom Sports Complex Interior Improvements - \$200,000
- Downtown Paver Replacements - \$125,000
- Lawrence Loop Trail Routing and Design from 7th Street to Constant Park - \$150,000
- Sports Complexes and Golf Course Irrigation Upgrades - \$350,000
- Youth Sports Complex – Extension of 27th Street for Back Exit \$1,250,000 (Potential \$1,000,000 KDOT Grant funding to match \$250,000 of City funding)



Parks & Recreation

- Equipment Replacement
 - Tractor With Boom Mower - \$150,000
 - Chipper Truck - \$130,000
 - Rollback Truck - \$100,000
- Personnel Changes
 - None
- Proposed Fee Increases
 - Fees will be adjusted to stay with market demands
- Key Outcomes/Goals in 2021
 - Recover Recreation Programming and Facility Usage to Pre-COVID levels

Parks & Recreation



	2019 Unaudited	2020 Adopted Budget	2020 Revised Budget	2021 Recommended Budget
Personal Services	7,827,260	8,396,000	7,970,000	7,981,000
Internal Service Expenses	44,000	424,000	424,000	136,000
Contractual Services	3,145,581	3,005,000	2,989,448	2,920,000
Commodities	1,219,332	1,155,000	1,183,000	1,056,000
Capital Outlay	718,623	903,000	836,000	3,505,000
Debt Service	-	-	-	-
Other	-	-	-	-
Transfers	121,000	1,000	-	1,217,000

Municipal Services & Operations

- Goals and Objectives
 1. Asset Management
 2. Farmland Remediation
 3. Sustainability
 4. ADA Compliance
 5. Airport Operations
 6. Operations Campus Development
 7. Rate Models

Municipal Services & Operations

1. Asset Management

- Objective: Lowest cost of ownership based on:
 - Level of Service
 - Consequence of Failure
 - Probability of Failure
- Operations & Maintenance
 - Increased need for maintenance
 - Current budget is not reflective of need

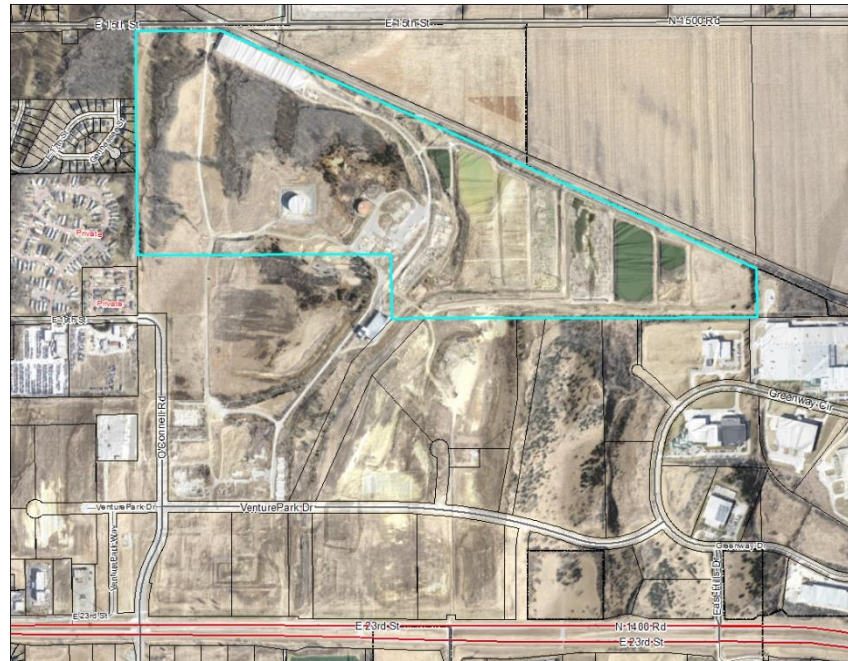
Municipal Services & Operations

- Damaged valley gutters
 - Cost to repair
 - Cost of degradation
- Impacts more than stormwater!!



Municipal Services & Operations

- **2. Farmland Remediation**
 - Aerial view of Farmland site



Municipal Services & Operations

Farmland site



Municipal Services & Operations

Farmland Remediation continued...

- Cleanup and/or containment of the impacted soils and groundwater through remedial actions will provide efficiencies and beneficial uses including:
 - Comply with environmental requirements from KDHE
 - Integrated planning with priorities associated with improvements to the Kansas River Wastewater Treatment Plant
 - Redevelopment of the site may serve the need for future MSO facilities.
- Future phases of the project include pilot studies for recommended remedial alternatives and eventual design and construction of capital infrastructure that is capable of collecting and treating contaminated soil and water.



Municipal Services & Operations

3. Sustainability

- Sustain compliance with the City's Municipal Separate Storm Sewer System (MS4) stormwater permit.
- Other MSO programs that improve environmental sustainability include:
 - Fats, Oil, and Grease Program
 - Cross Connection Control Program
 - Lead Awareness Program
- American Waterworks Infrastructure Act Risk & Resilience Assessment
 - Allows utilities to identify their vulnerabilities to potential threats and evaluate potential improvements to enhance security and resilience of assets critical to providing safe drinking water, protecting public health, and sustaining the economy.



Municipal Services & Operations

4. ADA Compliance

- Transition Plan for City facilities, services, programs and right-of-way. ADA compliance will be incorporated into all maintenance and construction projects impacting budgets.
- Stairs at W 12th & Ohio



Municipal Services & Operations

5. Airport Operations

- The airport presents an economic development opportunity reflected in the 2021 budget:
 - New opportunities to coordinate with the Federal Aviation Administration (FAA), Fix-Based Operator (FBO), and hangar tenants.
 - Several CIP projects are anticipated

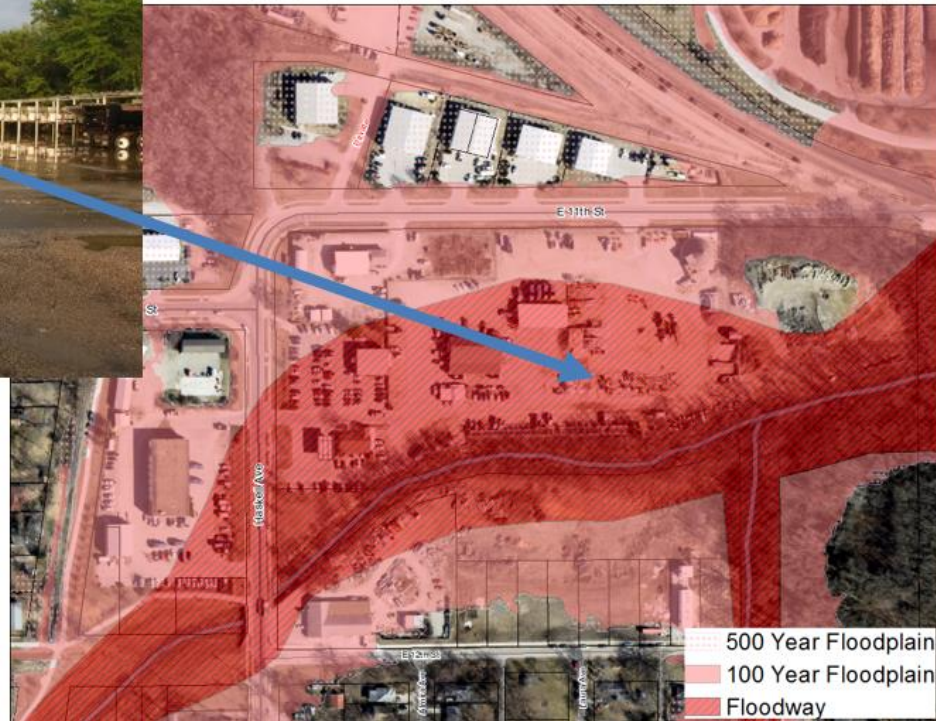
Municipal Services & Operations

6. Operations Campus Development

- Condition and location of most operations facilities:
 - Beyond useful life
 - Lack appropriate code compliance, amenities, space and functionality
 - Rehabilitation of existing facilities costly
 - Some facilities are in FEMA floodway and/or do not meet ADA compliance.
- Identified improvement to and use of the remediated Farmland site

Municipal Services & Operations

11th & Haskell Floodmap



Municipal Services & Operations

Page 106 of 173



Limited space between bays. Adds to difficulties when performing repairs.



Municipal Services & Operations



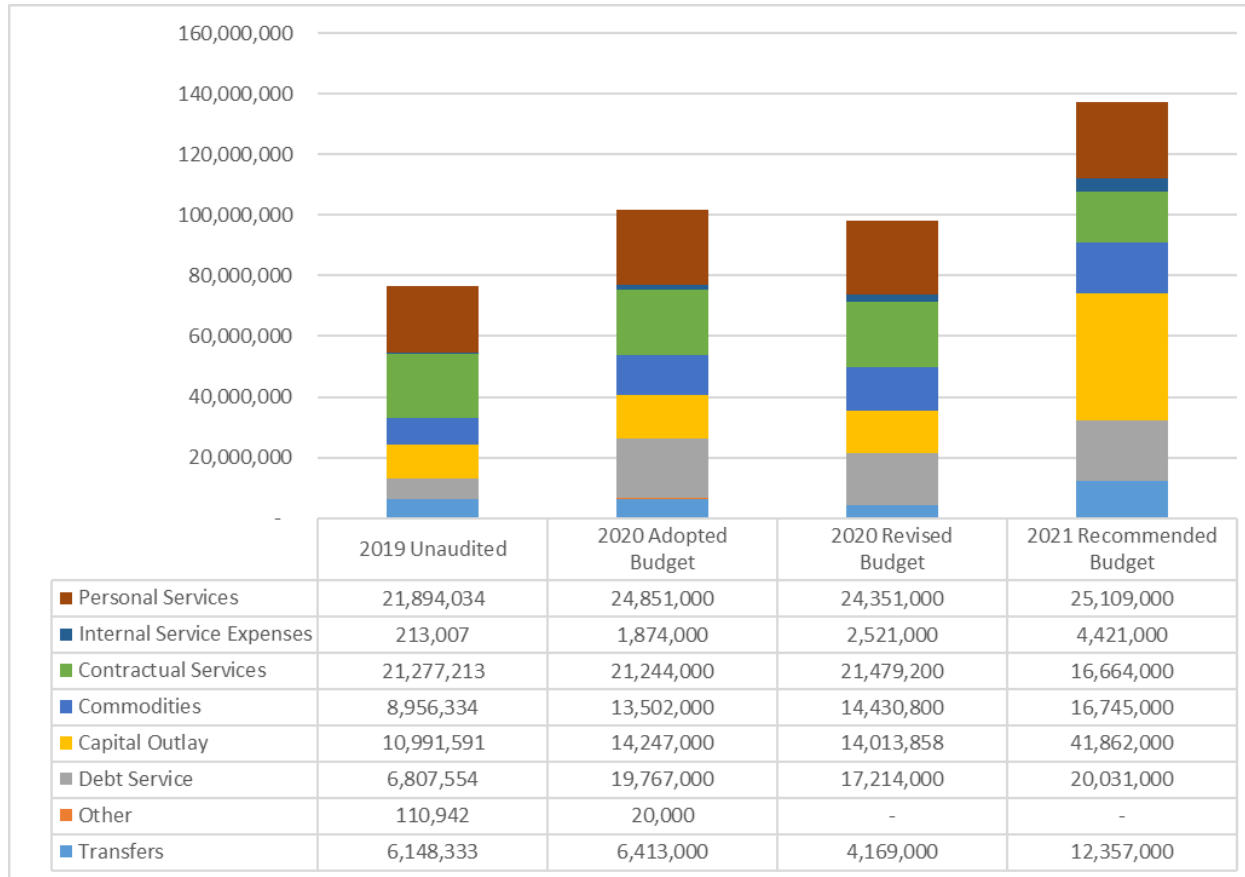
Rear load refuse trucks if you have to close the doors, i.e. winter time.

Municipal Services & Operations

7. Rate Models

- 2021 Projected Rate Increases
 - Utilities 8% rate increase
 - Inclining block rate implementation
 - Solid Waste 3% overall rate increase
 - Rate changes will vary by service
 - Stormwater increase \$2.25 per Equivalent Residential Unit (ERU)

Municipal Services & Operations



Next Steps

- Tonight: Provide direction as appropriate
- July 28: Authorize publication of the budget and establish maximum expenditures
- August 11: Public Hearing
- August 18: Budget Ordinance Second Reading

Public Participation Opportunities

- Attend City Commission Meetings and Provide Public Comment
- Submit Written Testimony to ccagendas@lawrenceks.org

General Fund (001)

	2019	2020 Adopted	2020 Revised	2021
	Unaudited	Budget	Budget	Recommended
Revenues				Budget
Property	\$ 22,401,008	\$ 23,988,000	\$ 23,565,000	\$ 24,345,000
Sales Tax	30,298,217	30,443,000	25,752,000	28,922,000
Franchise Fees	7,415,462	7,999,000	7,585,000	7,751,000
Special Assessments	9,208	8,000	2,000	5,000
Federal Grants	59,266	-	-	-
State Shared Revenues	1,297,093	901,000	901,000	919,000
Douglas County Billed Charges	6,853,573	7,431,000	7,431,000	7,815,000
Charges for services	753,725	878,000	792,000	5,167,000
Interest	628,280	192,000	350,000	250,000
Building Rental	1,200	20,000	1,000	345,000
Lease Of Property	67,237	40,000	55,000	197,000
Sale Of Assets	172,628	50,000	150,000	150,000
Miscellaneous	506,820	317,000	334,000	271,000
Licenses and permits	1,586,264	2,138,000	1,571,000	1,446,000
Fines, forfeitures and penalties	1,842,364	2,000,000	1,460,000	1,400,000
Operating Transfers	3,667,474	4,770,000	3,805,000	17,518,000
Total	77,559,819	81,175,000	73,754,000	96,501,000
Expenditures				
Personal Services	50,695,788	53,942,000	52,990,000	55,761,000
Internal Services	374,007	-	3,334,000	8,395,000
Contractual Services	13,345,989	16,712,000	12,633,000	14,888,000
Commodities	4,240,238	6,020,000	5,642,000	9,917,000
Capital Outlay	562,897	1,218,000	1,202,000	3,343,000
Other	2,347	25,000	-	-
Transfers	6,793,553	4,226,000	5,088,000	2,896,000
Total	76,014,819	82,143,000	80,889,000	95,200,000
Revenue over/(under) Expenditure	1,545,000	(968,000)	(7,135,000)	1,301,000
Beginning Balance	24,996,096	20,883,579	26,541,096	19,406,096
<i>Less: Reserve by Policy</i>	<i>19,479,250</i>	<i>19,738,863</i>	<i>19,406,096</i>	<i>20,707,096</i>
Available for Use	7,061,846	176,717	-	-
Total Fund Balance	\$ 26,541,096	\$ 19,915,580	\$ 19,406,096	\$ 20,707,096

Airport Fund (201)

	2019	Unaudited	2020 Adopted Budget	2020 Revised Budget	2021 Recommended Budget
Revenues					
Charges for services	\$	16,937	\$ -	\$ -	\$ -
Interest		6,736	1,000	10,000	7,000
Building Rentals		172,618	140,000	146,000	146,000
Operating Transfers		-	165,000	165,000	252,000
Total		196,291	306,000	321,000	405,000
Expenditures					
Personal Services		1,436	77,000	77,000	84,000
Internal Services		-	-	-	7,000
Contractual Services		261	76,000	75,000	197,000
Commodities		29	14,000	15,000	20,000
Capital Outlay		-	-	-	-
Transfers		200,000	200,000	-	285,000
Total		201,726	367,000	167,000	593,000
Revenue over/(under) Expenditure		(5,435)	(61,000)	154,000	(188,000)
Beginning Balance		225,434	162,425	219,999	373,999
Ending Fund Balance	\$	219,999	\$ 101,425	\$ 373,999	\$ 185,999

Capital Improvement Reserve Fund (202)

	2019	2020 Adopted	2020 Revised	2021
	Unaudited	Budget	Budget	Recommended Budget
Revenues				
Taxes	\$ 5,093,998	\$ 5,128,000	\$ 4,330,000	\$ 5,347,000
Intergovernmental	2,082,484	3,953,000	3,953,000	-
Interest	251,638	85,000	220,000	20,000
Miscellaneous	766,303	-	-	-
Operating Transfers	2,360,000	300,000	-	-
Total	10,554,423	9,466,000	8,503,000	5,367,000
Expenditures				
Contractual Services	1,203,963	6,203,000	6,203,000	9,000
Capital Outlay	8,288,837	4,715,000	4,715,000	-
Debt Service	50,624	-	-	-
Transfer Out	259,782	-	-	12,335,000
Total	9,803,206	10,918,000	10,918,000	12,344,000
Revenue over/(under)				
Expenditure	751,217	(1,452,000)	(2,415,000)	(6,977,000)
Beginning Balance	8,900,555	11,140,552	9,651,772	7,236,772
Ending Fund Balance	\$ 9,651,772	\$ 9,688,552	\$ 7,236,772	\$ 259,772

Note: The Capital Sales Tax will be recorded in the Capital Improvement Plan Fund beginning in 2021.

