

2020 Operating Budget



City of Lawrence

Presentation Outline

- Budget Overview and Recommendation
- Taxpayer Impact
- Financial Equity
- Unfunded Requests/Outside Agency Requests
- Department Budgets



City of Lawrence

Key Dates/Participation Opportunities

- June 18: City Manager's Recommended Budget Presentation
- July 9: Updated Revenue Projections
- August 6: Public Hearing
- Public Participation Opportunities
 - Attend City Commission Meetings
 - Written Correspondence (ccagendas@lawrenceks.org)
 - Lawrence Listens (www.lawrenceks.org/lawrence-listens)



City of Lawrence

City Manager Recommendation

- The budget process allows for the following:
 - Alignment between budget and strategic plan
 - Progress on priority initiatives
 - View of the larger picture
 - Financial discussions in context with entire budget
 - Progress on Priority Based Budgeting



City of Lawrence

City Manager Recommendation

- Timing
 - The budget has to be certified by August 25
 - Staff begins working on the budget in January and February
 - Projections are made for more than a year out with little data from the current year to base those projections on
 - Figures are constantly changing right up to adoption based on emerging information



City of Lawrence

City Manager Recommendation

- Property Insurance Policy (Consent Agenda Item)
 - 2019 revised budget includes \$239,000
 - 2020 has \$250,000 currently budgeted
 - Broker approached 58 insurance carriers, only received 2 quotes (current carrier declined)
 - These were nearly double prior year costs for less coverage
 - Figures were received 6/13 and therefore are not included in today's figures but will be added for July



City of Lawrence

City Manager Recommendation

- Total Expenditures: \$235,520,000
 - General Fund is structurally balanced
 - Increases mill levy for General Fund by 0.500 mill to a total estimated mill levy of 33.778
 - All other funds are balanced within a 5-year financial forecast
 - Preserves core city services and includes a 5-year Capital Improvement Plan



City of Lawrence

City Manager Recommendation

- Includes an Internal Service Fund for Human Resources, Information Technology, Finance Administration, and Risk Management
- Clear methodology for Payment-In-Lieu-of-Taxes (PILOT) for City utilities
 - Franchise fee of 6% for use of city right-of-way for water/sewer, solid waste, stormwater
 - Aligns with transfer policy

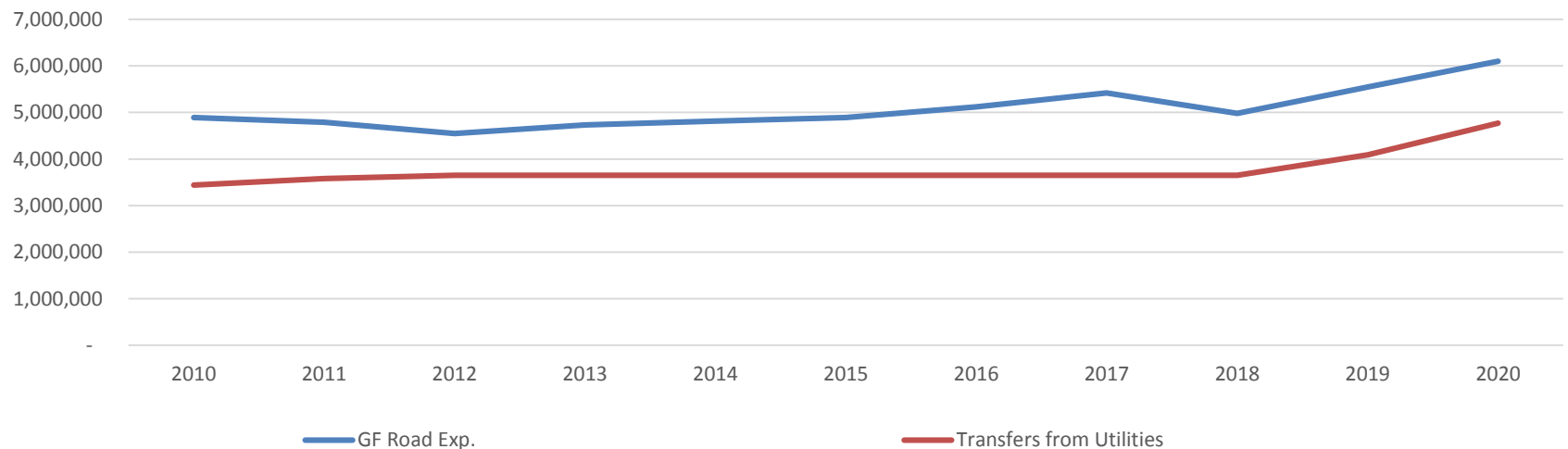


City of Lawrence

City Manager Recommendation

- History of Transfers from Utility Funds to General Fund for ROW Maintenance

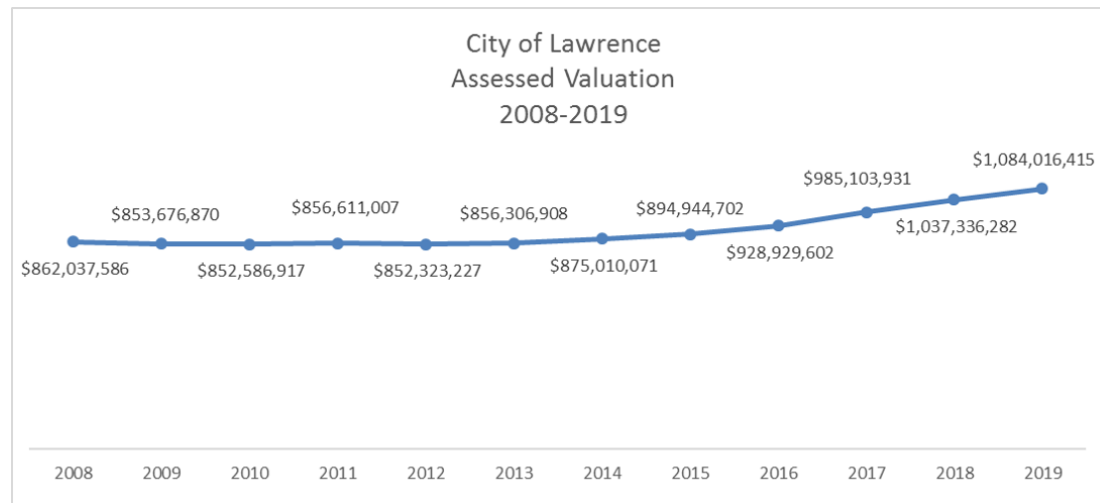
History of Transfers from Utility Funds Compared to Expenses in the GF for Road Improvements



City of Lawrence

Revenue Assumptions

- Assessed Valuation
 - Assumed a 4.5% increase in assessed valuation
 - Total assessed valuation is projected to be \$1,084,016,415



City of Lawrence

Reference page 17 of budget book

Revenue Assumptions

- Sales Tax
 - General Fund assumes a 2% increase over 2019 revised

Fund	2018 Unaudited	2019 Adopted Budget	2019 Revised Budget	2020 Recommended Budget
General	29,344,939	30,371,000	29,780,000	30,443,000
Capital Improve Reserve	4,968,369	4,594,000	5,000,000	5,128,000
Transit Fund	4,556,974	4,368,000	4,368,000	4,482,000
Equipment Reserve Fund	500,000	500,000	500,000	500,000
TDD/TIF Funds	701,704	789,000	685,000	777,000
Housing Trust Fund	-	497,000	497,000	924,000
Total	40,071,986	41,119,000	40,830,000	42,254,000



City of Lawrence

Reference pages 21 of budget book

Revenue Assumptions

- Recreation Fund
 - Recommending increases in recreation fees, sponsorships, and approval of the Facility Access Card with user fees
 - With these fee increases, fund balance is projected to be at 7.7% at the end of 2020
 - Have been spending down fund balance for last several years which is not sustainable long-term

