



Agenda Item Report

City Commission - Aug 11 2020

| Department | Staff Contact |
|------------|---------------------------|
| Finance | Jeremy Willmoth, Director |

Recommendations

Conduct a public hearing for the 2021 City of Lawrence, Kansas budget and consider adopting on first reading, Ordinance No. 9799, approving and appropriating the 2021 City of Lawrence Operating and 2021-2025 Capital Improvement Budget, Vehicle and Equipment Replacement Plan, and Maintenance Plan.

Executive Summary

Background

Pursuant to action taken by the City Commission at its July 28, 2020 meeting, notice of public hearing to be conducted on August 11, 2020, was published on July 31, 2020, in the Lawrence Journal-World. The purpose of the public hearing is to receive and respond to questions related to the 2021 recommended budget.

The notice of public hearing and budget summary established the maximum expenditure limits of the 2021 budget. After the public hearing, the City Commission can lower, but cannot raise, the maximum expenditure level without going through the notice process again.

State Budget Forms

The City's total budget includes 35 distinct funds; however, only 21 funds are included in the certified budget as required by State Statute. The remaining 14 funds are reported in the budget document for transparency.

The total operating and capital expenditures for the 21 certified funds is \$220,828,000. In addition to including operating and capital expenditures, fund balances of \$87,806,343 are also included for a total expenditure authority of \$308,634,343. It should be noted that much of the budgeted fund balance is restricted for specific purposes.

The reconciliation chart outlines which funds are included in the certified budget and which funds are only reported in the budget document. This chart also outlines the fund balance for each fund.

It should be noted that the 2021 budget includes increases in utility rates (water, sewer, stormwater, solid waste). These rates have yet to be approved by the City Commission. If these rates are not approved at the recommended level, there will be an impact on how services are currently being provided and/or planned improvements. This may include a reduction in the level of service, the elimination of current programs, or other necessitated service impacts.

Additional Information

Several pieces of additional information have been included as part of the agenda packet. Updated versions of the Capital Improvement Plan, Vehicle & Equipment Replacement Plan, and Maintenance plan have been included. Additionally, a memorandum outlining the transfers by fund, additional information regarding internal service funds, and summary of fund changes related to Parks & Recreation has been included.

Next Steps

The second reading of the budget ordinance will be on the August 18, 2020, City Commission meeting. The budget will then be filed with the City Clerk by August 25, 2020. Later in 2020, a debt authorization resolution will be brought forward along with the proposed rate ordinance increases.

Strategic Plan Critical Success Factor

Effective Governance/Professional Administration
Safe, Healthy, and Welcoming Neighborhoods
Innovative Infrastructure and Asset Management
Core Services
Sound Fiscal Stewardship
Collaborative Solutions
Economic Growth and Security

Fiscal Impact

The total 2021 budget is \$308,634,343 as outlined in the Certificate of the 2021 budget.

Action Requested

Conduct public hearing. Adopt on first reading Ordinance No. 9799.

Previous Agenda Reports:

[July 28, 2020](#): Establish Maximum Expenditure Authority
[July 14, 2020](#): City Manager's Recommended Budget Presentation
[June 9, 2020](#): Capital Improvement Plan, Vehicle and Equipment Replacement Plan, and Maintenance Plan Presentation
[May 12, 2020](#): FY2020 Revenue Update
[May 5, 2020](#): Capital Improvement Plan Prioritization Guidelines

Attachments

[Ordinance No. 9799](#)
[Certificate](#)
[Reconciliation between Certificate and Fund Summaries](#)
[Fund Summaries](#)
[Capital Improvement Plan by Department](#)

[Vehicle and Equipment Replacement Plan by Department](#)
[Maintenance by Department](#)
[Summary of Transfers](#)
[Summary of Internal Service Changes](#)
[Summary of Fund Changes for Parks & Recreation](#)
[Communications - Added 08/10/20](#)
[Presentation - Added 08/11/20](#)

ORDINANCE NO. 9799

**AN ORDINANCE OF THE CITY OF LAWRENCE, KANSAS,
APPROVING, ADOPTING, AND APPROPRIATING, BY FUND,
THE BUDGET OF THE CITY OF LAWRENCE, KANSAS, FOR
THE CALENDAR YEAR COMMENCING JANUARY 1, 2021.**

WHEREAS, the Governing Body of the City of Lawrence, Kansas, timely met and made, in writing, on forms furnished by the Kansas Director of Accounts and Reports, a proposed budget, for the calendar year commencing January 1, 2021, setting forth all data, information, and items required by K.S.A. 79-2927, as amended;

WHEREAS, the Governing Body caused to be published, on the 31st day of July, 2020, in accordance with K.S.A. 79-2929, as amended, in the Lawrence Journal-World, a daily newspaper of general circulation within Douglas County, Kansas, notice of a public hearing to be conducted on August 11, 2020, at 5:45 o'clock p.m., or as soon thereafter as the matter could be heard, in a virtual meeting format pursuant to Resolution No. 7333, and for persons without access to technology, at the City Commission Chambers, City Hall, 6 East 6th Street, Lawrence, Kansas, for the purpose of answering questions and hearing objections of taxpayers relating to the proposed 2021 City Budget and for the purpose of considering amendments to such proposed budget; and

WHEREAS, such public hearing was held at the time and place designated for the purposes stated, all as provided in the published notice of said hearing.

NOW, THEREFORE, BE IT ORDAINED BY THE GOVERNING BODY OF THE CITY OF LAWRENCE, KANSAS:

SECTION 1. The above-stated recitals are incorporated herein by reference and are made a part of this ordinance as if set forth in full.

SECTION 2. The proposed 2021 City Budget and financial statement, as shown on standard budget forms furnished by the Kansas Director of Accounts and Reports, is approved and adopted as the maximum expenditures for the various funds of the City for the calendar year commencing January 1, 2021.

SECTION 3. The Governing Body certifies that the amounts shown to be raised by *ad valorem* property tax levies are within statutory or duly adopted charter ordinance limitations.

SECTION 4. The following is a summary of the 2021 City Budget:

| FUND | Budget Year for 2021 | | |
|-----------------|--------------------------------------|----------------------------------|------------------------|
| | Budget Authority for Expenditures | Amount of 2020 Ad Valorem Tax | Estimate Tax Rate * |
| General | 115,907,096 | 22,695,000 | 19.952 |
| Debt Service | 28,148,700 | 10,603,063 | 9.322 |
| Library | 4,978,547 | 4,601,220 | 4.045 |
| Special Highway | 4,240,000 | | |

| | | | |
|-----------------------|---------------|------------|--------|
| Guest Tax | 2,072,000 | | |
| Transit | 20,386,000 | | |
| Recreation | 0 | | |
| Special Alcohol | 1,051,000 | | |
| Special Recreation | 1,135,000 | | |
| TDD/TIF/NRA Funds | 3,234,000 | | |
| City Parks Memorial | 101,000 | | |
| Farmland Remediation | 1,189,000 | | |
| Cemetery Perpetual | 6,000 | | |
| Cemetery Mausoleum | 0 | | |
| Housing Trust | 1,936,000 | | |
| Law Enforcement Trust | 126,000 | | |
| Water and Wastewater | 88,018,000 | | |
| Solid Waste | 23,848,000 | | |
| Public Parking | 1,927,000 | | |
| Storm Water | 10,331,000 | | |
| Golf Course | 0 | | |
| Totals | 308,634,343 | 37,899,283 | 33.319 |
| Assessed Valuation | 1,137,478,625 | | |

*Tax rates are expressed in mills

SECTION 5. The Governing Body hereby determines and provides that, for the 2021 City budget, it shall be necessary to appropriate and budget property tax revenues in an amount that exceeds the revenues budgeted and expended in 2020. The 2021 City Budget shall provide for property tax revenues in an amount that exceeds the year 2020 property tax revenues.

SECTION 6. The City Clerk is directed to file the 2021 City budget with the County Clerk of Douglas County, Kansas, as provided by law.

PASSED by the Governing Body of the City of Lawrence, Kansas, this 18 day of August, 2020.

APPROVED:

Jennifer Ananda, J.D., M.S.W.
Mayor

ATTEST:

Sherri Riedemann
City Clerk

APPROVED AS TO FORM:

Toni R. Wheeler
City Attorney

NOTICE TO PUBLISHER

Publish once and return one Proof of Publication to the City Clerk and one to the City Attorney.

To the Clerk of Douglas, State of Kansas
We, the undersigned, officers of

Lawrence

| | |
|--|-------------------------|
| Tax Lid Limit (from Computation Tab) | 38,087,673 |
| Does the City need to hold an election? | NO |
| <u>Assisted by:</u> | |
| | |
| <u>Address:</u> | |
| | |
| <u>Email:</u> | |
| | |
| Attest: _____, 2020 | |
| | |
| _____ County Clerk | _____ Governing Body |

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| Fund | Operating Expenditures | Plus: Fund Balance | 2021 State Budget Form |
|------------------------------------|-----------------------------------|-------------------------------|-----------------------------------|
| State Budgeted Funds | | | |
| General | \$ 95,200,000 | \$ 20,707,096 | \$ 115,907,096 |
| Debt Service | 13,475,000 | 14,673,700 | 28,148,700 |
| Library | 4,978,000 | 547 | 4,978,547 |
| Special Highway | 3,914,000 | 326,000 | 4,240,000 |
| Guest Tax | 1,915,000 | 157,000 | 2,072,000 |
| Transit | 9,244,000 | 11,142,000 | 20,386,000 |
| Recreation | - | - | - |
| Special Alcohol | 970,000 | 81,000 | 1,051,000 |
| Special Recreation | 1,050,000 | 85,000 | 1,135,000 |
| TDD/TIF/NRA Funds | 2,646,000 | 588,000 | 3,234,000 |
| City Parks Memorial | 16,000 | 85,000 | 101,000 |
| Farmland Remediation | 1,155,000 | 34,000 | 1,189,000 |
| Cemetery Perpetual | 6,000 | - | 6,000 |
| Housing Trust | 1,236,000 | 700,000 | 1,936,000 |
| Law Enforcement Trust | 51,000 | 75,000 | 126,000 |
| Water and Wastewater | 54,879,000 | 33,139,000 | 88,018,000 |
| Solid Waste | 21,936,000 | 1,912,000 | 23,848,000 |
| Public Parking | 1,790,000 | 137,000 | 1,927,000 |
| Storm Water | 6,367,000 | 3,964,000 | 10,331,000 |
| Golf Course | - | - | - |
| Total State Budgeted | 220,828,000 | 87,806,343 | 308,634,343 |
| Other City Budgeted Funds | | | |
| Airport Improvement | 593,000 | 185,000 | 778,000 |
| Capital Improvement | 12,344,000 | 259,000 | 12,603,000 |
| Equipment Reserve | 10,253,000 | 28,000 | 10,281,000 |
| Capital Projects Fund | 35,427,000 | 23,721,000 | 59,148,000 |
| Administrative Services | 15,532,000 | - | 15,532,000 |
| Risk Management Fund | 2,861,000 | 11,000 | 2,872,000 |
| Central Maintenance | - | - | - |
| Misc. Federal Agency Grants | 10,941,000 | 622,000 | 11,563,000 |
| Wee Folks Scholarship | 36,000 | 55,000 | 91,000 |
| Fair Housing Grant | 22,000 | 137,000 | 159,000 |
| Community Development | 1,050,000 | (535,000) | 515,000 |
| Home Program | 499,000 | (370,000) | 129,000 |
| Transportation Planning | 292,000 | 40,000 | 332,000 |
| Water & Wastewater Construction | 4,067,000 | 1,123,000 | 5,190,000 |
| Total Other City Budget | 93,917,000 | 25,276,000 | 119,193,000 |
| Grand Total City Budget | \$ 314,745,000 | \$ 113,082,343 | \$ 427,827,343 |

General Fund (001)

| | 2019 | 2020 Adopted | 2020 Revised | 2021 |
|----------------------------------|----------------------|----------------------|----------------------|----------------------|
| | Unaudited | Budget | Budget | Recommended |
| Revenues | | | | Budget |
| Property | \$ 22,401,008 | \$ 23,988,000 | \$ 23,565,000 | \$ 24,345,000 |
| Sales Tax | 30,298,217 | 30,443,000 | 25,752,000 | 28,922,000 |
| Franchise Fees | 7,415,462 | 7,999,000 | 7,585,000 | 7,751,000 |
| Special Assessments | 9,208 | 8,000 | 2,000 | 5,000 |
| Federal Grants | 59,266 | - | - | - |
| State Shared Revenues | 1,297,093 | 901,000 | 901,000 | 919,000 |
| Douglas County Billed Charges | 6,853,573 | 7,431,000 | 7,431,000 | 7,815,000 |
| Charges for services | 753,725 | 878,000 | 792,000 | 5,167,000 |
| Interest | 628,280 | 192,000 | 350,000 | 250,000 |
| Building Rental | 1,200 | 20,000 | 1,000 | 345,000 |
| Lease Of Property | 67,237 | 40,000 | 55,000 | 197,000 |
| Sale Of Assets | 172,628 | 50,000 | 150,000 | 150,000 |
| Miscellaneous | 506,820 | 317,000 | 334,000 | 271,000 |
| Licenses and permits | 1,586,264 | 2,138,000 | 1,571,000 | 1,446,000 |
| Fines, forfeitures and penalties | 1,842,364 | 2,000,000 | 1,460,000 | 1,400,000 |
| Operating Transfers | 3,667,474 | 4,770,000 | 3,805,000 | 17,518,000 |
| Total | 77,559,819 | 81,175,000 | 73,754,000 | 96,501,000 |
| Expenditures | | | | |
| Personal Services | 50,695,788 | 53,942,000 | 52,990,000 | 55,761,000 |
| Internal Services | 374,007 | - | 3,334,000 | 8,395,000 |
| Contractual Services | 13,345,989 | 16,712,000 | 12,633,000 | 14,888,000 |
| Commodities | 4,240,238 | 6,020,000 | 5,642,000 | 9,917,000 |
| Capital Outlay | 562,897 | 1,218,000 | 1,202,000 | 3,343,000 |
| Other | 2,347 | 25,000 | - | - |
| Transfers | 6,793,553 | 4,226,000 | 5,088,000 | 2,896,000 |
| Total | 76,014,819 | 82,143,000 | 80,889,000 | 95,200,000 |
| Revenue over/(under) Expenditure | 1,545,000 | (968,000) | (7,135,000) | 1,301,000 |
| Beginning Balance | 24,996,096 | 20,883,579 | 26,541,096 | 19,406,096 |
| <i>Less: Reserve by Policy</i> | <i>19,479,250</i> | <i>19,738,863</i> | <i>19,406,096</i> | <i>20,707,096</i> |
| Available for Use | 7,061,846 | 176,717 | - | - |
| Total Fund Balance | \$ 26,541,096 | \$ 19,915,580 | \$ 19,406,096 | \$ 20,707,096 |

Airport Fund (201)

| | 2019 | Unaudited | 2020 Adopted Budget | 2020 Revised Budget | 2021 Recommended Budget |
|-------------------------------------|-------------|------------------|--------------------------------|--------------------------------|--|
| Revenues | | | | | |
| Charges for services | \$ | 16,937 | \$ - | \$ - | \$ - |
| Interest | | 6,736 | 1,000 | 10,000 | 7,000 |
| Building Rentals | | 172,618 | 140,000 | 146,000 | 146,000 |
| Operating Transfers | | - | 165,000 | 165,000 | 252,000 |
| Total | | 196,291 | 306,000 | 321,000 | 405,000 |
| Expenditures | | | | | |
| Personal Services | | 1,436 | 77,000 | 77,000 | 84,000 |
| Internal Services | | - | - | - | 7,000 |
| Contractual Services | | 261 | 76,000 | 75,000 | 197,000 |
| Commodities | | 29 | 14,000 | 15,000 | 20,000 |
| Capital Outlay | | - | - | - | - |
| Transfers | | 200,000 | 200,000 | - | 285,000 |
| Total | | 201,726 | 367,000 | 167,000 | 593,000 |
| Revenue over/(under) Expenditure | | (5,435) | (61,000) | 154,000 | (188,000) |
| Beginning Balance | | 225,434 | 162,425 | 219,999 | 373,999 |
| Ending Fund Balance | \$ | 219,999 | \$ 101,425 | \$ 373,999 | \$ 185,999 |

Capital Improvement Reserve Fund (202)

| | 2019 | 2020 Adopted | 2020 Revised | 2021 |
|----------------------|-------------------|---------------------|---------------------|---------------------------|
| | Unaudited | Budget | Budget | Recommended Budget |
| Revenues | | | | |
| Taxes | \$ 5,093,998 | \$ 5,128,000 | \$ 4,330,000 | \$ 5,347,000 |
| Intergovernmental | 2,082,484 | 3,953,000 | 3,953,000 | - |
| Interest | 251,638 | 85,000 | 220,000 | 20,000 |
| Miscellaneous | 766,303 | - | - | - |
| Operating Transfers | 2,360,000 | 300,000 | - | - |
| Total | 10,554,423 | 9,466,000 | 8,503,000 | 5,367,000 |
| Expenditures | | | | |
| Contractual Services | 1,203,963 | 6,203,000 | 6,203,000 | 9,000 |
| Capital Outlay | 8,288,837 | 4,715,000 | 4,715,000 | - |
| Debt Service | 50,624 | - | - | - |
| Transfer Out | 259,782 | - | - | 12,335,000 |
| Total | 9,803,206 | 10,918,000 | 10,918,000 | 12,344,000 |
| Revenue over/(under) | | | | |
| Expenditure | 751,217 | (1,452,000) | (2,415,000) | (6,977,000) |
| Beginning Balance | 8,900,555 | 11,140,552 | 9,651,772 | 7,236,772 |
| Ending Fund Balance | \$ 9,651,772 | \$ 9,688,552 | \$ 7,236,772 | \$ 259,772 |

Note: The Capital Sales Tax will be recorded in the Capital Improvement Plan Fund beginning in 2021.

Equipment Reserve Fund (205)

| | 2019 | 2020 Adopted | 2020 Revised | 2021 |
|----------------------------------|------------------|---------------------|---------------------|---------------------------|
| | Unaudited | Budget | Budget | Recommended Budget |
| Revenues | | | | |
| Taxes | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ - |
| Interest | 53,231 | 25,000 | 75,000 | 75,000 |
| Intergovernmental | - | - | - | - |
| Reimbursement | 24,734 | - | - | - |
| Fines, forfeitures and penalties | 55,244 | 65,000 | 65,000 | 65,000 |
| Operating Transfers | 1,309,000 | 200,000 | 460,000 | 10,113,000 |
| Total | 1,942,209 | 790,000 | 1,100,000 | 10,253,000 |
| Expenditures | | | | |
| Contractual Services | 100,355 | - | 17,000 | 2,000 |
| Commodities | 284,370 | 8,000 | 138,000 | 500,000 |
| Capital Outlay | 329,044 | 2,618,000 | 2,076,000 | 9,751,000 |
| Total | 713,769 | 2,626,000 | 2,231,000 | 10,253,000 |
| Revenue over/(under) Expenditure | 1,228,440 | (1,836,000) | (1,131,000) | - |
| Beginning Balance | 1,632,130 | 1,838,130 | 2,860,570 | 1,729,570 |
| Reserve for Municipal Cour | 1,570,688 | | 1,635,688 | 1,700,688 |
| Available Fund Balance | \$ 1,289,882 | \$ 2,130 | \$ 93,882 | \$ 28,882 |

Guest Tax (206)

| | 2019 | 2020 Adopted | 2020 Revised | 2021 |
|----------------------|------------------|---------------------|---------------------|--------------------|
| | Unaudited | Budget | Budget | Recommended |
| Revenues | | | | Budget |
| Guest Tax | \$ 1,766,738 | \$ 1,812,000 | \$ 850,000 | \$ 1,600,000 |
| Interest | 9,178 | 2,000 | 6,000 | 2,000 |
| Reimbursements | - | - | - | - |
| Total | 1,775,916 | 1,814,000 | 856,000 | 1,602,000 |
| Expenditures | | | | |
| Personal Services | 230,493 | 284,000 | 279,000 | 32,000 |
| Internal Services | 6,000 | | 50,000 | 136,000 |
| Contractual Services | 1,555,488 | 1,396,000 | 698,000 | 1,343,000 |
| Commodities | 29,902 | 30,000 | 30,000 | 27,000 |
| Capital Outlay | 17,097 | - | - | - |
| Debt Service | - | - | - | - |
| Transfers | 210,000 | 210,000 | - | 377,000 |
| Total | 2,048,980 | 1,920,000 | 1,057,000 | 1,915,000 |
| Revenue over/(under) | | | | |
| Expenditure | (273,064) | (106,000) | (201,000) | (313,000) |
| Beginning Balance | 944,685 | 566,688 | 671,621 | 470,621 |
| Ending Fund Balance | \$ 671,621 | \$ 460,688 | \$ 470,621 | \$ 157,621 |

Library Fund (209)

| | 2019 | 2020 Adopted | 2020 Revised | 2021 |
|----------------------|------------------|---------------------|---------------------|--------------------|
| | Unaudited | Budget | Budget | Recommended |
| Revenues | | | | Budget |
| Property Taxes | \$ 4,530,646 | \$ 4,782,000 | \$ 4,782,000 | \$ 4,903,000 |
| Interest | - | - | - | - |
| Total | 4,530,646 | 4,782,000 | 4,782,000 | 4,903,000 |
| Expenditures | | | | |
| Contractual Services | 4,541,593 | \$ 4,782,000 | \$ 4,782,000 | 4,978,000 |
| Total | 4,541,593 | 4,782,000 | 4,782,000 | 4,978,000 |
| Revenue over/(under) | | | | |
| Expenditure | (10,947) | - | - | (75,000) |
| Beginning Balance | 86,494 | 5,494 | 75,547 | 75,547 |
| Ending Fund Balance | \$ 75,547 | \$ 5,494 | \$ 75,547 | \$ 547 |