Equipment Reserve Fund (205)

	2019	2020 Adopted	2020 Revised	2021
	Unaudited	Budget	Budget	Recommended Budget
Revenues				
Taxes	\$ 500,000	\$ 500,000	\$ 500,000	\$ -
Interest	53,231	25,000	75,000	75,000
Intergovernmental	-	-	-	-
Reimbursement	24,734	-	-	-
Fines, forfeitures and penalties	55,244	65,000	65,000	65,000
Operating Transfers	1,309,000	200,000	460,000	10,113,000
Total	1,942,209	790,000	1,100,000	10,253,000
Expenditures				
Contractual Services	100,355	-	17,000	2,000
Commodities	284,370	8,000	138,000	500,000
Capital Outlay	329,044	2,618,000	2,076,000	9,751,000
Total	713,769	2,626,000	2,231,000	10,253,000
Revenue over/(under) Expenditure	1,228,440	(1,836,000)	(1,131,000)	-
Beginning Balance	1,632,130	1,838,130	2,860,570	1,729,570
Reserve for Municipal Cour	1,570,688		1,635,688	1,700,688
Available Fund Balance	\$ 1,289,882	\$ 2,130	\$ 93,882	\$ 28,882

Guest Tax (206)

	2019	2020 Adopted	2020 Revised	2021
	Unaudited	Budget	Budget	Recommended
Revenues				Budget
Guest Tax	\$ 1,766,738	\$ 1,812,000	\$ 850,000	\$ 1,600,000
Interest	9,178	2,000	6,000	2,000
Reimbursements	-	-	-	-
Total	1,775,916	1,814,000	856,000	1,602,000
Expenditures				
Personal Services	230,493	284,000	279,000	32,000
Internal Services	6,000		50,000	136,000
Contractual Services	1,555,488	1,396,000	698,000	1,343,000
Commodities	29,902	30,000	30,000	27,000
Capital Outlay	17,097	-	-	-
Debt Service	-	-	-	-
Transfers	210,000	210,000	-	377,000
Total	2,048,980	1,920,000	1,057,000	1,915,000
Revenue over/(under)				
Expenditure	(273,064)	(106,000)	(201,000)	(313,000)
Beginning Balance	944,685	566,688	671,621	470,621
Ending Fund Balance	\$ 671,621	\$ 460,688	\$ 470,621	\$ 157,621

Library Fund (209)

	2019	2020 Adopted	2020 Revised	2021
	Unaudited	Budget	Budget	Recommended
Revenues				Budget
Property Taxes	\$ 4,530,646	\$ 4,782,000	\$ 4,782,000	\$ 4,903,000
Interest	-	-	-	-
Total	4,530,646	4,782,000	4,782,000	4,903,000
Expenditures				
Contractual Services	4,541,593	\$ 4,782,000	\$ 4,782,000	4,978,000
Total	4,541,593	4,782,000	4,782,000	4,978,000
Revenue over/(under)				
Expenditure	(10,947)	-	-	(75,000)
Beginning Balance	86,494	5,494	75,547	75,547
Ending Fund Balance	\$ 75,547	\$ 5,494	\$ 75,547	\$ 547

Transportation Fund (210)

	2019	2020 Adopted	2020 Revised	2021
	Unaudited	Budget	Budget	Recommended
Revenues				Budget
Sales Tax	\$ 3,939,784	\$ 4,482,000	\$ 3,349,000	\$ 4,258,000
Charges for services	439,940	481,000	355,000	400,000
Interest	382,494	42,000	300,000	300,000
Miscellaneous	6,361	-	-	-
Total	4,768,579	5,005,000	4,004,000	4,958,000
Expenditures				
Personal Services	154,868	140,000	101,000	92,000
Internal Services	691	-	105,000	202,000
Contractual Services	3,295,353	4,145,000	4,092,000	2,411,000
Commodities	734,133	802,000	785,000	800,000
Capital Outlay	-	4,150,000	30,000	1,000
Transfers	-	-	-	5,738,000
Total	4,185,045	9,237,000	5,113,000	9,244,000
Revenue over/(under)				
Expenditure	583,534	(4,232,000)	(1,109,000)	(4,286,000)
Beginning Balance	15,953,730	14,601,256	16,537,264	15,428,264
Ending Fund Balance	\$ 16,537,264	\$ 10,369,256	\$ 15,428,264	\$ 11,142,264

Recreation Fund (211)

	2019	2020 Adopted	2020 Revised	2021
	Unaudited	Budget	Budget	Recommended Budget
Revenues				
Charges for services	\$ 3,328,103	\$ 2,956,000	\$ 1,435,000	\$ -
Interest	25,230	4,000	4,000	-
Building Rental	47,263	260,000	35,000	-
Lease Of Property	-	151,000	-	-
Miscellaneous	-	-	-	-
Donations	4,990	1,000	1,000	-
Licenses and permits	-	-	-	-
Operating Transfers	2,403,000	2,553,000	3,382,000	-
Total	5,808,586	5,925,000	4,857,000	-
Expenditures				
Personal Services	4,287,796	4,569,000	4,214,000	-
Internal Services	31,000		310,000	-
Contractual Services	923,581	1,169,000	843,000	-
Commodities	351,149	392,000	377,000	-
Capital	-	90,000	78,000	-
Transfers	120,000	-	-	-
Total	5,713,526	6,220,000	5,822,000	-
Revenue over/(under) Expenditure	95,060	(295,000)	(965,000)	-
Beginning Balance	869,940	491,775	965,000	-
Ending Fund Balance	\$ 965,000	\$ 196,775	\$ -	\$ -

NOTE: The Recreation Fund has been consolidated into the General Fund beginning in FY 2021

Special Alcohol (213)

	2019	2020 Adopted	2020 Revised	2021
	Unaudited	Budget	Budget	Recommended
Revenues				Budget
Liquor Tax	\$ 796,495	\$ 825,000	\$ 783,000	\$ 818,000
Interest	2,003	1,000	2,000	-
Building Rental	22,176	-	-	-
Transfer In	124,627	-	-	-
Total	945,301	826,000	785,000	818,000
Expenditures				
Contractual Services	867,223	826,000	826,000	-
Transfer Out	-	-	-	970,000
Total	867,223	826,000	826,000	970,000
Revenue over/(under)				
Expenditure	78,078	-	(41,000)	(152,000)
Beginning Balance	196,918	44,918	274,996	233,996
Ending Fund Balance	\$ 274,996	\$ 44,918	\$ 233,996	\$ 81,996

Special Gasoline Tax (214)

	2019	2020 Adopted	2020 Revised	2021
	Unaudited	Budget	Budget	Recommended
Revenues				Budget
Gasoline Tax	\$ 2,905,411	\$ 2,888,000	\$ 1,632,000	\$ 2,899,000
Interest	42,803	9,000	40,000	40,000
Sale Of Assets	24,649	2,000	-	-
Operating Transfer	-	-	-	-
Total	2,972,863	2,899,000	1,672,000	2,939,000
Expenditures				
Personal Services	1,764,883	2,020,000	1,988,000	-
Internal Services	17,000		148,000	
Contractual Services	23,265	164,000	13,200	-
Commodities	432,118	514,000	725,800	-
Capital Outlay	322,399	484,000	275,000	-
Transfer Out	-	-	-	3,914,000
Total	2,559,665	3,182,000	3,150,000	3,914,000
Revenue over/(under)				
Expenditure	413,198	(283,000)	(1,478,000)	(975,000)
Beginning Balance	2,366,047	2,208,047	2,779,245	1,301,245
Ending Fund Balance	\$ 2,779,245	\$ 1,925,047	\$ 1,301,245	\$ 326,245

Special Recreation (216)

	2019	2020 Adopted	2020 Revised	2021
	Unaudited	Budget	Budget	Recommended
Revenues				Budget
Liquor Tax	\$ 796,314	\$ 825,000	\$ 783,000	\$ 818,000
Interest	8,360	3,000	3,000	-
Reimbursements	17,263	-	-	-
Total	821,937	828,000	786,000	818,000
Expenditures				
Personal Services	24,970	110,000	110,000	-
Internal Services	2,000		16,000	
Contractual Services	528,012	661,000	645,000	-
Commodities	180,079	112,000	112,000	-
Capital Outlay	132,398	-	-	-
Transfer Out	-	-	-	1,050,000
Total	867,459	883,000	883,000	1,050,000
Revenue over/(under)	(45,522)	(55,000)	(97,000)	(232,000)
Beginning Balance	459,562	412,290	414,040	317,040
Ending Fund Balance	\$ 414,040	\$ 357,290	\$ 317,040	\$ 85,040

Economic Development Funds

	2019	2020 Adopted	2020 Revised	2021
	Unaudited	Budget	Budget	Recommended
Revenues				Budget
Property	\$ 1,165,378	\$ 1,758,000	\$ 1,758,000	\$ 1,841,000
Sales Tax	663,332	777,000	777,000	777,000
Douglas County	48,258	28,000	28,000	28,000
Total	1,876,968	2,563,000	2,563,000	2,646,000
<hr/>				
Expenditures				
Contractual Services	1,602,163	2,563,000	2,563,000	2,646,000
Total	1,602,163	2,563,000	2,563,000	2,646,000
<hr/>				
Revenue over/(under)				
Expenditure	274,805	-	-	-
<hr/>				
Beginning Balance	314,041	504,905	588,846	588,846
<hr/>				
Ending Fund Balance	\$ 588,846	\$ 504,905	\$ 588,846	\$ 588,846
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Bond & Interest Fund (301)

	2019	2020 Adopted	2020 Revised	2021
	Unaudited	Budget	Budget	Recommended
Revenues				Budget
Property Taxes	\$ 10,652,722	\$ 10,979,000	\$ 10,935,000	\$ 11,368,000
Special Assessments	1,599,336	545,000	1,196,000	1,116,000
Interest	314,734	69,000	300,000	300,000
Miscellaneous	450,121	325,000	6,325,000	325,000
Operating Transfers	883,000	1,368,000	52,000	1,069,000
Total	13,899,913	13,286,000	18,808,000	14,178,000
Expenditures				
Contractual Services	-	-	164,000	164,000
Interest & Other Charges	3,778,677	3,994,000	7,534,000	4,555,000
Principal	8,462,000	8,589,000	9,631,000	8,756,000
Total	12,240,677	12,583,000	17,329,000	13,475,000
Revenue over/(under)				
Expenditure	1,659,236	703,000	1,479,000	703,000
Beginning Balance	10,832,304	11,224,295	12,491,540	13,970,540
Ending Fund Balance	\$ 12,491,540	\$ 11,927,295	\$ 13,970,540	\$ 14,673,540

Capital Projects Fund (400)

	2019 Unaudited	2020 Adopted Budget	2020 Revised Budget	2021 Recommended Budget
Revenues				
Taxes	\$ -	\$ -	\$ -	\$ -
Intergovernmental	-	-	-	4,900,000
Interest	-	-	-	-
Miscellaneous	43,523,608	-	8,400,000	13,960,000
Operating Transfers	-	-	-	17,115,000
Total	43,523,608	-	8,400,000	35,975,000
Expenditures				
Capital Outlay	13,962,709	-	16,645,466	35,427,000
Transfer Out	-	-	-	-
Total	13,962,709	-	16,645,466	35,427,000
Revenue over/(under) Expenditure	29,560,899	-	(8,245,466)	548,000
Beginning Balance	1,857,654	-	31,418,553	23,173,087
Ending Fund Balance	\$ 31,418,553	\$ -	\$ 23,173,087	\$ 23,721,087

Note: Before 2021, Fund 400 was only used for Capital Bond Projects. Beginning in 2021, this fund will be used to account for all CIP projects that are not tied to the Water/Sewer Funds.