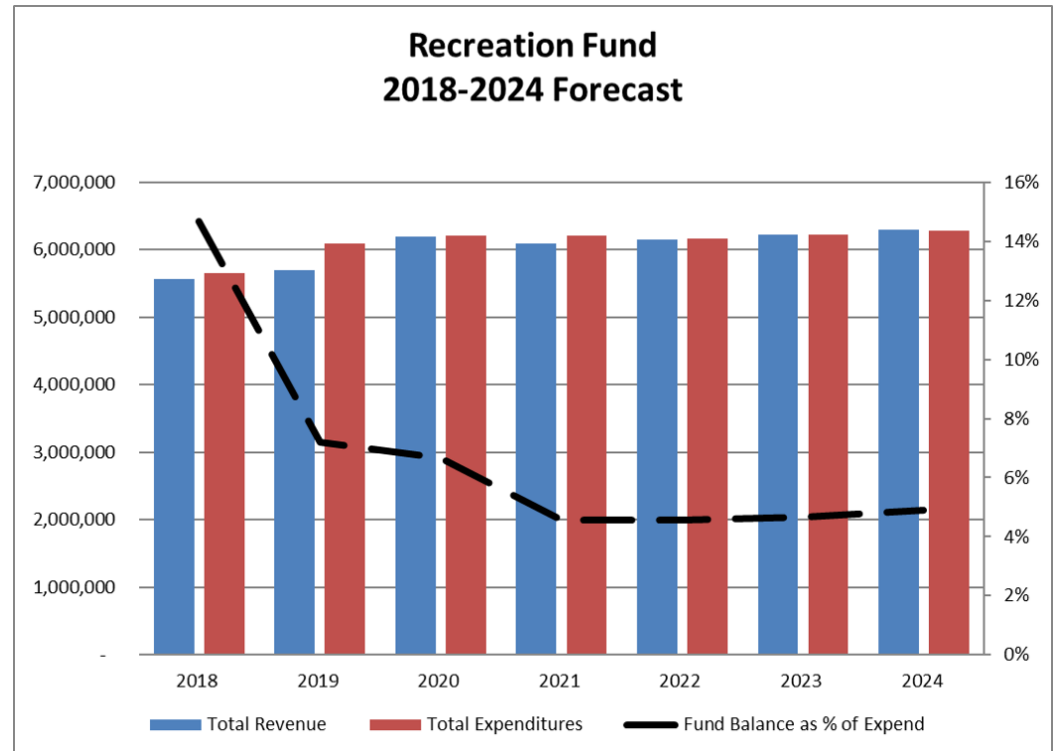


City of Lawrence

Reference pages 60-61 of budget book

Revenue Assumptions

- Recreation Fund
 - 5-year forecast with recommended revenue increases

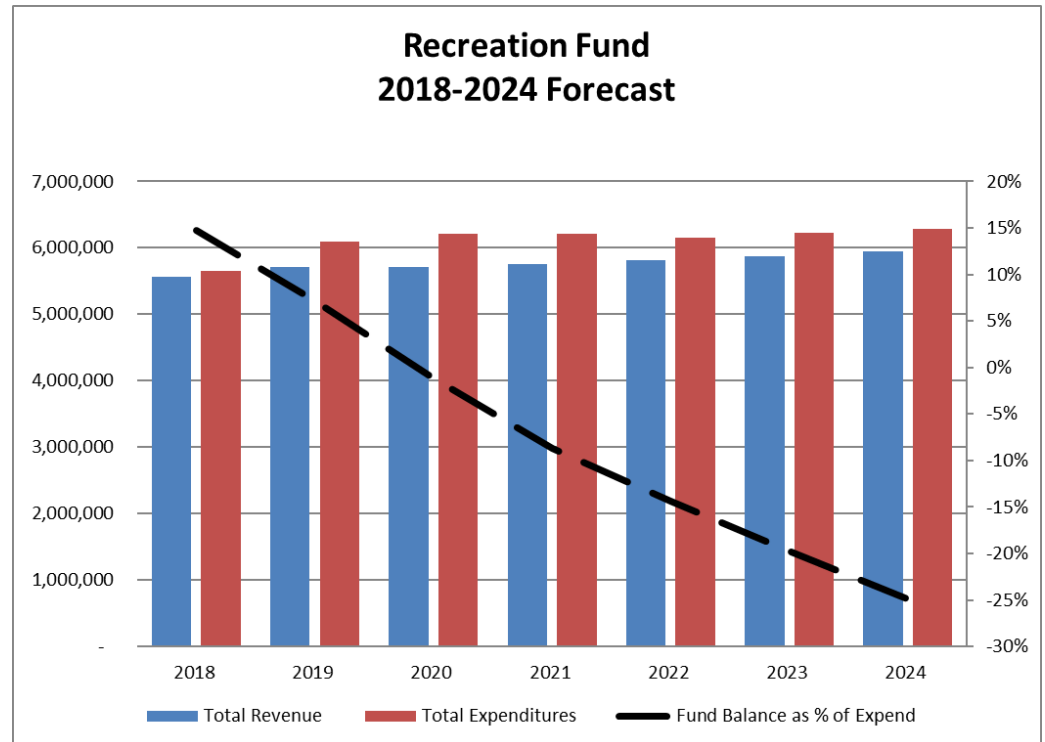


City of Lawrence

Reference pages 60-61 of budget book

Revenue Assumptions

- Recreation Fund
 - 5-year forecast without recommended revenue increases
 - Fund balance would be negative in 2020 – additional expenditure cuts would need to be identified



City of Lawrence

Revenue Assumptions

- Parking Fund
 - Recommending parking fee increases for meters, garages, citations, and permits
 - Meter Recommendations
 - Increase current meter rates that are \$0.50/hour to \$0.75/hour
 - Increase current meter rates that are \$0.10/hour to \$0.20/hour
 - Estimated to increase revenue by \$356,000
 - Last rate increase was 2009



City of Lawrence

Revenue Assumptions

- Parking Fund
 - Garage Recommendations
 - Rates barely cover the cost of utilities
 - Rates are not able to address the estimated \$2M in maintenance that is anticipated to be needed within the next 5 years
 - Increase current garage rates from \$1.00/day to \$2.00/day at all three garages
 - Estimated to increase revenue by \$24,000
 - Last rate increase was in 1990



City of Lawrence

Revenue Assumptions

- Parking Fund
 - Citation Recommendations
 - Increase current citation rates from \$5.00/citation to \$7.00/citation
 - Estimated to increase revenue by \$108,000
 - Last rate increase was 2016



City of Lawrence

Revenue Assumptions

- Parking Fund
 - Permit Recommendations
 - Increase parking permit from \$192/year to \$240/year
 - Estimated to increase revenue by \$36,000
 - Last rate increase was in 2000



City of Lawrence

Revenue Assumptions

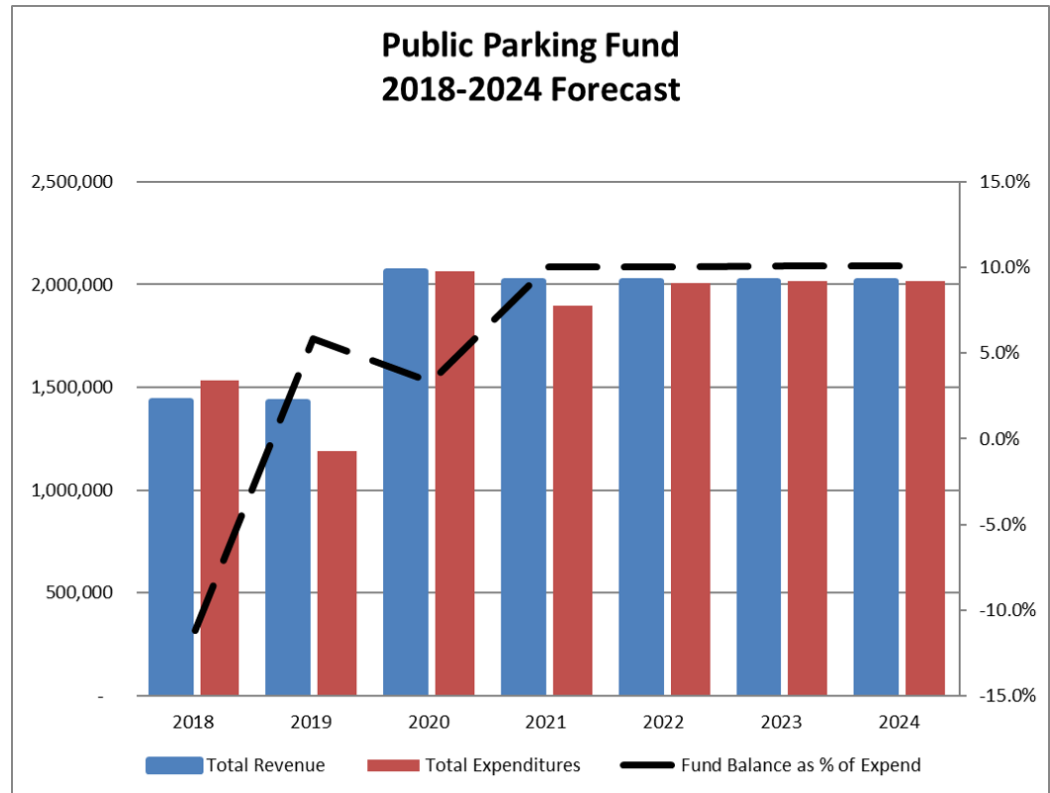
- Parking Fund
 - Rate increases are estimated to generate approximately \$524,000 annually
 - Will help improve parking system and implement recommendations from parking study
 - Add technology to parking system
 - Credit card usage will be examined
 - Based on these rate recommendations, the Pay-by-Plate Stations and License Plate Recognition System (LPR) have been added to the funded CIP



City of Lawrence

Revenue Assumptions

- Parking Fund
 - 5-year forecast with recommended revenue increases

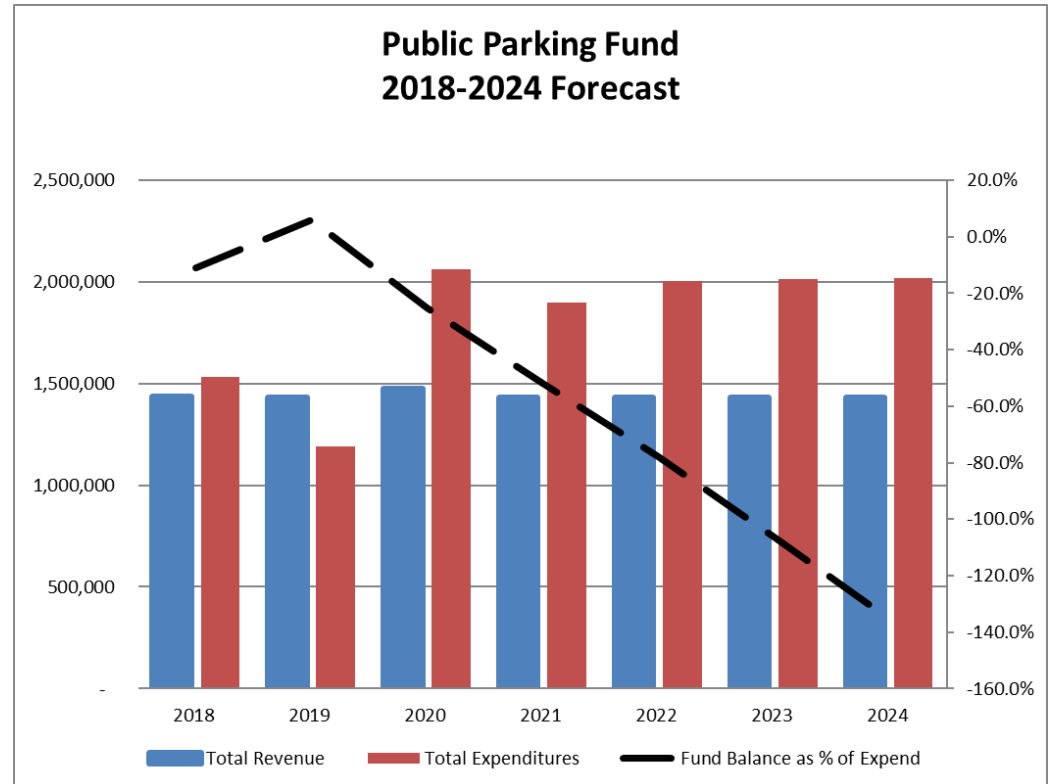


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Reference pages 74-75 of budget book

Revenue Assumptions

- Parking Fund
 - 5-year forecast without recommended revenue increases
 - Fund balance would be negative in 2020 – additional expenditure cuts would need to be identified



City of Lawrence

Overview of Property Tax Supported Funds

- General Fund
 - 23% Fund Balance
 - Have one-time transfers to help off-set the costs related to the Internal Service Funds in 2020
 - 2019 Revised
 - Spend down of 2018 fund balance
 - \$2M transferred to Cap. Imp. Reserve Fund
 - \$1.249M transferred to Equip. Reserve Fund
- General Fund
 - 2019 Revised Cont.
 - Increased requests
 - \$424K Fire Medical Overtime
 - \$374K transferred to Central Maintenance
 - \$148K Lawrence Community Shelter