Transportation Fund (210)

| | 2019 | 2020 Adopted | 2020 Revised | 2021 |
|----------------------|------------------|---------------------|---------------------|---------------------------|
| | Unaudited | Budget | Budget | Recommended Budget |
| Revenues | | | | |
| Sales Tax | \$ 3,939,784 | \$ 4,482,000 | \$ 3,349,000 | \$ 4,258,000 |
| Charges for services | 439,940 | 481,000 | 355,000 | 400,000 |
| Interest | 382,494 | 42,000 | 300,000 | 300,000 |
| Miscellaneous | 6,361 | - | - | - |
| Total | 4,768,579 | 5,005,000 | 4,004,000 | 4,958,000 |
| Expenditures | | | | |
| Personal Services | 154,868 | 140,000 | 101,000 | 92,000 |
| Internal Services | 691 | - | 105,000 | 202,000 |
| Contractual Services | 3,295,353 | 4,145,000 | 4,092,000 | 2,411,000 |
| Commodities | 734,133 | 802,000 | 785,000 | 800,000 |
| Capital Outlay | - | 4,150,000 | 30,000 | 1,000 |
| Transfers | - | - | - | 5,738,000 |
| Total | 4,185,045 | 9,237,000 | 5,113,000 | 9,244,000 |
| Revenue over/(under) | | | | |
| Expenditure | 583,534 | (4,232,000) | (1,109,000) | (4,286,000) |
| Beginning Balance | 15,953,730 | 14,601,256 | 16,537,264 | 15,428,264 |
| Ending Fund Balance | \$ 16,537,264 | \$ 10,369,256 | \$ 15,428,264 | \$ 11,142,264 |

Recreation Fund (211)

| | 2019 | 2020 Adopted | 2020 Revised | 2021 |
|----------------------|------------------|---------------------|---------------------|--------------------|
| | Unaudited | Budget | Budget | Recommended |
| Revenues | | | | Budget |
| Charges for services | \$ 3,328,103 | \$ 2,956,000 | \$ 1,435,000 | \$ - |
| Interest | 25,230 | 4,000 | 4,000 | - |
| Building Rental | 47,263 | 260,000 | 35,000 | - |
| Lease Of Property | - | 151,000 | - | - |
| Miscellaneous | - | - | - | - |
| Donations | 4,990 | 1,000 | 1,000 | - |
| Licenses and permits | - | - | - | - |
| Operating Transfers | 2,403,000 | 2,553,000 | 3,382,000 | - |
| Total | 5,808,586 | 5,925,000 | 4,857,000 | - |
| Expenditures | | | | |
| Personal Services | 4,287,796 | 4,569,000 | 4,214,000 | - |
| Internal Services | 31,000 | | 310,000 | |
| Contractual Services | 923,581 | 1,169,000 | 843,000 | - |
| Commodities | 351,149 | 392,000 | 377,000 | - |
| Capital | - | 90,000 | 78,000 | - |
| Transfers | 120,000 | - | - | - |
| Total | 5,713,526 | 6,220,000 | 5,822,000 | - |
| Revenue over/(under) | | | | |
| Expenditure | 95,060 | (295,000) | (965,000) | - |
| Beginning Balance | 869,940 | 491,775 | 965,000 | - |
| Ending Fund Balance | \$ 965,000 | \$ 196,775 | \$ - | \$ - |

NOTE: The Recreation Fund has been consolidated into the General Fund beginning in FY 2021

Special Alcohol (213)

| | 2019 | 2020 Adopted | 2020 Revised | 2021 |
|----------------------|------------------|---------------------|---------------------|--------------------|
| | Unaudited | Budget | Budget | Recommended |
| Revenues | | | | Budget |
| Liquor Tax | \$ 796,495 | \$ 825,000 | \$ 783,000 | \$ 818,000 |
| Interest | 2,003 | 1,000 | 2,000 | - |
| Building Rental | 22,176 | - | - | - |
| Transfer In | 124,627 | - | - | - |
| Total | 945,301 | 826,000 | 785,000 | 818,000 |
| Expenditures | | | | |
| Contractual Services | 867,223 | 826,000 | 826,000 | - |
| Transfer Out | - | - | - | 970,000 |
| Total | 867,223 | 826,000 | 826,000 | 970,000 |
| Revenue over/(under) | | | | |
| Expenditure | 78,078 | - | (41,000) | (152,000) |
| Beginning Balance | 196,918 | 44,918 | 274,996 | 233,996 |
| Ending Fund Balance | \$ 274,996 | \$ 44,918 | \$ 233,996 | \$ 81,996 |

Special Gasoline Tax (214)

| | 2019 | 2020 Adopted | 2020 Revised | 2021 |
|----------------------|------------------|---------------------|---------------------|--------------------|
| | Unaudited | Budget | Budget | Recommended |
| Revenues | | | | Budget |
| Gasoline Tax | \$ 2,905,411 | \$ 2,888,000 | \$ 1,632,000 | \$ 2,899,000 |
| Interest | 42,803 | 9,000 | 40,000 | 40,000 |
| Sale Of Assets | 24,649 | 2,000 | - | - |
| Operating Transfer | - | - | - | - |
| Total | 2,972,863 | 2,899,000 | 1,672,000 | 2,939,000 |
| Expenditures | | | | |
| Personal Services | 1,764,883 | 2,020,000 | 1,988,000 | - |
| Internal Services | 17,000 | | 148,000 | |
| Contractual Services | 23,265 | 164,000 | 13,200 | - |
| Commodities | 432,118 | 514,000 | 725,800 | - |
| Capital Outlay | 322,399 | 484,000 | 275,000 | - |
| Transfer Out | - | - | - | 3,914,000 |
| Total | 2,559,665 | 3,182,000 | 3,150,000 | 3,914,000 |
| Revenue over/(under) | | | | |
| Expenditure | 413,198 | (283,000) | (1,478,000) | (975,000) |
| Beginning Balance | 2,366,047 | 2,208,047 | 2,779,245 | 1,301,245 |
| Ending Fund Balance | \$ 2,779,245 | \$ 1,925,047 | \$ 1,301,245 | \$ 326,245 |

Special Recreation (216)

| | 2019 | 2020 Adopted | 2020 Revised | 2021 |
|----------------------|------------------|---------------------|---------------------|--------------------|
| | Unaudited | Budget | Budget | Recommended |
| Revenues | | | | Budget |
| Liquor Tax | \$ 796,314 | \$ 825,000 | \$ 783,000 | \$ 818,000 |
| Interest | 8,360 | 3,000 | 3,000 | - |
| Reimbursements | 17,263 | - | - | - |
| Total | 821,937 | 828,000 | 786,000 | 818,000 |
| Expenditures | | | | |
| Personal Services | 24,970 | 110,000 | 110,000 | - |
| Internal Services | 2,000 | | 16,000 | |
| Contractual Services | 528,012 | 661,000 | 645,000 | - |
| Commodities | 180,079 | 112,000 | 112,000 | - |
| Capital Outlay | 132,398 | - | - | - |
| Transfer Out | - | - | - | 1,050,000 |
| Total | 867,459 | 883,000 | 883,000 | 1,050,000 |
| Revenue over/(under) | (45,522) | (55,000) | (97,000) | (232,000) |
| Beginning Balance | 459,562 | 412,290 | 414,040 | 317,040 |
| Ending Fund Balance | \$ 414,040 | \$ 357,290 | \$ 317,040 | \$ 85,040 |

Economic Development Funds

| | 2019 | 2020 Adopted | 2020 Revised | 2021 |
|----------------------|------------------|---------------------|---------------------|--------------------|
| | Unaudited | Budget | Budget | Recommended |
| Revenues | | | | Budget |
| Property | \$ 1,165,378 | \$ 1,758,000 | \$ 1,758,000 | \$ 1,841,000 |
| Sales Tax | 663,332 | 777,000 | 777,000 | 777,000 |
| Douglas County | 48,258 | 28,000 | 28,000 | 28,000 |
| Total | 1,876,968 | 2,563,000 | 2,563,000 | 2,646,000 |
| Expenditures | | | | |
| Contractual Services | 1,602,163 | 2,563,000 | 2,563,000 | 2,646,000 |
| Total | 1,602,163 | 2,563,000 | 2,563,000 | 2,646,000 |
| Revenue over/(under) | | | | |
| Expenditure | 274,805 | - | - | - |
| Beginning Balance | 314,041 | 504,905 | 588,846 | 588,846 |
| Ending Fund Balance | \$ 588,846 | \$ 504,905 | \$ 588,846 | \$ 588,846 |

Bond & Interest Fund (301)

| | 2019 | 2020 Adopted | 2020 Revised | 2021 |
|--------------------------|-------------------|---------------------|---------------------|--------------------|
| | Unaudited | Budget | Budget | Recommended |
| Revenues | | | | Budget |
| Property Taxes | \$ 10,652,722 | \$ 10,979,000 | \$ 10,935,000 | \$ 11,368,000 |
| Special Assessments | 1,599,336 | 545,000 | 1,196,000 | 1,116,000 |
| Interest | 314,734 | 69,000 | 300,000 | 300,000 |
| Miscellaneous | 450,121 | 325,000 | 6,325,000 | 325,000 |
| Operating Transfers | 883,000 | 1,368,000 | 52,000 | 1,069,000 |
| Total | 13,899,913 | 13,286,000 | 18,808,000 | 14,178,000 |
| Expenditures | | | | |
| Contractual Services | - | - | 164,000 | 164,000 |
| Interest & Other Charges | 3,778,677 | 3,994,000 | 7,534,000 | 4,555,000 |
| Principal | 8,462,000 | 8,589,000 | 9,631,000 | 8,756,000 |
| Total | 12,240,677 | 12,583,000 | 17,329,000 | 13,475,000 |
| Revenue over/(under) | | | | |
| Expenditure | 1,659,236 | 703,000 | 1,479,000 | 703,000 |
| Beginning Balance | 10,832,304 | 11,224,295 | 12,491,540 | 13,970,540 |
| Ending Fund Balance | \$ 12,491,540 | \$ 11,927,295 | \$ 13,970,540 | \$ 14,673,540 |

Capital Projects Fund (400)

| | 2019 Unaudited | 2020 Adopted Budget | 2020 Revised Budget | 2021 Recommended Budget |
|-------------------------------------|---------------------------|--------------------------------|--------------------------------|--|
| Revenues | | | | |
| Taxes | \$ - | \$ - | \$ - | \$ - |
| Intergovernmental | - | - | - | 4,900,000 |
| Interest | - | - | - | - |
| Miscellaneous | 43,523,608 | - | 8,400,000 | - |
| Bond Proceeds | - | - | - | 17,310,000 |
| Operating Transfers | - | - | - | 13,765,000 |
| Total | 43,523,608 | - | 8,400,000 | 35,975,000 |
| Expenditures | | | | |
| Capital Outlay | 13,962,709 | - | 16,645,466 | 35,427,000 |
| Transfer Out | - | - | - | - |
| Total | 13,962,709 | - | 16,645,466 | 35,427,000 |
| Revenue over/(under) Expenditure | 29,560,899 | - | (8,245,466) | 548,000 |
| Beginning Balance | 1,857,654 | - | 31,418,553 | 23,173,087 |
| Ending Fund Balance | \$ 31,418,553 | \$ - | \$ 23,173,087 | \$ 23,721,087 |

Note: Before 2021, Fund 400 was only used for Capital Bond Projects. Beginning in 2021, this fund will be used to account for all CIP projects that are not tied to the Water/Sewer Funds.

Water & Wastewater Fund (501)

| | 2019 | 2020 Adopted | 2020 Revised | 2021 Recommended |
|-------------------------|-------------------|---------------------|---------------------|-------------------------|
| | Unaudited | Budget | Budget | Budget |
| Revenues | | | | |
| Charges for services | \$ 45,243,570 | \$ 52,117,000 | \$ 44,582,000 | \$ 54,553,000 |
| Interest | 578,189 | - | 570,000 | 500,000 |
| Miscellaneous | 370,219 | - | 365,000 | 490,000 |
| Transfer In | - | - | - | 349,000 |
| Total | 46,191,978 | 52,117,000 | 45,517,000 | 55,892,000 |
| Expenditures | | | | |
| Personal Services | 10,737,423 | 11,216,000 | 11,188,000 | 12,452,000 |
| Internal Services | 120,000 | 1,060,000 | 1,410,000 | 2,773,000 |
| Contractual Services | 10,874,373 | 8,290,000 | 8,275,000 | 7,914,000 |
| Commodities | 3,426,116 | 5,342,000 | 5,321,000 | 5,477,000 |
| Capital Outlay | - | 233,000 | 283,000 | 324,000 |
| Debt Service | 6,719,723 | 19,433,000 | 16,880,000 | 19,550,000 |
| Other | 9,685,891 | 20,000 | 20,000 | 20,000 |
| Transfers | 4,454,675 | 6,860,000 | 4,279,000 | 6,369,000 |
| Total | 46,018,201 | 52,454,000 | 47,656,000 | 54,879,000 |
| Revenue over/(under) | | | | |
| Expenditure | 173,777 | (337,000) | (2,139,000) | 1,013,000 |
| Beginning Balance | 34,092,154 | 23,041,511 | 34,265,931 | 32,126,931 |
| Less: Debt Service Res. | 17,496,155 | 17,491,604 | 17,491,604 | 18,500,000 |
| Available for use | 16,769,776 | 5,212,907 | 14,635,327 | 14,639,931 |
| Total Fund Balance | \$ 34,265,931 | \$ 22,704,511 | \$ 32,126,931 | \$ 33,139,931 |

Solid Waste Fund (502)

| | 2019 | 2020 Adopted | 2020 Revised | 2021 |
|----------------------|-------------------|---------------------|---------------------|---------------------------|
| | Unaudited | Budget | Budget | Recommended Budget |
| Revenues | | | | |
| Intergovernmental | \$ 80,931 | \$ 35,000 | \$ 35,000 | \$ 35,000 |
| Charges for services | 14,197,426 | 14,299,000 | 14,359,000 | 14,725,000 |
| Interest | 263,354 | 34,000 | 250,000 | 250,000 |
| Miscellaneous | 440,274 | 202,000 | 137,000 | 202,000 |
| Operating Transfer | 1,465,000 | 334,000 | - | - |
| Total | 16,446,985 | 14,904,000 | 14,781,000 | 15,212,000 |
| Expenditures | | | | |
| Personal Services | 5,867,916 | 6,527,000 | 6,322,000 | 6,057,000 |
| Internal Services | 347,333 | - | 838,000 | 1,412,000 |
| Contractual Services | 4,247,957 | 5,157,000 | 4,571,000 | 4,786,000 |
| Commodities | 955,732 | 1,283,000 | 2,052,000 | 1,133,000 |
| Capital Outlay | - | 1,280,000 | 1,280,000 | 285,000 |
| Debt Service | 28,209 | 334,000 | 334,000 | 336,000 |
| Other | 992,461 | - | - | - |
| Transfers | 317,000 | 1,130,000 | 943,000 | 7,927,000 |
| Total | 12,756,608 | 15,711,000 | 16,340,000 | 21,936,000 |
| Revenue over/(under) | | | | |
| Expenditure | 3,690,377 | (807,000) | (1,559,000) | (6,724,000) |
| Beginning Balance | 6,505,583 | 10,539,618 | 10,195,960 | 8,636,960 |
| Ending Fund Balance | \$ 10,195,960 | \$ 9,732,618 | \$ 8,636,960 | \$ 1,912,960 |

Public Parking Fund (503)

| | 2019 | 2020 Adopted | 2020 Revised | 2021 |
|----------------------------------|------------------|---------------------|---------------------|--------------------|
| | Unaudited | Budget | Budget | Recommended |
| Revenues | | | | Budget |
| Charges for services | \$ 629,209 | \$ 1,141,000 | \$ 439,000 | \$ 863,000 |
| Interest | 18,665 | 2,000 | 15,000 | 15,000 |
| Miscellaneous | 109,232 | 100,000 | 100,000 | 100,000 |
| Licenses and permits | 130,487 | 203,000 | 130,000 | 185,000 |
| Fines, forfeitures and penalties | 572,987 | 732,000 | 282,000 | 659,000 |
| Operating Transfer | - | 46,000 | 46,000 | - |
| Total | 1,460,580 | 2,224,000 | 1,012,000 | 1,822,000 |
| Expenditures | | | | |
| Personal Services | 156,609 | 698,000 | 698,000 | 701,000 |
| Internal Services | 8,000 | - | 68,000 | 135,000 |
| Contractual Services | 191,873 | 313,000 | 248,000 | 459,000 |
| Commodities | 36,091 | 91,000 | 91,000 | 46,000 |
| Capital Outlay | - | 310,000 | 310,000 | 104,000 |
| Debt Service | - | - | - | 145,000 |
| Other | 166,152 | 20,000 | - | - |
| Transfers | - | 792,000 | 50,000 | 200,000 |
| Total | 558,725 | 2,224,000 | 1,465,000 | 1,790,000 |
| Revenue over/(under) Expenditure | 901,855 | - | (453,000) | 32,000 |
| Beginning Balance | (343,591) | 421,950 | 558,264 | 105,264 |
| Ending Fund Balance | \$ 558,264 | \$ 421,950 | \$ 105,264 | \$ 137,264 |

Central Maintenance Garage (504)

| | 2019 | 2020 Adopted | 2020 Revised | 2021 |
|----------------------|------------------|---------------------|---------------------|--------------------|
| | Unaudited | Budget | Budget | Recommended |
| Revenues | | | | Budget |
| Charges for services | \$ 4,840,941 | \$ 5,151,000 | \$ 5,151,000 | \$ - |
| Interest | 164 | - | - | - |
| Miscellaneous | 13,940 | 3,000 | 3,000 | - |
| Total | 4,855,045 | 5,154,000 | 5,154,000 | - |
| Expenditures | | | | |
| Personal Services | 1,259,437 | 1,427,000 | 1,427,000 | - |
| Contractual Services | 343,068 | 369,000 | 376,000 | - |
| Commodities | 2,186,193 | 3,116,000 | 3,134,000 | - |
| Capital Outlay | - | 25,000 | - | - |
| Other | 41,202 | - | - | - |
| Transfers | - | - | 313,000 | - |
| Total | 3,829,900 | 4,937,000 | 5,250,000 | - |
| Revenue over/(under) | | | | |
| Expenditure | 1,025,145 | 217,000 | (96,000) | - |
| Beginning Balance | (929,145) | (336,031) | 96,000 | - |
| Ending Fund Balance | \$ 96,000 | \$ (119,031) | \$ - | \$ - |

Note: Moving to Administrative Services Fund in 2021

Storm Water Fund (505)

| | 2019 | 2020 Adopted | 2020 Revised | 2021 |
|----------------------|------------------|---------------------|---------------------|--------------------|
| | Unaudited | Budget | Budget | Recommended |
| Revenues | | | | Budget |
| Charges for services | \$ 3,491,435 | \$ 3,405,000 | \$ 3,386,000 | \$ 5,383,000 |
| Interest | 133,916 | 29,000 | 125,000 | 125,000 |
| Miscellaneous | (22,061) | - | - | - |
| Total | 3,603,290 | 3,434,000 | 3,511,000 | 5,508,000 |
| Expenditures | | | | |
| Personal Services | 804,167 | 938,000 | 889,000 | 1,159,000 |
| Internal Services | 9,000 | - | 125,000 | 156,000 |
| Contractual Services | 524,207 | 329,000 | 262,000 | 661,000 |
| Commodities | 295,159 | 391,000 | 418,000 | 457,000 |
| Capital Outlay | - | 1,310,000 | 900,000 | 448,000 |
| Debt Service | - | - | - | - |
| Other | 875,327 | - | - | - |
| Transfers | 451,000 | 451,000 | 204,000 | 3,486,000 |
| Total | 2,958,860 | 3,419,000 | 2,798,000 | 6,367,000 |
| Revenue over/(under) | | | | |
| Expenditure | 644,430 | 15,000 | 713,000 | (859,000) |
| Beginning Balance | 3,465,747 | 2,985,747 | 4,110,177 | 4,823,177 |
| Ending Fund Balance | \$ 4,110,177 | \$ 3,000,747 | \$ 4,823,177 | \$ 3,964,177 |

Golf Course Fund (506)

| | 2019 | 2020 Adopted | 2020 Revised | 2021 |
|----------------------|------------------|---------------------|---------------------|---------------------------|
| | Unaudited | Budget | Budget | Recommended Budget |
| Revenues | | | | |
| Charges for services | \$ 886,661 | \$ 942,000 | \$ 590,000 | \$ - |
| Interest | 2,798 | - | - | - |
| Miscellaneous | 30,676 | 30,000 | 30,000 | - |
| Credit Card Fees | (68,060) | - | - | - |
| Operating Transfer | - | 45,000 | 685,000 | - |
| Total | 852,075 | 1,017,000 | 1,305,000 | - |
| Expenditures | | | | |
| Personal Services | 513,487 | 535,000 | 535,000 | - |
| Internal Services | 5,000 | - | 48,000 | - |
| Contractual Services | 179,600 | 237,000 | 172,000 | - |
| Commodities | 206,766 | 197,000 | 194,000 | - |
| Capital Outlay | - | - | - | - |
| Other | 34,160 | - | - | - |
| Transfers | 1,000 | 1,000 | - | - |
| Total | 940,013 | 970,000 | 949,000 | - |
| Revenue over/(under) | | | | |
| Expenditure | (87,938) | 47,000 | 356,000 | - |
| Beginning Balance | (268,062) | 160,351 | (356,000) | - |
| Ending Fund Balance | \$ (356,000) | \$ 207,351 | \$ - | \$ - |

NOTE: The Golf Fund has been consolidated into the General Fund beginning in FY 2021

Administrative Services Fund (523)

| | 2019 | 2020 Adopted | 2020 Revised | 2021 |
|----------------------|------------------|---------------------|---------------------|--------------------|
| | Unaudited | Budget | Budget | Recommended |
| Revenues | | | | Budget |
| Charges for services | \$ - | \$ 4,880,000 | \$ 4,765,000 | \$ 15,414,000 |
| Licenses and permits | - | - | - | 115,000 |
| Interest | - | - | - | - |
| Miscellaneous | - | - | - | 3,000 |
| Transfer In from CMG | - | - | - | - |
| Total | - | 4,880,000 | 4,765,000 | 15,532,000 |
| Expenditures | | | | |
| Personal Services | - | 3,215,000 | 3,211,000 | 8,066,000 |
| Internal Services | - | - | - | 73,000 |
| Contractual Services | - | 1,326,000 | 1,245,000 | 2,691,000 |
| Commodities | - | 337,000 | 275,000 | 3,757,000 |
| Capital Outlay | - | - | 34,000 | 55,000 |
| Transfers | - | - | - | 890,000 |
| Total | - | 4,878,000 | 4,765,000 | 15,532,000 |
| Revenue over/(under) | | | | |
| Expenditure | - | 2,000 | - | - |
| Beginning Balance | - | - | - | - |
| Ending Fund Balance | \$ - | \$ 2,000 | \$ - | \$ - |

Note: Risk Management was moved to Fund 524 in 2021.