Water & Wastewater Fund (501)

	2019	Unaudited	2020 Adopted Budget	2020 Revised Budget	2021 Recommended Budget
Revenues					
Charges for services	\$	45,243,570	\$ 52,117,000	\$ 44,582,000	\$ 54,553,000
Interest		578,189	-	570,000	500,000
Miscellaneous		370,219	-	365,000	490,000
Transfer In		-	-	-	349,000
Total		46,191,978	52,117,000	45,517,000	55,892,000
Expenditures					
Personal Services		10,737,423	11,216,000	11,188,000	12,452,000
Internal Services		120,000	1,060,000	1,410,000	2,773,000
Contractual Services		10,874,373	8,290,000	8,275,000	7,914,000
Commodities		3,426,116	5,342,000	5,321,000	5,477,000
Capital Outlay		-	233,000	283,000	324,000
Debt Service		6,719,723	19,433,000	16,880,000	19,550,000
Other		9,685,891	20,000	20,000	20,000
Transfers		4,454,675	6,860,000	4,279,000	6,749,000
Total		46,018,201	52,454,000	47,656,000	55,259,000
Revenue over/(under) Expenditure		173,777	(337,000)	(2,139,000)	633,000
Beginning Balance		34,092,154	23,041,511	34,265,931	32,126,931
Less: Debt Service Res.		17,496,155	17,491,604	17,491,604	18,500,000
Ending Fund Balance	\$	16,769,776	\$ 5,212,908	\$ 14,635,327	\$ 14,259,931

Solid Waste Fund (502)

	2019	2020 Adopted	2020 Revised	2021
	Unaudited	Budget	Budget	Recommended
Revenues				Budget
Intergovernmental	\$ 80,931	\$ 35,000	\$ 35,000	\$ 35,000
Charges for services	14,197,426	14,299,000	14,359,000	14,725,000
Interest	263,354	34,000	250,000	250,000
Miscellaneous	440,274	202,000	137,000	202,000
Operating Transfer	1,465,000	334,000	-	-
Total	16,446,985	14,904,000	14,781,000	15,212,000
Expenditures				
Personal Services	5,867,916	6,527,000	6,322,000	6,057,000
Internal Services	347,333	-	838,000	1,412,000
Contractual Services	4,247,957	5,157,000	4,571,000	4,786,000
Commodities	955,732	1,283,000	2,052,000	1,133,000
Capital Outlay	-	1,280,000	1,280,000	285,000
Debt Service	28,209	334,000	334,000	336,000
Other	992,461	-	-	-
Transfers	317,000	1,130,000	943,000	7,927,000
Total	12,756,608	15,711,000	16,340,000	21,936,000
Revenue over/(under)				
Expenditure	3,690,377	(807,000)	(1,559,000)	(6,724,000)
Beginning Balance	6,505,583	10,539,618	10,195,960	8,636,960
Ending Fund Balance	\$ 10,195,960	\$ 9,732,618	\$ 8,636,960	\$ 1,912,960

Public Parking Fund (503)

	2019	2020 Adopted	2020 Revised	2021
	Unaudited	Budget	Budget	Recommended
Revenues				Budget
Charges for services	\$ 629,209	\$ 1,141,000	\$ 439,000	\$ 863,000
Interest	18,665	2,000	15,000	15,000
Miscellaneous	109,232	100,000	100,000	100,000
Licenses and permits	130,487	203,000	130,000	185,000
Fines, forfeitures and penalties	572,987	732,000	282,000	659,000
Operating Transfer	-	46,000	46,000	-
Total	1,460,580	2,224,000	1,012,000	1,822,000
Expenditures				
Personal Services	156,609	698,000	698,000	701,000
Internal Services	8,000	-	68,000	135,000
Contractual Services	191,873	313,000	248,000	459,000
Commodities	36,091	91,000	91,000	46,000
Capital Outlay	-	310,000	310,000	104,000
Debt Service	-	-	-	145,000
Other	166,152	20,000	-	-
Transfers	-	792,000	50,000	200,000
Total	558,725	2,224,000	1,465,000	1,790,000
Revenue over/(under) Expenditure	901,855	-	(453,000)	32,000
Beginning Balance	(343,591)	421,950	558,264	105,264
Ending Fund Balance	\$ 558,264	\$ 421,950	\$ 105,264	\$ 137,264

Central Maintenance Garage (504)

	2019	2020 Adopted	2020 Revised	2021
	Unaudited	Budget	Budget	Recommended Budget
Revenues				
Charges for services	\$ 4,840,941	\$ 5,151,000	\$ 5,151,000	\$ -
Interest	164	-	-	-
Miscellaneous	13,940	3,000	3,000	-
Total	4,855,045	5,154,000	5,154,000	-
Expenditures				
Personal Services	1,259,437	1,427,000	1,427,000	-
Contractual Services	343,068	369,000	376,000	-
Commodities	2,186,193	3,116,000	3,134,000	-
Capital Outlay	-	25,000	-	-
Other	41,202	-	-	-
Transfers	-	-	313,000	-
Total	3,829,900	4,937,000	5,250,000	-
Revenue over/(under) Expenditure	1,025,145	217,000	(96,000)	-
Beginning Balance	(929,145)	(336,031)	96,000	-
Ending Fund Balance	\$ 96,000	\$ (119,031)	\$ -	\$ -

Note: Moving to Administrative Services Fund in 2021

Storm Water Fund (505)

	2019	2020 Adopted	2020 Revised	2021
	Unaudited	Budget	Budget	Recommended
Revenues				Budget
Charges for services	\$ 3,491,435	\$ 3,405,000	\$ 3,386,000	\$ 5,383,000
Interest	133,916	29,000	125,000	125,000
Miscellaneous	(22,061)	-	-	-
Total	3,603,290	3,434,000	3,511,000	5,508,000
Expenditures				
Personal Services	804,167	938,000	889,000	1,159,000
Internal Services	9,000	-	125,000	156,000
Contractual Services	524,207	329,000	262,000	661,000
Commodities	295,159	391,000	418,000	457,000
Capital Outlay	-	1,310,000	900,000	448,000
Debt Service	-	-	-	-
Other	875,327	-	-	-
Transfers	451,000	451,000	204,000	3,486,000
Total	2,958,860	3,419,000	2,798,000	6,367,000
Revenue over/(under)				
Expenditure	644,430	15,000	713,000	(859,000)
Beginning Balance	3,465,747	2,985,747	4,110,177	4,823,177
Ending Fund Balance	\$ 4,110,177	\$ 3,000,747	\$ 4,823,177	\$ 3,964,177

Golf Course Fund (506)

	2019	2020 Adopted	2020 Revised	2021
	Unaudited	Budget	Budget	Recommended
Revenues				Budget
Charges for services	\$ 886,661	\$ 942,000	\$ 590,000	\$ -
Interest	2,798	-	-	-
Miscellaneous	30,676	30,000	30,000	-
Credit Card Fees	(68,060)	-	-	-
Operating Transfer	-	45,000	685,000	-
Total	852,075	1,017,000	1,305,000	-
Expenditures				
Personal Services	513,487	535,000	535,000	-
Internal Services	5,000	-	48,000	-
Contractual Services	179,600	237,000	172,000	-
Commodities	206,766	197,000	194,000	-
Capital Outlay	-	-	-	-
Other	34,160	-	-	-
Transfers	1,000	1,000	-	-
Total	940,013	970,000	949,000	-
Revenue over/(under)				
Expenditure	(87,938)	47,000	356,000	-
Beginning Balance	(268,062)	160,351	(356,000)	-
Ending Fund Balance	\$ (356,000)	\$ 207,351	\$ -	\$ -

NOTE: The Golf Fund has been consolidated into the General Fund beginning in FY 2021

Administrative Services Fund (523)

	2019	2020 Adopted	2020 Revised	2021
	Unaudited	Budget	Budget	Recommended Budget
Revenues				
Charges for services	\$ -	\$ 4,880,000	\$ 4,765,000	\$ 15,414,000
Licenses and permits	-	-	-	115,000
Interest	-	-	-	-
Miscellaneous	-	-	-	3,000
Transfer In from CMG	-	-	-	-
Total	-	4,880,000	4,765,000	15,532,000
Expenditures				
Personal Services	-	3,215,000	3,211,000	8,066,000
Internal Services	-	-	-	73,000
Contractual Services	-	1,326,000	1,245,000	2,691,000
Commodities	-	337,000	275,000	3,757,000
Capital Outlay	-	-	34,000	55,000
Transfers	-	-	-	890,000
Total	-	4,878,000	4,765,000	15,532,000
Revenue over/(under)				
Expenditure	-	2,000	-	-
Beginning Balance	-	-	-	-
Ending Fund Balance	\$ -	\$ 2,000	\$ -	\$ -

Note: Risk Management was moved to Fund 524 in 2021.

Risk Management Fund (524)

	2019	2020 Adopted	2020 Revised	2021
	Unaudited	Budget	Budget	Recommended
Revenues				Budget
Charges for services	\$ -	\$ -	\$ -	\$ 2,872,000
Interest	-	-	-	-
Miscellaneous	-	-	-	-
Total	-	-	-	2,872,000
Expenditures				
Personal Services	-	-	-	93,000
Contractual Services	-	-	-	2,764,000
Commodities	-	-	-	4,000
Transfers	-	-	-	-
Total	-	-	-	2,861,000
Revenue over/(under)				
Expenditure	-	-	-	11,000
Beginning Balance	-	-	-	-
Ending Fund Balance	\$ -	\$ -	\$ -	\$ 11,000

Note: Risk Management was moved to Fund 524 in 2021 and consolidated with the General Liability and the Worker's Compensation Reserve Funds.

Utilities Non-Bonded Construction Fund (552)

	2019	2020 Adopted	2020 Revised	2021
	Unaudited	Budget	Budget	Recommended
Revenues				Budget
Interest	\$ 188,083	\$ -	\$ -	\$ 90,000
Operating Transfers	1,019,675	3,000,000	1,739,000	3,021,000
Total	1,207,758	3,000,000	1,739,000	3,111,000
Expenditures				
Contractual Services	-	-	-	7,000
Capital Outlay	205,511	4,720,000	5,580,000	4,060,000
Total	205,511	4,720,000	5,580,000	4,067,000
Revenue over/(under)				
Expenditure	1,002,247	(1,720,000)	(3,841,000)	(956,000)
Beginning Balance	4,918,542	2,594,363	5,920,789	2,079,789
Ending Fund Balance	\$ 5,920,789	\$ 874,363	\$ 2,079,789	\$ 1,123,789

Sanitation Non-Bonded Construction Fund (562)

	2019 Unaudited	2020 Adopted Budget	2020 Revised Budget	2021 Recommended Budget
Revenues				
Interest	\$ 15,422	\$ -	\$ -	\$ -
Operating Transfer	33,333	-	-	-
Total	48,755	-	-	-
Expenditures				
Transfers	1,465,506	-	-	-
Total	1,465,506	-	-	-
Revenue over/(under) Expenditure	(1,416,751)	-	-	-
Beginning Balance	1,416,751	-	-	-
Ending Fund Balance	\$ -	\$ -	\$ -	\$ -

City Parks Memorial Fund (601)

	2019 Unaudited	2020 Adopted Budget	2020 Revised Budget	2021 Recommended Budget
Revenues				
Interest	\$ 1,620	\$ -	\$ -	\$ -
Miscellaneous	421	-	-	-
Donations	27,406	15,000	15,000	15,000
Total	29,447	15,000	15,000	15,000
Expenditures				
Contractual Services	2,116	12,000	12,000	13,000
Commodities	5,394	3,000	3,000	3,000
Capital Outlay	-	-	-	-
Total	7,510	15,000	15,000	16,000
Revenue over/(under) Expenditure	21,937	-	-	(1,000)
Beginning Balance	64,099	64,101	86,036	86,036
Ending Fund Balance	\$ 86,036	\$ 64,101	\$ 86,036	\$ 85,036

Farmland Remediation Fund (604)

	2019	2020 Adopted	2020 Revised	2021
	Unaudited	Budget	Budget	Recommended
Revenues				Budget
Interest	\$ 178,997	\$ 10,000	\$ 30,000	\$ 30,000
Miscellaneous	-	-	-	-
Total	178,997	10,000	30,000	30,000
Expenditures				
Personal Services	96,682	60,000	60,000	1,000
Contractual Services	1,174,334	508,000	512,000	927,000
Commodities	4,800	27,000	27,000	138,000
Capital Outlay	153,991	875,000	875,000	89,000
Transfers	-	-	-	-
Total	1,429,807	1,470,000	1,474,000	1,155,000
Revenue over/(under)				
Expenditure	(1,250,810)	(1,460,000)	(1,444,000)	(1,125,000)
Beginning Balance	3,854,151	3,213,028	2,603,341	1,159,341
Ending Fund Balance	\$ 2,603,341	\$ 1,753,028	\$ 1,159,341	\$ 34,341

Cemetery Perpetual Care Fund (605)

	2019	2020 Adopted	2020 Revised	2021
	Unaudited	Budget	Budget	Recommended
Revenues				Budget
Charges for services	\$ 3,650	\$ 10,000	\$ -	\$ 5,000
Total	3,650	10,000	-	5,000
Expenditures				
Contractual Services	5	5,000	2,000	6,000
Total	5	5,000	2,000	6,000
Revenue over/(under)				
Expenditure	3,645	5,000	(2,000)	(1,000)
Beginning Balance	-	-	3,645	1,645
Ending Fund Balance	\$ 3,645	\$ 5,000	\$ 1,645	\$ 645

Housing Trust Fund (607)

	2019	2020 Adopted	2020 Revised	2021
	Unaudited	Budget	Budget	Recommended
Revenues				Budget
Sales Tax	\$ 721,881	\$ 924,000	\$ 614,000	\$ 878,000
Interest	16,641	1,000	15,000	15,000
Miscellaneous	-	-	-	-
Operating Transfer	350,000	350,000	350,000	350,000
Total	1,088,522	1,275,000	979,000	1,243,000
Expenditures				
Contractual Services	225,539	1,275,000	1,376,000	1,236,000
Total	225,539	1,275,000	1,376,000	1,236,000
Revenue over/(under)				
Expenditure	862,983	-	(397,000)	7,000
Beginning Balance	227,579	27,579	1,090,562	693,562
Ending Fund Balance	\$ 1,090,562	\$ 27,579	\$ 693,562	\$ 700,562

Outside Agency Grants (611)

	2019	Unaudited	2020 Adopted Budget	2020 Revised Budget	2021 Recommended Budget
Revenues					
Federal Grants	\$	838,281	\$ 3,055,000	\$ 3,058,000	\$ 10,973,000
State Grants		3,439,473	1,209,000	1,209,000	-
Interest		511	-	-	-
Miscellaneous		495,188	-	-	-
Transfer In		259,782	-	-	-
Total		5,033,235	4,264,000	4,267,000	10,973,000
Expenditures					
Personal Services		172,249	198,000	237,000	333,000
Contractual Services		4,146,404	3,306,000	3,411,448	5,626,000
Commodities		24,869	25,000	29,750	26,000
Capital Outlay		938,913	-	-	4,956,000
Transfer		-	-	-	-
Total		5,282,435	3,529,000	3,678,198	10,941,000
Revenue over/(under)					
Expenditure		(249,200)	735,000	588,802	32,000
Beginning Balance		250,992	178,988	1,792	590,594
Ending Fund Balance	\$	1,792	\$ 913,988	\$ 590,594	\$ 622,594

Wee Folks Scholarship Fund (612)

	2019	2020 Adopted	2020 Revised	2021
	Unaudited	Budget	Budget	Recommended Budget
Revenues				
Interest	\$ 2,103	\$ 1,000	\$ 2,000	\$ 2,000
Donations	9,637	33,000	1,000	1,000
Total	11,740	34,000	3,000	3,000
Expenditures				
Contractual Services	33,682	40,000	40,000	36,000
Total	33,682	40,000	40,000	36,000
Revenue over/(under) Expenditure	(21,942)	(6,000)	(37,000)	(33,000)
Beginning Balance	147,024	141,024	125,082	88,082
Ending Fund Balance	\$ 125,082	\$ 135,024	\$ 88,082	\$ 55,082

Fair Housing Grant (621)

	2019	2020 Adopted	2020 Revised	2021
	Unaudited	Budget	Budget	Recommended
Revenues				Budget
Federal Grants	\$ -	\$ 32,000	\$ -	\$ -
Interest	1,522	2,000	2,000	2,000
Miscellaneous	-	-	-	-
Total	1,522	34,000	2,000	2,000
Expenditures				
Personal Services	12,442	13,000	13,000	13,000
Contractual Services	812	31,000	31,000	8,000
Commodities	-	2,000	2,000	1,000
Total	13,254	46,000	46,000	22,000
Revenue over/(under)				
Expenditure	(11,732)	(12,000)	(44,000)	(20,000)
Beginning Balance	213,359	202,509	201,627	157,627
Ending Fund Balance	\$ 201,627	\$ 190,509	\$ 157,627	\$ 137,627

Community Development Fund (631)

	2019	2020 Adopted	2020 Revised	2021
	Unaudited	Budget	Budget	Recommended Budget
Revenues				
Federal Grants	\$ 535,252	\$ 667,000	\$ 667,000	\$ 760,000
State Grants	-	-	-	-
Loan Repayments	163,055	150,000	150,000	300,000
Total	698,307	817,000	817,000	1,060,000
Expenditures				
Personal Services	206,428	220,000	217,000	221,000
Contractual Services	544,800	532,000	1,399,000	829,000
Commodities	886	-	3,000	-
Total	752,114	752,000	1,619,000	1,050,000
Revenue over/(under)				
Expenditure	(53,807)	65,000	(802,000)	10,000
Beginning Balance	310,522	382,522	256,715	(545,285)
Ending Fund Balance	\$ 256,715	\$ 447,522	\$ (545,285)	\$ (535,285)