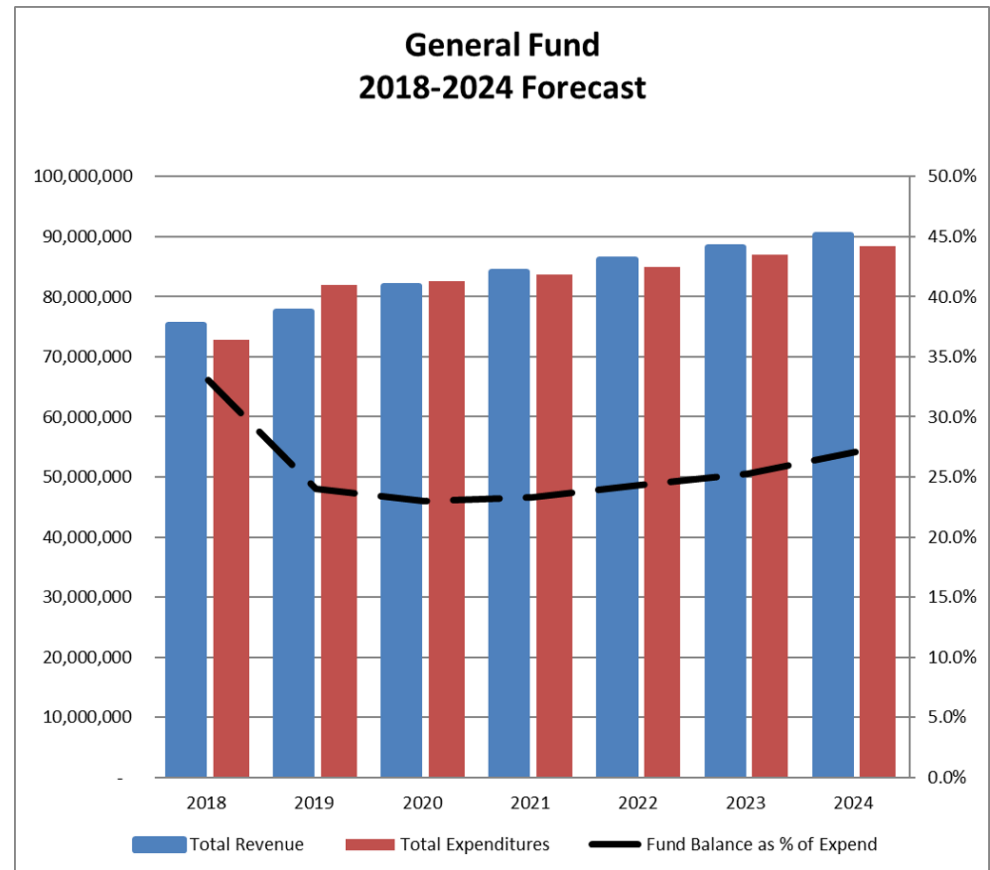


City of Lawrence

Reference pages 48-49 of budget book

Overview of Property Tax Supported Funds

- General Fund
 - 5-year projection with recommended 0.500 mill increase in 2020

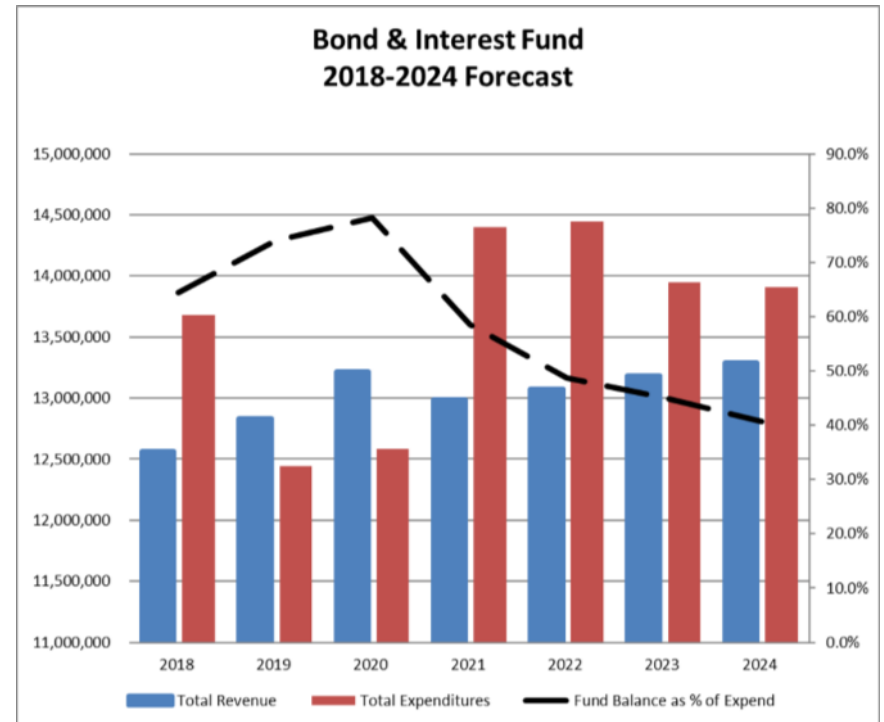


City of Lawrence

Reference pages 48-49 of budget book

Overview of Property Tax Supported Funds

- Bond & Interest Fund
 - Debt Service is increasing in 2020
 - Large debt payments are anticipated to begin in 2021
 - Assumes Temp. Notes are converted to long-term debt in 2021
 - Included debt projects identified in the CIP



City of Lawrence

Reference pages 68-69 of budget book

Overview of Property Tax Supported Funds

- Library Fund
 - Library requested \$4.7M based on a 5.5% increase in assessed valuation and no mill levy increase
 - All funds received are remitted to the library
 - May be adjusted based on updated assessed valuation figures

	2018 Unaudited	2019 Adopted Budget	2019 Revised Budget	2020 Recommended Budget
Revenues				
Property Taxes	\$ 4,345,247	\$ 4,457,000	\$ 4,457,000	\$ 4,700,000
Interest	(590)	-	-	-
Total	4,344,657	4,457,000	4,457,000	4,700,000
Expenditures				
Contractual Services	4,268,000	4,457,000	4,538,000	4,700,000
Total	4,268,000	4,457,000	4,538,000	4,700,000
Revenue over/(under) Expenditure	76,657	-	(81,000)	-
Beginning Balance	4,770	802	81,427	427
Ending Fund Balance	\$ 81,427	\$ 802	\$ 427	\$ 427



City of Lawrence

Reference page 85 of budget book

Capital Improvement Plan

- Provides long-term planning
- Prioritization of limited resources
- Projects must:
 - Have a useful life of 2 years or more
 - Cost \$100,000 or more
- Updated Project Detail Sheets can be found at www.lawrenceks.org/budget/cip



City of Lawrence

Reference pages 131-142 of budget book

Capital Improvement Plan

- Changes since May 9 Presentation
 - Added Human Resources Information System
 - Moved \$200,000 of funding for Airport Runway Reconstruction back to 2019 from 2020
 - Moved \$400,000 for Kansas River Wastewater Treatment Plant Improvements back to 2019 from 2020
 - Increased funding for Contracted Street Maintenance (and moved funding between sources)



City of Lawrence

Reference pages 131-142 of budget book

Capital Improvement Plan

- Changes since May 9 Presentation
 - Moved Remedial Alternatives (Farmland) to 2020
 - Initially in budgeted in 2019
 - Moved \$50,000 for Sidewalk Mitigation City Property back to 2019 from 2020
 - Downtown Brick Pavers have been moved to 2021
 - Added Pay-by-Plate Stations
 - Added License Plate Recognition System (LPR)



City of Lawrence

Reference pages 131-142 of budget book

Personnel Recommendations

- Compensation
 - MOU Pay Plans
 - Lawrence Police Officers Association (LPOA)
 - Budget assumes steps increases
 - 1.5% General Wage Adjustment for Police Officers
 - 0.0% General Wage Adjustment for Detectives
 - Local International Fire Fighters Association (IAFF)
 - Currently under negotiation for 2020
 - Primary Pay Plan
 - 2.5% General Wage Adjustment (approximately 600 impacted employees)
 - Market Adjustments (approximately 125 impacted employees)



City of Lawrence

Reference page 6 of budget book

Personnel Recommendations

- Benefits
 - 3% increase to the City's contribution to employee healthcare
 - State Retirement Plan Contributions
 - KP&F: 21.93%
 - KPERS: 9.61%

Personnel Recommendations

- Personnel Adjustments
 - Added 3.0 Assistant Shift Commanders (Fire Medical)
 - Added 1.0 Civilian Mobile Integrated Health Paramedic (fully funded by Douglas County) (Fire Medical)
 - Added 1.0 Security Administrator (Information Technology)
 - Eliminated 1.0 Vacant Aquatics Programmer (Parks & Recreation)
 - Eliminated 0.5 Vacant Administrative Technician (Parks & Recreation)



City of Lawrence

Strategic Plan

- Strategic Plan drives budget decisions
 - Will update the strategic plan in late 2019
- Seven (7) Critical Success Factors
- Eight (8) Priority Initiatives

Strategic Plan

- Effective Governance and Professional Administration
 - 2020 first full year of:
 - New Agenda Management Software
 - New Special Assessment Software
 - Planning & Development Services at City Hall Riverfront
 - Funds in 2019 Revised for a Strategic Plan Update



City of Lawrence

Reference pages 25-43 of budget book

Strategic Plan

- Safe, Healthy and Welcoming Neighborhoods
 - \$1,599,000 for Social Service Agencies
 - Includes \$440,000 for Lawrence Community Shelter
 - \$350,000 from the General Fund to the Affordable Housing Trust Fund
 - 2020 will be the first full year the Affordable Housing Trust fund receives sales tax proceeds
 - \$5.5M budgeted for Parks



City of Lawrence

Reference pages 25-43 of budget book

Strategic Plan

- Innovative Infrastructure and Asset Management
 - New Police Facility is anticipated to be completed mid-year 2020
 - Multi-Modal Transit Facility has an identified site
 - \$9.3M for Street Maintenance
 - Improving fiber connectivity throughout City



City of Lawrence

Reference pages 25-43 of budget book

Strategic Plan

- Commitment to Core Services
 - \$892,000 for patrol vehicles and equipment
 - \$2.6M for Fire equipment and improvements
 - \$1.2M for Solid Waste Equipment
 - \$3.0M for Watermain Replacement and Relocation Program
 - Added 3.0 FTE Assistant Shift Commander



City of Lawrence

Reference pages 25-43 of budget book

Strategic Plan

- Sound Fiscal Stewardship
 - Implementation of Priority Based Budgeting
 - Budget Communication Tool
 - Helped identify needs related to internal service funds
 - Use for future CIP prioritizations
 - Help frame discussions when moving to a new financial system
 - 5-year financial forecast for each major operating fund



City of Lawrence

Reference pages 25-43 of budget book

Strategic Plan

- Collaborative Solutions
 - \$200,000 for Peaslee Tech
 - \$220,000 for Chamber of Commerce
 - \$300,000 for BTBC
 - An increase of \$75,000 for phase III of their facility
 - City/County negotiations regarding Fire Medical funding arrangement
 - Four (4) School Resource Officers



City of Lawrence

Reference pages 25-43 of budget book

Strategic Plan

- Economic Growth and Security
 - \$75,000 for National Development Council assistance on economic development
 - \$1,066,000 for eXplore Lawrence a reduction of \$54,000 from 2019
 - \$49,000 for Downtown Lawrence, Inc.
 - \$150,000 Transient Guest Tax grant program



City of Lawrence

Reference pages 25-43 of budget book

Internal Service Fund

- Human Resources, Information Technology, Finance Administration, and Risk Management have been moved to an Internal Service Fund
- Traditionally, these costs have been housed predominately within the General Fund
- The move to an Internal Service Fund allocates those costs to all operating funds
- Done to help identify the true cost of service



City of Lawrence

Reference page 6 of budget book

Internal Service Fund

- Methodology
 - Aligning expenses with appropriate cost center
 - Blended between operating budget and FTE

Fund	Proportion of FTE by Fund	Operating Budget Proportion	Blended Distribution
General	59.02%	56.35%	57.69%
Guest Tax Fund	0.25%	1.47%	0.86%
Transit Fund	0.11%	3.58%	1.84%
Recreation	4.74%	4.77%	4.76%
Special Gas Tax Fund	3.20%	1.95%	2.58%
Special Recreation Fund	0.00%	0.46%	0.23%
Water & Sewer Fund	17.46%	19.57%	18.51%
Solid Waste Fund	11.59%	9.07%	10.33%
Public Parking System	1.51%	0.85%	1.18%
Storm Water Utility	1.44%	1.19%	1.32%
Golf Course	0.69%	0.74%	0.71%