Risk Management Fund (524)

| | 2019 Unaudited | 2020 Adopted Budget | 2020 Revised Budget | 2021 Recommended Budget |
|-------------------------------------|-------------------|------------------------|------------------------|-------------------------------|
| Revenues | | | | |
| Charges for services | \$ - | \$ - | \$ - | \$ 2,872,000 |
| Interest | - | - | - | - |
| Miscellaneous | - | - | - | - |
| Total | - | - | - | 2,872,000 |
| Expenditures | | | | |
| Personal Services | - | - | - | 93,000 |
| Contractual Services | - | - | - | 2,764,000 |
| Commodities | - | - | - | 4,000 |
| Transfers | - | - | - | - |
| Total | - | - | - | 2,861,000 |
| Revenue over/(under) Expenditure | - | - | - | 11,000 |
| Beginning Balance | - | - | - | - |
| Ending Fund Balance | \$ - | \$ - | \$ - | \$ 11,000 |

Note: Risk Management was moved to Fund 524 in 2021 and consolidated with the General Liability and the Worker's Compensation Reserve Funds.

Utilities Non-Bonded Construction Fund (552)

| | 2019 | 2020 Adopted | 2020 Revised | 2021 |
|----------------------|------------------|---------------------|---------------------|--------------------|
| | Unaudited | Budget | Budget | Recommended |
| Revenues | | | | Budget |
| Interest | \$ 188,083 | \$ - | \$ - | \$ 90,000 |
| Operating Transfers | 1,019,675 | 3,000,000 | 1,739,000 | 3,021,000 |
| Total | 1,207,758 | 3,000,000 | 1,739,000 | 3,111,000 |
| Expenditures | | | | |
| Contractual Services | - | - | - | 7,000 |
| Capital Outlay | 205,511 | 4,720,000 | 5,580,000 | 4,060,000 |
| Total | 205,511 | 4,720,000 | 5,580,000 | 4,067,000 |
| Revenue over/(under) | | | | |
| Expenditure | 1,002,247 | (1,720,000) | (3,841,000) | (956,000) |
| Beginning Balance | 4,918,542 | 2,594,363 | 5,920,789 | 2,079,789 |
| Ending Fund Balance | \$ 5,920,789 | \$ 874,363 | \$ 2,079,789 | \$ 1,123,789 |

Sanitation Non-Bonded Construction Fund (562)

| | 2019 Unaudited | 2020 Adopted Budget | 2020 Revised Budget | 2021 Recommended Budget |
|-------------------------------------|---------------------------|--------------------------------|--------------------------------|--|
| Revenues | | | | |
| Interest | \$ 15,422 | \$ - | \$ - | \$ - |
| Operating Transfer | 33,333 | - | - | - |
| Total | 48,755 | - | - | - |
| Expenditures | | | | |
| Transfers | 1,465,506 | - | - | - |
| Total | 1,465,506 | - | - | - |
| Revenue over/(under) Expenditure | (1,416,751) | - | - | - |
| Beginning Balance | 1,416,751 | - | - | - |
| Ending Fund Balance | \$ - | \$ - | \$ - | \$ - |

City Parks Memorial Fund (601)

| | 2019 Unaudited | 2020 Adopted Budget | 2020 Revised Budget | 2021 Recommended Budget |
|-------------------------------------|---------------------------|--------------------------------|--------------------------------|--|
| Revenues | | | | |
| Interest | \$ 1,620 | \$ - | \$ - | \$ - |
| Miscellaneous | 421 | - | - | - |
| Donations | 27,406 | 15,000 | 15,000 | 15,000 |
| Total | 29,447 | 15,000 | 15,000 | 15,000 |
| Expenditures | | | | |
| Contractual Services | 2,116 | 12,000 | 12,000 | 13,000 |
| Commodities | 5,394 | 3,000 | 3,000 | 3,000 |
| Capital Outlay | - | - | - | - |
| Total | 7,510 | 15,000 | 15,000 | 16,000 |
| Revenue over/(under) Expenditure | 21,937 | - | - | (1,000) |
| Beginning Balance | 64,099 | 64,101 | 86,036 | 86,036 |
| Ending Fund Balance | \$ 86,036 | \$ 64,101 | \$ 86,036 | \$ 85,036 |

Farmland Remediation Fund (604)

| | 2019 | 2020 Adopted | 2020 Revised | 2021 |
|----------------------|------------------|---------------------|---------------------|--------------------|
| | Unaudited | Budget | Budget | Recommended |
| Revenues | | | | Budget |
| Interest | \$ 178,997 | \$ 10,000 | \$ 30,000 | \$ 30,000 |
| Miscellaneous | - | - | - | - |
| Total | 178,997 | 10,000 | 30,000 | 30,000 |
| Expenditures | | | | |
| Personal Services | 96,682 | 60,000 | 60,000 | 1,000 |
| Contractual Services | 1,174,334 | 508,000 | 512,000 | 927,000 |
| Commodities | 4,800 | 27,000 | 27,000 | 138,000 |
| Capital Outlay | 153,991 | 875,000 | 875,000 | 89,000 |
| Transfers | - | - | - | - |
| Total | 1,429,807 | 1,470,000 | 1,474,000 | 1,155,000 |
| Revenue over/(under) | | | | |
| Expenditure | (1,250,810) | (1,460,000) | (1,444,000) | (1,125,000) |
| Beginning Balance | 3,854,151 | 3,213,028 | 2,603,341 | 1,159,341 |
| Ending Fund Balance | \$ 2,603,341 | \$ 1,753,028 | \$ 1,159,341 | \$ 34,341 |

Cemetery Perpetual Care Fund (605)

| | 2019 | 2020 Adopted | 2020 Revised | 2021 |
|----------------------|------------------|---------------------|---------------------|--------------------|
| | Unaudited | Budget | Budget | Recommended |
| Revenues | | | | Budget |
| Charges for services | \$ 3,650 | \$ 10,000 | \$ - | \$ 5,000 |
| Total | 3,650 | 10,000 | - | 5,000 |
| | | | | |
| Expenditures | | | | |
| Contractual Services | 5 | 5,000 | 2,000 | 6,000 |
| Total | 5 | 5,000 | 2,000 | 6,000 |
| | | | | |
| Revenue over/(under) | | | | |
| Expenditure | 3,645 | 5,000 | (2,000) | (1,000) |
| | | | | |
| Beginning Balance | - | - | 3,645 | 1,645 |
| | | | | |
| Ending Fund Balance | \$ 3,645 | \$ 5,000 | \$ 1,645 | \$ 645 |

Housing Trust Fund (607)

| | 2019 | 2020 Adopted | 2020 Revised | 2021 |
|----------------------|------------------|---------------------|---------------------|--------------------|
| | Unaudited | Budget | Budget | Recommended |
| Revenues | | | | Budget |
| Sales Tax | \$ 721,881 | \$ 924,000 | \$ 614,000 | \$ 878,000 |
| Interest | 16,641 | 1,000 | 15,000 | 15,000 |
| Miscellaneous | - | - | - | - |
| Operating Transfer | 350,000 | 350,000 | 350,000 | 350,000 |
| Total | 1,088,522 | 1,275,000 | 979,000 | 1,243,000 |
| Expenditures | | | | |
| Contractual Services | 225,539 | 1,275,000 | 1,376,000 | 1,236,000 |
| Total | 225,539 | 1,275,000 | 1,376,000 | 1,236,000 |
| Revenue over/(under) | | | | |
| Expenditure | 862,983 | - | (397,000) | 7,000 |
| Beginning Balance | 227,579 | 27,579 | 1,090,562 | 693,562 |
| Ending Fund Balance | \$ 1,090,562 | \$ 27,579 | \$ 693,562 | \$ 700,562 |

Misc. Federal Agency Grants (611)

| | 2019 | Unaudited | 2020 Adopted Budget | 2020 Revised Budget | 2021 Recommended Budget |
|----------------------|-------------|------------------|--------------------------------|--------------------------------|------------------------------------|
| Revenues | | | | | |
| Federal Grants | \$ | 838,281 | \$ 3,055,000 | \$ 3,058,000 | \$ 10,973,000 |
| State Grants | | 3,439,473 | 1,209,000 | 1,209,000 | - |
| Interest | | 511 | - | - | - |
| Miscellaneous | | 495,188 | - | - | - |
| Transfer In | | 259,782 | - | - | - |
| Total | | 5,033,235 | 4,264,000 | 4,267,000 | 10,973,000 |
| Expenditures | | | | | |
| Personal Services | | 172,249 | 198,000 | 237,000 | 333,000 |
| Contractual Services | | 4,146,404 | 3,306,000 | 3,411,448 | 5,626,000 |
| Commodities | | 24,869 | 25,000 | 29,750 | 26,000 |
| Capital Outlay | | 938,913 | - | - | 4,956,000 |
| Transfer | | - | - | - | - |
| Total | | 5,282,435 | 3,529,000 | 3,678,198 | 10,941,000 |
| Revenue over/(under) | | | | | |
| Expenditure | | (249,200) | 735,000 | 588,802 | 32,000 |
| Beginning Balance | | 250,992 | 178,988 | 1,792 | 590,594 |
| Ending Fund Balance | \$ | 1,792 | \$ 913,988 | \$ 590,594 | \$ 622,594 |

Wee Folks Scholarship Fund (612)

| | 2019 | 2020 Adopted | 2020 Revised | 2021 |
|----------------------|------------------|---------------------|---------------------|---------------------------|
| | Unaudited | Budget | Budget | Recommended Budget |
| Revenues | | | | |
| Interest | \$ 2,103 | \$ 1,000 | \$ 2,000 | \$ 2,000 |
| Donations | 9,637 | 33,000 | 1,000 | 1,000 |
| Total | 11,740 | 34,000 | 3,000 | 3,000 |
| Expenditures | | | | |
| Contractual Services | 33,682 | 40,000 | 40,000 | 36,000 |
| Total | 33,682 | 40,000 | 40,000 | 36,000 |
| Revenue over/(under) | | | | |
| Expenditure | (21,942) | (6,000) | (37,000) | (33,000) |
| Beginning Balance | 147,024 | 141,024 | 125,082 | 88,082 |
| Ending Fund Balance | \$ 125,082 | \$ 135,024 | \$ 88,082 | \$ 55,082 |

Fair Housing Grant (621)

| | 2019 Unaudited | 2020 Adopted Budget | 2020 Revised Budget | 2021 Recommended Budget |
|-------------------------------------|---------------------------|--------------------------------|--------------------------------|--|
| Revenues | | | | |
| Federal Grants | \$ - | \$ 32,000 | \$ - | \$ - |
| Interest | 1,522 | 2,000 | 2,000 | 2,000 |
| Miscellaneous | - | - | - | - |
| Total | 1,522 | 34,000 | 2,000 | 2,000 |
| Expenditures | | | | |
| Personal Services | 12,442 | 13,000 | 13,000 | 13,000 |
| Contractual Services | 812 | 31,000 | 31,000 | 8,000 |
| Commodities | - | 2,000 | 2,000 | 1,000 |
| Total | 13,254 | 46,000 | 46,000 | 22,000 |
| Revenue over/(under) Expenditure | (11,732) | (12,000) | (44,000) | (20,000) |
| Beginning Balance | 213,359 | 202,509 | 201,627 | 157,627 |
| Ending Fund Balance | \$ 201,627 | \$ 190,509 | \$ 157,627 | \$ 137,627 |

Community Development Fund (631)

| | 2019 Unaudited | 2020 Adopted Budget | 2020 Revised Budget | 2021 Recommended Budget |
|-------------------------------------|---------------------------|--------------------------------|--------------------------------|--|
| Revenues | | | | |
| Federal Grants | \$ 535,252 | \$ 667,000 | \$ 667,000 | \$ 760,000 |
| State Grants | - | - | - | - |
| Loan Repayments | 163,055 | 150,000 | 150,000 | 300,000 |
| Total | 698,307 | 817,000 | 817,000 | 1,060,000 |
| Expenditures | | | | |
| Personal Services | 206,428 | 220,000 | 217,000 | 221,000 |
| Contractual Services | 544,800 | 532,000 | 1,399,000 | 829,000 |
| Commodities | 886 | - | 3,000 | - |
| Total | 752,114 | 752,000 | 1,619,000 | 1,050,000 |
| Revenue over/(under) Expenditure | (53,807) | 65,000 | (802,000) | 10,000 |
| Beginning Balance | 310,522 | 382,522 | 256,715 | (545,285) |
| Ending Fund Balance | \$ 256,715 | \$ 447,522 | \$ (545,285) | \$ (535,285) |

Home Program Fund (633)

| | 2019 Unaudited | 2020 Adopted Budget | 2020 Revised Budget | 2021 Recommended Budget |
|-------------------------------------|-------------------|------------------------|------------------------|-------------------------------|
| Revenues | | | | |
| Federal Grants | \$ 428,149 | \$ 410,000 | \$ 561,000 | \$ 475,000 |
| Loan Repayments | 26,522 | 30,000 | 30,000 | 25,000 |
| Total | 454,671 | 440,000 | 591,000 | 500,000 |
| Expenditures | | | | |
| Personal Services | 36,809 | 39,000 | 39,000 | 39,000 |
| Contractual Services | 417,039 | 400,000 | 931,000 | 460,000 |
| Total | 453,848 | 439,000 | 970,000 | 499,000 |
| Revenue over/(under) Expenditure | 823 | 1,000 | (379,000) | 1,000 |
| Beginning Balance | 6,780 | 6,780 | 7,603 | (371,397) |
| Ending Fund Balance | \$ 7,603 | \$ 7,780 | \$ (371,397) | \$ (370,397) |

Transportation Planning Fund (641)

| | 2019 | 2020 Adopted | 2020 Revised | 2021 |
|----------------------|------------------|---------------------|---------------------|--------------------|
| | Unaudited | Budget | Budget | Recommended |
| Revenues | | | | Budget |
| Federal Grants | \$ 272,588 | \$ 220,000 | \$ 289,000 | \$ 304,000 |
| Total | 272,588 | 220,000 | 289,000 | 304,000 |
| Expenditures | | | | |
| Personal Services | 151,591 | 151,000 | 180,000 | 142,000 |
| Contractual Services | 39,392 | 51,000 | 40,000 | 137,000 |
| Commodities | 10,261 | - | 11,000 | 13,000 |
| Capital Outlay | 79,994 | - | - | - |
| Total | 281,238 | 202,000 | 231,000 | 292,000 |
| Revenue over/(under) | | | | |
| Expenditure | (8,650) | 18,000 | 58,000 | 12,000 |
| Beginning Balance | (21,213) | (21,213) | (29,863) | 28,137 |
| Ending Fund Balance | \$ (29,863) | \$ (3,213) | \$ 28,137 | \$ 40,137 |

Law Enforcement Trust Fund (652)

| | 2019 Unaudited | 2020 Adopted Budget | 2020 Revised Budget | 2021 Recommended Budget |
|-------------------------------------|---------------------------|--------------------------------|--------------------------------|--|
| Revenues | | | | |
| Interest | \$ 2,989 | \$ 1,000 | \$ 2,000 | \$ 2,000 |
| Confiscated Property | 36,208 | 58,000 | - | 20,000 |
| Total | 39,197 | 59,000 | 2,000 | 22,000 |
| Expenditures | | | | |
| Contractual Services | 82 | 40,000 | 40,000 | 41,000 |
| Commodities | - | 10,000 | 10,000 | 10,000 |
| Total | 82 | 50,000 | 50,000 | 51,000 |
| Revenue over/(under) Expenditure | 39,115 | 9,000 | (48,000) | (29,000) |
| Beginning Balance | 113,200 | 122,200 | 152,315 | 104,315 |
| Ending Fund Balance | \$ 152,315 | \$ 131,200 | \$ 104,315 | \$ 75,315 |

City of Lawrence, Kansas
Proposed Capital Improvement Plan
 2021 thru 2025

PROJECTS & FUNDING SOURCES BY DEPARTMENT

| Department | Project # | 2021 | 2022 | 2023 | 2024 | 2025 | Total |
|--|--------------|------------------------|--------------------|------------------------|------------------------|------------------------|------------------------|
| Citizen Input | | | | | | | |
| Burroughs Creek Trail Extension downtown <i>Unfunded</i> | CI-21-0001 | 535,000 535,000 | 204,000 204,000 | | | | 739,000 739,000 |
| Green Pavement Intersection Crossings <i>Infrastructure Sales Tax</i> | CI-21-0002 | 382,000 382,000 | | | | | 382,000 382,000 |
| Lingleaf Division Street Repair & Replacement <i>Unfunded</i> | CI-21-0003 | 298,000 298,000 | | | | | 298,000 298,000 |
| 940 New Hampshire Street <i>Unfunded</i> | CI-21-0004 | 165,000 165,000 | | | | | 165,000 165,000 |
| Naismith: 19th-23rd with Bicycle Track <i>Future General Obligation Debt Projects</i> | CI-22-0001 | | 100,000 100,000 | | | | 100,000 100,000 |
| Citizen Request Wireless gate at 19th-0'Connell <i>Unfunded</i> | CI-22-0002 | | 15,000 15,000 | | | | 15,000 15,000 |
| Naismith: 19th-23rd with Bicycle Track <i>Future General Obligation Debt Projects</i> | CI-23-0001 | | | 710,000 710,000 | | | 710,000 710,000 |
| Citizen Input Total | | 1,380,000 | 319,000 | 710,000 | | | 2,409,000 |
| City Manager's Office | | | | | | | |
| City Hall Reconfiguration <i>Future General Obligation Debt Projects</i> | CM-23-1905 | | | 2,043,000 2,043,000 | | | 2,043,000 2,043,000 |
| City Hall Reconfiguration <i>Future General Obligation Debt Projects</i> | CM-24-1905 | | | | 1,030,000 1,030,000 | | 1,030,000 1,030,000 |
| City Hall Reconfiguration <i>Future General Obligation Debt Projects</i> | CM-25-1905 | | | | | 1,581,000 1,581,000 | 1,581,000 1,581,000 |
| City Manager's Office Total | | | | 2,043,000 | 1,030,000 | 1,581,000 | 4,654,000 |
| Fire Medical | | | | | | | |
| Fire Medical Station Number 6 <i>Unfunded</i> | FM-21-1811 | 1,000,000 1,000,000 | 397,000 397,000 | 5,665,000 5,665,000 | | | 7,062,000 7,062,000 |
| Fire Medical Total | | 1,000,000 | 397,000 | 5,665,000 | | | 7,062,000 |
| Information Technology | | | | | | | |
| IT Fiber Safety Improvement <i>Infrastructure Sales Tax</i> | IT-22-FIBSAF | | 110,000 110,000 | | | | 110,000 110,000 |
| Information Technology Total | | | 110,000 | | | | 110,000 |
| MSO - Airport | | | | | | | |
| Terminal Building Rehab and ADA Upgrades <i>Future General Obligation Debt Projects</i> | MS-21-0051 | 120,000 120,000 | | | | | 120,000 120,000 |
| MSO - Airport Total | | 120,000 | | | | | 120,000 |

| Department | Project # | 2021 | 2022 | 2023 | 2024 | 2025 | Total |
|---|------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| MSO - Stormwater | | | | | | | |
| 17th and Alabama Drainage Improvement <i>Stormwater Fund- Debt</i> | MS-21-0009 | 3,000,000 <i>3,000,000</i> | | | | | 3,000,000 <i>3,000,000</i> |
| 9th and Mississippi <i>Stormwater Fund- Debt</i> | MS-21-0030 | 350,000 <i>350,000</i> | | | | | 350,000 <i>350,000</i> |
| Stormwater System Id, Assessment & Model Creation <i>Stormwater Fund</i> | MS-21-9804 | 2,400,000 <i>2,400,000</i> | | | | | 2,400,000 <i>2,400,000</i> |
| 9th & Mississippi <i>Stormwater Fund- Debt</i> | MS-22-0030 | | 1,950,000 <i>1,950,000</i> | | | | 1,950,000 <i>1,950,000</i> |
| Stormwater System Id, Assessment & Model Creation <i>Stormwater Fund</i> | MS-22-9804 | | 2,500,000 <i>2,500,000</i> | | | | 2,500,000 <i>2,500,000</i> |
| Maple Lane - 19th - Brook St <i>Stormwater Fund- Debt</i> | MS-23-0027 | | | 2,000,000 <i>2,000,000</i> | | | 2,000,000 <i>2,000,000</i> |
| Stormwater Cap Improvement Construction Program <i>Stormwater Fund- Debt</i> | MS-23-9802 | | | 2,000,000 <i>2,000,000</i> | | | 2,000,000 <i>2,000,000</i> |
| Stormwater System Id, Assessment & Model Creation <i>Stormwater Fund</i> | MS-23-9804 | | | 1,300,000 <i>1,300,000</i> | | | 1,300,000 <i>1,300,000</i> |
| 9th & Mississippi <i>Stormwater Fund- Debt</i> | MS-24-0030 | | | | 4,000,000 <i>4,000,000</i> | | 4,000,000 <i>4,000,000</i> |
| Property Acquisition <i>Stormwater Fund</i> | MS-25-0048 | | | | | 900,000 <i>900,000</i> | 900,000 <i>900,000</i> |
| Stormwater Cap Improvement Construction Program <i>Stormwater Fund- Debt</i> | MS-25-9802 | | | | | 2,400,000 <i>2,400,000</i> | 2,400,000 <i>2,400,000</i> |
| MSO - Stormwater Total | | 5,750,000 | 4,450,000 | 5,300,000 | 4,000,000 | 3,300,000 | 22,800,000 |