Home Program Fund (633)

	2019 Unaudited	2020 Adopted Budget	2020 Revised Budget	2021 Recommended Budget
Revenues				
Federal Grants	\$ 428,149	\$ 410,000	\$ 561,000	\$ 475,000
Loan Repayments	26,522	30,000	30,000	25,000
Total	454,671	440,000	591,000	500,000
Expenditures				
Personal Services	36,809	39,000	39,000	39,000
Contractual Services	417,039	400,000	931,000	460,000
Total	453,848	439,000	970,000	499,000
Revenue over/(under) Expenditure	823	1,000	(379,000)	1,000
Beginning Balance	6,780	6,780	7,603	(371,397)
Ending Fund Balance	\$ 7,603	\$ 7,780	\$ (371,397)	\$ (370,397)

Transportation Planning Fund (641)

	2019	2020 Adopted	2020 Revised	2021
	Unaudited	Budget	Budget	Recommended
Revenues				Budget
Federal Grants	\$ 272,588	\$ 220,000	\$ 289,000	\$ 304,000
Total	272,588	220,000	289,000	304,000
Expenditures				
Personal Services	151,591	151,000	180,000	142,000
Contractual Services	39,392	51,000	40,000	137,000
Commodities	10,261	-	11,000	13,000
Capital Outlay	79,994	-	-	-
Total	281,238	202,000	231,000	292,000
Revenue over/(under)				
Expenditure	(8,650)	18,000	58,000	12,000
Beginning Balance	(21,213)	(21,213)	(29,863)	28,137
Ending Fund Balance	\$ (29,863)	\$ (3,213)	\$ 28,137	\$ 40,137

Law Enforcement Trust Fund (652)

	2019	2020 Adopted	2020 Revised	2021
	Unaudited	Budget	Budget	Recommended Budget
Revenues				
Interest	\$ 2,989	\$ 1,000	\$ 2,000	\$ 2,000
Confiscated Property	36,208	58,000	-	20,000
Total	39,197	59,000	2,000	22,000
Expenditures				
Contractual Services	82	40,000	40,000	41,000
Commodities	-	10,000	10,000	10,000
Total	82	50,000	50,000	51,000
Revenue over/(under)				
Expenditure	39,115	9,000	(48,000)	(29,000)
Beginning Balance	113,200	122,200	152,315	104,315
Ending Fund Balance	\$ 152,315	\$ 131,200	\$ 104,315	\$ 75,315

City of Lawrence, Kansas
Recommended Capital Improvement Plan
 2021 thru 2025

PROJECTS & FUNDING SOURCES BY DEPARTMENT

Department	Project #	2021	2022	2023	2024	2025	Total
Citizen Input							
Burroughs Creek Trail Extension downtown <i>Unfunded</i>	CI-21-0001	535,000 535,000	204,000 204,000				739,000 739,000
Green Pavement Intersection Crossings <i>Infrastructure Sales Tax</i>	CI-21-0002	382,000 382,000					382,000 382,000
Longleaf Division Street Repair & Replacement <i>Unfunded</i>	CI-21-0003	298,000 298,000					298,000 298,000
940 New Hampshire Street <i>Unfunded</i>	CI-21-0004	165,000 165,000					165,000 165,000
Naismith: 19th-23rd with Bicycle Track <i>Future General Obligation Debt Projects</i>	CI-22-0001		100,000 100,000				100,000 100,000
Citizen Request Wireless gate at 19th-0'Connell <i>Unfunded</i>	CI-22-0002		15,000 15,000				15,000 15,000
Naismith: 19th-23rd with Bicycle Track <i>Future General Obligation Debt Projects</i>	CI-23-0001			710,000 710,000			710,000 710,000
Citizen Input Total		1,380,000	319,000	710,000			2,409,000
Facility Repair & Maintenance							
City Hall Reconfiguration <i>Future General Obligation Debt Projects</i>	CM-23-1905			2,043,000 2,043,000			2,043,000 2,043,000
City Hall Reconfiguration <i>Future General Obligation Debt Projects</i>	CM-24-1905				1,030,000 1,030,000		1,030,000 1,030,000
City Hall Reconfiguration <i>Future General Obligation Debt Projects</i>	CM-25-1905					1,581,000 1,581,000	1,581,000 1,581,000
Outdoor Aquatic Center - Pool Slide Replacements <i>Infrastructure Sales Tax</i>	PR-22-2426		130,000 130,000				130,000 130,000
Community Building - Security / ADA Improvements <i>Infrastructure Sales Tax</i>	PR-23-1930			900,000 900,000			900,000 900,000
Cemetery Maintenance Shop - Replacement <i>Infrastructure Sales Tax</i>	PR-23-2333			350,000 350,000			350,000 350,000
Outdoor Aquatic Center - Play Feature Renovation <i>Infrastructure Sales Tax</i>	PR-23-2400			250,000 250,000			250,000 250,000
Sports Pavilion- Install Acoustical Panels in Gyms <i>Infrastructure Sales Tax</i>	PR-24-2230				100,000 100,000		100,000 100,000
East Lawrence Center Gymnastics Expansion <i>Future General Obligation Debt Projects</i>	PR-25-8001					600,000 600,000	600,000 600,000
Holcom Park Recreation Center Expansion <i>Future General Obligation Debt Projects</i>	PR-25-8002					800,000 800,000	800,000 800,000
Prairie Park Nature Center - Classroom Expansion <i>Infrastructure Sales Tax</i>	PR-25-8003					275,000 275,000	275,000 275,000
Indoor Aquatic Center -- Add Swim Meet Event Space <i>Infrastructure Sales Tax</i>	PR-25-8004					750,000 750,000	750,000 750,000
Outdoor Aquatic Center - Major Renovation	PR-25-8005					4,000,000	4,000,000

Department	Project #	2021	2022	2023	2024	2025	Total
<i>Future General Obligation Debt Projects</i>						4,000,000	4,000,000
Facility Repair & Maintenance Total			130,000	3,543,000	1,130,000	8,006,000	12,809,000
Fire Medical							
Fire Medical Station Number 6	FM-21-1811	1,000,000	397,000	5,665,000			7,062,000
<i>Unfunded</i>		1,000,000	397,000	5,665,000			7,062,000
Fire Medical Total		1,000,000	397,000	5,665,000			7,062,000
Information Technology							
IT Fiber Safety Improvement	IT-22-FIBSAF		110,000				110,000
<i>Infrastructure Sales Tax</i>			110,000				110,000
Information Technology Total			110,000				110,000
MSO - Airport							
Terminal Building Rehab and ADA Upgrades	MS-21-0051	120,000					120,000
<i>Future General Obligation Debt Projects</i>		120,000					120,000
MSO - Airport Total		120,000					120,000
MSO - Stormwater							
17th and Alabama Drainage Improvement	MS-21-0009	3,000,000					3,000,000
<i>Stormwater Fund- Debt</i>		3,000,000					3,000,000
9th and Mississippi	MS-21-0030	350,000					350,000
<i>Stormwater Fund- Debt</i>		350,000					350,000
Stormwater System Id, Assessment & Model Creation	MS-21-9804	2,400,000					2,400,000
<i>Stormwater Fund</i>		2,400,000					2,400,000
9th & Mississippi	MS-22-0030		1,950,000				1,950,000
<i>Stormwater Fund- Debt</i>			1,950,000				1,950,000
Stormwater System Id, Assessment & Model Creation	MS-22-9804		2,500,000				2,500,000
<i>Stormwater Fund</i>			2,500,000				2,500,000
Maple Lane - 19th - Brook St	MS-23-0027			2,000,000			2,000,000
<i>Stormwater Fund- Debt</i>				2,000,000			2,000,000
Stormwater Cap Improvement Construction Program	MS-23-9802			2,000,000			2,000,000
<i>Stormwater Fund- Debt</i>				2,000,000			2,000,000
Stormwater System Id, Assessment & Model Creation	MS-23-9804			1,300,000			1,300,000
<i>Stormwater Fund</i>				1,300,000			1,300,000
9th & Mississippi	MS-24-0030				4,000,000		4,000,000
<i>Stormwater Fund- Debt</i>					4,000,000		4,000,000
Property Acquisition	MS-25-0048					900,000	900,000
<i>Stormwater Fund</i>						900,000	900,000
Stormwater Cap Improvement Construction Program	MS-25-9802					2,400,000	2,400,000
<i>Stormwater Fund- Debt</i>						2,400,000	2,400,000
MSO - Stormwater Total		5,750,000	4,450,000	5,300,000	4,000,000	3,300,000	22,800,000
MSO - Utilities							
Kansas River WWTP Improvements and NR	MS-21-0013	1,000,000					1,000,000
<i>Utility - Debt</i>		1,000,000					1,000,000
Clinton WTP Plant Piping	MS-21-0014	3,230,000					3,230,000
<i>Utility - Debt</i>		3,230,000					3,230,000
SW Lawrence Conveyance Corridor Improvements	MS-21-0015	2,780,000					2,780,000
<i>Utility - Debt</i>		2,780,000					2,780,000

Department	Project #	2021	2022	2023	2024	2025	Total
Pump Station 16 Upstream Interceptor Rehab	MS-21-0022	1,320,000					1,320,000
Utility - Debt		1,320,000					1,320,000
New York St 24" Transmission Water Main Rehab	MS-21-0043	10,000,000					10,000,000
Unfunded		6,500,000					6,500,000
Utility - Debt		3,500,000					3,500,000
Wakarusa WWTP Maintenance Building	MS-21-0057	500,000					500,000
Utility - Wastewater		500,000					500,000
Private Lateral & Sewer Extension Cost Sharing	MS-21-9909	250,000					250,000
Utility - Debt		250,000					250,000
Kansas River WWTP Improvements and NR	MS-22-0013		7,900,000				7,900,000
Utility - Debt			7,900,000				7,900,000
SW Lawrence Conveyance Corridor Improvements	MS-22-0015		6,080,000				6,080,000
Utility - Debt			6,080,000				6,080,000
2022 Kaw WTP Infrastructure Rehab	MS-22-0032		5,270,000				5,270,000
Utility - Debt			1,710,000				1,710,000
Utility - Water			3,560,000				3,560,000
Wakarusa WWTP Storage and Solids Handling	MS-22-0049		1,000,000				1,000,000
Utility - Debt			1,000,000				1,000,000
Private Lateral & Sewer Extension Cost Sharing	MS-22-9909		500,000				500,000
Utility - Debt			500,000				500,000
Kansas River WWTP Improvements and NR	MS-23-0013			18,150,000			18,150,000
Utility - Debt				18,150,000			18,150,000
SW Lawrence Conveyance Corridor Improvements	MS-23-0015			4,500,000			4,500,000
Utility - Debt				4,500,000			4,500,000
Private Lateral & Sewer Extension Cost Sharing	MS-23-9909			750,000			750,000
Utility - Wastewater				750,000			750,000
Kansas River WWTP Improvements and NR	MS-24-0013				18,870,000		18,870,000
Utility - Debt					18,870,000		18,870,000
SW Lawrence Conveyance Corridor Improvements	MS-24-0015				4,680,000		4,680,000
Utility - Debt					4,680,000		4,680,000
Private Lateral & Sewer Extension Cost Sharing	MS-24-9909				750,000		750,000
Utility - Debt					750,000		750,000
PS 25 Expansion	MS-25-0046					260,000	260,000
Utility - Debt						260,000	260,000
Private Lateral & Sewer Extension Cost Sharing	MS-25-9909					750,000	750,000
Utility - Debt						750,000	750,000
MSO - Utilities Total		19,080,000	20,750,000	23,400,000	24,300,000	1,010,000	88,540,000

Municipal Services & Operation

19th Street Reconstruction - Harper to O'Connell	MS-21-0002	2,200,000					2,200,000
Future General Obligation Debt Projects		2,200,000					2,200,000
Field Operations Facility	MS-21-0004	14,430,000					14,430,000
Solid Waste Fund		4,500,000					4,500,000
Stormwater Fund- Debt		3,900,000					3,900,000
Utility - Debt		3,015,000					3,015,000
Utility - Debt		3,015,000					3,015,000
23rd Street - Haskell Bridge to East City Limits	MS-21-0005	5,960,000					5,960,000
Future General Obligation Debt Projects		1,350,000					1,350,000
Intergovernmental Federal Grant		900,000					900,000
Intergovernmental State Grant		2,000,000					2,000,000
Utility - Debt		1,710,000					1,710,000
Wakarusa - Research Pkwy to 23rd Street	MS-21-0017	400,000					400,000
Future General Obligation Debt Projects		400,000					400,000
Sidewalk/Bike/Ped Improvements	MS-21-8000	1,675,000					1,675,000

Department	Project #	2021	2022	2023	2024	2025	Total
Infrastructure Sales Tax		675,000					675,000
Intergovernmental State Grant		1,000,000					1,000,000
ADA Ramp Improvements	MS-21-8001	325,000					325,000
Infrastructure Sales Tax		325,000					325,000
CDBG Infrastructure Improvements	MS-21-8004	300,000					300,000
Intergovernmental Federal Grant		300,000					300,000
Asset Management Program	MS-21-8019	550,000					550,000
Infrastructure Sales Tax		220,000					220,000
Solid Waste Fund		110,000					110,000
Stormwater Fund		110,000					110,000
Utility - Wastewater		55,000					55,000
Utility - Water		55,000					55,000
Farmland Remedial Alternatives	MS-21-9700	1,500,000					1,500,000
Future General Obligation Debt Projects		1,500,000					1,500,000
23rd Street - Haskell Bridge to East City Limits	MS-22-0005		5,000,000				5,000,000
Future General Obligation Debt Projects			2,100,000				2,100,000
Intergovernmental Federal Grant			900,000				900,000
Intergovernmental State Grant			2,000,000				2,000,000
Wakarusa - Research Pkwy to 23rd Street	MS-22-0017		6,100,000				6,100,000
Future General Obligation Debt Projects			5,100,000				5,100,000
Utility - Debt			1,000,000				1,000,000
Wakarusa Extended - 27th St to CR458	MS-22-0029		1,000,000				1,000,000
Future General Obligation Debt Projects			1,000,000				1,000,000
Sidewalk/Bike/Ped Improvements	MS-22-8000		1,675,000				1,675,000
Infrastructure Sales Tax			675,000				675,000
Intergovernmental State Grant			1,000,000				1,000,000
ADA Ramp Improvements	MS-22-8001		325,000				325,000
Infrastructure Sales Tax			325,000				325,000
CDBG Infrastructure Improvements	MS-22-8004		300,000				300,000
Intergovernmental Federal Grant			300,000				300,000
Asset Management Program	MS-22-8019		550,000				550,000
Infrastructure Sales Tax			220,000				220,000
Solid Waste Fund			110,000				110,000
Stormwater Fund			110,000				110,000
Utility - Wastewater			55,000				55,000
Utility - Water			55,000				55,000
Farmland Remedial Alternatives	MS-22-9700		4,000,000				4,000,000
Future General Obligation Debt Projects			4,000,000				4,000,000
Wakarusa - Research Pkwy to 23rd Street	MS-23-0017			900,000			900,000
Future General Obligation Debt Projects				900,000			900,000
Wakarusa Extended - 27th St to CR458	MS-23-0029			12,970,000			12,970,000
Future General Obligation Debt Projects				12,970,000			12,970,000
27th St Bridge	MS-23-0034			850,000			850,000
Future General Obligation Debt Projects				850,000			850,000
Wakarusa - Harvard to 6th Street	MS-23-0037			200,000			200,000
Future General Obligation Debt Projects				200,000			200,000
Naismith - 19th to 23rd	MS-23-0038			300,000			300,000
Future General Obligation Debt Projects				300,000			300,000
Sidewalk/Bike/Ped Improvements	MS-23-8000			1,675,000			1,675,000
Infrastructure Sales Tax				675,000			675,000
Intergovernmental State Grant				1,000,000			1,000,000
ADA Ramp Improvements	MS-23-8001			325,000			325,000
Infrastructure Sales Tax				325,000			325,000
CDBG Infrastructure Improvements	MS-23-8004			300,000			300,000
Intergovernmental Federal Grant				300,000			300,000
Asset Management Program	MS-23-8019			375,000			375,000