City of Lawrence

Internal Service Fund

- Cost Per Fund

	Finance			Risk			
	Administration	IT	HR	Management	TOTAL	% of Total	
Amount to be							
Allocated	\$ 1,089,000	\$1,852,000	\$1,285,000	\$ 653,000	\$4,879,000		
General	\$ 628,135	\$1,068,234	\$ 741,188	\$ 376,650	\$2,814,207	57.68%	
Guest Tax	9,365	15,927	11,051	5,616	41,959	0.86%	
Transit	20,038	34,077	23,644	12,015	89,774	1.84%	
Recreation	51,836	88,155	61,166	31,083	232,240	4.76%	
Sp. Gas.	28,096	47,782	33,153	16,847	125,878	2.58%	
Sp. Rec.	2,505	4,260	2,956	1,502	11,222	0.23%	
Water/WW	201,574	342,805	237,854	120,870	903,103	18.51%	
Solid Waste	112,494	191,312	132,741	67,455	504,001	10.33%	
Public Parking	12,850	21,854	15,163	7,705	57,572	1.18%	
Storm Water	14,375	24,446	16,962	8,620	64,403	1.32%	
Golf Course	7,732	13,149	9,124	4,636	34,641	0.71%	
Total	\$ 1,089,000	\$1,852,000	\$1,285,000	\$ 653,000	\$4,879,000		



City of Lawrence

Taxpayer Impact

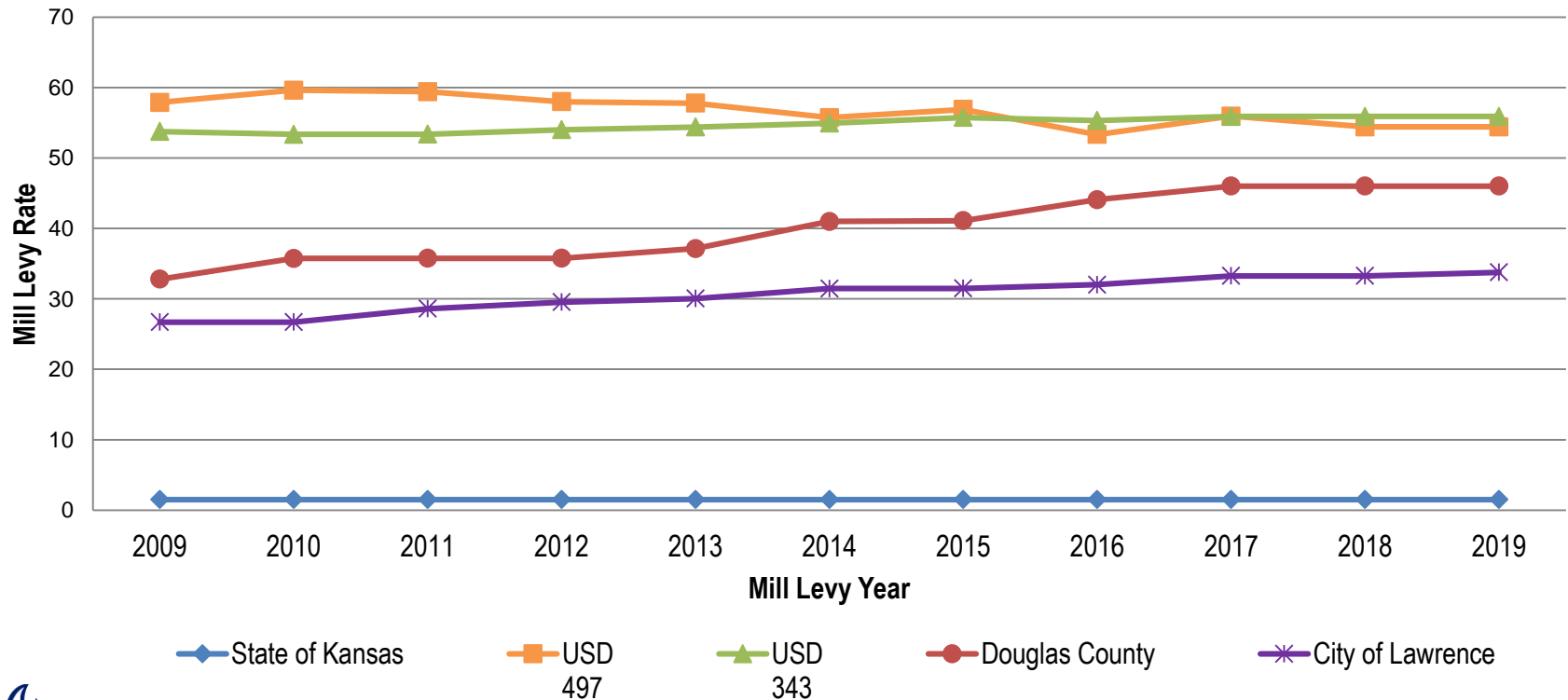
- Mill levy
- Utility Rates



City of Lawrence

Taxpayer Impact

Comparison of Local Mill Levy Rates
2009 - 2019

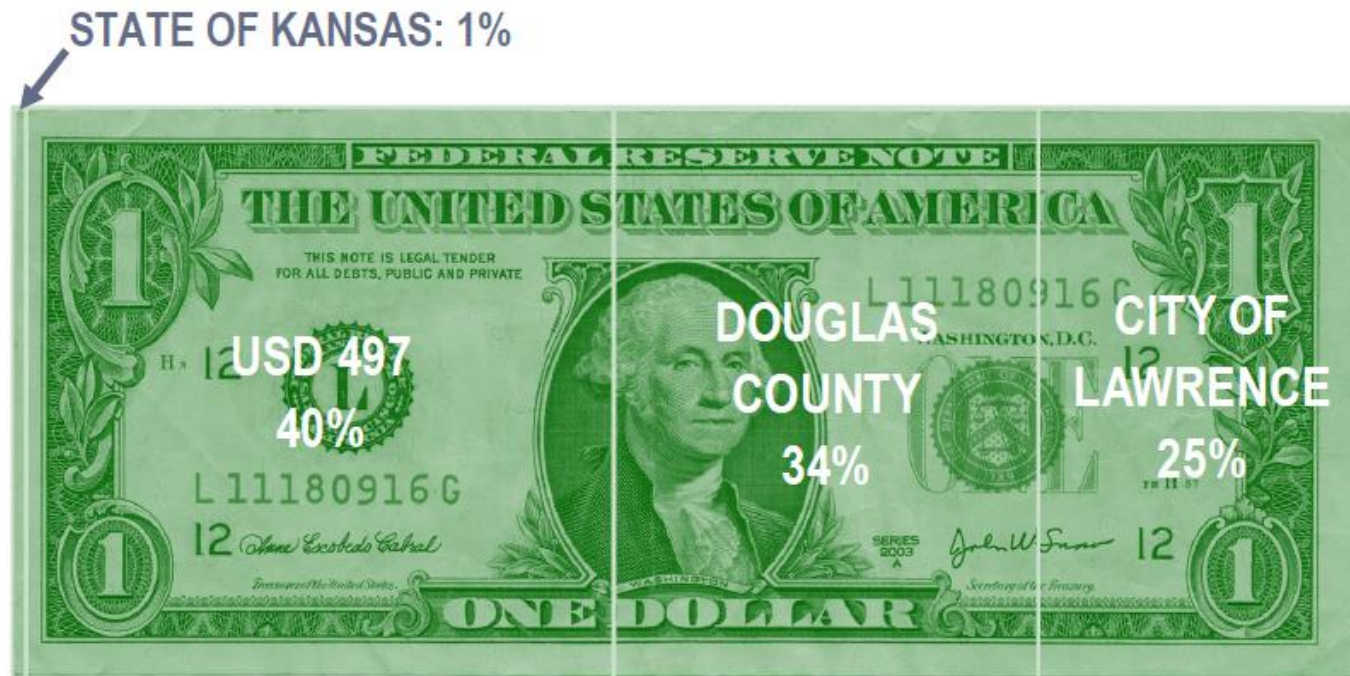


City of Lawrence

Reference pages 18-19 of budget book

Taxpayer Impact

- Comparison of Local Mill Levy Rates



City of Lawrence

Reference pages 18-19 of budget book

Taxpayer Impact

- Mill Levy increase of 0.500
 - Estimated impact to a home valued at \$200,000 is \$12 annually
- Water and Wastewater increase
 - Estimated increase of 8% or \$71 annually
- Solid Waste
 - Estimated increase of 3% or \$6 annually
- Stormwater
 - Estimated increase of 3% or \$2 annually

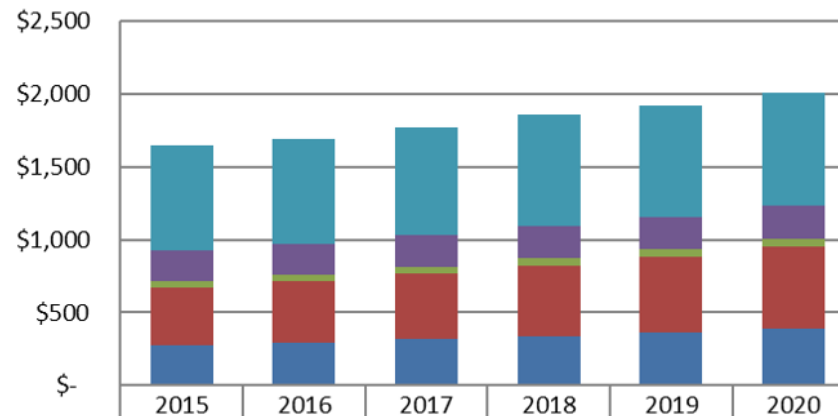


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Reference pages 22 of budget book

Taxpayer Impact

Annual Financial Impact to Residential Households



Taxpayer Equity



City of Lawrence

Taxpayer Equity

- Several City/County agreements need to be reviewed
- Examples of key agreements:
 - Fire Medical Annual Operations (under discussion)
 - Health Department Facility Maintenance
 - Planning Department Annual Operations
 - Judicial and Law Enforcement Building (LEC)
 - Annual Jail Rate
 - Emergency Communication Center
 - Household Hazardous Waste



City of Lawrence

Reference page 23 of budget book

Other Requests

- Unfunded Requests
- Outside Agency Requests



City of Lawrence

Unfunded Requests-All Funds

- All Departments
 - 2020 CIP Projects: \$7,079,000
 - Merit Pool: \$1,397,000
- City Attorney's Office
 - Requested 1.0 FTE Assistant City Attorney \$111,000
- Information Technology
 - Requested 1.0 FTE Help Desk Technician \$82,000
- Police
 - Requested 1.0 FTE Victim Witness Coordinator \$43,000
 - Requested 1.0 FTE Evidence Unit Supervisor \$70,000
 - Requested 1.0 FTE IT Technician \$76,000