| | | | | | | | |
|---|------------|--|---|------------|--|--|--|
| MSO - Utilities | | | | | | | |
| Kansas River WWTP Improvements and NR <i>Utility - Debt</i> | MS-21-0013 | 1,000,000 <i>1,000,000</i> | | | | | 1,000,000 <i>1,000,000</i> |
| Clinton WTP Plant Piping <i>Utility - Debt</i> | MS-21-0014 | 3,230,000 <i>3,230,000</i> | | | | | 3,230,000 <i>3,230,000</i> |
| SW Lawrence Conveyance Corridor Improvements <i>Utility - Debt</i> | MS-21-0015 | 2,780,000 <i>2,780,000</i> | | | | | 2,780,000 <i>2,780,000</i> |
| Pump Station 16 Upstream Interceptor Rehab <i>Utility - Debt</i> | MS-21-0022 | 1,320,000 <i>1,320,000</i> | | | | | 1,320,000 <i>1,320,000</i> |
| New York St 24" Transmission Water Main Rehab <i>Unfunded</i> <i>Utility - Debt</i> | MS-21-0043 | 10,000,000 <i>6,500,000</i> <i>3,500,000</i> | | | | | 10,000,000 <i>6,500,000</i> <i>3,500,000</i> |
| Wakarusa WWTP Maintenance Building <i>Utility - Wastewater</i> | MS-21-0057 | 500,000 <i>500,000</i> | | | | | 500,000 <i>500,000</i> |
| Private Lateral & Sewer Extension Cost Sharing <i>Utility - Debt</i> | MS-21-9909 | 250,000 <i>250,000</i> | | | | | 250,000 <i>250,000</i> |
| Kansas River WWTP Improvements and NR <i>Utility - Debt</i> | MS-22-0013 | | 7,900,000 <i>7,900,000</i> | | | | 7,900,000 <i>7,900,000</i> |
| SW Lawrence Conveyance Corridor Improvements <i>Utility - Debt</i> | MS-22-0015 | | 6,080,000 <i>6,080,000</i> | | | | 6,080,000 <i>6,080,000</i> |
| 2022 Kaw WTP Infrastructure Rehab <i>Utility - Debt</i> <i>Utility - Water</i> | MS-22-0032 | | 5,270,000 <i>1,710,000</i> <i>3,560,000</i> | | | | 5,270,000 <i>1,710,000</i> <i>3,560,000</i> |
| Wakarusa WWTP Storage and Solids Handling <i>Utility - Debt</i> | MS-22-0049 | | 1,000,000 <i>1,000,000</i> | | | | 1,000,000 <i>1,000,000</i> |
| Private Lateral & Sewer Extension Cost Sharing <i>Utility - Debt</i> | MS-22-9909 | | 500,000 <i>500,000</i> | | | | 500,000 <i>500,000</i> |
| Kansas River WWTP Improvements and NR | MS-23-0013 | | | 18,150,000 | | | 18,150,000 |

| Department | Project # | 2021 | 2022 | 2023 | 2024 | 2025 | Total |
|--|------------|-------------------|-------------------|-------------------|-------------------|------------------|-------------------|
| <i>Utility - Debt</i> | | | | 18,150,000 | | | 18,150,000 |
| SW Lawrence Conveyance Corridor Improvements | MS-23-0015 | | | 4,500,000 | | | 4,500,000 |
| <i>Utility - Debt</i> | | | | 4,500,000 | | | 4,500,000 |
| Private Lateral & Sewer Extension Cost Sharing | MS-23-9909 | | | 750,000 | | | 750,000 |
| <i>Utility - Wastewater</i> | | | | 750,000 | | | 750,000 |
| Kansas River WWTP Improvements and NR | MS-24-0013 | | | | 18,870,000 | | 18,870,000 |
| <i>Utility - Debt</i> | | | | | 18,870,000 | | 18,870,000 |
| SW Lawrence Conveyance Corridor Improvements | MS-24-0015 | | | | 4,680,000 | | 4,680,000 |
| <i>Utility - Debt</i> | | | | | 4,680,000 | | 4,680,000 |
| Private Lateral & Sewer Extension Cost Sharing | MS-24-9909 | | | | 750,000 | | 750,000 |
| <i>Utility - Debt</i> | | | | | 750,000 | | 750,000 |
| PS 25 Expansion | MS-25-0046 | | | | | 260,000 | 260,000 |
| <i>Utility - Debt</i> | | | | | | 260,000 | 260,000 |
| Private Lateral & Sewer Extension Cost Sharing | MS-25-9909 | | | | | 750,000 | 750,000 |
| <i>Utility - Debt</i> | | | | | | 750,000 | 750,000 |
| MSO - Utilities Total | | 19,080,000 | 20,750,000 | 23,400,000 | 24,300,000 | 1,010,000 | 88,540,000 |

Municipal Services & Operation

| | | | | | | | |
|--|------------|------------|-----------|--|--|--|------------|
| 19th Street Reconstruction - Harper to O'Connell | MS-21-0002 | 2,200,000 | | | | | 2,200,000 |
| <i>Future General Obligation Debt Projects</i> | | 2,200,000 | | | | | 2,200,000 |
| Field Operations Facility | MS-21-0004 | 14,430,000 | | | | | 14,430,000 |
| <i>Solid Waste Fund</i> | | 4,500,000 | | | | | 4,500,000 |
| <i>Stormwater Fund- Debt</i> | | 3,900,000 | | | | | 3,900,000 |
| <i>Utility - Debt</i> | | 3,015,000 | | | | | 3,015,000 |
| <i>Utility - Debt</i> | | 3,015,000 | | | | | 3,015,000 |
| 23rd Street - Haskell Bridge to East City Limits | MS-21-0005 | 5,960,000 | | | | | 5,960,000 |
| <i>Future General Obligation Debt Projects</i> | | 1,350,000 | | | | | 1,350,000 |
| <i>Intergovernmental Federal Grant</i> | | 900,000 | | | | | 900,000 |
| <i>Intergovernmental State Grant</i> | | 2,000,000 | | | | | 2,000,000 |
| <i>Utility - Debt</i> | | 1,710,000 | | | | | 1,710,000 |
| Wakarusa - Research Pkwy to 23rd Street | MS-21-0017 | 400,000 | | | | | 400,000 |
| <i>Future General Obligation Debt Projects</i> | | 400,000 | | | | | 400,000 |
| Sidewalk/Bike/Ped Improvements | MS-21-8000 | 1,675,000 | | | | | 1,675,000 |
| <i>Infrastructure Sales Tax</i> | | 675,000 | | | | | 675,000 |
| <i>Intergovernmental State Grant</i> | | 1,000,000 | | | | | 1,000,000 |
| ADA Ramp Improvements | MS-21-8001 | 325,000 | | | | | 325,000 |
| <i>Infrastructure Sales Tax</i> | | 325,000 | | | | | 325,000 |
| CDBG Infrastructure Improvements | MS-21-8004 | 300,000 | | | | | 300,000 |
| <i>Intergovernmental Federal Grant</i> | | 300,000 | | | | | 300,000 |
| Asset Management Program | MS-21-8019 | 550,000 | | | | | 550,000 |
| <i>Infrastructure Sales Tax</i> | | 220,000 | | | | | 220,000 |
| <i>Solid Waste Fund</i> | | 110,000 | | | | | 110,000 |
| <i>Stormwater Fund</i> | | 110,000 | | | | | 110,000 |
| <i>Utility - Wastewater</i> | | 55,000 | | | | | 55,000 |
| <i>Utility - Water</i> | | 55,000 | | | | | 55,000 |
| Farmland Remedial Alternatives | MS-21-9700 | 1,500,000 | | | | | 1,500,000 |
| <i>Future General Obligation Debt Projects</i> | | 1,500,000 | | | | | 1,500,000 |
| 23rd Street - Haskell Bridge to East City Limits | MS-22-0005 | | 5,000,000 | | | | 5,000,000 |
| <i>Future General Obligation Debt Projects</i> | | | 2,100,000 | | | | 2,100,000 |
| <i>Intergovernmental Federal Grant</i> | | | 900,000 | | | | 900,000 |
| <i>Intergovernmental State Grant</i> | | | 2,000,000 | | | | 2,000,000 |
| Wakarusa - Research Pkwy to 23rd Street | MS-22-0017 | | 6,100,000 | | | | 6,100,000 |
| <i>Future General Obligation Debt Projects</i> | | | 5,100,000 | | | | 5,100,000 |
| <i>Utility - Debt</i> | | | 1,000,000 | | | | 1,000,000 |
| Wakarusa Extended - 27th St to CR458 | MS-22-0029 | | 1,000,000 | | | | 1,000,000 |

| Department | Project # | 2021 | 2022 | 2023 | 2024 | 2025 | Total |
|--|------------|------|-----------|------------|------------|------|------------|
| <i>Future General Obligation Debt Projects</i> | | | 1,000,000 | | | | 1,000,000 |
| Sidewalk/Bike/Ped Improvements | MS-22-8000 | | 1,675,000 | | | | 1,675,000 |
| <i>Infrastructure Sales Tax</i> | | | 675,000 | | | | 675,000 |
| <i>Intergovernmental State Grant</i> | | | 1,000,000 | | | | 1,000,000 |
| ADA Ramp Improvements | MS-22-8001 | | 325,000 | | | | 325,000 |
| <i>Infrastructure Sales Tax</i> | | | 325,000 | | | | 325,000 |
| CDBG Infrastructure Improvements | MS-22-8004 | | 300,000 | | | | 300,000 |
| <i>Intergovernmental Federal Grant</i> | | | 300,000 | | | | 300,000 |
| Asset Management Program | MS-22-8019 | | 550,000 | | | | 550,000 |
| <i>Infrastructure Sales Tax</i> | | | 220,000 | | | | 220,000 |
| <i>Solid Waste Fund</i> | | | 110,000 | | | | 110,000 |
| <i>Stormwater Fund</i> | | | 110,000 | | | | 110,000 |
| <i>Utility - Wastewater</i> | | | 55,000 | | | | 55,000 |
| <i>Utility - Water</i> | | | 55,000 | | | | 55,000 |
| Farmland Remedial Alternatives | MS-22-9700 | | 4,000,000 | | | | 4,000,000 |
| <i>Future General Obligation Debt Projects</i> | | | 4,000,000 | | | | 4,000,000 |
| Wakarusa - Research Pkwy to 23rd Street | MS-23-0017 | | | 900,000 | | | 900,000 |
| <i>Future General Obligation Debt Projects</i> | | | | 900,000 | | | 900,000 |
| Wakarusa Extended - 27th St to CR458 | MS-23-0029 | | | 12,970,000 | | | 12,970,000 |
| <i>Future General Obligation Debt Projects</i> | | | | 12,970,000 | | | 12,970,000 |
| 27th St Bridge | MS-23-0034 | | | 850,000 | | | 850,000 |
| <i>Future General Obligation Debt Projects</i> | | | | 850,000 | | | 850,000 |
| Wakarusa - Harvard to 6th Street | MS-23-0037 | | | 200,000 | | | 200,000 |
| <i>Future General Obligation Debt Projects</i> | | | | 200,000 | | | 200,000 |
| Naismith - 19th to 23rd | MS-23-0038 | | | 300,000 | | | 300,000 |
| <i>Future General Obligation Debt Projects</i> | | | | 300,000 | | | 300,000 |
| Sidewalk/Bike/Ped Improvements | MS-23-8000 | | | 1,675,000 | | | 1,675,000 |
| <i>Infrastructure Sales Tax</i> | | | | 675,000 | | | 675,000 |
| <i>Intergovernmental State Grant</i> | | | | 1,000,000 | | | 1,000,000 |
| ADA Ramp Improvements | MS-23-8001 | | | 325,000 | | | 325,000 |
| <i>Infrastructure Sales Tax</i> | | | | 325,000 | | | 325,000 |
| CDBG Infrastructure Improvements | MS-23-8004 | | | 300,000 | | | 300,000 |
| <i>Intergovernmental Federal Grant</i> | | | | 300,000 | | | 300,000 |
| Asset Management Program | MS-23-8019 | | | 375,000 | | | 375,000 |
| <i>Infrastructure Sales Tax</i> | | | | 150,000 | | | 150,000 |
| <i>Solid Waste Fund</i> | | | | 75,000 | | | 75,000 |
| <i>Stormwater Fund</i> | | | | 75,000 | | | 75,000 |
| <i>Utility - Wastewater</i> | | | | 37,000 | | | 37,000 |
| <i>Utility - Water</i> | | | | 38,000 | | | 38,000 |
| Farmland Remedial Alternatives | MS-23-9700 | | | 4,000,000 | | | 4,000,000 |
| <i>Future General Obligation Debt Projects</i> | | | | 4,000,000 | | | 4,000,000 |
| Iowa - Irving Hill Road to 23rd Street | MS-24-0003 | | | | 400,000 | | 400,000 |
| <i>Future General Obligation Debt Projects</i> | | | | | 400,000 | | 400,000 |
| Field Operations Facility | MS-24-0004 | | | | 14,520,000 | | 14,520,000 |
| <i>Future General Obligation Debt Projects</i> | | | | | 14,520,000 | | 14,520,000 |
| Wakarusa - Harvard to 6th Street | MS-24-0037 | | | | 3,000,000 | | 3,000,000 |
| <i>Future General Obligation Debt Projects</i> | | | | | 3,000,000 | | 3,000,000 |
| Naismith - 19th to 23rd | MS-24-0038 | | | | 4,000,000 | | 4,000,000 |
| <i>Future General Obligation Debt Projects</i> | | | | | 3,100,000 | | 3,100,000 |
| <i>Intergovernmental State Grant</i> | | | | | 900,000 | | 900,000 |
| Sidewalk/Bike/Ped Improvements | MS-24-8000 | | | | 1,675,000 | | 1,675,000 |
| <i>Infrastructure Sales Tax</i> | | | | | 675,000 | | 675,000 |
| <i>Intergovernmental State Grant</i> | | | | | 1,000,000 | | 1,000,000 |
| ADA Ramp Improvements | MS-24-8001 | | | | 325,000 | | 325,000 |
| <i>Infrastructure Sales Tax</i> | | | | | 325,000 | | 325,000 |

| Department | Project # | 2021 | 2022 | 2023 | 2024 | 2025 | Total |
|---|------------|-------------------|-------------------|-------------------|-------------------|------------------|--------------------|
| CDBG Infrastructure Improvements | MS-24-8004 | | | | 300,000 | | 300,000 |
| <i>Intergovernmental Federal Grant</i> | | | | | 300,000 | | 300,000 |
| Asset Management Program | MS-24-8019 | | | | 325,000 | | 325,000 |
| <i>Infrastructure Sales Tax</i> | | | | | 220,000 | | 220,000 |
| <i>Solid Waste Fund</i> | | | | | 35,000 | | 35,000 |
| <i>Stormwater Fund</i> | | | | | 35,000 | | 35,000 |
| <i>Utility - Wastewater</i> | | | | | 18,000 | | 18,000 |
| <i>Utility - Water</i> | | | | | 17,000 | | 17,000 |
| Farmland Remedial Alternatives | MS-24-9700 | | | | 2,000,000 | | 2,000,000 |
| <i>Future General Obligation Debt Projects</i> | | | | | 2,000,000 | | 2,000,000 |
| Iowa - Irving Hill Road to 23rd Street | MS-25-0003 | | | | | 5,000,000 | 5,000,000 |
| <i>Future General Obligation Debt Projects</i> | | | | | | 5,000,000 | 5,000,000 |
| Sidewalk/Bike/Ped Improvements | MS-25-8000 | | | | | 1,702,000 | 1,702,000 |
| <i>Infrastructure Sales Tax</i> | | | | | | 702,000 | 702,000 |
| <i>Intergovernmental State Grant</i> | | | | | | 1,000,000 | 1,000,000 |
| ADA Ramp Improvements | MS-25-8001 | | | | | 325,000 | 325,000 |
| <i>Infrastructure Sales Tax</i> | | | | | | 325,000 | 325,000 |
| CDBG Infrastructure Improvements | MS-25-8004 | | | | | 300,000 | 300,000 |
| <i>Intergovernmental Federal Grant</i> | | | | | | 300,000 | 300,000 |
| Asset Management Program | MS-25-8019 | | | | | 175,000 | 175,000 |
| <i>Infrastructure Sales Tax</i> | | | | | | 70,000 | 70,000 |
| <i>Solid Waste Fund</i> | | | | | | 35,000 | 35,000 |
| <i>Stormwater Fund</i> | | | | | | 35,000 | 35,000 |
| <i>Utility - Wastewater</i> | | | | | | 18,000 | 18,000 |
| <i>Utility - Water</i> | | | | | | 17,000 | 17,000 |
| Farmland Remedial Alternatives | MS-25-9700 | | | | | 2,000,000 | 2,000,000 |
| <i>Future General Obligation Debt Projects</i> | | | | | | 2,000,000 | 2,000,000 |
| Municipal Services & Operation Total | | 27,340,000 | 18,950,000 | 21,895,000 | 26,545,000 | 9,502,000 | 104,232,000 |

Parks and Recreation

| | | | | | | | |
|---|------------|-----------|-----------|---------|--|--|-----------|
| Lawrence Loop Trail - Routing and Design | PR-21-2130 | 150,000 | | | | | 150,000 |
| <i>Future General Obligation Debt Projects</i> | | 150,000 | | | | | 150,000 |
| Sports Complex and Golf Irrigation Upgrades | PR-21-2141 | 350,000 | | | | | 350,000 |
| <i>Infrastructure Sales Tax</i> | | 350,000 | | | | | 350,000 |
| Water Spray Park - Burroughs Creek Park | PR-21-2329 | 200,000 | | | | | 200,000 |
| <i>Future General Obligation Debt Projects</i> | | 200,000 | | | | | 200,000 |
| Youth Sports Complex Exit - 27th street extension | PR-21-2407 | 1,250,000 | | | | | 1,250,000 |
| <i>Infrastructure Sales Tax</i> | | 250,000 | | | | | 250,000 |
| <i>Intergovernmental State Grant</i> | | 1,000,000 | | | | | 1,000,000 |
| Broken Arrow Park - Restroom Replacement | PR-22-2027 | | 130,000 | | | | 130,000 |
| <i>Infrastructure Sales Tax</i> | | | 130,000 | | | | 130,000 |
| Broken Arrow Park - Shelter (ADA Compliance) | PR-22-2028 | | 250,000 | | | | 250,000 |
| <i>Infrastructure Sales Tax</i> | | | 250,000 | | | | 250,000 |
| Youth Sports Complex - ADA sidewalks and parking | PR-22-2135 | | 200,000 | | | | 200,000 |
| <i>Infrastructure Sales Tax</i> | | | 200,000 | | | | 200,000 |
| Outdoor Aquatic Center - Pool Slide Replacements | PR-22-2426 | | 130,000 | | | | 130,000 |
| <i>Infrastructure Sales Tax</i> | | | 130,000 | | | | 130,000 |
| Eisenhower Dr. Park - Trail / Play Development | PR-22-2475 | | 100,000 | | | | 100,000 |
| <i>Infrastructure Sales Tax</i> | | | 100,000 | | | | 100,000 |
| Lawrence Loop Trail - Peterson Rd to Hospital | PR-22-2520 | | 1,670,000 | | | | 1,670,000 |
| <i>Future General Obligation Debt Projects</i> | | | 600,000 | | | | 600,000 |
| <i>Intergovernmental State Grant</i> | | | 1,070,000 | | | | 1,070,000 |
| Community Building - Security / ADA Improvements | PR-23-1930 | | | 900,000 | | | 900,000 |
| <i>Infrastructure Sales Tax</i> | | | | 900,000 | | | 900,000 |

| Department | Project # | 2021 | 2022 | 2023 | 2024 | 2025 | Total |
|--|------------|-------------------|-------------------|-------------------|-------------------|-------------------|--------------------|
| South Park Wading Pool Renovation | PR-23-2001 | | | 175,000 | | | 175,000 |
| Infrastructure Sales Tax | | | | 175,000 | | | 175,000 |
| Cemetery Maintenance Shop - Replacement | PR-23-2333 | | | 350,000 | | | 350,000 |
| Infrastructure Sales Tax | | | | 350,000 | | | 350,000 |
| Outdoor Aquatic Center - Play Feature Renovation | PR-23-2400 | | | 250,000 | | | 250,000 |
| Infrastructure Sales Tax | | | | 250,000 | | | 250,000 |
| Lyons Park Shelter Replacement | PR-24-2006 | | | | 120,000 | | 120,000 |
| Infrastructure Sales Tax | | | | | 120,000 | | 120,000 |
| Sports Pavilion- Install Acoustical Panels in Gyms | PR-24-2230 | | | | 100,000 | | 100,000 |
| Infrastructure Sales Tax | | | | | 100,000 | | 100,000 |
| YSC - Install Asphalt on Parking Lots (ADA access) | PR-24-3032 | | | | 300,000 | | 300,000 |
| Infrastructure Sales Tax | | | | | 300,000 | | 300,000 |
| Water Spray Park | PR-25-2501 | | | | | 250,000 | 250,000 |
| Future General Obligation Debt Projects | | | | | | 250,000 | 250,000 |
| Youth Sports Complex Light Upgrade | PR-25-3017 | | | | | 900,000 | 900,000 |
| Future General Obligation Debt Projects | | | | | | 900,000 | 900,000 |
| Park Property Acquisition - Central | PR-25-3049 | | | | | 200,000 | 200,000 |
| Infrastructure Sales Tax | | | | | | 200,000 | 200,000 |
| East Lawrence Center Gymnastics Expansion | PR-25-8001 | | | | | 600,000 | 600,000 |
| Future General Obligation Debt Projects | | | | | | 600,000 | 600,000 |
| Holcom Park Recreation Center Expansion | PR-25-8002 | | | | | 800,000 | 800,000 |
| Future General Obligation Debt Projects | | | | | | 800,000 | 800,000 |
| Prairie Park Nature Center - Classroom Expansion | PR-25-8003 | | | | | 275,000 | 275,000 |
| Infrastructure Sales Tax | | | | | | 275,000 | 275,000 |
| Indoor Aquatic Center -- Add Swim Meet Event Space | PR-25-8004 | | | | | 750,000 | 750,000 |
| Infrastructure Sales Tax | | | | | | 750,000 | 750,000 |
| Outdoor Aquatic Center - Major Renovation | PR-25-8005 | | | | | 4,000,000 | 4,000,000 |
| Future General Obligation Debt Projects | | | | | | 4,000,000 | 4,000,000 |
| Parks and Recreation Total | | 1,950,000 | 2,480,000 | 1,675,000 | 520,000 | 7,775,000 | 14,400,000 |
| Police | | | | | | | |
| Police Outbuilding Completion | PD-21-0003 | | 250,000 | | | | 250,000 |
| Future General Obligation Debt Projects | | | 250,000 | | | | 250,000 |
| Vehicle Canopy & Weather Protection | PD-21-0004 | | | 300,000 | | | 300,000 |
| Future General Obligation Debt Projects | | | | 300,000 | | | 300,000 |
| Training Center Design & Professional Services | PD-22-0002 | | 500,000 | | | | 500,000 |
| Future General Obligation Debt Projects | | | 500,000 | | | | 500,000 |
| Vehicle Canopy & Weather Protection | PD-22-0004 | | 300,000 | | | | 300,000 |
| Future General Obligation Debt Projects | | | 300,000 | | | | 300,000 |
| Training Center Construction | PD-23-0002 | | | 5,000,000 | | | 5,000,000 |
| Future General Obligation Debt Projects | | | | 5,000,000 | | | 5,000,000 |
| Police Total | | | 1,050,000 | 5,300,000 | | | 6,350,000 |
| Public Transit | | | | | | | |
| Multi Modal Facility | TR-21-01 | 3,500,000 | | | | | 3,500,000 |
| Public Transit Fund | | 3,500,000 | | | | | 3,500,000 |
| Public Transit Total | | 3,500,000 | | | | | 3,500,000 |
| GRAND TOTAL | | 60,120,000 | 48,506,000 | 65,988,000 | 56,395,000 | 23,168,000 | 254,177,000 |