Department	Project #	2021	2022	2023	2024	2025	Total
Infrastructure Sales Tax				150,000			150,000
Solid Waste Fund				75,000			75,000
Stormwater Fund				75,000			75,000
Utility - Wastewater				37,000			37,000
Utility - Water				38,000			38,000
Farmland Remedial Alternatives	MS-23-9700			4,000,000			4,000,000
Future General Obligation Debt Projects				4,000,000			4,000,000
Iowa - Irving Hill Road to 23rd Street	MS-24-0003				400,000		400,000
Future General Obligation Debt Projects					400,000		400,000
Field Operations Facility	MS-24-0004				14,520,000		14,520,000
Future General Obligation Debt Projects					14,520,000		14,520,000
Wakarusa - Harvard to 6th Street	MS-24-0037				3,000,000		3,000,000
Future General Obligation Debt Projects					3,000,000		3,000,000
Naismith - 19th to 23rd	MS-24-0038				4,000,000		4,000,000
Future General Obligation Debt Projects					3,100,000		3,100,000
Intergovernmental State Grant					900,000		900,000
Sidewalk/Bike/Ped Improvements	MS-24-8000				1,675,000		1,675,000
Infrastructure Sales Tax					675,000		675,000
Intergovernmental State Grant					1,000,000		1,000,000
ADA Ramp Improvements	MS-24-8001				325,000		325,000
Infrastructure Sales Tax					325,000		325,000
CDBG Infrastructure Improvements	MS-24-8004				300,000		300,000
Intergovernmental Federal Grant					300,000		300,000
Asset Management Program	MS-24-8019				325,000		325,000
Infrastructure Sales Tax					220,000		220,000
Solid Waste Fund					35,000		35,000
Stormwater Fund					35,000		35,000
Utility - Wastewater					18,000		18,000
Utility - Water					17,000		17,000
Farmland Remedial Alternatives	MS-24-9700				2,000,000		2,000,000
Future General Obligation Debt Projects					2,000,000		2,000,000
Iowa - Irving Hill Road to 23rd Street	MS-25-0003					5,000,000	5,000,000
Future General Obligation Debt Projects						5,000,000	5,000,000
Sidewalk/Bike/Ped Improvements	MS-25-8000					1,702,000	1,702,000
Infrastructure Sales Tax						702,000	702,000
Intergovernmental State Grant						1,000,000	1,000,000
ADA Ramp Improvements	MS-25-8001					325,000	325,000
Infrastructure Sales Tax						325,000	325,000
CDBG Infrastructure Improvements	MS-25-8004					300,000	300,000
Intergovernmental Federal Grant						300,000	300,000
Asset Management Program	MS-25-8019					175,000	175,000
Infrastructure Sales Tax						70,000	70,000
Solid Waste Fund						35,000	35,000
Stormwater Fund						35,000	35,000
Utility - Wastewater						18,000	18,000
Utility - Water						17,000	17,000
Farmland Remedial Alternatives	MS-25-9700					2,000,000	2,000,000
Future General Obligation Debt Projects						2,000,000	2,000,000
Municipal Services & Operation Total		27,340,000	18,950,000	21,895,000	26,545,000	9,502,000	104,232,000
Parks and Recreation							
Lawrence Loop Trail - Routing and Design	PR-21-2130	150,000					150,000
Future General Obligation Debt Projects		150,000					150,000
Sports Complex and Golf Irrigation Upgrades	PR-21-2141	350,000					350,000
Infrastructure Sales Tax		350,000					350,000

Department	Project #	2021	2022	2023	2024	2025	Total
Water Spray Park - Burroughs Creek Park	PR-21-2329	200,000					200,000
<i>Future General Obligation Debt Projects</i>		<i>200,000</i>					<i>200,000</i>
Youth Sports Complex Exit - 27th street extension	PR-21-2407	1,250,000					1,250,000
<i>Infrastructure Sales Tax</i>		<i>250,000</i>					<i>250,000</i>
<i>Intergovernmental State Grant</i>		<i>1,000,000</i>					<i>1,000,000</i>
Broken Arrow Park - Restroom Replacement	PR-22-2027		130,000				130,000
<i>Infrastructure Sales Tax</i>			<i>130,000</i>				<i>130,000</i>
Broken Arrow Park - Shelter (ADA Compliance)	PR-22-2028		250,000				250,000
<i>Infrastructure Sales Tax</i>			<i>250,000</i>				<i>250,000</i>
Youth Sports Complex - ADA sidewalks and parking	PR-22-2135		200,000				200,000
<i>Infrastructure Sales Tax</i>			<i>200,000</i>				<i>200,000</i>
Eisenhower Dr. Park - Trail / Play Development	PR-22-2475		100,000				100,000
<i>Infrastructure Sales Tax</i>			<i>100,000</i>				<i>100,000</i>
Lawrence Loop Trail - Peterson Rd to Hospital	PR-22-2520		1,670,000				1,670,000
<i>Future General Obligation Debt Projects</i>			<i>600,000</i>				<i>600,000</i>
<i>Intergovernmental State Grant</i>			<i>1,070,000</i>				<i>1,070,000</i>
South Park Wading Pool Renovation	PR-23-2001			175,000			175,000
<i>Infrastructure Sales Tax</i>				<i>175,000</i>			<i>175,000</i>
Lyons Park Shelter Replacement	PR-24-2006				120,000		120,000
<i>Infrastructure Sales Tax</i>					<i>120,000</i>		<i>120,000</i>
YSC - Install Asphalt on Parking Lots (ADA access)	PR-24-3032				300,000		300,000
<i>Infrastructure Sales Tax</i>					<i>300,000</i>		<i>300,000</i>
Water Spray Park	PR-25-2501					250,000	250,000
<i>Future General Obligation Debt Projects</i>						<i>250,000</i>	<i>250,000</i>
Youth Sports Complex Light Upgrade	PR-25-3017					900,000	900,000
<i>Future General Obligation Debt Projects</i>						<i>900,000</i>	<i>900,000</i>
Park Property Acquisition - Central	PR-25-3049					200,000	200,000
<i>Infrastructure Sales Tax</i>						<i>200,000</i>	<i>200,000</i>
Parks and Recreation Total		1,950,000	2,350,000	175,000	420,000	1,350,000	6,245,000
Police							
Police Outbuilding Completion	PD-21-0003		250,000				250,000
<i>Future General Obligation Debt Projects</i>			<i>250,000</i>				<i>250,000</i>
Vehicle Canopy & Weather Protection	PD-21-0004			300,000			300,000
<i>Future General Obligation Debt Projects</i>				<i>300,000</i>			<i>300,000</i>
Training Center Design & Professional Services	PD-22-0002		500,000				500,000
<i>Future General Obligation Debt Projects</i>			<i>500,000</i>				<i>500,000</i>
Vehicle Canopy & Weather Protection	PD-22-0004		300,000				300,000
<i>Future General Obligation Debt Projects</i>			<i>300,000</i>				<i>300,000</i>
Training Center Construction	PD-23-0002			5,000,000			5,000,000
<i>Future General Obligation Debt Projects</i>				<i>5,000,000</i>			<i>5,000,000</i>
Police Total			1,050,000	5,300,000			6,350,000
Public Transit							
Multi Modal Facility	TR-21-01	3,500,000					3,500,000
<i>Public Transit Fund</i>		<i>3,500,000</i>					<i>3,500,000</i>
Public Transit Total		3,500,000					3,500,000
GRAND TOTAL		60,120,000	48,506,000	65,988,000	56,395,000	23,168,000	254,177,000

City of Lawrence, Kansas
Recommended Vehicle and Equipment Replacement Plan
 2021 thru 2025

PROJECTS & FUNDING SOURCES BY DEPARTMENT

Department	Project #	Priority	2021	2022	2023	2024	2025	Total
City Manager's Office								
Record Management System	CM-21-0001	n/a	120,000					120,000
Internal Service Fund			120,000					120,000
Human Resources Information System (HRIS)	HR-21-2101	n/a	500,000					500,000
Internal Service Fund			500,000					500,000
Human Resources Information System (HRIS)	HR-22-2101	n/a		500,000				500,000
Internal Service Fund				500,000				500,000
Human Resources Information System (HRIS)	HR-23-2101	n/a			500,000			500,000
Internal Service Fund					500,000			500,000
Human Resources Information System (HRIS)	HR-24-2101	n/a				500,000		500,000
Internal Service Fund						500,000		500,000
Human Resources Information System (HRIS)	HR-25-2101	n/a					400,000	400,000
Internal Service Fund							400,000	400,000
City Manager's Office Total			620,000	500,000	500,000	500,000	400,000	2,520,000
Finance								
Upgrade Finance Systems	FI-21-01	n/a	300,000					300,000
General Fund			300,000					300,000
Upgrade Finance Systems	FI-22-01	n/a		300,000				300,000
General Fund				300,000				300,000
Upgrade Finance Systems	FI-23-01	n/a			300,000			300,000
General Fund					300,000			300,000
Upgrade Finance Systems	FI-24-01	n/a				300,000		300,000
General Fund						300,000		300,000
Upgrade Finance Systems	FI-25-01	n/a					300,000	300,000
General Fund							300,000	300,000
Finance Total			300,000	300,000	300,000	300,000	300,000	1,500,000
Fire Medical								
Replacement Fire Medical Portable Radios	FM-21-2010	n/a	900,000					900,000
Infrastructure Sales Tax			669,240					669,240
Intergovernmental County			230,760					230,760
647 Replacement Truck 5	FM-21-2128	n/a	1,500,000					1,500,000
Infrastructure Sales Tax			1,500,000					1,500,000
Quint for New Fire Medical Station Number 6	FM-22-1812	n/a		1,650,000				1,650,000
Unfunded				1,650,000				1,650,000
Replacement Fire Medical Mobile Radios	FM-22-2009	n/a		600,000				600,000
Infrastructure Sales Tax				446,160				446,160
Intergovernmental County				153,840				153,840
634 Replacement Investigation Unit 1	FM-22-2126	n/a		375,000				375,000
Infrastructure Sales Tax				375,000				375,000
643 Replacement Quint 50	FM-22-2250	n/a		1,400,000				1,400,000
Future General Obligation Debt Projects				1,400,000				1,400,000

Department	Project #	Priority	2021	2022	2023	2024	2025	Total
648 Replacement Engine 4 <i>Infrastructure Sales Tax</i>	FM-23-2433	n/a			950,000 950,000			950,000 950,000
646 Replacement Engine 10 <i>Infrastructure Sales Tax</i>	FM-24-2230	n/a				950,000 950,000		950,000 950,000
644 Replacement Quint 3 <i>Future General Obligation Debt Projects</i>	FM-24-2539	n/a				1,500,000 1,500,000		1,500,000 1,500,000
Self-Contained Breathing Apparatus Replacement <i>Infrastructure Sales Tax</i>	FM-25-2501	n/a					1,000,000 1,000,000	1,000,000 1,000,000
Fire Medical Body Camera Program <i>Infrastructure Sales Tax</i>	FM-25-2502	n/a					500,000 500,000	500,000 500,000
Fire Medical Total			2,400,000	4,025,000	950,000	2,450,000	1,500,000	11,325,000

Information Technology

Annual Fiber Projects <i>Internal Service Fund</i>	IT-21-FIBER	n/a	150,000 150,000					150,000 150,000
VMWare Hardware Refresh <i>Internal Service Fund</i>	IT-21-VMWare	n/a	120,000 120,000					120,000 120,000
Annual Fiber Projects <i>Internal Service Fund</i>	IT-22-FIBER	n/a		150,000 150,000				150,000 150,000
Annual Fiber Projects <i>Internal Service Fund</i>	IT-23-FIBER	n/a			150,000 150,000			150,000 150,000
Annual Fiber Projects <i>Internal Service Fund</i>	IT-24-FIBER	n/a				150,000 150,000		150,000 150,000
Annual Fiber Projects <i>Internal Service Fund</i>	IT-25-FIBER	n/a					150,000 150,000	150,000 150,000
VMWare Hardware Refresh <i>Internal Service Fund</i>	IT-25-VMWare	n/a					120,000 120,000	120,000 120,000
Information Technology Total			270,000	150,000	150,000	150,000	270,000	990,000

MSO - Solid Waste

Smart Truck Technology <i>Solid Waste Fund</i>	MS-21-0056	n/a	850,000 850,000					850,000 850,000
447 Roll off container truck replacement <i>Solid Waste Fund</i>	MS-21-F001	n/a	170,000 170,000					170,000 170,000
436 Automated side load refuse truck <i>Solid Waste Fund</i>	MS-21-F002	n/a	281,000 281,000					281,000 281,000
449 Automated side load refuse truck <i>Solid Waste Fund</i>	MS-21-F003	n/a	281,000 281,000					281,000 281,000
444 Roll off container truck replacement <i>Solid Waste Fund</i>	MS-21-F004	n/a	170,000 170,000					170,000 170,000
415 Front load refuse truck replacement <i>Solid Waste Fund</i>	MS-21-F005	n/a	265,000 265,000					265,000 265,000
448 ASL Replacement <i>Solid Waste Fund</i>	MS-22-F001	n/a		292,000 292,000				292,000 292,000
477 Hook Lift Replacement <i>Solid Waste Fund</i>	MS-22-F002	n/a		115,000 115,000				115,000 115,000
438 Hook Lift Replacment <i>Solid Waste Fund</i>	MS-22-F003	n/a		115,000 115,000				115,000 115,000
434 Rear load replacement <i>Solid Waste Fund</i>	MS-22-F004	n/a		155,000 155,000				155,000 155,000
435 Rear load replacement <i>Solid Waste Fund</i>	MS-22-F005	n/a		155,000 155,000				155,000 155,000