City of Lawrence

Unfunded Requests-All Funds

- Fire Medical
 - Requested 1.0 FTE PIO/Educator \$79,000
 - Requested 1.0 FTE Administrative Support \$54,000
 - Requested 3.0 FTE Firefighter \$228,000
 - Requested 1.0 FTE Inspector/Plan Review \$79,000
 - Requested 1.0 FTE Deputy Chief \$149,000
 - Uniforms and Equipment \$94,000
- Parks & Recreation
 - Requested 1.0 FTE Project Supervisor \$85,000
 - Free Lunch Program/Scholarship Funding \$35,000
 - Golf Course Equipment and Improvements \$185,000
 - Maintenance Program \$150,000
- Total \$9,996,000



City of Lawrence

Reference page 24 of budget book

Outside Agency Requests

- Social Service Funding Advisory Board
 - \$415,000 General Fund
 - \$736,000 Special Alcohol Funds
 - Lawrence Community Shelter is no longer included in the Boards scope of review
 - Board recommendations are anticipated to be included in the July presentation
- Economic Development Agencies
 - Bioscience and Technology Business Center (BTBC) \$300,000
 - \$75,000 increase for phase III of facility expansion
 - Peaslee Tech remained flat at \$200,000
 - Chamber of Commerce remained flat at \$220,000



City of Lawrence

Reference pages 128-129 of budget book

Outside Agency Requests

- Other Agencies
 - Lawrence Community Shelter \$440,000
 - Lawrence-Douglas County Health Department \$769,000
 - eXplore Lawrence \$1,066,000
 - Downtown Lawrence Inc. \$49,000
 - Douglas County Historical Society \$13,000
 - Lawrence Arts Center \$30,000



City of Lawrence

Reference pages 128-129 of budget book

Department Presentations



City of Lawrence

Reference pages 101-127 of budget book

City Commission

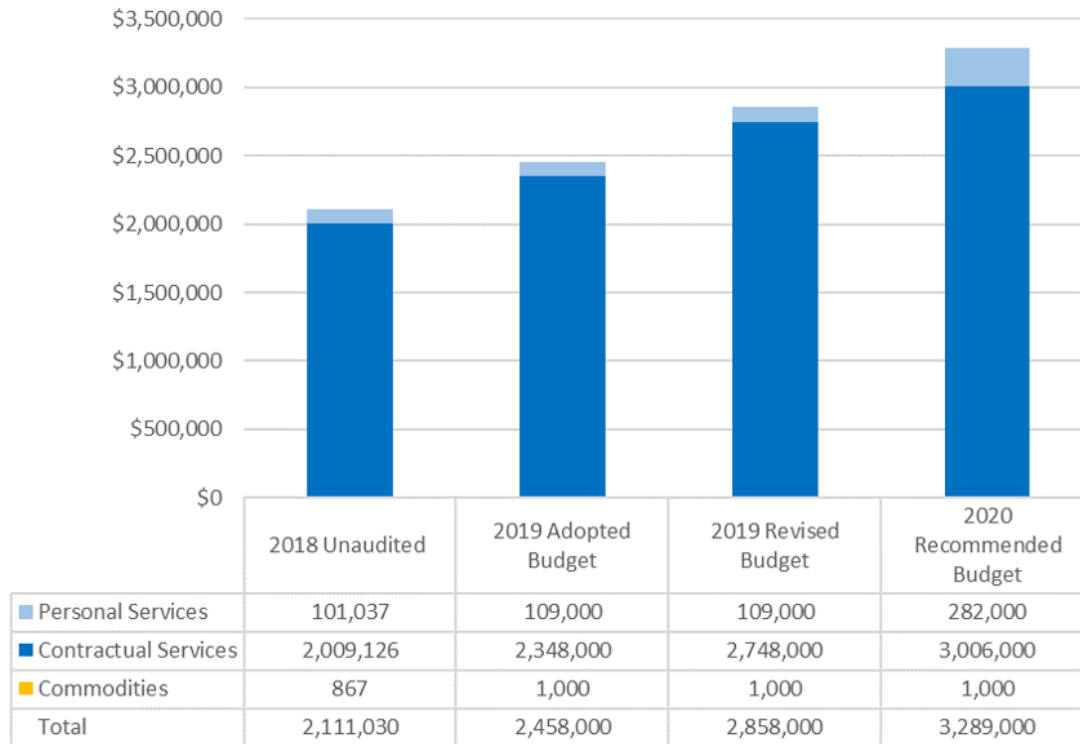
- Significant Changes
 - Increased salaries
 - Added funding of \$240,000 for Lawrence Community Shelter
 - Added \$20,000 for City Manager Performance Evaluation
- CIP Projects
 - \$350,000 Affordable Housing Transfer
- Unfunded Requests
 - None
- Personnel Changes
 - None
- Proposed Fee Changes
 - None



City of Lawrence

Reference pages 104-105 of budget book

City Commission



City of Lawrence

Reference pages 104-105 of budget book

Office of the City Manager

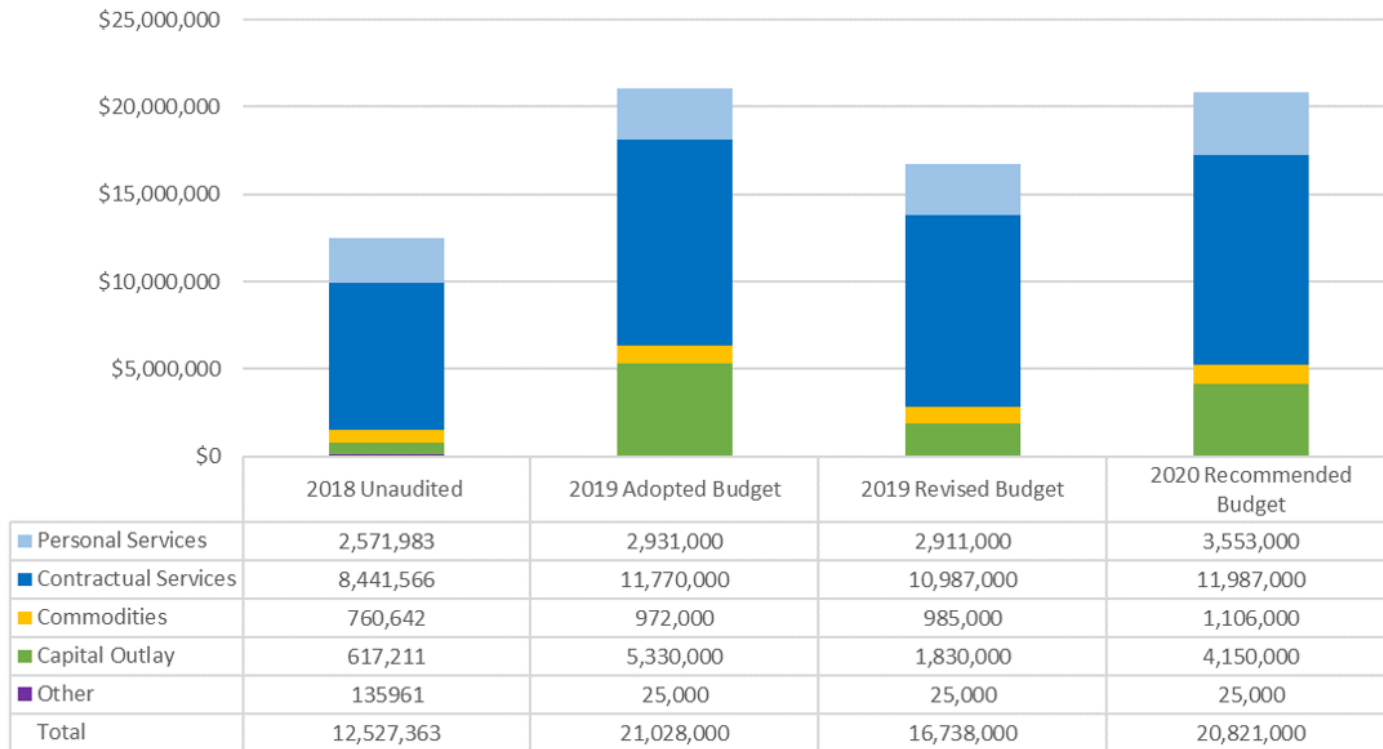
- Significant Changes
 - Moved Human Resources and Risk Management to Internal Service Funds
 - Added \$75,000 to Update the City's Climate Protection Plan
- CIP Projects
 - Transit Hub
 - Parking Infrastructure
 - Human Resources Software
- Unfunded Requests
 - None
- Personnel Changes
 - Moved 1.0 FTE to Finance
- Proposed Fee Changes
 - Downtown Parking Fee Increase



City of Lawrence

Reference pages 106-107 of budget book

Office of the City Manager



City of Lawrence

Reference pages 106-107 of budget book

Office of the City Attorney

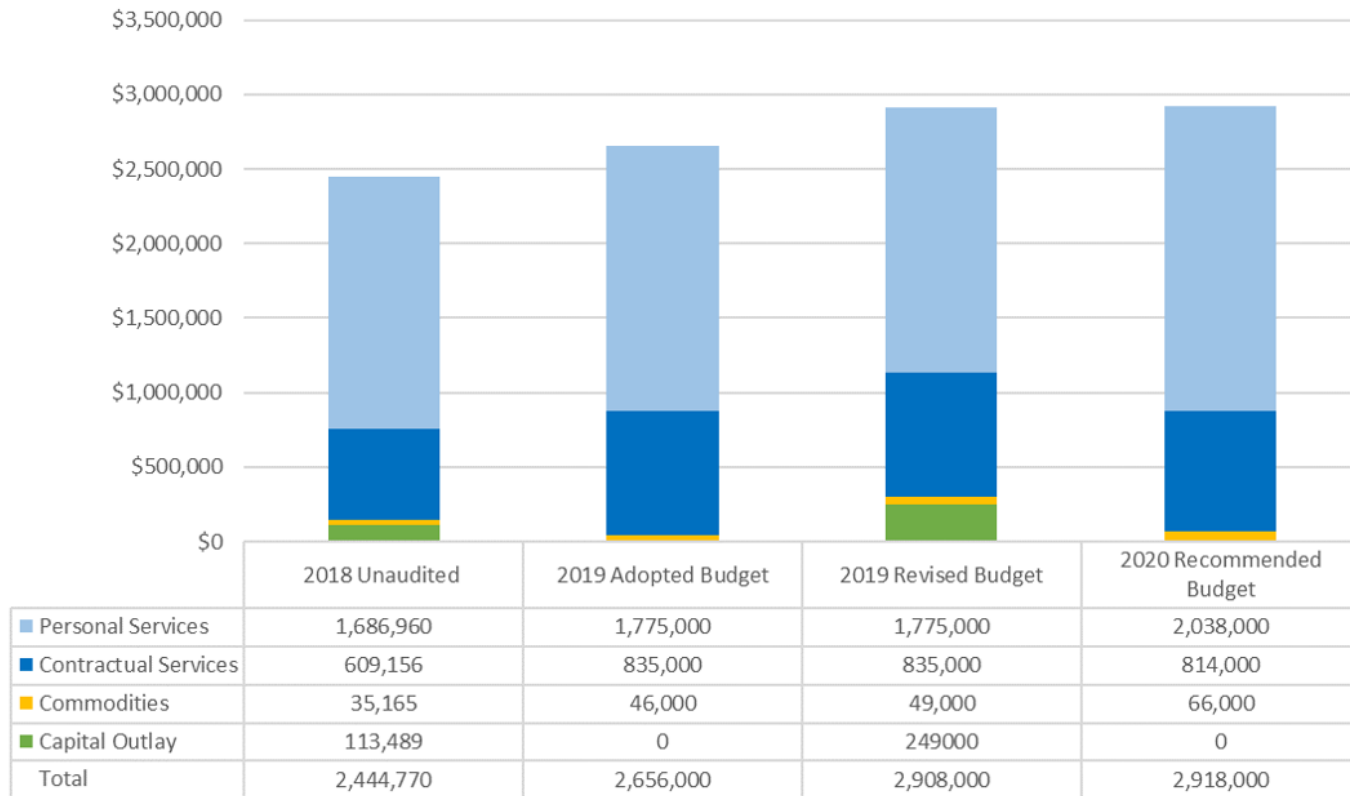
- Significant Changes
 - Moved 2.0 FTEs from Parking Fund to General Fund
 - Moved 1.0 FTE from Water/Wastewater Fund to General Fund (off-setting transfer)
 - Municipal Court Public Access Module
 - Pilot Transit Voucher Program
- CIP Projects
 - None
- Unfunded Requests
 - 1.0 FTE Assistant City Attorney
- Personnel Changes
 - None
- Proposed Fee Changes
 - None