City of Lawrence, Kansas
Proposed Vehicle and Equipment Replacement Plan
 2021 thru 2025

PROJECTS & FUNDING SOURCES BY DEPARTMENT

| Department | Project # | 2021 | 2022 | 2023 | 2024 | 2025 | Total |
|---|------------|----------------|----------------|----------------|----------------|----------------|------------------|
| City Manager's Office | | | | | | | |
| Record Management System | CM-21-0001 | 120,000 | | | | | 120,000 |
| Internal Service Fund | | 120,000 | | | | | 120,000 |
| Human Resources Information System (HRIS) | HR-21-2101 | 500,000 | | | | | 500,000 |
| Internal Service Fund | | 500,000 | | | | | 500,000 |
| Human Resources Information System (HRIS) | HR-22-2101 | | 500,000 | | | | 500,000 |
| Internal Service Fund | | | 500,000 | | | | 500,000 |
| Human Resources Information System (HRIS) | HR-23-2101 | | | 500,000 | | | 500,000 |
| Internal Service Fund | | | | 500,000 | | | 500,000 |
| Human Resources Information System (HRIS) | HR-24-2101 | | | | 500,000 | | 500,000 |
| Internal Service Fund | | | | | 500,000 | | 500,000 |
| Human Resources Information System (HRIS) | HR-25-2101 | | | | | 400,000 | 400,000 |
| Internal Service Fund | | | | | | 400,000 | 400,000 |
| City Manager's Office Total | | 620,000 | 500,000 | 500,000 | 500,000 | 400,000 | 2,520,000 |
| Finance | | | | | | | |
| Upgrade Finance Systems | FI-21-01 | 300,000 | | | | | 300,000 |
| General Fund | | 300,000 | | | | | 300,000 |
| Upgrade Finance Systems | FI-22-01 | | 300,000 | | | | 300,000 |
| General Fund | | | 300,000 | | | | 300,000 |
| Upgrade Finance Systems | FI-23-01 | | | 300,000 | | | 300,000 |
| General Fund | | | | 300,000 | | | 300,000 |
| Upgrade Finance Systems | FI-24-01 | | | | 300,000 | | 300,000 |
| General Fund | | | | | 300,000 | | 300,000 |
| Upgrade Finance Systems | FI-25-01 | | | | | 300,000 | 300,000 |
| General Fund | | | | | | 300,000 | 300,000 |
| Finance Total | | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 1,500,000 |
| Fire Medical | | | | | | | |
| Replacement Fire Medical Portable Radios | FM-21-2010 | 900,000 | | | | | 900,000 |
| Infrastructure Sales Tax | | 669,240 | | | | | 669,240 |
| Intergovernmental County | | 230,760 | | | | | 230,760 |
| 647 Replacement Truck 5 | FM-21-2128 | 1,500,000 | | | | | 1,500,000 |
| Infrastructure Sales Tax | | 1,500,000 | | | | | 1,500,000 |
| Quint for New Fire Medical Station Number 6 | FM-22-1812 | | 1,650,000 | | | | 1,650,000 |
| Unfunded | | | 1,650,000 | | | | 1,650,000 |
| Replacement Fire Medical Mobile Radios | FM-22-2009 | | 600,000 | | | | 600,000 |
| Infrastructure Sales Tax | | | 446,160 | | | | 446,160 |
| Intergovernmental County | | | 153,840 | | | | 153,840 |
| 634 Replacement Investigation Unit 1 | FM-22-2126 | | 375,000 | | | | 375,000 |
| Infrastructure Sales Tax | | | 375,000 | | | | 375,000 |
| 643 Replacement Quint 50 | FM-22-2250 | | 1,400,000 | | | | 1,400,000 |
| Future General Obligation Debt Projects | | | 1,400,000 | | | | 1,400,000 |

| Department | Project # | 2021 | 2022 | 2023 | 2024 | 2025 | Total |
|---|------------|------------------|------------------|--------------------|------------------------|------------------------|------------------------|
| 648 Replacement Engine 4 <i>Infrastructure Sales Tax</i> | FM-23-2433 | | | 950,000 950,000 | | | 950,000 950,000 |
| 646 Replacement Engine 10 <i>Infrastructure Sales Tax</i> | FM-24-2230 | | | | 950,000 950,000 | | 950,000 950,000 |
| 644 Replacement Quint 3 <i>Future General Obligation Debt Projects</i> | FM-24-2539 | | | | 1,500,000 1,500,000 | | 1,500,000 1,500,000 |
| Self-Contained Breathing Apparatus Replacement <i>Infrastructure Sales Tax</i> | FM-25-2501 | | | | | 1,000,000 1,000,000 | 1,000,000 1,000,000 |
| Fire Medical Body Camera Program <i>Infrastructure Sales Tax</i> | FM-25-2502 | | | | | 500,000 500,000 | 500,000 500,000 |
| Fire Medical Total | | 2,400,000 | 4,025,000 | 950,000 | 2,450,000 | 1,500,000 | 11,325,000 |

Information Technology

| | | | | | | | |
|---|--------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Annual Fiber Projects <i>Internal Service Fund</i> | IT-21-FIBER | 150,000 150,000 | | | | | 150,000 150,000 |
| VMWare Hardware Refresh <i>Internal Service Fund</i> | IT-21-VMWare | 120,000 120,000 | | | | | 120,000 120,000 |
| Annual Fiber Projects <i>Internal Service Fund</i> | IT-22-FIBER | | 150,000 150,000 | | | | 150,000 150,000 |
| Annual Fiber Projects <i>Internal Service Fund</i> | IT-23-FIBER | | | 150,000 150,000 | | | 150,000 150,000 |
| Annual Fiber Projects <i>Internal Service Fund</i> | IT-24-FIBER | | | | 150,000 150,000 | | 150,000 150,000 |
| Annual Fiber Projects <i>Internal Service Fund</i> | IT-25-FIBER | | | | | 150,000 150,000 | 150,000 150,000 |
| VMWare Hardware Refresh <i>Internal Service Fund</i> | IT-25-VMWare | | | | | 120,000 120,000 | 120,000 120,000 |
| Information Technology Total | | 270,000 | 150,000 | 150,000 | 150,000 | 270,000 | 990,000 |

MSO - Solid Waste

| | | | | | | | |
|---|------------|--------------------|--------------------|--|--|--|--------------------|
| Smart Truck Technology <i>Solid Waste Fund</i> | MS-21-0056 | 850,000 850,000 | | | | | 850,000 850,000 |
| 447 Roll off container truck replacement <i>Solid Waste Fund</i> | MS-21-F001 | 170,000 170,000 | | | | | 170,000 170,000 |
| 436 Automated side load refuse truck <i>Solid Waste Fund</i> | MS-21-F002 | 281,000 281,000 | | | | | 281,000 281,000 |
| 449 Automated side load refuse truck <i>Solid Waste Fund</i> | MS-21-F003 | 281,000 281,000 | | | | | 281,000 281,000 |
| 444 Roll off container truck replacement <i>Solid Waste Fund</i> | MS-21-F004 | 170,000 170,000 | | | | | 170,000 170,000 |
| 415 Front load refuse truck replacement <i>Solid Waste Fund</i> | MS-21-F005 | 265,000 265,000 | | | | | 265,000 265,000 |
| 448 ASL Replacement <i>Solid Waste Fund</i> | MS-22-F001 | | 292,000 292,000 | | | | 292,000 292,000 |
| 477 Hook Lift Replacement <i>Solid Waste Fund</i> | MS-22-F002 | | 115,000 115,000 | | | | 115,000 115,000 |
| 438 Hook Lift Replacement <i>Solid Waste Fund</i> | MS-22-F003 | | 115,000 115,000 | | | | 115,000 115,000 |
| 434 Rear load replacement <i>Solid Waste Fund</i> | MS-22-F004 | | 155,000 155,000 | | | | 155,000 155,000 |
| 435 Rear load replacement <i>Solid Waste Fund</i> | MS-22-F005 | | 155,000 155,000 | | | | 155,000 155,000 |

| Department | Project # | 2021 | 2022 | 2023 | 2024 | 2025 | Total |
|--|------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| 470 Container maintenance truck replacement <i>Solid Waste Fund</i> | MS-22-F006 | | 100,000 <i>100,000</i> | | | | 100,000 <i>100,000</i> |
| 479 Roll off container truck replacement <i>Solid Waste Fund</i> | MS-22-F007 | | 130,000 <i>130,000</i> | | | | 130,000 <i>130,000</i> |
| 430 Rear load replacement <i>Solid Waste Fund</i> | MS-23-F002 | | | 155,000 <i>155,000</i> | | | 155,000 <i>155,000</i> |
| 433 Rear load replacement <i>Solid Waste Fund</i> | MS-23-F003 | | | 155,000 <i>155,000</i> | | | 155,000 <i>155,000</i> |
| 416 Front load refuse truck replacement <i>Solid Waste Fund</i> | MS-23-F004 | | | 270,000 <i>270,000</i> | | | 270,000 <i>270,000</i> |
| 457 Automated refuse truck replacement <i>Solid Waste Fund</i> | MS-23-F005 | | | 292,000 <i>292,000</i> | | | 292,000 <i>292,000</i> |
| 476 Small rear load replacement <i>Solid Waste Fund</i> | MS-23-F006 | | | 140,000 <i>140,000</i> | | | 140,000 <i>140,000</i> |
| 486 Rubber tire loader replacement <i>Solid Waste Fund</i> | MS-24-F001 | | | | 185,000 <i>185,000</i> | | 185,000 <i>185,000</i> |
| 419 Front load replacement <i>Solid Waste Fund</i> | MS-24-F002 | | | | 270,000 <i>270,000</i> | | 270,000 <i>270,000</i> |
| 418 Front load replacement <i>Solid Waste Fund</i> | MS-24-F003 | | | | 270,000 <i>270,000</i> | | 270,000 <i>270,000</i> |
| 495 Grapple truck replacement <i>Solid Waste Fund</i> | MS-24-F004 | | | | 140,000 <i>140,000</i> | | 140,000 <i>140,000</i> |
| 478 small rear load replacement <i>Solid Waste Fund</i> | MS-24-F005 | | | | 140,000 <i>140,000</i> | | 140,000 <i>140,000</i> |
| 468 Grapple truck replacement <i>Solid Waste Fund</i> | MS-25-F001 | | | | | 140,000 <i>140,000</i> | 140,000 <i>140,000</i> |
| 458 ASL replacement <i>Solid Waste Fund</i> | MS-25-F002 | | | | | 290,000 <i>290,000</i> | 290,000 <i>290,000</i> |
| 446 Roll off replacement <i>Solid Waste Fund</i> | MS-25-F003 | | | | | 150,000 <i>150,000</i> | 150,000 <i>150,000</i> |
| 496 Container delivery truck <i>Solid Waste Fund</i> | MS-25-F004 | | | | | 130,000 <i>130,000</i> | 130,000 <i>130,000</i> |
| 460 Rear load replacement <i>Solid Waste Fund</i> | MS-25-F005 | | | | | 155,000 <i>155,000</i> | 155,000 <i>155,000</i> |
| 461 Rear load replacement <i>Solid Waste Fund</i> | MS-25-F006 | | | | | 155,000 <i>155,000</i> | 155,000 <i>155,000</i> |
| MSO - Solid Waste Total | | 2,017,000 | 1,062,000 | 1,012,000 | 1,005,000 | 1,020,000 | 6,116,000 |
| MSO - Stormwater | | | | | | | |
| 360 Street Sweeper Replacement <i>Stormwater Fund</i> | MS-23-F012 | | | 270,000 <i>270,000</i> | | | 270,000 <i>270,000</i> |
| 357 Dump truck replacement <i>Stormwater Fund</i> | MS-24-F007 | | | | 175,000 <i>175,000</i> | | 175,000 <i>175,000</i> |
| 363 Street Sweeper Replacement <i>Stormwater Fund</i> | MS-25-F008 | | | | | 275,000 <i>275,000</i> | 275,000 <i>275,000</i> |
| 774 Dump truck replacement <i>Stormwater Fund</i> | MS-25-F012 | | | | | 175,000 <i>175,000</i> | 175,000 <i>175,000</i> |
| MSO - Stormwater Total | | | | 270,000 | 175,000 | 450,000 | 895,000 |
| Municipal Services & Operation | | | | | | | |
| Annual Vehicle Replacement Program <i>General Fund</i> | MS-21-8003 | 400,000 <i>400,000</i> | | | | | 400,000 <i>400,000</i> |

| Department | Project # | 2021 | 2022 | 2023 | 2024 | 2025 | Total |
|---|------------|------------------|------------------|------------------|----------------|------------------|------------------|
| Backhoe Replacement | MS-21-8010 | 390,000 | | | | | 390,000 |
| <i>Stormwater Fund</i> | | 260,000 | | | | | 260,000 |
| <i>Utility - Operations/Maintenance</i> | | 130,000 | | | | | 130,000 |
| 307 Road tractor replacement | MS-21-F006 | 125,000 | | | | | 125,000 |
| <i>General Fund</i> | | 125,000 | | | | | 125,000 |
| Sewer Jet Truck Replacement | MS-21-F008 | 250,000 | | | | | 250,000 |
| <i>Utility - Operations/Maintenance</i> | | 250,000 | | | | | 250,000 |
| Annual Vehicle Replacement Program | MS-22-8003 | | 400,000 | | | | 400,000 |
| <i>General Fund</i> | | | 400,000 | | | | 400,000 |
| Replacement of Camera Van | MS-22-F010 | | 250,000 | | | | 250,000 |
| <i>Utility - Operations/Maintenance</i> | | | 250,000 | | | | 250,000 |
| Hydrant Service Truck Replacement | MS-22-F011 | | 120,000 | | | | 120,000 |
| <i>Utility - Operations/Maintenance</i> | | | 120,000 | | | | 120,000 |
| Unit 707 replacement | MS-22-F012 | | 135,000 | | | | 135,000 |
| <i>Unfunded</i> | | | 135,000 | | | | 135,000 |
| 988 replacement | MS-22-F013 | | 125,000 | | | | 125,000 |
| <i>Unfunded</i> | | | 125,000 | | | | 125,000 |
| Annual Vehicle Replacement Program | MS-23-8003 | | | 400,000 | | | 400,000 |
| <i>General Fund</i> | | | | 400,000 | | | 400,000 |
| 373 dump truck replacement | MS-23-F008 | | | 180,000 | | | 180,000 |
| <i>Unfunded</i> | | | | 180,000 | | | 180,000 |
| Hydro/Vacuum truck replacement | MS-23-F009 | | | 475,000 | | | 475,000 |
| <i>Utility - Operations/Maintenance</i> | | | | 475,000 | | | 475,000 |
| Backhoe Replacement | MS-23-F010 | | | 140,000 | | | 140,000 |
| <i>Utility - Operations/Maintenance</i> | | | | 140,000 | | | 140,000 |
| Wheel Loader Replacement | MS-23-F011 | | | 190,000 | | | 190,000 |
| <i>Unfunded</i> | | | | 190,000 | | | 190,000 |
| Annual Vehicle Replacement Program | MS-24-8003 | | | | 400,000 | | 400,000 |
| <i>General Fund</i> | | | | | 400,000 | | 400,000 |
| 356 Dump truck replacement | MS-24-F006 | | | | 180,000 | | 180,000 |
| <i>Unfunded</i> | | | | | 180,000 | | 180,000 |
| Dump truck replacement unit 2650 | MS-24-F008 | | | | 180,000 | | 180,000 |
| <i>Utility - Operations/Maintenance</i> | | | | | 180,000 | | 180,000 |
| Annual Vehicle Replacement Program | MS-25-8003 | | | | | 400,000 | 400,000 |
| <i>General Fund</i> | | | | | | 400,000 | 400,000 |
| Dump truck replacement unit 259 | MS-25-F010 | | | | | 180,000 | 180,000 |
| <i>Utility - Operations/Maintenance</i> | | | | | | 180,000 | 180,000 |
| Mobile Crane truck replacement | MS-25-F011 | | | | | 300,000 | 300,000 |
| <i>Utility - Operations/Maintenance</i> | | | | | | 300,000 | 300,000 |
| 339 Dump truck replacement | MS-25-F013 | | | | | 180,000 | 180,000 |
| <i>Unfunded</i> | | | | | | 180,000 | 180,000 |
| Municipal Services & Operation Total | | 1,165,000 | 1,030,000 | 1,385,000 | 760,000 | 1,060,000 | 5,400,000 |
| Parks and Recreation | | | | | | | |
| Tractor with Boom Mower | PR-21-9001 | 150,000 | | | | | 150,000 |
| <i>General Fund</i> | | 150,000 | | | | | 150,000 |
| Equipment Replacement - Chipper Truck | PR-21-9002 | 130,000 | | | | | 130,000 |
| <i>General Fund</i> | | 130,000 | | | | | 130,000 |
| Parks & Recreation - Rollback Truck | PR-21-9003 | 100,000 | | | | | 100,000 |
| <i>General Fund</i> | | 100,000 | | | | | 100,000 |
| Equipment Replacement- Aerial Lift Truck | PR-23-9004 | | | 180,000 | | | 180,000 |
| <i>Unfunded</i> | | | | 180,000 | | | 180,000 |

| Department | Project # | 2021 | 2022 | 2023 | 2024 | 2025 | Total |
|--|------------|-------------------|------------------|------------------|------------------|------------------|-------------------|
| Parks and Recreation Total | | 380,000 | | 180,000 | | | 560,000 |
| | | | | | | | |
| Police | | | | | | | |
| Public Safety Mobile Command Vehicle | FM-21-1903 | 1,500,000 | | | | | 1,500,000 |
| <i>Unfunded</i> | | <i>1,500,000</i> | | | | | <i>1,500,000</i> |
| Annual Police Vehicle Replacement | PD-21-0001 | 465,000 | | | | | 465,000 |
| <i>General Fund</i> | | <i>465,000</i> | | | | | <i>465,000</i> |
| Annual Police Vehicle Replacement | PD-22-0001 | | 480,000 | | | | 480,000 |
| <i>Unfunded</i> | | | <i>480,000</i> | | | | <i>480,000</i> |
| Police Records Management System | PD-22-0003 | 400,000 | 400,000 | | | | 800,000 |
| <i>General Fund</i> | | <i>400,000</i> | <i>400,000</i> | | | | <i>800,000</i> |
| Annual Police Vehicle Replacement | PD-23-0001 | | | 510,000 | | | 510,000 |
| <i>Unfunded</i> | | | | <i>510,000</i> | | | <i>510,000</i> |
| Critical Response Negotiation Vehicle | PD-23-0003 | | | 150,000 | | | 150,000 |
| <i>Unfunded</i> | | | | <i>150,000</i> | | | <i>150,000</i> |
| Annual Police Vehicle Replacement | PD-24-0001 | | | | 525,000 | | 525,000 |
| <i>Unfunded</i> | | | | | <i>525,000</i> | | <i>525,000</i> |
| Annual Police Vehicle Replacement | PD-25-0001 | | | | | 541,000 | 541,000 |
| <i>Unfunded</i> | | | | | | <i>541,000</i> | <i>541,000</i> |
| Police Total | | 2,365,000 | 880,000 | 660,000 | 525,000 | 541,000 | 4,971,000 |
| | | | | | | | |
| Public Transit | | | | | | | |
| Transit Vehicles | TR-21-03 | 5,990,000 | | | | | 5,990,000 |
| <i>Intergovernmental Federal Grant</i> | | <i>3,756,000</i> | | | | | <i>3,756,000</i> |
| <i>Intergovernmental State Grant</i> | | <i>500,000</i> | | | | | <i>500,000</i> |
| <i>Public Transit Fund</i> | | <i>1,734,000</i> | | | | | <i>1,734,000</i> |
| Transit Vehicles | TR-22-03 | | 500,000 | | | | 500,000 |
| <i>Public Transit Fund</i> | | | <i>500,000</i> | | | | <i>500,000</i> |
| Transit Vehicles | TR-23-03 | | | 500,000 | | | 500,000 |
| <i>Public Transit Fund</i> | | | | <i>500,000</i> | | | <i>500,000</i> |
| Transit Vehicles | TR-24-03 | | | | 500,000 | | 500,000 |
| <i>Public Transit Fund</i> | | | | | <i>500,000</i> | | <i>500,000</i> |
| Transit Vehicles | TR-25-03 | | | | | 500,000 | 500,000 |
| <i>Public Transit Fund</i> | | | | | | <i>500,000</i> | <i>500,000</i> |
| Public Transit Total | | 5,990,000 | 500,000 | 500,000 | 500,000 | 500,000 | 7,990,000 |
| | | | | | | | |
| GRAND TOTAL | | 15,507,000 | 8,447,000 | 5,907,000 | 6,365,000 | 6,041,000 | 42,267,000 |