Department	Project #	Priority	2021	2022	2023	2024	2025	Total
470 Container maintenance truck replacement <i>Solid Waste Fund</i>	MS-22-F006	n/a		100,000 <i>100,000</i>				100,000 <i>100,000</i>
479 Roll off container truck replacement <i>Solid Waste Fund</i>	MS-22-F007	n/a		130,000 <i>130,000</i>				130,000 <i>130,000</i>
430 Rear load replacement <i>Solid Waste Fund</i>	MS-23-F002	n/a			155,000 <i>155,000</i>			155,000 <i>155,000</i>
433 Rear load replacement <i>Solid Waste Fund</i>	MS-23-F003	n/a			155,000 <i>155,000</i>			155,000 <i>155,000</i>
416 Front load refuse truck replacement <i>Solid Waste Fund</i>	MS-23-F004	n/a			270,000 <i>270,000</i>			270,000 <i>270,000</i>
457 Automated refuse truck replacement <i>Solid Waste Fund</i>	MS-23-F005	n/a			292,000 <i>292,000</i>			292,000 <i>292,000</i>
476 Small rear load replacement <i>Solid Waste Fund</i>	MS-23-F006	n/a			140,000 <i>140,000</i>			140,000 <i>140,000</i>
486 Rubber tire loader replacement <i>Solid Waste Fund</i>	MS-24-F001	n/a				185,000 <i>185,000</i>		185,000 <i>185,000</i>
419 Front load replacement <i>Solid Waste Fund</i>	MS-24-F002	n/a				270,000 <i>270,000</i>		270,000 <i>270,000</i>
418 Front load replacement <i>Solid Waste Fund</i>	MS-24-F003	n/a				270,000 <i>270,000</i>		270,000 <i>270,000</i>
495 Grapple truck replacement <i>Solid Waste Fund</i>	MS-24-F004	n/a				140,000 <i>140,000</i>		140,000 <i>140,000</i>
478 small rear load replacement <i>Solid Waste Fund</i>	MS-24-F005	n/a				140,000 <i>140,000</i>		140,000 <i>140,000</i>
468 Grapple truck replacement <i>Solid Waste Fund</i>	MS-25-F001	n/a					140,000 <i>140,000</i>	140,000 <i>140,000</i>
458 ASL replacement <i>Solid Waste Fund</i>	MS-25-F002	n/a					290,000 <i>290,000</i>	290,000 <i>290,000</i>
446 Roll off replacement <i>Solid Waste Fund</i>	MS-25-F003	n/a					150,000 <i>150,000</i>	150,000 <i>150,000</i>
496 Container delivery truck <i>Solid Waste Fund</i>	MS-25-F004	n/a					130,000 <i>130,000</i>	130,000 <i>130,000</i>
460 Rear load replacement <i>Solid Waste Fund</i>	MS-25-F005	n/a					155,000 <i>155,000</i>	155,000 <i>155,000</i>
461 Rear load replacement <i>Solid Waste Fund</i>	MS-25-F006	n/a					155,000 <i>155,000</i>	155,000 <i>155,000</i>
MSO - Solid Waste Total			2,017,000	1,062,000	1,012,000	1,005,000	1,020,000	6,116,000

MSO - Stormwater

360 Street Sweeper Replacement <i>Stormwater Fund</i>	MS-23-F012	n/a			270,000 <i>270,000</i>			270,000 <i>270,000</i>
357 Dump truck replacement <i>Stormwater Fund</i>	MS-24-F007	n/a				175,000 <i>175,000</i>		175,000 <i>175,000</i>
363 Street Sweeper Replacement <i>Stormwater Fund</i>	MS-25-F008	n/a					275,000 <i>275,000</i>	275,000 <i>275,000</i>
774 Dump truck replacement <i>Stormwater Fund</i>	MS-25-F012	n/a					175,000 <i>175,000</i>	175,000 <i>175,000</i>
MSO - Stormwater Total					270,000	175,000	450,000	895,000

Municipal Services & Operation

Annual Vehicle Replacement Program <i>General Fund</i>	MS-21-8003	n/a	400,000 <i>400,000</i>					400,000 <i>400,000</i>
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Department	Project #	Priority	2021	2022	2023	2024	2025	Total
Backhoe Replacement	MS-21-8010	n/a	390,000					390,000
<i>Stormwater Fund</i>			260,000					260,000
<i>Utility - Operations/Maintenance</i>			130,000					130,000
307 Road tractor replacement	MS-21-F006	n/a	125,000					125,000
<i>General Fund</i>			125,000					125,000
Sewer Jet Truck Replacement	MS-21-F008	n/a	250,000					250,000
<i>Utility - Operations/Maintenance</i>			250,000					250,000
Annual Vehicle Replacement Program	MS-22-8003	n/a		400,000				400,000
<i>General Fund</i>				400,000				400,000
Replacement of Camera Van	MS-22-F010	n/a		250,000				250,000
<i>Utility - Operations/Maintenance</i>				250,000				250,000
Hydrant Service Truck Replacement	MS-22-F011	n/a		120,000				120,000
<i>Unfunded</i>				120,000				120,000
Unit 707 replacement	MS-22-F012	n/a		135,000				135,000
<i>Unfunded</i>				135,000				135,000
988 replacement	MS-22-F013	n/a		125,000				125,000
<i>Unfunded</i>				125,000				125,000
Annual Vehicle Replacement Program	MS-23-8003	n/a			400,000			400,000
<i>General Fund</i>					400,000			400,000
373 dump truck replacement	MS-23-F008	n/a			180,000			180,000
<i>Unfunded</i>					180,000			180,000
Hydro/Vacuum truck replacement	MS-23-F009	n/a			475,000			475,000
<i>Utility - Operations/Maintenance</i>					475,000			475,000
Backhoe Replacement	MS-23-F010	n/a			140,000			140,000
<i>Unfunded</i>					140,000			140,000
Wheel Loader Replacement	MS-23-F011	n/a			190,000			190,000
<i>Unfunded</i>					190,000			190,000
Annual Vehicle Replacement Program	MS-24-8003	n/a				400,000		400,000
<i>General Fund</i>						400,000		400,000
356 Dump truck replacement	MS-24-F006	n/a				180,000		180,000
<i>Unfunded</i>						180,000		180,000
Dump truck replacement unit 2650	MS-24-F008	n/a				180,000		180,000
<i>Unfunded</i>						180,000		180,000
Annual Vehicle Replacement Program	MS-25-8003	n/a					400,000	400,000
<i>General Fund</i>							400,000	400,000
Dump truck replacement unit 259	MS-25-F010	n/a					180,000	180,000
<i>Unfunded</i>							180,000	180,000
Mobile Crane truck replacement	MS-25-F011	n/a					300,000	300,000
<i>Unfunded</i>							300,000	300,000
339 Dump truck replacement	MS-25-F013	n/a					180,000	180,000
<i>Unfunded</i>							180,000	180,000
Municipal Services & Operation Total			1,165,000	1,030,000	1,385,000	760,000	1,060,000	5,400,000
Parks and Recreation								
Tractor with Boom Mower	PR-21-9001	n/a	150,000					150,000
<i>General Fund</i>			150,000					150,000
Equipment Replacement - Chipper Truck	PR-21-9002	n/a	130,000					130,000
<i>General Fund</i>			130,000					130,000
Parks & Recreation - Rollback Truck	PR-21-9003	n/a	100,000					100,000
<i>General Fund</i>			100,000					100,000
Equipment Replacement- Aerial Lift Truck	PR-23-9004	n/a			180,000			180,000
<i>Unfunded</i>					180,000			180,000

Department	Project #	Priority	2021	2022	2023	2024	2025	Total
Parks and Recreation Total			380,000		180,000			560,000
Police								
Public Safety Mobile Command Vehicle	FM-21-1903	n/a	1,500,000					1,500,000
<i>Unfunded</i>			<i>1,500,000</i>					<i>1,500,000</i>
Annual Police Vehicle Replacement	PD-21-0001	n/a	465,000					465,000
<i>General Fund</i>			<i>465,000</i>					<i>465,000</i>
Annual Police Vehicle Replacement	PD-22-0001	n/a		480,000				480,000
<i>Unfunded</i>				<i>480,000</i>				<i>480,000</i>
Police Records Management System	PD-22-0003	n/a	400,000	400,000				800,000
<i>General Fund</i>			<i>400,000</i>	<i>400,000</i>				<i>800,000</i>
Annual Police Vehicle Replacement	PD-23-0001	n/a			510,000			510,000
<i>Unfunded</i>					<i>510,000</i>			<i>510,000</i>
Critical Response Negotiation Vehicle	PD-23-0003	n/a			150,000			150,000
<i>Unfunded</i>					<i>150,000</i>			<i>150,000</i>
Annual Police Vehicle Replacement	PD-24-0001	n/a				525,000		525,000
<i>Unfunded</i>						<i>525,000</i>		<i>525,000</i>
Annual Police Vehicle Replacement	PD-25-0001	n/a					541,000	541,000
<i>Unfunded</i>							<i>541,000</i>	<i>541,000</i>
Police Total			2,365,000	880,000	660,000	525,000	541,000	4,971,000
Public Transit								
Transit Vehicles	TR-21-03	n/a	5,990,000					5,990,000
<i>Intergovernmental Federal Grant</i>			<i>3,756,000</i>					<i>3,756,000</i>
<i>Intergovernmental State Grant</i>			<i>500,000</i>					<i>500,000</i>
<i>Public Transit Fund</i>			<i>1,734,000</i>					<i>1,734,000</i>
Transit Vehicles	TR-22-03	n/a		500,000				500,000
<i>Public Transit Fund</i>				<i>500,000</i>				<i>500,000</i>
Transit Vehicles	TR-23-03	n/a			500,000			500,000
<i>Public Transit Fund</i>					<i>500,000</i>			<i>500,000</i>
Transit Vehicles	TR-24-03	n/a				500,000		500,000
<i>Public Transit Fund</i>						<i>500,000</i>		<i>500,000</i>
Transit Vehicles	TR-25-03	n/a					500,000	500,000
<i>Public Transit Fund</i>							<i>500,000</i>	<i>500,000</i>
Public Transit Total			5,990,000	500,000	500,000	500,000	500,000	7,990,000
GRAND TOTAL			15,507,000	8,447,000	5,907,000	6,365,000	6,041,000	42,267,000

City of Lawrence, Kansas
Recommended Maintenance Plan
 2021 thru 2025

PROJECTS & FUNDING SOURCES BY DEPARTMENT

Department	Project #	2021	2022	2023	2024	2025	Total
Facility Repair & Maintenance							
Downtown parking lot maintenance	MS-21-8011	104,000					104,000
<i>Public Parking</i>		104,000					104,000
Parking Garage Maintenance Program	MS-21-8012	406,000					406,000
<i>Unfunded</i>		406,000					406,000
Facility Maintenance Program	MS-21-8018	550,000					550,000
<i>General Fund</i>		367,000					367,000
<i>Utility - Operations/Maintenance</i>		183,000					183,000
Downtown parking lot maintenance	MS-22-8011		108,000				108,000
<i>Public Parking</i>			108,000				108,000
Parking Garage Maintenance Program	MS-22-8012		422,000				422,000
<i>Unfunded</i>			422,000				422,000
Facility Maintenance Program	MS-22-8018		572,000				572,000
<i>General Fund</i>			381,000				381,000
<i>Utility - Operations/Maintenance</i>			191,000				191,000
Downtown parking lot maintenance	MS-23-8011			113,000			113,000
<i>Public Parking</i>				113,000			113,000
Parking Garage Maintenance Program	MS-23-8012			439,000			439,000
<i>Unfunded</i>				439,000			439,000
Facility Maintenance Program	MS-23-8018			596,000			596,000
<i>General Fund</i>				397,000			397,000
<i>Utility - Operations/Maintenance</i>				199,000			199,000
Downtown parking lot maintenance	MS-24-8011				117,000		117,000
<i>Public Parking</i>					117,000		117,000
Parking Garage Maintenance Program	MS-24-8012				457,000		457,000
<i>Unfunded</i>					457,000		457,000
Facility Maintenance Program	MS-24-8018				618,000		618,000
<i>General Fund</i>					412,000		412,000
<i>Utility - Operations/Maintenance</i>					206,000		206,000
Downtown parking lot maintenance	MS-25-8011					122,000	122,000
<i>Public Parking</i>						122,000	122,000
Parking Garage Maintenance Program	MS-25-8012					475,000	475,000
<i>Unfunded</i>						475,000	475,000
Facility Maintenance Program	MS-25-8018					643,000	643,000
<i>General Fund</i>						429,000	429,000
<i>Utility - Operations/Maintenance</i>						214,000	214,000
Recreation Ctr Renovation - LIAC, HPC	PR-21-2145	150,000					150,000
<i>General Fund</i>		150,000					150,000
Recreation Ctr. Renovations - Carnegie	PR-23-1931			100,000			100,000
<i>General Fund</i>				100,000			100,000
Sports Pavilion Lawrence - Turf Replacement	PR-24-2402				700,000		700,000
<i>General Fund</i>					700,000		700,000
Facility Repair & Maintenance Total		1,210,000	1,102,000	1,248,000	1,892,000	1,240,000	6,692,000

Department	Project #	2021	2022	2023	2024	2025	Total
MSO - Airport							
Rehabilitate Taxiway <i>Airport</i>	MS-21-0050	285,000 <i>285,000</i>					285,000 <i>285,000</i>
Terminal Apron Rehab <i>Airport</i>	MS-22-0018		270,000 <i>270,000</i>				270,000 <i>270,000</i>
Rehabilitate Taxiway <i>Intergovernmental Federal Grant</i>	MS-22-0050		1,615,000 <i>1,615,000</i>				1,615,000 <i>1,615,000</i>
Terminal Apron Rehab <i>Intergovernmental Federal Grant</i>	MS-23-0018			1,530,000 <i>1,530,000</i>			1,530,000 <i>1,530,000</i>
Rehab T-Hangar Taxilanes <i>Airport</i>	MS-23-0052			45,000 <i>45,000</i>			45,000 <i>45,000</i>
Rehab T-Hangar Taxilanes <i>Intergovernmental Federal Grant</i>	MS-24-0052				255,000 <i>255,000</i>		255,000 <i>255,000</i>
MSO - Airport Total		285,000	1,885,000	1,575,000	255,000		4,000,000
MSO - Stormwater							
Stormwater Replmnt, Rehab,Lining & In House Constr <i>Stormwater Fund- Debt</i>	MS-21-9801	1,140,000 <i>1,140,000</i>					1,140,000 <i>1,140,000</i>
Annual Stormwater Pump Station Maintenance <i>Stormwater Fund</i>	MS-21-9803	100,000 <i>100,000</i>					100,000 <i>100,000</i>
Stormwater Quality <i>Stormwater Fund</i>	MS-21-9805	200,000 <i>200,000</i>					200,000 <i>200,000</i>
Levee Maintenance <i>General Fund</i> <i>Stormwater Fund</i>	MS-21-9806	100,000 <i>65,000</i> <i>35,000</i>					100,000 <i>65,000</i> <i>35,000</i>
Concrete Channel W of Arrowhead Princeton to Peter <i>Stormwater Fund- Debt</i>	MS-22-0012		1,500,000 <i>1,500,000</i>				1,500,000 <i>1,500,000</i>
Stormwater Replmnt, Rehab,Lining & In House Constr <i>Stormwater Fund- Debt</i>	MS-22-9801		1,082,000 <i>1,082,000</i>				1,082,000 <i>1,082,000</i>
Annual Stormwater Pump Station Maintenance <i>Stormwater Fund</i>	MS-22-9803		104,000 <i>104,000</i>				104,000 <i>104,000</i>
Stormwater Quality <i>Stormwater Fund</i>	MS-22-9805		208,000 <i>208,000</i>				208,000 <i>208,000</i>
Levee Maintenance <i>General Fund</i> <i>Stormwater Fund</i>	MS-22-9806		104,000 <i>65,000</i> <i>39,000</i>				104,000 <i>65,000</i> <i>39,000</i>
Stormwater Replmnt, Rehab,Lining & In House Constr <i>Stormwater Fund- Debt</i>	MS-23-9801			1,125,000 <i>1,125,000</i>			1,125,000 <i>1,125,000</i>
Annual Stormwater Pump Station Maintenance <i>Stormwater Fund</i>	MS-23-9803			108,000 <i>108,000</i>			108,000 <i>108,000</i>
Stormwater Quality <i>Stormwater Fund</i>	MS-23-9805			216,000 <i>216,000</i>			216,000 <i>216,000</i>
Levee Maintenance <i>General Fund</i> <i>Stormwater Fund</i>	MS-23-9806			108,000 <i>65,000</i> <i>43,000</i>			108,000 <i>65,000</i> <i>43,000</i>
Stormwater Replmnt, Rehab,Lining & In House Constr <i>Stormwater Fund- Debt</i>	MS-24-9801				1,170,000 <i>1,170,000</i>		1,170,000 <i>1,170,000</i>
Annual Stormwater Pump Station Maintenance <i>Stormwater Fund</i>	MS-24-9803				112,000 <i>112,000</i>		112,000 <i>112,000</i>
Stormwater Quality <i>Stormwater Fund</i>	MS-24-9805				225,000 <i>225,000</i>		225,000 <i>225,000</i>
Levee Maintenance <i>General Fund</i>	MS-24-9806				112,000 <i>65,000</i>		112,000 <i>65,000</i>