City of Lawrence

Reference pages 108-109 of budget book

Office of the City Attorney



City of Lawrence

Reference pages 108-109 of budget book

Planning & Development Services

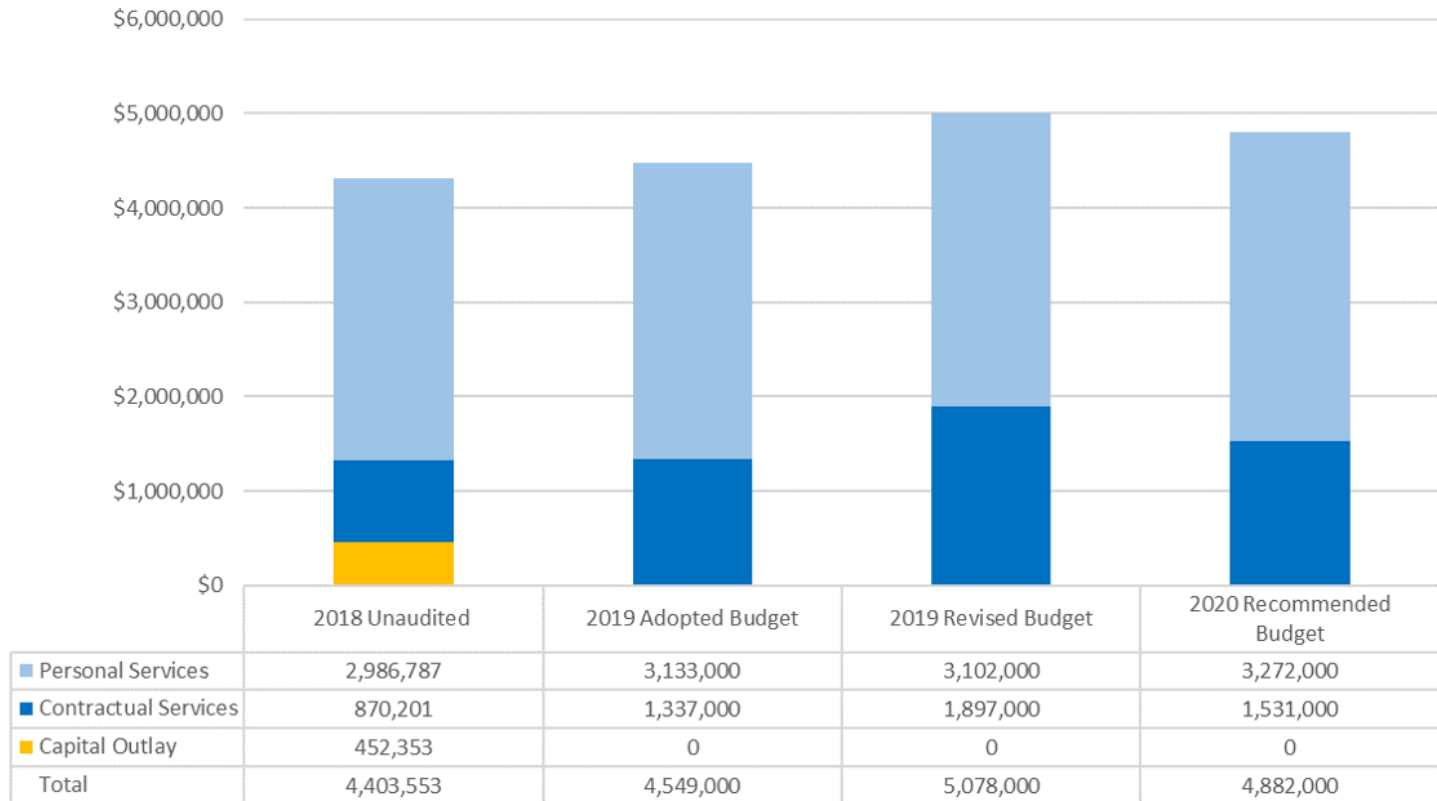
- Significant Changes
 - 2020 will be the first full year at City Hall Riverfront
- CIP Projects
 - None
- Unfunded Requests
 - 23rd Street Land Use and Neighborhood Study
- Personnel Changes
 - Reclassified Assistant Director to Planning & Development Analyst
- Proposed Fee Changes
 - Fee schedule to be reviewed at the end of 2019



City of Lawrence

Reference pages 110-111 of budget book

Planning & Development Services



City of Lawrence

Reference pages 110-111 of budget book

Finance Department

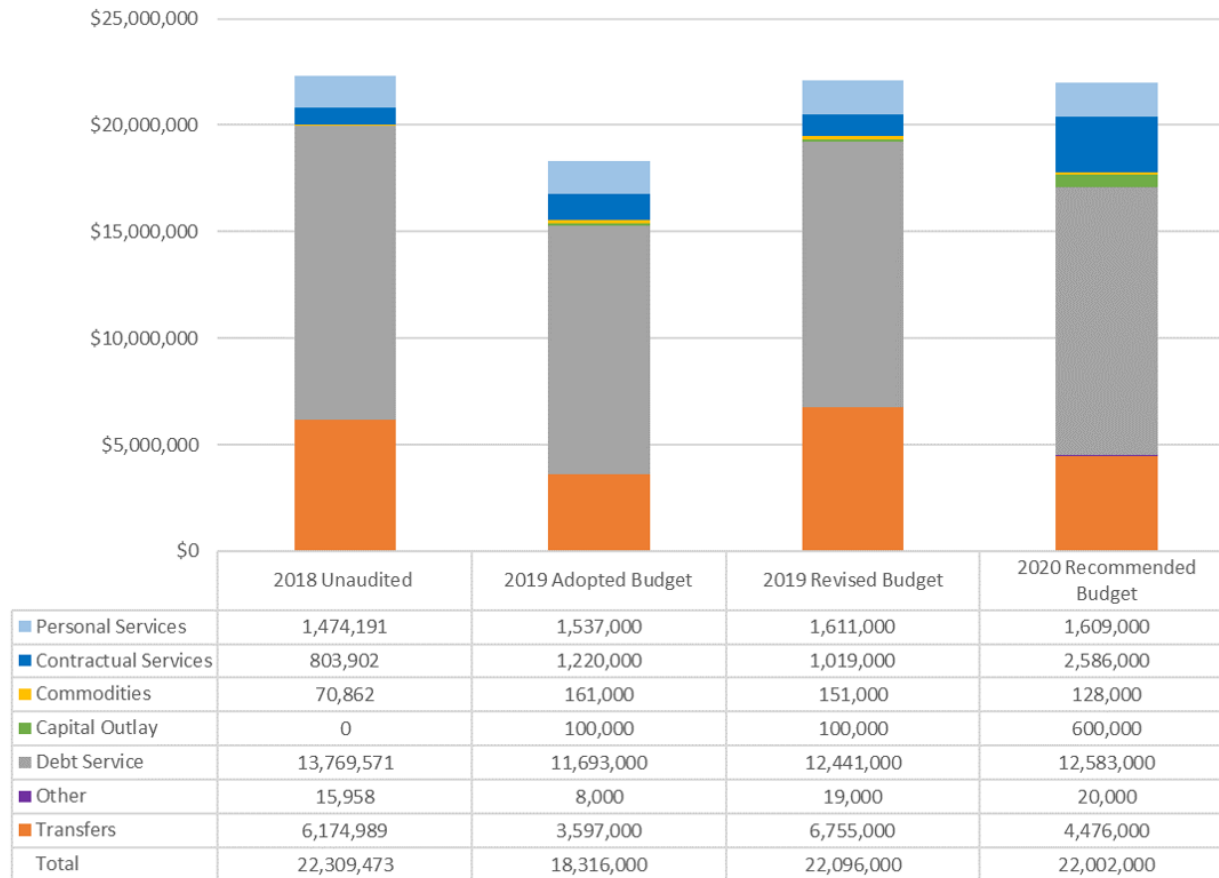
- Significant Changes
 - Finance Administration moved to an Internal Service Fund
- CIP Projects
 - Finance System
- Unfunded Requests
 - None
- Personnel Changes
 - Moved 1.0 FTE from City Manager's Office
- Proposed Fee Changes
 - None