City of Lawrence, Kansas
Proposed Maintenance Plan
 2021 thru 2025

PROJECTS & FUNDING SOURCES BY DEPARTMENT

| Department | Project # | 2021 | 2022 | 2023 | 2024 | 2025 | Total |
|--|------------|------------------|------------------|------------------|----------------|------|------------------|
| MSO - Airport | | | | | | | |
| Rehabilitate Taxiway | MS-21-0050 | 285,000 | | | | | 285,000 |
| <i>Airport</i> | | <i>285,000</i> | | | | | <i>285,000</i> |
| Terminal Apron Rehab | MS-22-0018 | | 270,000 | | | | 270,000 |
| <i>Airport</i> | | | <i>270,000</i> | | | | <i>270,000</i> |
| Rehabilitate Taxiway | MS-22-0050 | | 1,615,000 | | | | 1,615,000 |
| <i>Intergovernmental Federal Grant</i> | | | <i>1,615,000</i> | | | | <i>1,615,000</i> |
| Terminal Apron Rehab | MS-23-0018 | | | 1,530,000 | | | 1,530,000 |
| <i>Intergovernmental Federal Grant</i> | | | | <i>1,530,000</i> | | | <i>1,530,000</i> |
| Rehab T-Hangar Taxilanes | MS-23-0052 | | | 45,000 | | | 45,000 |
| <i>Airport</i> | | | | <i>45,000</i> | | | <i>45,000</i> |
| Rehab T-Hangar Taxilanes | MS-24-0052 | | | | 255,000 | | 255,000 |
| <i>Intergovernmental Federal Grant</i> | | | | | <i>255,000</i> | | <i>255,000</i> |
| MSO - Airport Total | | 285,000 | 1,885,000 | 1,575,000 | 255,000 | | 4,000,000 |
| MSO - Stormwater | | | | | | | |
| Stormwater Replmnt, Rehab,Lining & In House Constr | MS-21-9801 | 1,140,000 | | | | | 1,140,000 |
| <i>Stormwater Fund- Debt</i> | | <i>1,140,000</i> | | | | | <i>1,140,000</i> |
| Annual Stormwater Pump Station Maintenance | MS-21-9803 | 100,000 | | | | | 100,000 |
| <i>Stormwater Fund</i> | | <i>100,000</i> | | | | | <i>100,000</i> |
| Stormwater Quality | MS-21-9805 | 200,000 | | | | | 200,000 |
| <i>Stormwater Fund</i> | | <i>200,000</i> | | | | | <i>200,000</i> |
| Levee Maintenance | MS-21-9806 | 100,000 | | | | | 100,000 |
| <i>General Fund</i> | | <i>65,000</i> | | | | | <i>65,000</i> |
| <i>Stormwater Fund</i> | | <i>35,000</i> | | | | | <i>35,000</i> |
| Concrete Channel W of Arrowhead Princeton to Peter | MS-22-0012 | | 1,500,000 | | | | 1,500,000 |
| <i>Stormwater Fund- Debt</i> | | | <i>1,500,000</i> | | | | <i>1,500,000</i> |
| Stormwater Replmnt, Rehab,Lining & In House Constr | MS-22-9801 | | 1,082,000 | | | | 1,082,000 |
| <i>Stormwater Fund- Debt</i> | | | <i>1,082,000</i> | | | | <i>1,082,000</i> |
| Annual Stormwater Pump Station Maintenance | MS-22-9803 | | 104,000 | | | | 104,000 |
| <i>Stormwater Fund</i> | | | <i>104,000</i> | | | | <i>104,000</i> |
| Stormwater Quality | MS-22-9805 | | 208,000 | | | | 208,000 |
| <i>Stormwater Fund</i> | | | <i>208,000</i> | | | | <i>208,000</i> |
| Levee Maintenance | MS-22-9806 | | 104,000 | | | | 104,000 |
| <i>General Fund</i> | | | <i>65,000</i> | | | | <i>65,000</i> |
| <i>Stormwater Fund</i> | | | <i>39,000</i> | | | | <i>39,000</i> |
| Stormwater Replmnt, Rehab,Lining & In House Constr | MS-23-9801 | | | 1,125,000 | | | 1,125,000 |
| <i>Stormwater Fund- Debt</i> | | | | <i>1,125,000</i> | | | <i>1,125,000</i> |
| Annual Stormwater Pump Station Maintenance | MS-23-9803 | | | 108,000 | | | 108,000 |
| <i>Stormwater Fund</i> | | | | <i>108,000</i> | | | <i>108,000</i> |
| Stormwater Quality | MS-23-9805 | | | 216,000 | | | 216,000 |
| <i>Stormwater Fund</i> | | | | <i>216,000</i> | | | <i>216,000</i> |
| Levee Maintenance | MS-23-9806 | | | 108,000 | | | 108,000 |
| <i>General Fund</i> | | | | <i>65,000</i> | | | <i>65,000</i> |

| Department | Project # | 2021 | 2022 | 2023 | 2024 | 2025 | Total |
|--|------------|------------------|------------------|------------------|------------------|------------------|-------------------|
| <i>Stormwater Fund</i> | | | | 43,000 | | | 43,000 |
| Stormwater Replmnt, Rehab,Lining & In House Constr | MS-24-9801 | | | | 1,170,000 | | 1,170,000 |
| <i>Stormwater Fund- Debt</i> | | | | | 1,170,000 | | 1,170,000 |
| Annual Stormwater Pump Station Maintenance | MS-24-9803 | | | | 112,000 | | 112,000 |
| <i>Stormwater Fund</i> | | | | | 112,000 | | 112,000 |
| Stormwater Quality | MS-24-9805 | | | | 225,000 | | 225,000 |
| <i>Stormwater Fund</i> | | | | | 225,000 | | 225,000 |
| Levee Maintenance | MS-24-9806 | | | | 112,000 | | 112,000 |
| <i>General Fund</i> | | | | | 65,000 | | 65,000 |
| <i>Stormwater Fund</i> | | | | | 47,000 | | 47,000 |
| Stormwater Replmnt, Rehab,Lining & In House Constr | MS-25-9801 | | | | | 2,568,000 | 2,568,000 |
| <i>Stormwater Fund</i> | | | | | | 1,000,000 | 1,000,000 |
| <i>Stormwater Fund- Debt</i> | | | | | | 1,568,000 | 1,568,000 |
| Annual Stormwater Pump Station Maintenance | MS-25-9803 | | | | | 117,000 | 117,000 |
| <i>Stormwater Fund</i> | | | | | | 117,000 | 117,000 |
| Stormwater Quality | MS-25-9805 | | | | | 234,000 | 234,000 |
| <i>Stormwater Fund</i> | | | | | | 234,000 | 234,000 |
| Levee Maintenance | MS-25-9806 | | | | | 117,000 | 117,000 |
| <i>General Fund</i> | | | | | | 65,000 | 65,000 |
| <i>Stormwater Fund</i> | | | | | | 52,000 | 52,000 |
| MSO - Stormwater Total | | 1,540,000 | 2,998,000 | 1,557,000 | 1,619,000 | 3,036,000 | 10,750,000 |

MSO - Utilities

| | | | | | | | |
|---|------------|-----------|-----------|--|--|--|-----------|
| Clinton Storage Tanks Maintenance/ Coatings | MS-21-0010 | 2,540,000 | | | | | 2,540,000 |
| <i>Utility - Debt</i> | | 2,040,000 | | | | | 2,040,000 |
| <i>Utility - Water</i> | | 500,000 | | | | | 500,000 |
| Kaw & Clinton WTP Improvement Program | MS-21-9901 | 900,000 | | | | | 900,000 |
| <i>Utility - Debt</i> | | 400,000 | | | | | 400,000 |
| <i>Utility - Water</i> | | 500,000 | | | | | 500,000 |
| Watermain Replacement/Relocation Program | MS-21-9902 | 1,890,000 | | | | | 1,890,000 |
| <i>Utility - Debt</i> | | 1,890,000 | | | | | 1,890,000 |
| Sewer Main Relocations for Road Projects | MS-21-9903 | 440,000 | | | | | 440,000 |
| <i>Utility - Debt</i> | | 70,000 | | | | | 70,000 |
| <i>Utility - Wastewater</i> | | 370,000 | | | | | 370,000 |
| WW Failed Infrastructure Contingency | MS-21-9904 | 440,000 | | | | | 440,000 |
| <i>Unfunded</i> | | 440,000 | | | | | 440,000 |
| Pump Station Annual Improvements | MS-21-9905 | 160,000 | | | | | 160,000 |
| <i>Utility - Wastewater</i> | | 160,000 | | | | | 160,000 |
| WWTP Annual Improvements (2 PLANTS) | MS-21-9907 | 870,000 | | | | | 870,000 |
| <i>Utility - Wastewater</i> | | 870,000 | | | | | 870,000 |
| Sanitary Sewer Rehab & Rapid I/I Reduction | MS-21-9908 | 4,330,000 | | | | | 4,330,000 |
| <i>Utility - Debt</i> | | 3,170,000 | | | | | 3,170,000 |
| <i>Utility - Wastewater</i> | | 1,160,000 | | | | | 1,160,000 |
| Kaw & Clinton WTP Improvement Program | MS-22-9901 | | 940,000 | | | | 940,000 |
| <i>Utility - Water</i> | | | 940,000 | | | | 940,000 |
| Watermain Replacement/Relocation Program | MS-22-9902 | | 3,900,000 | | | | 3,900,000 |
| <i>Utility - Debt</i> | | | 3,900,000 | | | | 3,900,000 |
| Sewer Main Relocations for Road Projects | MS-22-9903 | | 450,000 | | | | 450,000 |
| <i>Utility - Wastewater</i> | | | 450,000 | | | | 450,000 |
| WW Failed Infrastructure Contingency | MS-22-9904 | | 450,000 | | | | 450,000 |
| <i>Unfunded</i> | | | 450,000 | | | | 450,000 |
| Pump Station Annual Improvements | MS-22-9905 | | 160,000 | | | | 160,000 |
| <i>Utility - Wastewater</i> | | | 160,000 | | | | 160,000 |
| WWTP Annual Improvements (2 PLANTS) | MS-22-9907 | | 900,000 | | | | 900,000 |

| Department | Project # | 2021 | 2022 | 2023 | 2024 | 2025 | Total |
|--|------------|------|-----------|-----------|-----------|-----------|-----------|
| <i>Utility - Wastewater</i> | | | 900,000 | | | | 900,000 |
| Sanitary Sewer Rehab & Rapid I/I Reduction | MS-22-9908 | | 4,380,000 | | | | 4,380,000 |
| <i>Utility - Debt</i> | | | 590,000 | | | | 590,000 |
| <i>Utility - Wastewater</i> | | | 3,790,000 | | | | 3,790,000 |
| Harper Tower Maintenance/Coatings | MS-23-0039 | | | 1,370,000 | | | 1,370,000 |
| <i>Utility - Water</i> | | | | 1,370,000 | | | 1,370,000 |
| Kaw & Clinton WTP Improvement Program | MS-23-9901 | | | 960,000 | | | 960,000 |
| <i>Utility - Water</i> | | | | 960,000 | | | 960,000 |
| Watermain Replacement/Relocation Program | MS-23-9902 | | | 5,100,000 | | | 5,100,000 |
| <i>Utility - Debt</i> | | | | 3,430,000 | | | 3,430,000 |
| <i>Utility - Water</i> | | | | 1,670,000 | | | 1,670,000 |
| Sewer Main Relocations for Road Projects | MS-23-9903 | | | 470,000 | | | 470,000 |
| <i>Utility - Wastewater</i> | | | | 470,000 | | | 470,000 |
| WW Failed Infrastructure Contingency | MS-23-9904 | | | 470,000 | | | 470,000 |
| <i>Unfunded</i> | | | | 470,000 | | | 470,000 |
| Pump Station Annual Improvements | MS-23-9905 | | | 170,000 | | | 170,000 |
| <i>Utility - Wastewater</i> | | | | 170,000 | | | 170,000 |
| WWTP Annual Improvements (2 PLANTS) | MS-23-9907 | | | 940,000 | | | 940,000 |
| <i>Utility - Wastewater</i> | | | | 940,000 | | | 940,000 |
| Sanitary Sewer Rehab & Rapid I/I Reduction | MS-23-9908 | | | 4,310,000 | | | 4,310,000 |
| <i>Utility - Debt</i> | | | | 1,360,000 | | | 1,360,000 |
| <i>Utility - Wastewater</i> | | | | 2,950,000 | | | 2,950,000 |
| 19th & Kasold Tower Maintenance/Coatings | MS-24-0042 | | | | 1,430,000 | | 1,430,000 |
| <i>Utility - Debt</i> | | | | | 1,430,000 | | 1,430,000 |
| Kaw & Clinton WTP Improvement Program | MS-24-9901 | | | | 1,000,000 | | 1,000,000 |
| <i>Utility - Water</i> | | | | | 1,000,000 | | 1,000,000 |
| Watermain Replacement/Relocation Program | MS-24-9902 | | | | 5,300,000 | | 5,300,000 |
| <i>Utility - Debt</i> | | | | | 2,030,000 | | 2,030,000 |
| <i>Utility - Water</i> | | | | | 3,270,000 | | 3,270,000 |
| Sewer Main Relocations for Road Projects | MS-24-9903 | | | | 490,000 | | 490,000 |
| <i>Utility - Wastewater</i> | | | | | 490,000 | | 490,000 |
| WW Failed Infrastructure Contingency | MS-24-9904 | | | | 490,000 | | 490,000 |
| <i>Unfunded</i> | | | | | 490,000 | | 490,000 |
| Pump Station Annual Improvements | MS-24-9905 | | | | 180,000 | | 180,000 |
| <i>Utility - Wastewater</i> | | | | | 180,000 | | 180,000 |
| WWTP Annual Improvements (2 PLANTS) | MS-24-9907 | | | | 970,000 | | 970,000 |
| <i>Utility - Wastewater</i> | | | | | 970,000 | | 970,000 |
| Sanitary Sewer Rehab & Rapid I/I Reduction | MS-24-9908 | | | | 4,510,000 | | 4,510,000 |
| <i>Utility - Debt</i> | | | | | 140,000 | | 140,000 |
| <i>Utility - Wastewater</i> | | | | | 4,370,000 | | 4,370,000 |
| Stoneridge Tower Maintenance/Coatings | MS-25-0054 | | | | | 1,490,000 | 1,490,000 |
| <i>Utility - Water</i> | | | | | | 1,490,000 | 1,490,000 |
| Kaw & Clinton WTP Improvement Program | MS-25-9901 | | | | | 1,040,000 | 1,040,000 |
| <i>Utility - Water</i> | | | | | | 1,040,000 | 1,040,000 |
| Watermain Replacement/Relocation Program | MS-25-9902 | | | | | 5,510,000 | 5,510,000 |
| <i>Utility - Debt</i> | | | | | | 5,510,000 | 5,510,000 |
| Sewer Main Relocations for Road Projects | MS-25-9903 | | | | | 510,000 | 510,000 |
| <i>Utility - Wastewater</i> | | | | | | 510,000 | 510,000 |
| WW Failed Infrastructure Contingency | MS-25-9904 | | | | | 510,000 | 510,000 |
| <i>Unfunded</i> | | | | | | 510,000 | 510,000 |
| Pump Station Annual Improvements | MS-25-9905 | | | | | 180,000 | 180,000 |
| <i>Utility - Wastewater</i> | | | | | | 180,000 | 180,000 |
| WWTP Annual Improvements (2 PLANTS) | MS-25-9907 | | | | | 1,010,000 | 1,010,000 |
| <i>Utility - Wastewater</i> | | | | | | 1,010,000 | 1,010,000 |

| Department | Project # | 2021 | 2022 | 2023 | 2024 | 2025 | Total |
|---|------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Sanitary Sewer Rehab & Rapid I/I Reduction <i>Utility - Debt</i> | MS-25-9908 | | | | | 4,710,000 | 4,710,000 |
| | | | | | | 4,710,000 | 4,710,000 |
| MSO - Utilities Total | | 11,570,000 | 11,180,000 | 13,790,000 | 14,370,000 | 14,960,000 | 65,870,000 |

Municipal Services & Operation

| | | | | | | | |
|--|------------|------------|------------|--|--|--|------------|
| Sidewalk Hazard Urgent Repair <i>Infrastructure Sales Tax</i> | MS-21-0047 | 100,000 | | | | | 100,000 |
| | | 100,000 | | | | | 100,000 |
| Street Maintenance Program <i>Future General Obligation Debt Projects</i> | MS-21-8006 | 10,000,000 | | | | | 10,000,000 |
| <i>General Fund</i> | | 3,000,000 | | | | | 3,000,000 |
| <i>Stormwater Fund</i> | | 3,407,000 | | | | | 3,407,000 |
| <i>Unfunded</i> | | 140,000 | | | | | 140,000 |
| | | 3,453,000 | | | | | 3,453,000 |
| Curb and Gutter Rehabilitation Program <i>General Fund</i> | MS-21-8007 | 450,000 | | | | | 450,000 |
| | | 450,000 | | | | | 450,000 |
| ADA Accessibility Improvements <i>General Fund</i> | MS-21-8008 | 150,000 | | | | | 150,000 |
| | | 150,000 | | | | | 150,000 |
| Downtown parking lot maintenance <i>Public Parking</i> | MS-21-8011 | 104,000 | | | | | 104,000 |
| | | 104,000 | | | | | 104,000 |
| Parking Garage Maintenance Program <i>Unfunded</i> | MS-21-8012 | 406,000 | | | | | 406,000 |
| | | 406,000 | | | | | 406,000 |
| Sidewalk Improvement Program - Public <i>General Fund</i> | MS-21-8013 | 420,000 | | | | | 420,000 |
| | | 420,000 | | | | | 420,000 |
| Sidewalk Improvement Program - City <i>General Fund</i> | MS-21-8014 | 312,000 | | | | | 312,000 |
| | | 312,000 | | | | | 312,000 |
| Alley Rehabilitation <i>General Fund</i> | MS-21-8015 | 1,000,000 | | | | | 1,000,000 |
| | | 750,000 | | | | | 750,000 |
| <i>Solid Waste Fund</i> | | 250,000 | | | | | 250,000 |
| Traffic Signal Rehab Replace Maint & Improvements <i>General Fund</i> | MS-21-8016 | 1,000,000 | | | | | 1,000,000 |
| | | 1,000,000 | | | | | 1,000,000 |
| Facility Maintenance Program <i>General Fund</i> | MS-21-8018 | 550,000 | | | | | 550,000 |
| | | 367,000 | | | | | 367,000 |
| <i>Utility - Operations/Maintenance</i> | | 183,000 | | | | | 183,000 |
| Street Maintenance Program <i>Future General Obligation Debt Projects</i> | MS-22-8006 | | 10,400,000 | | | | 10,400,000 |
| <i>General Fund</i> | | | 2,000,000 | | | | 2,000,000 |
| <i>Infrastructure Sales Tax</i> | | | 2,142,000 | | | | 2,142,000 |
| <i>Stormwater Fund</i> | | | 1,179,000 | | | | 1,179,000 |
| <i>Unfunded</i> | | | 140,000 | | | | 140,000 |
| | | | 4,939,000 | | | | 4,939,000 |
| Curb and Gutter Rehabilitation Program <i>General Fund</i> | MS-22-8007 | | 500,000 | | | | 500,000 |
| | | | 500,000 | | | | 500,000 |
| ADA Accessibility Improvements <i>General Fund</i> | MS-22-8008 | | 160,000 | | | | 160,000 |
| | | | 160,000 | | | | 160,000 |
| Downtown parking lot maintenance <i>Public Parking</i> | MS-22-8011 | | 108,000 | | | | 108,000 |
| | | | 108,000 | | | | 108,000 |
| Parking Garage Maintenance Program <i>Unfunded</i> | MS-22-8012 | | 422,000 | | | | 422,000 |
| | | | 422,000 | | | | 422,000 |
| Sidewalk Improvement Program - Public <i>General Fund</i> | MS-22-8013 | | 541,000 | | | | 541,000 |
| | | | 541,000 | | | | 541,000 |
| Sidewalk Improvement Program - City <i>General Fund</i> | MS-22-8014 | | 324,000 | | | | 324,000 |
| | | | 324,000 | | | | 324,000 |
| Alley Rehabilitation <i>General Fund</i> | MS-22-8015 | | 1,040,000 | | | | 1,040,000 |
| | | | 780,000 | | | | 780,000 |
| <i>Solid Waste Fund</i> | | | 260,000 | | | | 260,000 |
| Traffic Signal Rehab Replace Maint & Improvements <i>General Fund</i> | MS-22-8016 | | 1,040,000 | | | | 1,040,000 |
| | | | 1,040,000 | | | | 1,040,000 |