Department	Project #	2021	2022	2023	2024	2025	Total
<i>Stormwater Fund</i>					47,000		47,000
Stormwater Replmnt, Rehab,Lining & In House Constr	MS-25-9801					2,568,000	2,568,000
<i>Stormwater Fund</i>						1,000,000	1,000,000
<i>Stormwater Fund- Debt</i>						1,568,000	1,568,000
Annual Stormwater Pump Station Maintenance	MS-25-9803					117,000	117,000
<i>Stormwater Fund</i>						117,000	117,000
Stormwater Quality	MS-25-9805					234,000	234,000
<i>Stormwater Fund</i>						234,000	234,000
Levee Maintenance	MS-25-9806					117,000	117,000
<i>General Fund</i>						65,000	65,000
<i>Stormwater Fund</i>						52,000	52,000
MSO - Stormwater Total		1,540,000	2,998,000	1,557,000	1,619,000	3,036,000	10,750,000

MSO - Utilities

Clinton Storage Tanks Maintenance/ Coatings	MS-21-0010	2,540,000					2,540,000
<i>Utility - Debt</i>		2,040,000					2,040,000
<i>Utility - Water</i>		500,000					500,000
Kaw & Clinton WTP Improvement Program	MS-21-9901	900,000					900,000
<i>Utility - Debt</i>		400,000					400,000
<i>Utility - Water</i>		500,000					500,000
Watermain Replacement/Relocation Program	MS-21-9902	1,890,000					1,890,000
<i>Utility - Debt</i>		1,890,000					1,890,000
Sewer Main Relocations for Road Projects	MS-21-9903	440,000					440,000
<i>Utility - Debt</i>		70,000					70,000
<i>Utility - Wastewater</i>		370,000					370,000
WW Failed Infrastructure Contingency	MS-21-9904	440,000					440,000
<i>Unfunded</i>		440,000					440,000
Pump Station Annual Improvements	MS-21-9905	160,000					160,000
<i>Utility - Wastewater</i>		160,000					160,000
WWTP Annual Improvements (2 PLANTS)	MS-21-9907	870,000					870,000
<i>Utility - Wastewater</i>		870,000					870,000
Sanitary Sewer Rehab & Rapid I/I Reduction	MS-21-9908	4,330,000					4,330,000
<i>Utility - Debt</i>		3,170,000					3,170,000
<i>Utility - Wastewater</i>		1,160,000					1,160,000
Kaw & Clinton WTP Improvement Program	MS-22-9901		940,000				940,000
<i>Utility - Water</i>			940,000				940,000
Watermain Replacement/Relocation Program	MS-22-9902		3,900,000				3,900,000
<i>Utility - Debt</i>			3,900,000				3,900,000
Sewer Main Relocations for Road Projects	MS-22-9903		450,000				450,000
<i>Utility - Wastewater</i>			450,000				450,000
WW Failed Infrastructure Contingency	MS-22-9904		450,000				450,000
<i>Unfunded</i>			450,000				450,000
Pump Station Annual Improvements	MS-22-9905		160,000				160,000
<i>Utility - Wastewater</i>			160,000				160,000
WWTP Annual Improvements (2 PLANTS)	MS-22-9907		900,000				900,000
<i>Utility - Wastewater</i>			900,000				900,000
Sanitary Sewer Rehab & Rapid I/I Reduction	MS-22-9908		4,380,000				4,380,000
<i>Utility - Debt</i>			590,000				590,000
<i>Utility - Wastewater</i>			3,790,000				3,790,000
Harper Tower Maintenance/Coatings	MS-23-0039			1,370,000			1,370,000
<i>Utility - Water</i>				1,370,000			1,370,000
Kaw & Clinton WTP Improvement Program	MS-23-9901			960,000			960,000
<i>Utility - Water</i>				960,000			960,000
Watermain Replacement/Relocation Program	MS-23-9902			5,100,000			5,100,000

Department	Project #	2021	2022	2023	2024	2025	Total
<i>Utility - Debt</i>				3,430,000			3,430,000
<i>Utility - Water</i>				1,670,000			1,670,000
Sewer Main Relocations for Road Projects	MS-23-9903			470,000			470,000
<i>Utility - Wastewater</i>				470,000			470,000
WW Failed Infrastructure Contingency	MS-23-9904			470,000			470,000
<i>Unfunded</i>				470,000			470,000
Pump Station Annual Improvements	MS-23-9905			170,000			170,000
<i>Utility - Wastewater</i>				170,000			170,000
WWTP Annual Improvements (2 PLANTS)	MS-23-9907			940,000			940,000
<i>Utility - Wastewater</i>				940,000			940,000
Sanitary Sewer Rehab & Rapid I/I Reduction	MS-23-9908			4,310,000			4,310,000
<i>Utility - Debt</i>				1,360,000			1,360,000
<i>Utility - Wastewater</i>				2,950,000			2,950,000
19th & Kasold Tower Maintenance/Coatings	MS-24-0042				1,430,000		1,430,000
<i>Utility - Debt</i>					1,430,000		1,430,000
Kaw & Clinton WTP Improvement Program	MS-24-9901				1,000,000		1,000,000
<i>Utility - Water</i>					1,000,000		1,000,000
Watermain Replacement/Relocation Program	MS-24-9902				5,300,000		5,300,000
<i>Utility - Debt</i>					2,030,000		2,030,000
<i>Utility - Water</i>					3,270,000		3,270,000
Sewer Main Relocations for Road Projects	MS-24-9903				490,000		490,000
<i>Utility - Wastewater</i>					490,000		490,000
WW Failed Infrastructure Contingency	MS-24-9904				490,000		490,000
<i>Unfunded</i>					490,000		490,000
Pump Station Annual Improvements	MS-24-9905				180,000		180,000
<i>Utility - Wastewater</i>					180,000		180,000
WWTP Annual Improvements (2 PLANTS)	MS-24-9907				970,000		970,000
<i>Utility - Wastewater</i>					970,000		970,000
Sanitary Sewer Rehab & Rapid I/I Reduction	MS-24-9908				4,510,000		4,510,000
<i>Utility - Debt</i>					140,000		140,000
<i>Utility - Wastewater</i>					4,370,000		4,370,000
Stoneridge Tower Maintenance/Coatings	MS-25-0054					1,490,000	1,490,000
<i>Utility - Water</i>						1,490,000	1,490,000
Kaw & Clinton WTP Improvement Program	MS-25-9901					1,040,000	1,040,000
<i>Utility - Water</i>						1,040,000	1,040,000
Watermain Replacement/Relocation Program	MS-25-9902					5,510,000	5,510,000
<i>Utility - Debt</i>						5,510,000	5,510,000
Sewer Main Relocations for Road Projects	MS-25-9903					510,000	510,000
<i>Utility - Wastewater</i>						510,000	510,000
WW Failed Infrastructure Contingency	MS-25-9904					510,000	510,000
<i>Unfunded</i>						510,000	510,000
Pump Station Annual Improvements	MS-25-9905					180,000	180,000
<i>Utility - Wastewater</i>						180,000	180,000
WWTP Annual Improvements (2 PLANTS)	MS-25-9907					1,010,000	1,010,000
<i>Utility - Wastewater</i>						1,010,000	1,010,000
Sanitary Sewer Rehab & Rapid I/I Reduction	MS-25-9908					4,710,000	4,710,000
<i>Utility - Debt</i>						4,710,000	4,710,000
MSO - Utilities Total		11,570,000	11,180,000	13,790,000	14,370,000	14,960,000	65,870,000
Municipal Services & Operation							
Sidewalk Hazard Urgent Repair	MS-21-0047	100,000					100,000
<i>Infrastructure Sales Tax</i>		100,000					100,000
Street Maintenance Program	MS-21-8006	10,000,000					10,000,000
<i>Future General Obligation Debt Projects</i>		3,000,000					3,000,000

Department	Project #	2021	2022	2023	2024	2025	Total
<i>General Fund</i>		3,407,000					3,407,000
<i>Stormwater Fund</i>		140,000					140,000
<i>Unfunded</i>		3,453,000					3,453,000
Curb and Gutter Rehabilitation Program	MS-21-8007	450,000					450,000
<i>General Fund</i>		450,000					450,000
ADA Accessibility Improvements	MS-21-8008	150,000					150,000
<i>General Fund</i>		150,000					150,000
Sidewalk Improvement Program - Public	MS-21-8013	420,000					420,000
<i>General Fund</i>		420,000					420,000
Sidewalk Improvement Program - City	MS-21-8014	312,000					312,000
<i>General Fund</i>		312,000					312,000
Alley Rehabilitation	MS-21-8015	1,000,000					1,000,000
<i>General Fund</i>		750,000					750,000
<i>Solid Waste Fund</i>		250,000					250,000
Traffic Signal Rehab Replace Maint & Improvements	MS-21-8016	1,000,000					1,000,000
<i>General Fund</i>		1,000,000					1,000,000
Street Maintenance Program	MS-22-8006		10,400,000				10,400,000
<i>Future General Obligation Debt Projects</i>			2,000,000				2,000,000
<i>General Fund</i>			2,142,000				2,142,000
<i>Infrastructure Sales Tax</i>			1,179,000				1,179,000
<i>Stormwater Fund</i>			140,000				140,000
<i>Unfunded</i>			4,939,000				4,939,000
Curb and Gutter Rehabilitation Program	MS-22-8007		500,000				500,000
<i>General Fund</i>			500,000				500,000
ADA Accessibility Improvements	MS-22-8008		160,000				160,000
<i>General Fund</i>			160,000				160,000
Sidewalk Improvement Program - Public	MS-22-8013		541,000				541,000
<i>General Fund</i>			541,000				541,000
Sidewalk Improvement Program - City	MS-22-8014		324,000				324,000
<i>General Fund</i>			324,000				324,000
Alley Rehabilitation	MS-22-8015		1,040,000				1,040,000
<i>General Fund</i>			780,000				780,000
<i>Solid Waste Fund</i>			260,000				260,000
Traffic Signal Rehab Replace Maint & Improvements	MS-22-8016		1,040,000				1,040,000
<i>General Fund</i>			1,040,000				1,040,000
Street Maintenance Program	MS-23-8006			10,816,000			10,816,000
<i>Future General Obligation Debt Projects</i>				2,000,000			2,000,000
<i>General Fund</i>				2,142,000			2,142,000
<i>Infrastructure Sales Tax</i>				977,000			977,000
<i>Stormwater Fund</i>				140,000			140,000
<i>Unfunded</i>				5,557,000			5,557,000
Curb and Gutter Rehabilitation Program	MS-23-8007			550,000			550,000
<i>General Fund</i>				550,000			550,000
ADA Accessibility Improvements	MS-23-8008			166,000			166,000
<i>General Fund</i>				166,000			166,000
Sidewalk Improvement Program - Public	MS-23-8013			562,000			562,000
<i>General Fund</i>				562,000			562,000
Sidewalk Improvement Program - City	MS-23-8014			337,000			337,000
<i>General Fund</i>				337,000			337,000
Alley Rehabilitation	MS-23-8015			1,082,000			1,082,000
<i>General Fund</i>				812,000			812,000
<i>Solid Waste Fund</i>				270,000			270,000
Traffic Signal Rehab Replace Maint & Improvements	MS-23-8016			1,082,000			1,082,000
<i>General Fund</i>				1,082,000			1,082,000
Street Maintenance Program	MS-24-8006				11,249,000		11,249,000
<i>Future General Obligation Debt Projects</i>					2,000,000		2,000,000

Department	Project #	2021	2022	2023	2024	2025	Total
<i>General Fund</i>					2,142,000		2,142,000
<i>Stormwater Fund</i>					140,000		140,000
<i>Unfunded</i>					6,967,000		6,967,000
Curb and Gutter Rehabilitation Program	MS-24-8007				600,000		600,000
<i>General Fund</i>					600,000		600,000
ADA Accessibility Improvements	MS-24-8008				173,000		173,000
<i>General Fund</i>					173,000		173,000
Sidewalk Improvement Program - Public	MS-24-8013				585,000		585,000
<i>General Fund</i>					585,000		585,000
Sidewalk Improvement Program - City	MS-24-8014				351,000		351,000
<i>General Fund</i>					351,000		351,000
Alley Rehabilitation	MS-24-8015				1,125,000		1,125,000
<i>General Fund</i>					844,000		844,000
<i>Solid Waste Fund</i>					281,000		281,000
Traffic Signal Rehab Replace Maint & Improvements	MS-24-8016				1,125,000		1,125,000
<i>General Fund</i>					1,125,000		1,125,000
Street Maintenance Program	MS-25-8006					11,699,000	11,699,000
<i>Future General Obligation Debt Projects</i>						2,000,000	2,000,000
<i>General Fund</i>						2,142,000	2,142,000
<i>Stormwater Fund</i>						140,000	140,000
<i>Unfunded</i>						7,417,000	7,417,000
Curb and Gutter Rehabilitation Program	MS-25-8007					650,000	650,000
<i>General Fund</i>						650,000	650,000
ADA Accessibility Improvements	MS-25-8008					180,000	180,000
<i>General Fund</i>						180,000	180,000
Sidewalk Improvement Program - Public	MS-25-8013					608,000	608,000
<i>General Fund</i>						608,000	608,000
Sidewalk Improvement Program - City	MS-25-8014					365,000	365,000
<i>General Fund</i>						365,000	365,000
Alley Rehabilitation	MS-25-8015					1,170,000	1,170,000
<i>General Fund</i>						878,000	878,000
<i>Solid Waste Fund</i>						292,000	292,000
Traffic Signal Rehab Replace Maint & Improvements	MS-25-8016					608,000	608,000
<i>General Fund</i>						608,000	608,000
Municipal Services & Operation Total		13,432,000	14,005,000	14,595,000	15,208,000	15,280,000	72,520,000

Parks and Recreation

Playground Replacement - Broken Arrow & South Park	PR-21-1002	175,000					175,000
<i>General Fund</i>		175,000					175,000
Holcom Sports Complex - Interior Improvements	PR-21-2027	200,000					200,000
<i>General Fund</i>		200,000					200,000
Downtown Paver Replacement (year 4 of 4)	PR-21-2030	125,000					125,000
<i>Infrastructure Sales Tax</i>		125,000					125,000
Parking Lots and Roads - Parks & Rec 2021	PR-21-3001	200,000					200,000
<i>General Fund</i>		200,000					200,000
Playground Replacement - Lyons & Stonegate Park	PR-22-1002		175,000				175,000
<i>General Fund</i>			175,000				175,000
Parking Lots and Roads - Parks & Rec 2022	PR-22-3001		200,000				200,000
<i>General Fund</i>			200,000				200,000
Playground Replacement- Clinton & Dad Perry Park	PR-23-1002			175,000			175,000
<i>General Fund</i>				175,000			175,000
Parking Lots and Roads - Parks & Rec 2023	PR-23-3001			200,000			200,000
<i>General Fund</i>				200,000			200,000
Playground Replacement - BA South, McSwain, Walnut	PR-24-1002				175,000		175,000

Department	Project #	2021	2022	2023	2024	2025	Total
<i>General Fund</i>					175,000		175,000
Parks - Tennis and Basketball Court Resurface	PR-24-2423				350,000		350,000
<i>General Fund</i>					350,000		350,000
Clinton Lake Softball Complex Improvements	PR-24-2425				250,000		250,000
<i>General Fund</i>					250,000		250,000
Parking Lots and Roads - Parks & Rec 2024	PR-24-3001				200,000		200,000
<i>General Fund</i>					200,000		200,000
Playground Replacement- PPNC, Prairie Park East	PR-25-1002					175,000	175,000
<i>General Fund</i>						175,000	175,000
Parks Lots and Roads - Parks & Rec 2025	PR-25-3001					200,000	200,000
<i>General Fund</i>						200,000	200,000
Parks and Recreation Total		700,000	375,000	375,000	975,000	375,000	2,800,000
GRAND TOTAL		28,737,000	31,545,000	33,140,000	34,319,000	34,891,000	162,632,000

Memorandum

City of Lawrence/Douglas County

Planning and Development Services

TO: Lawrence City Commission

FROM: Amy Miller, Assistant Planning & Development Services Director

CC: Craig Owens, City Manager
Diane Stoddard, Assistant City Manager
Jeff Crick, Planning & Development Services Director
Jeremy Willmoth, Finance Director
Danielle Buschkoetter, Budget & Strategic Initiatives Administrator

Date: For the July 14, 2020 City Commission Meeting

RE: 23rd Street Land Use Plan (CIP# MS-20-0011)

During the 2020 budget conversations in the summer of 2019, the City Commission added a Capital Improvement Program (CIP) project to hire a consultant to conduct the 23rd Street Land Use Plan (CIP #MS-20-0011) with a budget of \$150,000 coming from general fund dollars and managed by the Planning and Development Services Department.