City of Lawrence

Reference pages 112-113 of budget book

Finance Department



City of Lawrence

Reference pages 112-113 of budget book

Information Technology

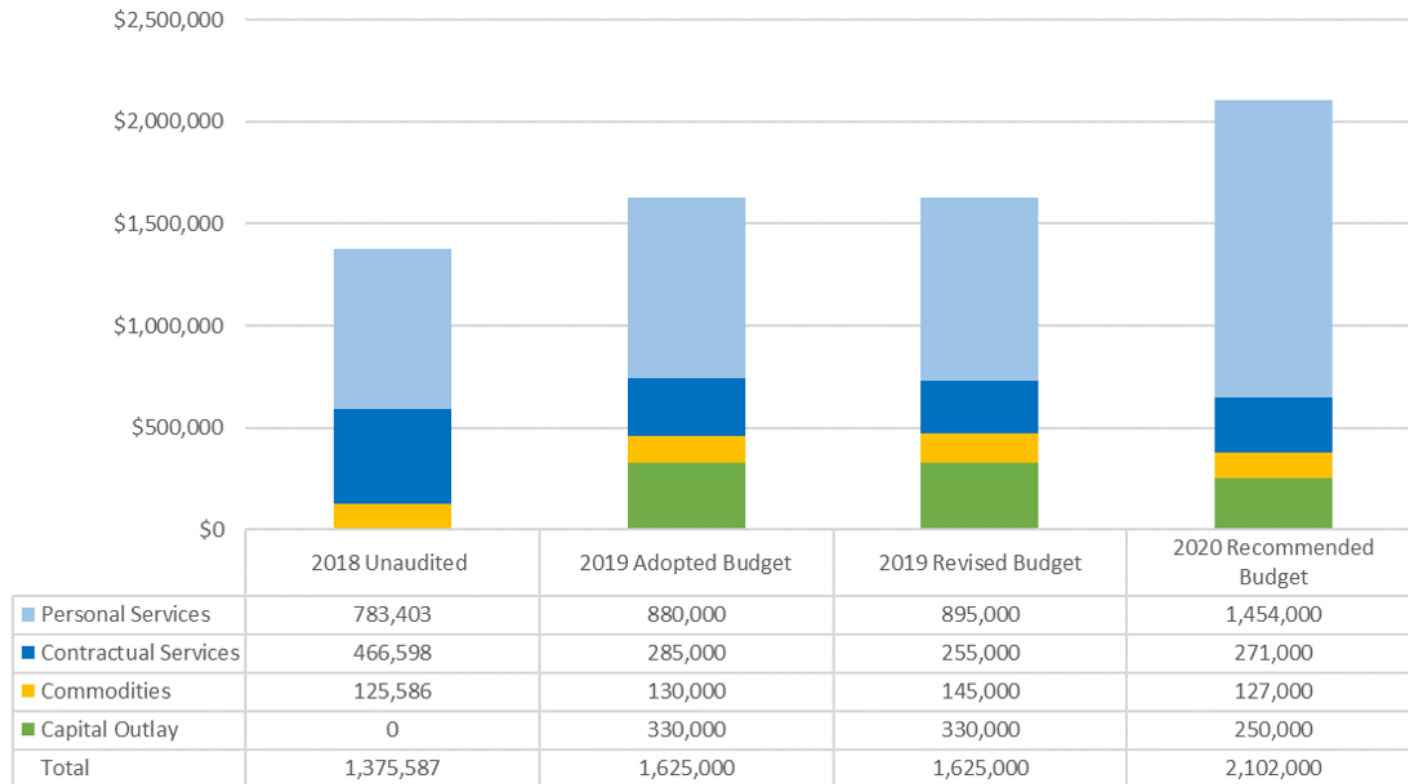
- Significant Changes
 - Moved to an Internal Service Fund
 - Moved 2.0 FTEs from Fire Medical Budget
 - Moved 2.0 FTEs from Water/Wastewater Fund
- CIP Projects
 - Annual Fiber Projects
 - VMWare Server and Storage Replacements
- Unfunded Requests
 - 1.0 FTE Help Desk Technician
 - Fiber Security Improvement CIP Item
- Personnel Changes
 - Add 1.0 FTE Security Administrator
- Proposed Fee Changes
 - None



City of Lawrence

Reference pages 114-115 of budget book

Information Technology



City of Lawrence

Reference pages 114-115 of budget book

Police Department

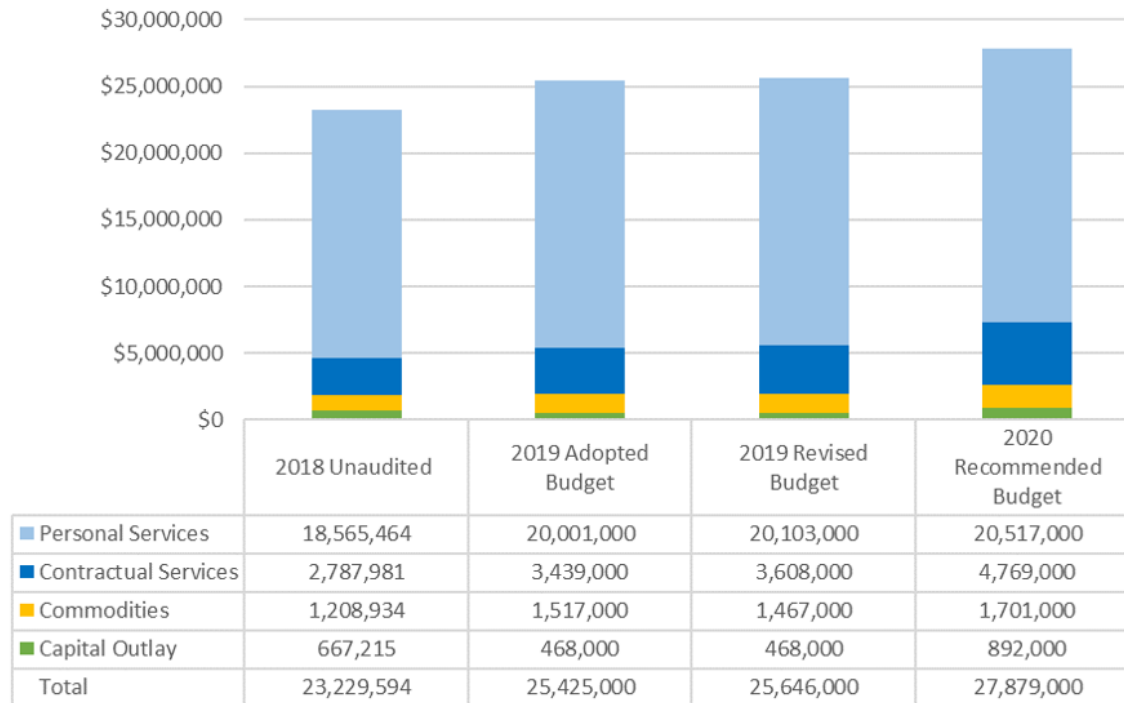
- Significant Changes
 - Budget includes proportion of Internal Service Fund costs
 - Software for Body Worn Cameras
- CIP Projects
 - Vehicle Replacement
 - Radios
- Unfunded Requests
 - 3.0 Civilian FTEs
 - Mobile Command Unit
- Personnel Changes
 - Reclassified Assistant to the Chief of Police to Captain
- Proposed Fee Changes
 - None



City of Lawrence

Reference pages 116-117 of budget book

Police Department



City of Lawrence

Reference pages 116-117 of budget book

Fire Medical Department

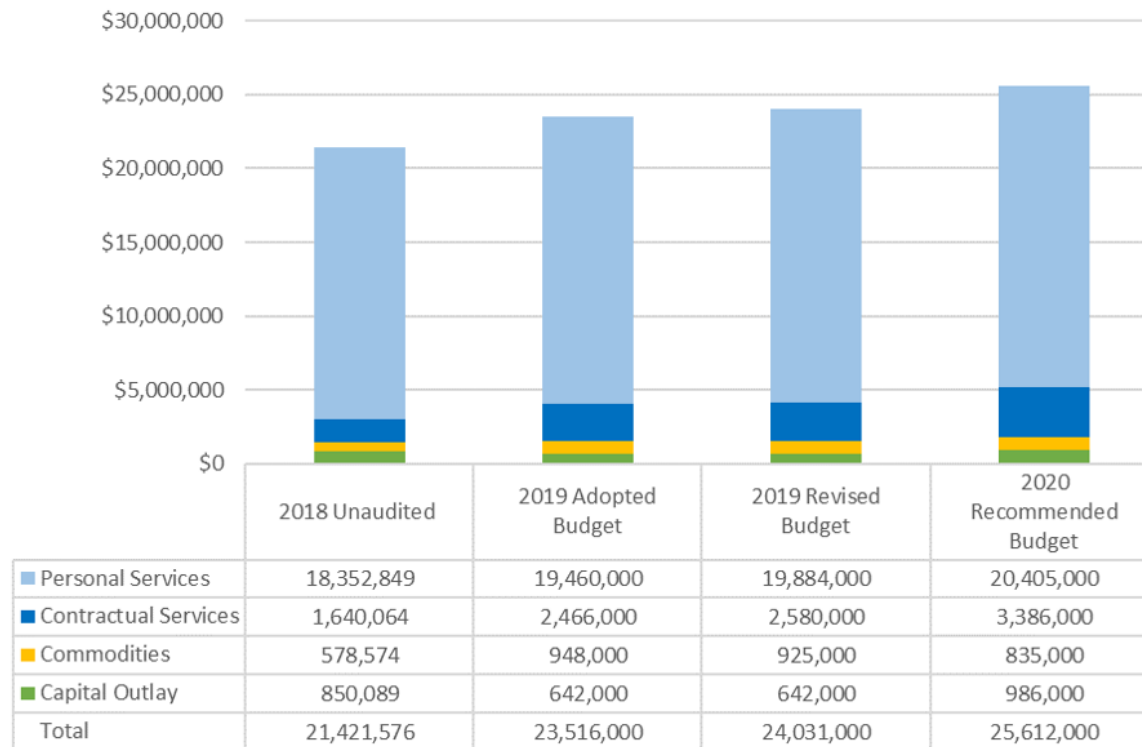
- Significant Changes
 - Budget includes proportion of Internal Service Fund costs
- CIP Projects
 - Quint Replacement
 - Rescue Replacement
- Unfunded Requests
 - 7.0 FTEs
 - Mobile Command Unit
- Personnel Changes
 - Added 3.0 FTEs Assistant Shift Commanders
 - Added 1.0 FTE Mobile Integrated Health Paramedic
 - Fully funded by County
- Proposed Fee Changes
 - None



City of Lawrence

Reference pages 118-119 of budget book

Fire Medical Department



City of Lawrence

Reference pages 118-119 of budget book

Municipal Services & Operations

- Significant Changes
 - Capital Improvement Reserve increased by \$5.5M primarily due to an anticipated \$4M FAA grant for runway reconstruction
 - Costs for Clinton Raw Water, treatment chemicals, construction materials, and software
 - Cost of ISF for MSO is 2.2% (all funds)
- Significant Changes
 - Transfer to Capital Projects from Water/ Wastewater increased by \$2M (per rate model)
 - Trying to determine an appropriate maintenance, rehab., and reconstruction to keep assets in serviceable condition
 - Current budget is not reflective of need



City of Lawrence

Reference pages 120-123 of budget book

Municipal Services & Operations

- In 2020, 40% of the Street Maintenance Program is unfunded.

Street Maintenance Program	2020	2021	2022	2023	2024
Capital Improvement Reserve	2,250,000	2,250,000	1,550,000	1,750,000	1,750,000
General Fund	1,820,000	1,820,000	2,120,000	2,120,000	2,420,000
Stormwater Fund	140,000	140,000	140,000	140,000	140,000
<i>Unfunded</i>	<i>2,860,000</i>	<i>3,140,000</i>	<i>3,831,000</i>	<i>3,934,000</i>	<i>3,949,000</i>
Total Requested	7,070,000	7,350,000	7,641,000	7,944,000	8,259,000



City of Lawrence

Municipal Services & Operations

- Wakarusa – Harvard to 6th Street (PW23E1CIP)
- \$3.2M Unfunded
- Photo
 - Near Wakarusa & 6th



City of Lawrence

Municipal Services & Operations

- Naismith – 19th to 23rd Street (PW23E2CIP)
- \$4.3 Unfunded
- Photo
 - Naismith near 22nd Street



City of Lawrence

Municipal Services & Operations

- This is what happens when adequate maintenance is not conducted. Roads are expensive—bad roads are even more expensive.
- Our challenge is maintaining good roads and also addressing our crumbling infrastructure.
- To prioritize budgets and optimize projects we will be conducting a pavement study and analysis this fall.