| Department | Project # | 2021 | 2022 | 2023 | 2024 | 2025 | Total |
|---|------------|------|---------|------------|------------|------------|------------|
| Facility Maintenance Program | MS-22-8018 | | 572,000 | | | | 572,000 |
| <i>General Fund</i> | | | 381,000 | | | | 381,000 |
| <i>Utility - Operations/Maintenance</i> | | | 191,000 | | | | 191,000 |
| Street Maintenance Program | MS-23-8006 | | | 10,816,000 | | | 10,816,000 |
| <i>Future General Obligation Debt Projects</i> | | | | 2,000,000 | | | 2,000,000 |
| <i>General Fund</i> | | | | 2,142,000 | | | 2,142,000 |
| <i>Infrastructure Sales Tax</i> | | | | 977,000 | | | 977,000 |
| <i>Stormwater Fund</i> | | | | 140,000 | | | 140,000 |
| <i>Unfunded</i> | | | | 5,557,000 | | | 5,557,000 |
| Curb and Gutter Rehabilitation Program | MS-23-8007 | | | 550,000 | | | 550,000 |
| <i>General Fund</i> | | | | 550,000 | | | 550,000 |
| ADA Accessibility Improvements | MS-23-8008 | | | 166,000 | | | 166,000 |
| <i>General Fund</i> | | | | 166,000 | | | 166,000 |
| Downtown parking lot maintenance | MS-23-8011 | | | 113,000 | | | 113,000 |
| <i>Public Parking</i> | | | | 113,000 | | | 113,000 |
| Parking Garage Maintenance Program | MS-23-8012 | | | 439,000 | | | 439,000 |
| <i>Unfunded</i> | | | | 439,000 | | | 439,000 |
| Sidewalk Improvement Program - Public | MS-23-8013 | | | 562,000 | | | 562,000 |
| <i>General Fund</i> | | | | 562,000 | | | 562,000 |
| Sidewalk Improvement Program - City | MS-23-8014 | | | 337,000 | | | 337,000 |
| <i>General Fund</i> | | | | 337,000 | | | 337,000 |
| Alley Rehabilitation | MS-23-8015 | | | 1,082,000 | | | 1,082,000 |
| <i>General Fund</i> | | | | 812,000 | | | 812,000 |
| <i>Solid Waste Fund</i> | | | | 270,000 | | | 270,000 |
| Traffic Signal Rehab Replace Maint & Improvements | MS-23-8016 | | | 1,082,000 | | | 1,082,000 |
| <i>General Fund</i> | | | | 1,082,000 | | | 1,082,000 |
| Facility Maintenance Program | MS-23-8018 | | | 596,000 | | | 596,000 |
| <i>General Fund</i> | | | | 397,000 | | | 397,000 |
| <i>Utility - Operations/Maintenance</i> | | | | 199,000 | | | 199,000 |
| Street Maintenance Program | MS-24-8006 | | | | 11,249,000 | | 11,249,000 |
| <i>Future General Obligation Debt Projects</i> | | | | | 2,000,000 | | 2,000,000 |
| <i>General Fund</i> | | | | | 2,142,000 | | 2,142,000 |
| <i>Stormwater Fund</i> | | | | | 140,000 | | 140,000 |
| <i>Unfunded</i> | | | | | 6,967,000 | | 6,967,000 |
| Curb and Gutter Rehabilitation Program | MS-24-8007 | | | | 600,000 | | 600,000 |
| <i>General Fund</i> | | | | | 600,000 | | 600,000 |
| ADA Accessibility Improvements | MS-24-8008 | | | | 173,000 | | 173,000 |
| <i>General Fund</i> | | | | | 173,000 | | 173,000 |
| Downtown parking lot maintenance | MS-24-8011 | | | | 117,000 | | 117,000 |
| <i>Public Parking</i> | | | | | 117,000 | | 117,000 |
| Parking Garage Maintenance Program | MS-24-8012 | | | | 457,000 | | 457,000 |
| <i>Unfunded</i> | | | | | 457,000 | | 457,000 |
| Sidewalk Improvement Program - Public | MS-24-8013 | | | | 585,000 | | 585,000 |
| <i>General Fund</i> | | | | | 585,000 | | 585,000 |
| Sidewalk Improvement Program - City | MS-24-8014 | | | | 351,000 | | 351,000 |
| <i>General Fund</i> | | | | | 351,000 | | 351,000 |
| Alley Rehabilitation | MS-24-8015 | | | | 1,125,000 | | 1,125,000 |
| <i>General Fund</i> | | | | | 844,000 | | 844,000 |
| <i>Solid Waste Fund</i> | | | | | 281,000 | | 281,000 |
| Traffic Signal Rehab Replace Maint & Improvements | MS-24-8016 | | | | 1,125,000 | | 1,125,000 |
| <i>General Fund</i> | | | | | 1,125,000 | | 1,125,000 |
| Facility Maintenance Program | MS-24-8018 | | | | 618,000 | | 618,000 |
| <i>General Fund</i> | | | | | 412,000 | | 412,000 |
| <i>Utility - Operations/Maintenance</i> | | | | | 206,000 | | 206,000 |
| Street Maintenance Program | MS-25-8006 | | | | | 11,699,000 | 11,699,000 |

| Department | Project # | 2021 | 2022 | 2023 | 2024 | 2025 | Total |
|---|------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| <i>Future General Obligation Debt Projects</i> | | | | | | 2,000,000 | 2,000,000 |
| <i>General Fund</i> | | | | | | 2,142,000 | 2,142,000 |
| <i>Stormwater Fund</i> | | | | | | 140,000 | 140,000 |
| <i>Unfunded</i> | | | | | | 7,417,000 | 7,417,000 |
| Curb and Gutter Rehabilitation Program | MS-25-8007 | | | | | 650,000 | 650,000 |
| <i>General Fund</i> | | | | | | 650,000 | 650,000 |
| ADA Accessibility Improvements | MS-25-8008 | | | | | 180,000 | 180,000 |
| <i>General Fund</i> | | | | | | 180,000 | 180,000 |
| Downtown parking lot maintenance | MS-25-8011 | | | | | 122,000 | 122,000 |
| <i>Public Parking</i> | | | | | | 122,000 | 122,000 |
| Parking Garage Maintenance Program | MS-25-8012 | | | | | 475,000 | 475,000 |
| <i>Unfunded</i> | | | | | | 475,000 | 475,000 |
| Sidewalk Improvement Program - Public | MS-25-8013 | | | | | 608,000 | 608,000 |
| <i>General Fund</i> | | | | | | 608,000 | 608,000 |
| Sidewalk Improvement Program - City | MS-25-8014 | | | | | 365,000 | 365,000 |
| <i>General Fund</i> | | | | | | 365,000 | 365,000 |
| Alley Rehabilitation | MS-25-8015 | | | | | 1,170,000 | 1,170,000 |
| <i>General Fund</i> | | | | | | 878,000 | 878,000 |
| <i>Solid Waste Fund</i> | | | | | | 292,000 | 292,000 |
| Traffic Signal Rehab Replace Maint & Improvements | MS-25-8016 | | | | | 608,000 | 608,000 |
| <i>General Fund</i> | | | | | | 608,000 | 608,000 |
| Facility Maintenance Program | MS-25-8018 | | | | | 643,000 | 643,000 |
| <i>General Fund</i> | | | | | | 429,000 | 429,000 |
| <i>Utility - Operations/Maintenance</i> | | | | | | 214,000 | 214,000 |
| Municipal Services & Operation Total | | 14,492,000 | 15,107,000 | 15,743,000 | 16,400,000 | 16,520,000 | 78,262,000 |

Parks and Recreation

| | | | | | | | |
|--|------------|---------|---------|---------|---------|--|---------|
| Playground Replacement - Broken Arrow & South Park | PR-21-1002 | 175,000 | | | | | 175,000 |
| <i>General Fund</i> | | 175,000 | | | | | 175,000 |
| Holcom Sports Complex - Interior Improvements | PR-21-2027 | 200,000 | | | | | 200,000 |
| <i>General Fund</i> | | 200,000 | | | | | 200,000 |
| Downtown Paver Replacement (year 4 of 4) | PR-21-2030 | 125,000 | | | | | 125,000 |
| <i>Infrastructure Sales Tax</i> | | 125,000 | | | | | 125,000 |
| Recreation Ctr Renovation - LIAC, HPC | PR-21-2145 | 150,000 | | | | | 150,000 |
| <i>General Fund</i> | | 150,000 | | | | | 150,000 |
| Parking Lots and Roads - Parks & Rec 2021 | PR-21-3001 | 200,000 | | | | | 200,000 |
| <i>General Fund</i> | | 200,000 | | | | | 200,000 |
| Playground Replacement - Lyons & Stonegate Park | PR-22-1002 | | 175,000 | | | | 175,000 |
| <i>General Fund</i> | | | 175,000 | | | | 175,000 |
| Parking Lots and Roads - Parks & Rec 2022 | PR-22-3001 | | 200,000 | | | | 200,000 |
| <i>General Fund</i> | | | 200,000 | | | | 200,000 |
| Playground Replacement- Clinton & Dad Perry Park | PR-23-1002 | | | 175,000 | | | 175,000 |
| <i>General Fund</i> | | | | 175,000 | | | 175,000 |
| Recreation Ctr. Renovations - Carnegie | PR-23-1931 | | | 100,000 | | | 100,000 |
| <i>General Fund</i> | | | | 100,000 | | | 100,000 |
| Parking Lots and Roads - Parks & Rec 2023 | PR-23-3001 | | | 200,000 | | | 200,000 |
| <i>General Fund</i> | | | | 200,000 | | | 200,000 |
| Playground Replacement - BA South, McSwain, Walnut | PR-24-1002 | | | | 175,000 | | 175,000 |
| <i>General Fund</i> | | | | | 175,000 | | 175,000 |
| Sports Pavilion Lawrence - Turf Replacement | PR-24-2402 | | | | 700,000 | | 700,000 |
| <i>General Fund</i> | | | | | 700,000 | | 700,000 |
| Parks - Tennis and Basketball Court Resurface | PR-24-2423 | | | | 350,000 | | 350,000 |
| <i>General Fund</i> | | | | | 350,000 | | 350,000 |
| Clinton Lake Softball Complex Improvements | PR-24-2425 | | | | 250,000 | | 250,000 |

| Department | Project # | 2021 | 2022 | 2023 | 2024 | 2025 | Total |
|---|------------|------------|------------|------------|------------|------------|-------------|
| <i>General Fund</i> | | | | | 250,000 | | 250,000 |
| Parking Lots and Roads - Parks & Rec 2024 | PR-24-3001 | | | | 200,000 | | 200,000 |
| <i>General Fund</i> | | | | | 200,000 | | 200,000 |
| Playground Replacement- PPNC, Prairie Park East | PR-25-1002 | | | | | 175,000 | 175,000 |
| <i>General Fund</i> | | | | | | 175,000 | 175,000 |
| Parks Lots and Roads - Parks & Rec 2025 | PR-25-3001 | | | | | 200,000 | 200,000 |
| <i>General Fund</i> | | | | | | 200,000 | 200,000 |
| Parks and Recreation Total | | 850,000 | 375,000 | 475,000 | 1,675,000 | 375,000 | 3,750,000 |
| GRAND TOTAL | | 28,737,000 | 31,545,000 | 33,140,000 | 34,319,000 | 34,891,000 | 162,632,000 |

Memorandum

City of Lawrence

Finance Department

TO: Lawrence City Commission
 FROM: Jeremy Willmoth, Finance Director
 CC: Craig Owens, City Manager
 DATE: August 4, 2020
 RE: Transfers in the FY21 Budget

The transfers included in the City Manager's Recommended FY21 budget are substantially larger than in previous years. This is being driven by one of the key changes found in the FY21 budget—moving all purchases for the Capital Improvement Plan (CIP) to the Capital Projects Fund (Fund 400) and moving all purchases for the Vehicle & Equipment Replacement Plan (VERP) to the Equipment Replacement Fund (Fund 205).

Below outlines a summary of all transfers that are included in the FY21 budget with an explanation of the purpose of those transfers.

Transfers to the General Fund (Fund 001)

| Transfer From | Amount | Reason |
|----------------------------------|---------------------|-------------------------------------|
| Guest Tax Fund | \$167,000 | Park Employee Support |
| Water & Wastewater Fund | \$2,837,000 | Payment-in-lieu-of-taxes (PILOT) |
| Solid Waste Fund | \$964,000 | Payment-in-lieu-of-taxes (PILOT) |
| Storm Water Fund | \$431,000 | Payment-in-lieu-of-taxes (PILOT) |
| Capital Improvement Reserve Fund | \$7,185,000 | Support for Road Maintenance |
| Special Alcohol | \$970,000 | Support for Social Services |
| Special Recreation | \$1,050,000 | Support for Recreational Activities |
| Special Gasoline Tax | \$3,914,000 | Support for Road Maintenance |
| Total | \$17,518,000 | |

Transfers from the General Fund (Fund 001)

| Transfer To | Amount | Reason |
|------------------------|--------------------|---|
| Airport Fund | \$252,000 | Airport Operations Support |
| Equipment Reserve Fund | \$1,896,000 | VERP Support |
| Bond & Interest Fund | \$398,000 | Savings from the "Green Bonded" projects used to pay for the debt |
| Housing Trust Fund | \$350,000 | Support for Housing Initiatives |
| Total | \$2,896,000 | |

Transfers to the Airport Fund (Fund 201)

| Transfer From | Amount | Reason |
|---------------|--------|--------|
|---------------|--------|--------|

| | | |
|--------------|------------------|----------------------------|
| General Fund | \$252,000 | Airport Operations Support |
| Total | \$252,000 | |

Transfers from the Airport Fund (Fund 201)

| Transfer To | Amount | Reason |
|----------------------------------|------------------|-------------|
| Capital Improvement Reserve Fund | \$285,000 | CIP Support |
| Total | \$285,000 | |

Transfers from the Capital Improvement Reserve Fund (Fund 202)

| Transfer To | Amount | Reason |
|------------------------|---------------------|--------------------------|
| General Fund | \$7,185,000 | Maintenance Plan Support |
| Equipment Reserve Fund | \$2,400,000 | VERP Support |
| Capital Projects Fund | \$2,750,000 | CIP Support |
| Total | \$12,335,000 | |

Transfers to the Equipment Reserve Fund (Fund 205)

| Transfer From | Amount | Reason |
|----------------------------------|---------------------|----------------|
| General Fund | \$1,896,000 | VERP Support |
| Transit Fund | \$2,238,000 | VERP Support |
| Water & Wastewater Fund | \$401,000 | VERP Support |
| Solid Waste Fund | \$2,028,000 | VERP Support |
| Storm Water Fund | \$260,000 | VERP Support |
| Capital Improvement Reserve Fund | \$2,400,000 | VERP Support |
| Administrative Services Fund | \$890,000 | VERP Support P |
| Total | \$10,113,000 | |

Transfers from the Guest Tax Fund (Fund 206)

| Transfer To | Amount | Reason |
|------------------------|------------------|--|
| General Fund | \$167,000 | Park Employee Support |
| Bond and Interest Fund | \$210,000 | Paying for a portion of Rock Chalk Park, and improvements to the Carnegie Building |
| Total | \$377,000 | |

Transfers from the Public Transportation Sales Tax Fund (Fund 210)

| Transfer To | Amount | Reason |
|------------------------|--------------------|--------------|
| Equipment Reserve Fund | \$2,238,000 | VERP Support |
| Capital Projects Fund | \$3,500,000 | CIP Support |
| Total | \$5,738,000 | |

Transfers from the Special Alcohol Fund (Fund 213)

| Transfer To | Amount | Reason |
|--------------|------------------|-----------------------------|
| General Fund | \$970,000 | Support for Social Services |
| Total | \$970,000 | |

Transfers from the Special Gasoline Tax Fund (Fund 214)

| Transfer To | Amount | Reason |
|--------------|--------------------|------------------------------|
| General Fund | \$3,914,000 | Support for Road Maintenance |
| Total | \$3,914,000 | |

Transfers from the Special Recreation Fund (Fund 216)

| Transfer To | Amount | Reason |
|--------------|--------------------|-----------------------------------|
| General Fund | \$1,050,000 | Support for Recreation Activities |
| Total | \$1,050,000 | |

Transfers to the Bond & Interest Fund (Fund 301)

| Transfer From | Amount | Reason |
|---------------------|--------------------|--------------------------|
| General Fund | \$398,000 | Green Bonds |
| Guest Tax Fund | \$210,000 | Rock Chalk Park/Carnegie |
| Public Parking Fund | \$200,000 | Future Parking Debt |
| Storm Water Fund | \$261,000 | Future Stormwater Debt |
| Total | \$1,069,000 | |

Transfers to the Capital Improvement Projects Fund (Fund 400)

| Transfer From | Amount | Reason |
|-------------------------------|---------------------|-------------|
| Transportation Sales Tax Fund | \$3,500,000 | CIP Support |
| Airport Fund | \$285,000 | CIP Support |
| Water & Wastewater Fund | \$110,000 | CIP Support |
| Solid Waste Fund | \$4,610,000 | CIP Support |
| Stormwater Fund | \$2,510,000 | CIP Support |
| Capital Sales Tax Fund | \$2,750,000 | CIP Support |
| Total | \$13,765,000 | |

Transfer to the Water & Wastewater Fund (Fund 501)

| Transfer From | Amount | Reason |
|------------------|------------------|----------------------|
| Solid Waste Fund | \$325,000 | Shared Staff Support |
| Storm Water Fund | \$24,000 | Shared Staff Support |
| Total | \$349,000 | |

Transfers from the Water & Wastewater Fund (Fund 501)

| Transfer To | Amount | Reason |
|------------------------------|--------------------|----------------------------------|
| General Fund | \$2,837,000 | Payment-in-lieu-of-taxes (PILOT) |
| Equipment Reserve Fund | \$401,000 | VERP Support |
| Capital Projects Fund | \$110,000 | CIP Support |
| Non-Bonded Construction Fund | \$3,021,000 | CIP Support |
| Total | \$6,369,000 | |

Transfers from the Solid Waste Fund (Fund 502)

| Transfer To | Amount | Reason |
|-------------|--------|--------|
|-------------|--------|--------|

| | | |
|-------------------------|--------------------|----------------------------------|
| General Fund | \$964,000 | Payment-in-lieu-of-taxes (PILOT) |
| Equipment Reserve Fund | \$2,028,000 | VERP Support |
| Capital Projects Fund | \$4,610,000 | CIP Support |
| Water & Wastewater Fund | \$325,000 | Shared Staff Support |
| Total | \$7,927,000 | |

Transfer from the Parking Fund (Fund 503)

| Transfer To | Amount | Reason |
|----------------------|------------------|---------------------|
| Bond & Interest Fund | \$200,000 | Future Parking Debt |
| Total | \$200,000 | |

Transfers from the Stormwater Fund (Fund 505)

| Transfer To | Amount | Reason |
|-------------------------|--------------------|----------------------------------|
| General Fund | \$431,000 | Payment-in-lieu-of-taxes (PILOT) |
| Equipment Reserve Fund | \$260,000 | VERP Support |
| Bond & Interest Fund | \$261,000 | Bond Payments |
| Capital Projects Fund | \$2,510,000 | CIP Support |
| Water & Wastewater Fund | \$24,000 | Shared Staff Support |
| Total | \$3,486,000 | |

Transfer from Administrative Services Fund (Fund 523)

| Transfer To | Amount | Reason |
|------------------------|------------------|--------------|
| Equipment Reserve Fund | \$890,000 | VERP Support |
| Total | \$890,000 | |

Transfer to Utilities Non-Bonded Construction Fund (Fund 552)

| Transfer From | Amount | Reason |
|-------------------------|--------------------|-------------|
| Water & Wastewater Fund | \$3,021,000 | CIP Support |
| Total | \$3,021,000 | |

Transfer to Housing Trust Fund (Fund 607)

| Transfer From | Amount | Reason |
|---------------|------------------|---------------------------------|
| General Fund | \$350,000 | Support for Housing Initiatives |
| Total | \$350,000 | |

This is a complete list of all transfers included in the FY21 budget with a brief explanation regarding the purpose of the transfer. This is intended to help provide supplemental information in preparation of the public hearing.

Memorandum

City of Lawrence

Finance Department

TO: City Commission
FROM: Jeremy Willmoth, Finance Director
CC: Craig Owens, City Manager
DATE: August 4, 2020
RE: Internal Service Funds Supplemental Information

Background

Internal service funds were first included in the FY20 budget with the movement of Finance, Human Resources, Information Technology, and Risk Management to the Administrative Services Fund. This was considered phase I of the internal service fund implementation. These costs were predominately borne by the General Fund despite supporting the entire operation.

The City Manager's Recommended Budget for FY21 completed phase II of this implementation by adding Public Information, City Clerk, City Commission, City Attorney's Office, City Manager's Office, and Facility Maintenance to the Administrative Services Fund.

The costs related to these functions are charged back to the various operating funds within the City to align with the support that these functions provide to the entire organization.

This memo aims to provide additional context related to these costs and breaks it out by function area to demonstrate the cost by department for the General Fund and an overview of the cost across all operating funds.

Risk Management

The cost allocation methodology for FY20 was a blended model based on number of full-time equivalents (FTEs) and budget authority. For FY21 this model has been updated and the Risk Management cost now includes liability insurance as well as Worker's Compensation.

The cost methodology for FY21 has been updated to charge departments based on the building size for property insurance; claims from the prior year for liability insurance; and, claims from the prior year for Worker's Compensation insurance. Staff believes this methodology more closely aligns the costs with the appropriate department and operating fund.