The Commission supported the need for this land use plan, taking a look at the 23rd Street corridor generally from Massachusetts Street to Iowa Street, based on recent re-development pressures along the corridor and the need to plan for future re-development.

Given the COVID-19 Pandemic, staff has not started this project to date. The pandemic has presented numerous challenges in hiring a consultant and conducting meaningful public engagement. Given these challenges to both the planning and public input process, and the quickly changing economic and development environments, staff would recommend postponing this plan to allow a thorough public input process and provide time to ensure the plan accounts for these new realities and provides a strong long-range vision.

Given this current situation, staff is recommending that this CIP item be postponed, allowing funds to be freed for use elsewhere and recommend that the plan be added to the 2022 CIP during the 2022 budget process.

Bobbie Walthall

From: Ruth Remmers <rremmers2005@yahoo.com>
Sent: Tuesday, July 14, 2020 9:02 AM
To: City Commission Agendas
Cc: Anthony Ware; Brandon McGuire
Subject: Sidewalk Budget and Financial Assistance

External Email. Be careful with links and attachments.

- City of Lawrence IT Helpdesk

Dear City Commission Members:

Concerning sidewalk restoration, we received a letter dated 06-29-2020 stating required repair of our hazardous sidewalk must be completed by 08-29-2020. The sidewalk discussed is on the north side of our corner lot in the Pinckney neighborhood.

When looking into financial assistance for the repair, we found that such assistance is available for sidewalk owners only in phased areas who apply for assistance by a particular date and as long as funds are available. However, no financial assistance is available to us in our situation, because we are not located in the part of the city indicated in the current phase, and we would not know to apply. If we had been part of a phased approach, we could have been eligible for 100% assistance for sidewalk repair if our income were less than 80% of the local median income, which it is. We could also have been eligible for 50% financial assistance because our property has multiple sidewalks. We could have qualified for both types of financial assistance. But for our situation, there are no financial assistance options. This is unfair and a hardship.

In your process of budgeting for the coming year, you must include financial assistance options for those who are required to repair hazardous sidewalks but are not located in the current phase of the city's attention. An application for assistance should be possible at the time when the notice is received that the sidewalk must be repaired. We have the following ideas for financial assistance:

1. Provide the opportunity to apply for financial assistance options similar to those currently available. The home owner would pay for the repair up front, but if the home owner qualifies and the funds become available, the home owner would be repaid.
2. Provide emergency funding which the home owner would repay in monthly installments to the city.
3. Provide emergency funding which would be repaid to the city when the home is sold.

We wish that you could make financial assistance available to us now. But we ask you to remedy this situation for other home owners for the future who are told they must repair a sidewalk within a short time frame, specifically by making financial options available to those home owners who have multiple sidewalks or to those whose income lies below a particular threshold.

Sincerely yours,

Ruth H. Remmers
Anthony D. Ware
501 Mississippi St.
Lawrence, KS 66044
785-843-2455 home
785-218-4267 cell
rremmers2005@yahoo.com
awarerep@yahoo.com



Healthy Built Environment Work Group

July 13, 2020

Lawrence City Commission
Lawrence City Hall
6 East 6th St.
Lawrence KS 66044

Re: 2021 Budget and Capital Improvement Plan

Dear Mayor Ananda and members of the Commission:

On behalf of LiveWell Douglas County's Healthy Built Environment Work Group, I am writing to express our appreciation and support for pedestrian and bicycling projects in the City Manager's proposed budget and 2021-2025 Capital Improvement Plan. LiveWell Douglas County is a coalition dedicated to building communities that support the health and well-being of all. A guiding force for the coalition's work is the 2018-2023 Community Health Plan, particularly in relation to the objectives in the plan related to food security and a healthy built environment. The built environment aspects of the plan encourage municipalities in Douglas County to implement local pedestrian, bicycling and other "active transportation"-related plans as mechanisms to support healthy, active lifestyles. There are many aspects of the City Manager's proposed budget that would greatly further implementation of the pedestrian and bike plans that are recognized by the City of Lawrence. Specific projects that we support and urge you to include in the final City of Lawrence 2021 budget and 2021-2025 Capital Improvement Plan (CIP) are:

- 1) LPRD funding for layout/design and construction of the Lawrence Loop from Peterson Road to Michigan. The city has already received a KDOT grant of more than \$1 million for this project, and city funding will provide the matching funds that are required to pull-down KDOT funding for this critical project. We all recognize that the Lawrence Loop will ultimately circle the city and serve as a connector to almost all other major bike and pedestrian corridors;
- 2) Ongoing funding of the sidewalk improvement program, including funding to help cover costs of sidewalk replacement for low-income residents and fund city-owned sidewalk replacement. We urge continued funding of this program so that we continue improving a long-neglected and poorly-maintained sidewalk network;
- 3) Sidewalk/bicycle/pedestrian projects, which are generally vetted and approved through the Multimodal Transportation Commission. These projects help fill critical gaps in the bikeway and pedestrian networks that are critical to ensuring connectivity of what are currently fragmented networks;
- 4) Green pavement markings applied to locations where 8-10' Shared Use Paths cross major streets or commercial driveways. It is critical the city do more to develop a truly connected bikeway network, and this is a cost-effective way to improve safety and better denote the city's key bikeway corridors;

- 5) Development of bike/ped infrastructure as part of the reconstruction of Naismith Drive from 23rd Street to 19th Street. Plans are already in place to build a sidewalk on the east side of 19th, but we think this stretch of roadway is an absolutely critical segment of the bikeway network, and would like to see construction of some type of protected bikeway (like the cycle track noted in the budget document) happen;
- 6) Ongoing ADA improvements on the sidewalk network. Existing sidewalks are very difficult for people using assistive devices for mobility, and ongoing improvements in accessibility are critical;
- 7) Purchase of 900 E. 11th St. which would allow an expansion of Hobbs Park and make possible a more gradual incline of the Loop than is possible without acquisition of that property (this is unfunded in the City Manager's budget). Wherever possible it is ideal to maintain slopes on the Loop that can be used by all users, including those using assistive devices for mobility. Acquisition of this land would allow trail users in this area to bypass the relatively steep slope of 11th Street that is the current alignment.

Thank you for your ongoing support of efforts to make walking and bicycling (and other modes of active transport, including use of assistive mobility devices) safe, effective alternatives to the use of the personal automobile for transportation and recreational purposes in our community. As our city continues to grow, ensuring adequate infrastructure for active modes of transportation will be key to managing congestion (a top resident priority), reducing greenhouse emissions (a top strategic priority), promoting and facilitating healthy life styles, and ultimately improving health outcomes of city residents which, in turn, should help reduce demands on health and social service safety net programs.

Sincerely,



Chris Tilden
Chair, HBE Work Group

Lawrence City Commission
Lawrence City Hall
6 East 6th St.
Lawrence KS 66044

14 July 2020

re: bicycle transportation, 2021 budget

Mayor Ananda and Commission:

We are pleased to see several bicycle transportation line items in 2021 budget. We encourage you to approve a final budget that retains them in the currently indicated yearly cycle.

Citizen Input item CI-21-0002 is an Infrastructure Sales Tax funded project for 2021 in the amount of \$382,000. The project is to install green pavement markings, like on Massachusetts St., where 8, 9, or 10 foot wide bikeways cross streets or major commercial driveways. There are about 151 such conflict points. The greatest incidence of collision for cyclists results from motor vehicles turning into them. Green pavement is recognized as an ever-present alert to motorists that cyclists could be present. It also provides cyclists with clear guidance where to safely cross an intersection.

Citizen Input item CI-22-0001, and CI-23-0001 is a G.O bond funded project for 2022-23 in the amount of \$810,000. The project is to partially reconstruct Naismith St. from 19th to 23rd St., by widening into the median 4 feet on each side, add a 10 foot wide bicycle track along the east side, upgrade the 4 foot sidewalk to 5 feet on the west side, and construct bus turnouts at 21st St. Please note, there is \$326,185 available from an awarded Transit Grant at a 10% local match, which is pending for a sidewalk configuration on the east side of Naismith. The funds could just as easily be used for a bicycle track instead of a sidewalk. (For context, also reference project MS-23-0038 and MS-24-0038 for Naismith in the amount of \$4,300,000).

Citizen Input item CI-21-0001 is for the extension of the Burroughs Creek Trail from 11th St. to 8th St., and the purchase of 900 E. 11th St. to expand Hobbs Park and allow for a gradual incline uphill for the trail. The Burroughs Creek Corridor Plan lists this parcel as the #1 priority for purchase. However, this budget line item is moot and unfunded, because an awarded KDOT T.A. grant is being used this September for construction of a slightly different trail alignment. Nevertheless, the Hobbs Park expansion has merit of its own.

M.S.O item MS-22-8000 (formerly C-109) is the Bike/Ped Improvements line item. If memory serves, two years ago the Commission instructed staff to separate this catch-all item into each of the respective line items for clearer transparency and easier comparisons. We are requesting that this protocol be adopted.

Thank you,
Michael Almon

Bobbie Walthall

From: Porter Arneill
Sent: Monday, July 13, 2020 1:46 PM
To: Sherri Riedemann; Bobbie Walthall
Subject: FW: Budget and merit pool funding

FYI

From: Chad Ousdahl <cousdahl@lawrenceks.org>
Sent: Monday, July 13, 2020 1:35 PM
To: Porter Arneill <parneill@lawrenceks.org>
Subject: Budget and merit pool funding

I would like to comment during the budget discussion to ask no bag that you please find our mirror pool this year. And if the city can't afford raises for the unrepresented employees then the city should not be able to afford to pay the city managers raise to pay the salary employees raises. I would not have a problem with not getting a raise if nobody got a raise but when it suggests the unrepresented employees it's rather bothersome

Bobbie Walthall

From: daisy mae <daisymaegibson48@gmail.com>
Sent: Monday, July 13, 2020 11:40 AM
To: Craig Owens; City Commission Agendas; Jeff Crick; phil@pcollison.com; ELNA Board
Subject: East Law Neighborhood Plan & Craig's Budget Presentation

External Email. Be careful with links and attachments.
- City of Lawrence IT Helpdesk

Dear City Commissioners,

The East Lawrence Neighborhood Association yet again requests that you include in the 2021 budget, planning staff time or a consultant's fee to help East Lawrence update our Neighborhood Plan.

We were told by the former Planning Director that we would be next in line when the Oread Neighborhood finished theirs.

We know from long experience that if we do it ourselves it will not be adopted by the City as policy. As you know, Neighborhood Plans adopted as policy must be included in any Design Review, etc that affects our neighborhood. East Lawrence has been & is (despite the pandemic) experiencing development pressure that affects housing stock, the culture of the neighborhood, safety & livability. I know you are already quite aware of this.

Remember that the Historic Resources Commission, concerned about East Law, took the bold step of writing to the City Commission asking for this on our behalf. They pondered this carefully for several meetings because they were going over the head of our former Planning Director.

This is a small ask from our budget & it only requires your direction to our new Planning Director. Please do not ignore us for yet another year.

Respectfully, Kt Walsh, on behalf of ELNA

Bobbie Walthall

From: scajj <scajj@sbcglobal.net>
Sent: Sunday, July 12, 2020 5:35 AM
To: City Commission Agendas
Subject: FW: Re: JULY 14: POLICE BUDGET IS CONSENT ITEM?

External Email. Be careful with links and attachments.

- City of Lawrence IT Helpdesk

From: "steven c. watts" <scajj@sbcglobal.net>
Date: 7/11/20 9:51 PM (GMT-06:00)
To: ccagenda@lawrenceks.org
Subject: Re: JULY 14: POLICE BUDGET IS CONSENT ITEM?

I did locate some of the data found here

https://assets.lawrenceks.org/agendas/cc/2019/03-19-19/FI_priority_based_budgeting_program_score_summary.pdf

on page 11 and 12:

Police 911 Communications Emergency Dispatch 836,000
Police Animal Control 581,642
Police Calls For Service 8,788,018
Police Case Reports 283,104
Police Computer Forensic Crime Lab 357,002
Police Crime Analysis 166,628
Police Crime Scene Processing 121,416
Police Crisis Response Teams 255,847
Police Evidence and Property Management 334,368
Police Facility Management 202,812
Police Juvenile Investigations 366,575
Police K9 Team 286,075
Police Major Crimes Investigations 2,326,022
Police Mental Health Support 604,838
Police Narcotics Investigations 636,587
Police Preventative Patrol 494,438
Police Professional Development and Training 1,908,249
Police Professional Standards 202,973
Police Quartermaster Program 14,476
Police Records Management and Retention 382,983
Police Recruit Hiring & Training 216,774
Police School Resource Officers SRO 458,331
Police Special event management (permitting, managing, providing services) 919,954
Police Teleserve 134,190
Police Traffic Crash Investigations 96,205

Almost \$2,000,000.00 for "training" with the idea of a \$5,000,000.00 training center for a small town police department?

Lawrence staff need to be trained with the other staff from town's across Kansas for starters.

Now is the time to start the restructuring of this department.

Steven C. Watts
Lawrence, Kansas

On Friday, July 10, 2020, 07:09:48 AM CDT, steven c. watts <scajj@sbcglobal.net> wrote:

Where are the individual line items for each and every town department?

The agenda for the impending meeting deals with proposed budget matters. I found police budget data when I first reviewed the material; made some notes; etc., but am no longer able to locate them in what's on line at present. They've been removed or I just can't find them. You tell me.

Here are some areas where a town like Lawrence, Kansas is gearing up for an attack by the enemy as suggested by the town police department

crisis response teams \$255,847

K9 Team \$286,075

Narcotics Investigations \$636,587

Professional development and training \$1,908,249

Professional standards \$202,973

SRO- \$458,331

Why is a small town spending all this money on what amounts to just another out of control organized group?

Please place me on the share information for public comment remotely list relative to H. 1 on the JULY 14 Agenda.

Steven C. Watts