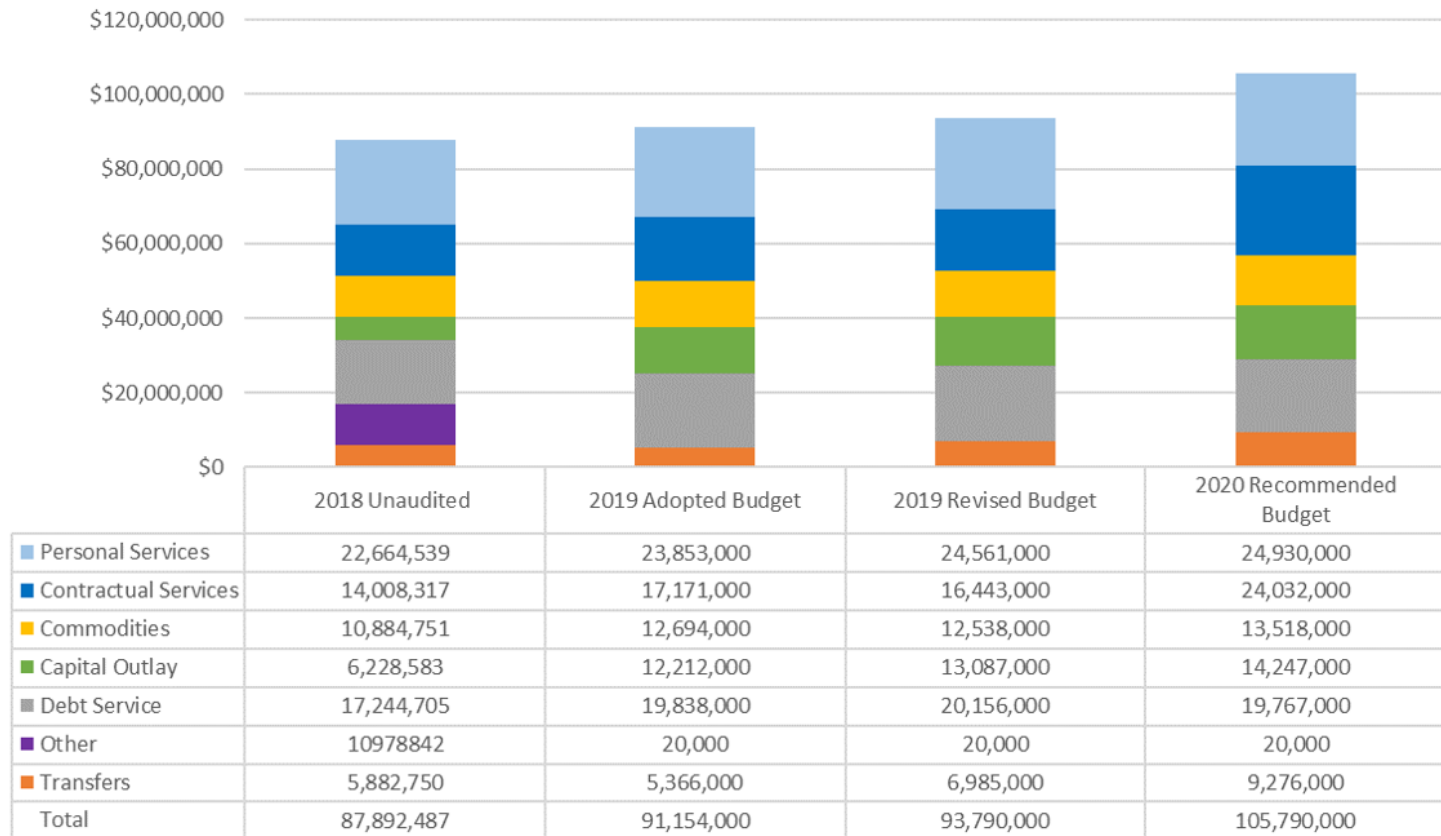
City of Lawrence

Reference pages 120-123 of budget book

Municipal Services & Operations

- Proposed Fee Changes
 - Estimated revenue increase of 8% for Water/Wastewater
 - Solid Waste 3% rate increase
 - Stormwater 3% rate increase

Municipal Services & Operations



City of Lawrence

Reference pages 120-123 of budget book

Municipal Services & Operations

Fund	2018 Unaudited	2019 Adopted Budget	2019 Revised Budget	2020 Recommended Budget	Difference
General	8,033,742	8,815,000	8,800,000	9,444,000	644,000
Airport Improvement Fund	31,949	220,000	200,000	367,000	167,000
Capital Improve Reserve	6,395,449	5,960,000	5,410,000	10,918,000	5,508,000
Special Gas Tax Fund	2,605,629	2,943,000	2,960,000	3,175,000	215,000
Farmland Remediation	547,475	1,507,000	632,000	1,470,000	838,000
Outside Agency Grants	122,876	155,000	-	-	-
Central Maintenance	3,778,991	4,811,000	4,803,000	4,937,000	134,000
Water & Wastewater	51,552,614	46,479,000	47,488,000	50,418,000	2,930,000
Solid Waste Fund	11,766,514	14,625,000	15,360,000	15,682,000	322,000
Public Parking System	400,540	1,116,000	397,000	1,243,000	846,000
Storm Water Utility	2,656,708	3,523,000	3,815,000	3,416,000	(399,000)
Utility Non-Bonded	-	1,000,000	2,460,000	4,720,000	2,260,000
Solid Waste-NonBonded	-	-	1,465,000	-	(1,465,000)
Total	87,892,487	91,154,000	93,790,000	105,790,000	12,000,000



City of Lawrence

Reference pages 120-123 of budget book

Parks & Recreation

- Significant Changes
 - Community Building Closed for Drop-In Use
 - Allows for the reduction of 1.5 vacant FTEs
 - Removed Annual Maintenance out of CIP and only included in operating budget
- Significant Changes Cont.
 - Revenue enhancements are being proposed to help the Recreation Fund operate sustainably long-term
 - The status quo is not an option
- CIP Projects
 - Parking Lot and Road Repairs
 - Playground Replacements
 - Lawrence Loop (11th Street to 7th Street)



City of Lawrence

Reference pages 124-125 of budget book

Parks & Recreation

- **Unfunded Requests**
 - Broken Arrow Park Improvements
 - Holcom Sports Complex Upgrades
 - Park Land Acquisitions
 - Golf Course Capital Needs
 - 1.0 FTE Project Supervisor
 - Part-time staff wage increases
- **Personnel Changes**
 - Eliminated 1.0 FTE Vacant Aquatics Programmer
 - Eliminated 0.5 FTE Vacant Administrative Technician



City of Lawrence

Reference pages 124-125 of budget book

Parks & Recreation

- Fee Changes
 - Facility Access Card (All Recreation Facilities) and associated user fees
 - Sponsorship Program
 - Cost Recovery Model for Recreation Classes
 - Increase Athletic Field and Room Reservation Rates
 - Increase Practice Field Fees
 - Wading Pool Fee
 - Aquatics Fees
 - Cemetery Fees
- Additional Considerations but NOT Recommended
 - Nature Center Closure
 - Elimination of one free-play court at SPL



City of Lawrence

Reference pages 124-125 of budget book

Parks & Recreation

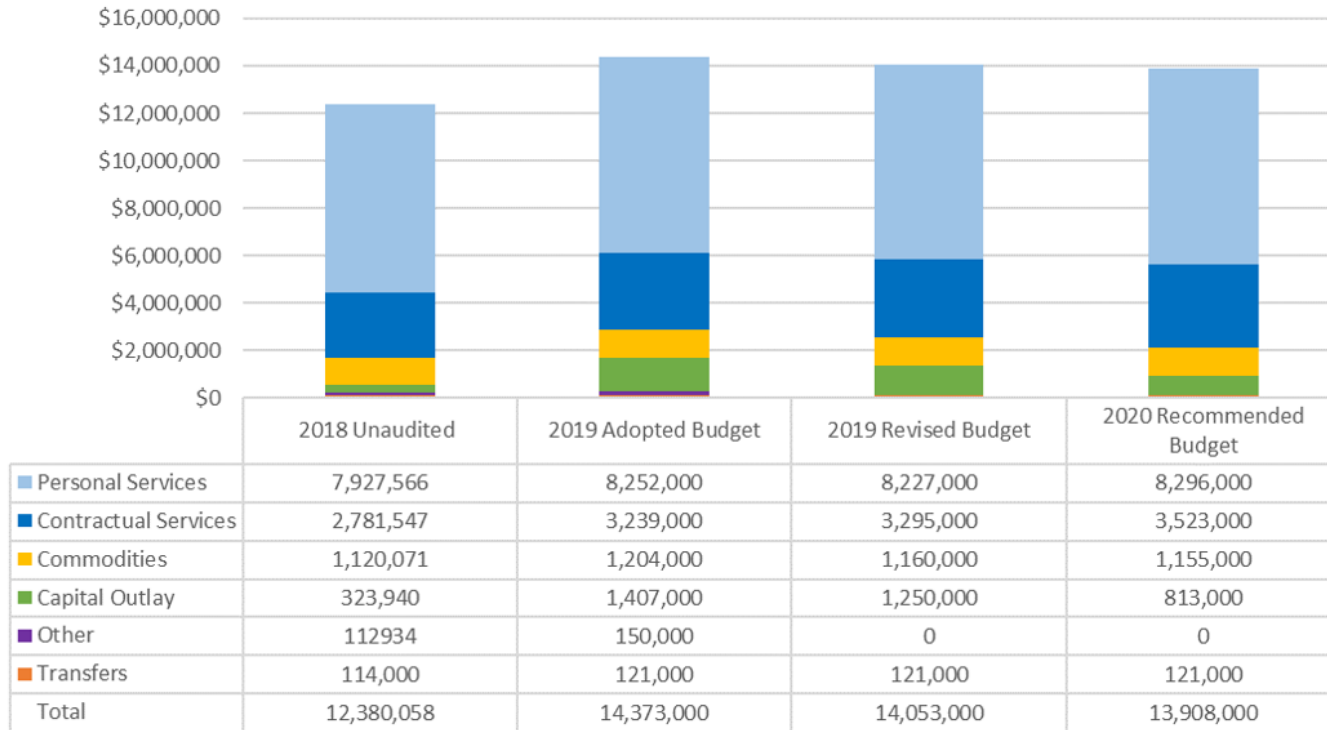
- Additional Information
 - Golf Course Fund
 - Consider moving to Recreation Fund
 - Not currently sustainable when accounting for capital needs
 - Wee Folks Scholarship Fund
 - Increased use of program
 - Need additional revenue to keep up with current demand



City of Lawrence

Reference pages 124-125 of budget book

Parks & Recreation



City of Lawrence

Reference pages 124-125 of budget book

Next Steps

- Tonight: Provide direction as appropriate
- July 9: Updated figures will be presented
 - Will include updated assessed valuation
 - Will include property insurance premium increases
- July 16: Authorize publication of the budget and establish maximum expenditures
- August 6: Public Hearing
- August 13: Budget Ordinance Second Reading



City of Lawrence

Public Participation Opportunities

- Attend City Commission Meetings and Provide Public Comment
- Submit Written Testimony to ccagendas@lawrenceks.org
- Lawrence Listens (www.lawrenceks.org/lawrence-listens)



City of Lawrence