Risk Management Services in the General Fund

| Charged To | FY20 Revised | FY21 Recommended | Variance | % Change |
|------------|--------------|---------------------|----------|-------------|
|------------|--------------|---------------------|----------|-------------|

| | | | | |
|---------------------------------|-----------|-------------|-----------|------|
| Police | \$199,000 | \$301,000 | \$102,000 | 51% |
| Fire Medical | \$173,000 | \$463,000 | \$290,000 | 168% |
| Municipal Court | \$4,000 | \$14,000 | \$10,000 | 250% |
| Economic Development | \$2,000 | \$7,000 | \$5,000 | 250% |
| Parks & Recreation | \$72,000 | \$252,000 | \$180,000 | 250% |
| Municipal Services & Operations | \$86,000 | \$301,000 | \$215,000 | 250% |
| Planning & Development Services | \$35,000 | \$126,000 | \$91,000 | 250% |
| Total General Fund | \$571,000 | \$1,464,000 | \$893,000 | 156% |

Risk Management Services by Fund

| Charged To | FY20 Revised | FY21 Recommended | Variance | % Change |
|----------------------------|--------------|------------------|-------------|----------|
| General Fund | \$571,000 | \$1,464,000 | \$893,000 | 156% |
| Airport Fund | \$0 | \$7,000 | \$7,000 | N/A |
| Guest Tax Fund | \$8,000 | \$0 | -\$8,000 | -100% |
| Public Transportation Fund | \$17,000 | \$0 | -\$17,000 | -100% |
| Recreation Fund | \$44,000 | \$0 | -\$44,000 | -100% |
| Special Gasoline Tax Fund | \$24,000 | \$0 | -\$24,000 | -100% |
| Special Recreation Fund | \$2,000 | \$0 | -\$2,000 | -100% |
| Water & Wastewater Fund | \$522,000 | \$625,000 | \$103,000 | 20% |
| Solid Waste Fund | \$343,000 | \$641,000 | \$298,000 | 87% |
| Parking Fund | \$11,000 | \$52,000 | \$41,000 | 373% |
| Central Maintenance Fund | \$0 | \$73,000 | \$73,000 | N/A |
| Stormwater Fund | \$62,000 | \$10,000 | -\$52,000 | -84% |
| Golf Course Fund | \$7,000 | \$0 | -\$7,000 | -100% |
| Total | \$1,611,000 | \$2,872,000 | \$1,261,000 | 78% |

Human Resources

The cost allocation methodology for FY20 was a blended model based on number of full-time equivalents (FTEs) and budget authority. For FY21 this model has been updated to only include FTEs. Staff believes this methodology more closely aligns the costs with the appropriate department and operating fund.

Human Resource Services in the General Fund

| Charged To | FY20 Revised | FY21 Recommended | Variance | % Change |
|----------------------|--------------|------------------|-----------|----------|
| Police | \$271,000 | \$393,000 | \$122,000 | 45% |
| Fire Medical | \$235,000 | \$335,000 | \$100,000 | 43% |
| Municipal Court | \$4,000 | \$7,000 | \$3,000 | 75% |
| Economic Development | \$2,000 | \$4,000 | \$2,000 | 100% |
| Parks & Recreation | \$95,000 | \$159,000 | \$64,000 | 67% |

| | | | | |
|---------------------------------|-----------|-------------|-----------|-----|
| Municipal Services & Operations | \$80,000 | \$133,000 | \$53,000 | 66% |
| Planning & Development Services | \$41,000 | \$66,000 | \$25,000 | 61% |
| Total General Fund | \$728,000 | \$1,097,000 | \$369,000 | 51% |

Human Resource Services by Fund

| Charged To | FY20 Revised | FY21 Recommended | Variance | % Change |
|----------------------------|--------------|------------------|-----------|----------|
| General Fund | \$728,000 | \$1,097,000 | \$369,000 | 51% |
| Guest Tax Fund | \$11,000 | \$0 | -\$11,000 | -100% |
| Public Transportation Fund | \$22,000 | \$2,000 | -\$20,000 | -91% |
| Recreation Fund | \$95,000 | \$0 | -\$95,000 | -100% |
| Special Gasoline Tax Fund | \$31,000 | \$0 | -\$31,000 | -100% |
| Special Recreation Fund | \$5,000 | \$0 | -\$5,000 | -100% |
| Water & Wastewater Fund | \$223,000 | \$287,000 | \$64,000 | 29% |
| Solid Waste Fund | \$125,000 | \$194,000 | \$69,000 | 55% |
| Parking Fund | \$14,000 | \$21,000 | \$7,000 | 50% |
| Stormwater Fund | \$16,000 | \$25,000 | \$9,000 | 56% |
| Golf Course Fund | \$15,000 | \$0 | -\$15,000 | -100% |
| Total | \$1,285,000 | \$1,626,000 | \$341,000 | 27% |

Finance Administration

The cost allocation methodology for FY20 was a blended model based on number of full-time equivalents (FTEs) and budget authority. For FY21 this model has been updated to only include operating budget. This amount is determined by taking the recommended budget excluding transfers, debt services, grants, and capital expenditures. Staff believes this methodology more closely aligns the costs with the appropriate department and operating fund.

Finance Administration Services in the General Fund

| Charged To | FY20 Revised | FY21 Recommended | Variance | % Change |
|---------------------------------|--------------|------------------|----------|----------|
| Police | \$233,000 | \$258,000 | \$25,000 | 11% |
| Fire Medical | \$203,000 | \$237,000 | \$34,000 | 17% |
| Municipal Court | \$8,000 | \$8,000 | \$0 | 0% |
| Economic Development | \$6,000 | \$5,000 | -\$1,000 | -17% |
| Parks & Recreation | \$82,000 | \$75,000 | -\$7,000 | -9% |
| Municipal Services & Operations | \$75,000 | \$69,000 | -\$6,000 | -8% |
| Planning & Development Services | \$21,000 | \$20,000 | -\$1,000 | -5% |
| Total General Fund | \$628,000 | \$672,000 | \$44,000 | 7% |

Finance Administration Services by Fund

| Charged To | FY20 Revised | FY21 Recommended | Variance | % Change |
|----------------------------|--------------|------------------|-----------|----------|
| General Fund | \$628,000 | \$672,000 | \$44,000 | 7% |
| Guest Tax Fund | \$9,000 | \$14,000 | \$5,000 | 55% |
| Public Transportation Fund | \$20,000 | \$43,000 | \$23,000 | 115% |
| Recreation Fund | \$52,000 | \$0 | -\$52,000 | -100% |
| Special Gasoline Tax Fund | \$28,000 | \$0 | -\$28,000 | -100% |
| Special Recreation Fund | \$3,000 | \$0 | -\$3,000 | -100% |
| Water & Wastewater Fund | \$202,000 | \$214,000 | \$12,000 | 6% |
| Solid Waste Fund | \$112,000 | \$115,000 | \$3,000 | 3% |
| Parking Fund | \$13,000 | \$9,000 | -\$4,000 | -31% |
| Stormwater Fund | \$14,000 | \$14,000 | \$0 | 0% |
| Golf Course Fund | \$8,000 | \$0 | -\$8,000 | -100% |
| Total | \$1,089,000 | \$1,081,000 | -\$8,000 | -1% |

Information Technology

The cost allocation methodology for FY20 was a blended model based on number of full-time equivalents (FTEs) and budget authority. For FY21 this model has been updated to allocate the cost based on the number of devices within the operation. Staff believes this methodology more closely aligns the costs with the appropriate department and operating fund.

Additionally, the FY21 budget also includes funding for services that are now going to be directly billed by Information Technology to help provide better accountability. Previously, these costs were included in the departmental budget. While this does increase the budget for Information Technology, there was a corresponding decrease in the departmental budgets to accommodate this change. These costs are for items such as licenses for city-wide programs, phone bills, internet bills, and computer replacements.

Information Technology Services in the General Fund

| Charged To | FY20 Revised | FY21 Recommended | Variance | % Change |
|---------------------------------|--------------|------------------|------------|----------|
| Police | \$397,000 | \$0 | -\$397,000 | -100% |
| Fire Medical | \$345,000 | \$448,000 | \$103,000 | 30% |
| Municipal Court | \$7,000 | \$25,000 | \$18,000 | 257% |
| Economic Development | \$3,000 | \$12,000 | \$9,000 | 300% |
| Parks & Recreation | \$117,000 | \$452,000 | \$335,000 | 286% |
| Municipal Services & Operations | \$141,000 | \$540,000 | \$399,000 | 283% |
| Planning & Development Services | \$58,000 | \$226,000 | \$168,000 | 290% |
| Total General Fund | \$1,068,000 | \$1,703,000 | \$635,000 | 59% |

Information Technology Services by Fund

| Charged To | FY20 Revised | FY21 Recommended | Variance | % Change |
|----------------------------|--------------|------------------|-------------|----------|
| General Fund | \$1,068,000 | \$1,703,000 | \$635,000 | 59% |
| Guest Tax Fund | \$16,000 | \$0 | -\$16,000 | -100% |
| Public Transportation Fund | \$34,000 | \$19,000 | -\$15,000 | -44% |
| Recreation Fund | \$88,000 | \$0 | -\$88,000 | -100% |
| Special Gasoline Tax Fund | \$48,000 | \$0 | -\$48,000 | -100% |
| Special Recreation Fund | \$4,000 | \$0 | -\$4,000 | -100% |
| Water & Wastewater Fund | \$343,000 | \$957,000 | \$614,000 | 179% |
| Solid Waste Fund | \$191,000 | \$89,000 | -\$102,000 | -53% |
| Parking Fund | \$22,000 | \$23,000 | \$1,000 | 5% |
| Stormwater Fund | \$24,000 | \$60,000 | \$36,000 | 150% |
| Golf Course Fund | \$13,000 | \$0 | -\$13,000 | -100% |
| Total | \$1,851,000 | \$2,851,000 | \$1,000,000 | 54% |

Additional Internal Service Fund Functions

As part of the City Manager's Recommended FY21 Budget, several additional functions were added to the Internal Service Fund. This is intended to be the final phase of implementation although the costing methodologies will continue to be evaluated for each function annually.

There were six (6) functions added in FY21: City Commission, City Manager, City Attorney, City Clerk, Public Information Office, and Facility Maintenance. The cost allocation for these functions are based on operating budget. The one exception is Facility Maintenance which is only being allocated to the General Fund as it is currently only supporting those operations. As that program expands into the entire organization, the costing will be updated accordingly.

Additional Administrative Services in the General Fund

| Charged To | FY20 Revised | FY21 Recommended | Variance | % Change |
|------------------------------------|--------------|------------------|--------------|----------|
| Additional Administrative Services | \$4,777,000 | \$0 | -\$4,777,000 | -100% |
| Police | \$0 | \$1,340,000 | \$1,340,000 | N/A |
| Fire Medical | \$0 | \$1,231,000 | \$1,231,000 | N/A |
| Municipal Court | \$0 | \$33,000 | \$33,000 | N/A |
| Economic Development | \$0 | \$27,000 | \$27,000 | N/A |
| Parks & Recreation | \$0 | \$393,000 | \$393,000 | N/A |
| Municipal Services & Operations | \$0 | \$362,000 | \$362,000 | N/A |
| Planning & Development Services | \$0 | \$103,000 | \$103,000 | N/A |

| | | | | |
|--------------------|-------------|-------------|--------------|------|
| Total General Fund | \$4,777,000 | \$3,489,000 | -\$1,288,000 | -27% |
|--------------------|-------------|-------------|--------------|------|

Additional Administrative Services by Fund

| Charged To | FY20 Revised | FY21 Recommended | Variance | % Change |
|----------------------------|--------------|------------------|--------------|----------|
| General Fund | \$4,777,000 | \$3,489,000 | -\$1,288,000 | -27% |
| Guest Tax Fund | \$0 | \$122,000 | \$122,000 | N/A |
| Public Transportation Fund | \$0 | \$138,000 | \$138,000 | N/A |
| Water & Wastewater Fund | \$0 | \$690,000 | \$690,000 | N/A |
| Solid Waste Fund | \$0 | \$373,000 | \$373,000 | N/A |
| Parking Fund | \$0 | \$30,000 | \$30,000 | N/A |
| Stormwater Fund | \$0 | \$47,000 | \$47,000 | N/A |
| Total | \$4,777,000 | \$4,889,000 | \$112,000 | 2% |

Summary of All Administrative Services

The chart below summarizes all the administrative services (Fund 523) charged out to the various operating functions.

Summary of All Administrative Services in the General Fund

| Charged To | FY20 Revised | FY21 Recommended | Variance | % Change |
|------------------------------------|--------------|------------------|--------------|----------|
| Additional Administrative Services | \$4,777,000 | \$0 | -\$4,777,000 | -100% |
| Police | \$901,000 | \$1,991,000 | \$1,090,000 | 121% |
| Fire Medical | \$783,000 | \$2,251,000 | \$1,468,000 | 187% |
| Municipal Court | \$19,000 | \$73,000 | \$54,000 | 284% |
| Economic Development | \$11,000 | \$48,000 | \$37,000 | 336% |
| Parks & Recreation | \$294,000 | \$1,079,000 | \$785,000 | 267% |
| Municipal Services & Operations | \$296,000 | \$1,104,000 | \$808,000 | 273% |
| Planning & Development Services | \$120,000 | \$415,000 | \$295,000 | 246% |
| Total General Fund | \$7,201,000 | \$6,961,000 | -\$240,000 | -3% |

Summary of All Administrative Services by Fund

| Charged To | FY20 Revised | FY21 Recommended | Variance | % Change |
|----------------------------|--------------|------------------|------------|----------|
| General Fund | \$7,201,000 | \$6,961,000 | -\$240,000 | -3% |
| Guest Tax Fund | \$36,000 | \$136,000 | \$100,000 | 278% |
| Public Transportation Fund | \$76,000 | \$202,000 | \$126,000 | -166% |
| Recreation Fund | \$235,000 | \$0 | -\$235,000 | -100% |
| Special Gasoline Tax Fund | \$107,000 | \$0 | -\$107,000 | -100% |
| Special Recreation Fund | \$12,000 | \$0 | -\$12,000 | -100% |

| | | | | |
|-------------------------|-------------|--------------|-------------|-------|
| Water & Wastewater Fund | \$768,000 | \$2,148,000 | \$1,380,000 | 180% |
| Solid Waste Fund | \$428,000 | \$771,000 | \$343,000 | 80% |
| Parking Fund | \$49,000 | \$83,000 | \$34,000 | 69% |
| Stormwater Fund | \$54,000 | \$146,000 | \$92,000 | 170% |
| Golf Course Fund | \$36,000 | \$0 | -\$36,000 | -100% |
| Total | \$9,002,000 | \$10,447,000 | \$1,445,000 | 16% |

Finally, it should be noted that the Risk Management internal service fund is now being captured in a separate fund (Fund 524). The remaining functions are being captured in the Administrative Services Fund (Fund 523). Additionally, as part of the fund consolidation effort, the Central Maintenance Garage is now included in the Administrative Services Fund.

Memorandum

City of Lawrence

Finance Department

TO: Lawrence City Commission
 FROM: Jeremy Willmoth, Finance Director
 CC: Craig Owens, City Manager
 DATE: August 4, 2020
 RE: Transitions in the Parks and Recreation FY21 Budget

The City Manager's Recommended FY21 budget has fundamentally shifted the funding of Parks and Recreation. This is being driven by one of the key changes found in the FY21 budget—centralizing operating expenses into the General Fund to be prioritized equally.

Below outlines a summary of all the changes concerning Parks and Recreation Funding that are included in the FY21 budget.

| Category | FY 2019 Audited | FY 2020 Revised | FY 2021 Recomm. | Variance | % Change |
|-------------------|-----------------|-----------------|-----------------|-------------|----------|
| Wages/Benefits | \$7,827,260 | \$7,970,000 | \$7,981,000 | \$11,000 | 0.14% |
| Internal Services | \$44,000 | \$424,000 | \$1,215,000 | \$791,000 | 187% |
| Contr. Services | \$3,145,581 | \$2,989,448 | \$2,920,000 | -\$69,448 | -2% |
| Commodities | \$1,219,332 | \$1,183,000 | \$1,056,000 | -\$127,000 | -11% |
| Capital Outlay | \$718,623 | \$836,000 | \$3,505,000 | \$2,669,000 | 319% |
| Transfers Out | \$121,000 | \$0 | \$1,217,000 | \$1,217,000 | N/A |
| Total | \$13,075,796 | \$13,402,448 | \$17,894,000 | \$4,491,552 | 34% |

Increases to Internal Service charges are attributed primarily to increasing internal services to include the City Commission, the City Manager's Office, the Public Information Office, and the City Attorney's Office. Please see the memo attached to the Public Hearing Budget item concerning Internal Service Charges for more information.

Increases to Capital Outlay, and Transfers Out are in alignment with the Capital Improvement Plan, Vehicle and Equipment Replacement Plan, and the Maintenance Plan outlined in the [2021-2025 Capital Improvement Plan](#).

| Fund | FY 2019 Audited | FY 2020 Revised | FY 2021 Recomm. | Variance | % Change |
|------------------|-----------------|-----------------|-----------------|--------------|----------|
| General | \$4,977,510 | \$4,933,000 | \$14,029,000 | \$9,096,000 | 184% |
| Recreation | \$5,713,525 | \$5,822,000 | \$0 | -\$5,822,000 | -100% |
| Spec. Recreation | \$867,460 | \$883,000 | \$1,050,000 | \$167,000 | 19% |
| Golf Course | \$905,853 | \$949,000 | \$0 | -\$949,000 | -100% |
| Guest Tax | \$212,592 | \$317,000 | \$427,000 | \$110,000 | 35% |
| Equipment Res. | \$0 | \$340,000 | \$380,000 | \$40,000 | 12% |
| Capital Projects | \$73,977 | \$0 | \$1,950,000 | \$1,950,000 | N/A |
| Misc. | \$324,879 | \$158,448 | \$58,000 | -\$100,448 | -63% |
| Total | \$13,075,796 | \$13,402,448 | \$17,894,000 | \$4,491,552 | 34% |

Please see the memo attached to the Public Hearing Budget item concerning fund transfers for more information. The revenues and expenses that were previously recorded in the Recreation Fund, and the Golf Course Fund in FY20, are being moved to the General Fund in FY21. The revenues for the Special Recreation Fund will still be recorded in that fund, but then transferred to the General Fund so that those dollars supporting recreation activity can be prioritized along with the other general dollars supporting recreation activity.

Sherri Riedemann

From: Andrew Miller <sliches@gmail.com>
Sent: Friday, August 7, 2020 10:36 PM
To: City Commission Agendas
Subject: W 27th St Expansion

External Email. Be careful with links and attachments.

- City of Lawrence IT Helpdesk

I am a regular user of the mutt run dog park and I am a long time resident of Lawrence, KS. The W 27th St expansion appears to be a giant waste of city funds and a horrifically flawed idea.

I cannot imagine how the W 27th St expansion addresses the ongoing traffic issues. The vast majority of people leaving YSI by the W 27th ST expansion will be getting back on K10 and heading right back into the same intersection you're attempting to divert traffic away from. The problem will continue and now you're going to be adding piles of dead dogs to the problem.

I imagine any politician who takes an active hand in murdering countless pets is going to be enjoying one of the shortest careers in modern politics. Let alone burning literal millions of city funds on a project that ultimately serves no purpose and whose deleterious effects will be felt and cursed by the majority of residents far into the future.

I strongly encourage a second look at this proposed plan with a rational consideration for both its benefits and its impact. I cannot imagine that the city which prides itself on its parks and public amenities would engage in such a foolish endeavor.

Thank you for your time,

Andrew Miller
1401 E 24th St, E14 Lawrence KS 66046

2021 Operating Budget

Public Hearing



Process To Date

- May 12: FY20 Revenue Update
- June 9: Capital Improvement Plan, Vehicle and Equipment Replacement Plan, and Maintenance Plan Presentation
- July 14: City Manager's Recommended Budget Presentation
- July 28: Set Maximum Expenditure Limit



Next Steps

- August 11: Conduct Public Hearing and Adopt on first reading Ordinance No. 9799
- August 18: Adopt budget on second reading
- Later this year:
 - Utility Rate Ordinances
 - Bond Authorization Resolution



2021 Budget Overview

- Key Revenue Assumptions:
 - Includes 4.3% increase in assessed valuation
 - Assuming sales tax collections for FY20 are 85% of what was collected in 2019 (unaudited)
 - The FY21 budget projects sales tax to be 95% of the FY20 adopted budget
 - Sales tax continues to be monitored closely

2021 Budget Overview

- Total Operating Expenditures as outlined in the 2021 budget certificate:
\$308,634,343
 - Includes operating expenditures PLUS fund balance
 - Only includes legally adopted funds
- Budget holds the mill levy flat
- Placeholder budget



2021 Budget Overview

- Key Changes:
 - Increased/Expanded Internal Service Funds
 - Consolidated Funds
 - Created separate Capital Improvement Plan, Vehicle & Equipment Replacement Plan, and Maintenance Plan
 - Begin quarterly budget amendment process



2021 Budget Overview

- Compensation
 - Includes 0.5% General Wage Adjustment for all employee groups
 - Includes step increases for LPOA and IAFF
 - Includes market adjustments for Primary Pay Plan
 - Personnel was budgeted at 97% to account for vacancies



2021 Budget Overview

- Personnel Adjustments
 - Added 1.0 Transportation Planner
 - Transit & Parking Department (Grant Writer)
 - Added 1.0 Administrative Assistant
 - Public Information
 - Added 2.0 MSO Specialist
 - Municipal Services & Operations (Stormwater)
 - Added 1.0 GIS Analyst
 - Municipal Services & Operations (Stormwater)



2021 Budget Overview

- Taxpayer Impact
 - Mill levy remains flat
 - Increases proposed for utilities
 - All rate ordinance will be brought back after the budget is adopted
 - If not approved at the recommended rates, reductions will be made to proposed improvements and services as needed

Action Items Tonight

- Conduct public hearing.
- Adopt on first reading Ordinance No. 9799.