# LAWRENCE MEMORIAL HOSPITAL BOARD OF TRUSTEE MEETING MINUTES August 16, 2017

Present: Cindy Yulich Russ Johnson John Keller, MD
John Bullock Karen Shumate Andy Ramirez

Jane Blocher Joe Pedley
Mike Wildgen Sheryle D'Amico
Gina Pacumbaba-Watson Traci Hoopingarner

John RossJanice EarlyLee Reussner, MDEverett TaylorJoanne HurstMichael WilliamsRob ChestnutRebecca Smith

Others present: Ann Marie Boncella, Planning Analyst; Cathy Cordova, Dir. Clinical Excellence and Value; Michelle Dreiling, Admin; Janette Kirkpatrick; Dir. RM/MSO; Chad Lawhorn, The World Company; Amy Northrop, Physician Liaison; Caroline Trowbridge, Marketing Communications Manager.

# Call to Order

The meeting was called to order at 9:05 AM by Chairperson Yulich.

### **Approval of Agenda**

The Agenda was presented for review.

MOTION: made by John Ross and seconded by Rob Chestnut to approve the agenda as presented. Motion carried.

#### Consent Agenda

- a) Board of Trustee Minutes, June 21 and July 24, 2017
- b) Executive Committee Meeting Minutes, August 11, 2017
- c) Financial Statements, July 2017

MOTION: made by Joanne Hurst and seconded by John Ross to approve the Consent Agenda. Motion carried.

#### Medical Executive Committee Recommendations

Dr. John Keller, Chief of the Medical Staff, reviewed the Credentials recommendations from the Medical Executive Committee:

## **Medical Staff, New Appointments:**

Ashley Bloom, MD (Active Non-Admitting; Family Practice) – Initial appointment 8/16/17 not to exceed two years.

Amanda Miller, M.D. (Active Admitting; Family Practice) – Initial appointment 8/16/17 not to exceed two years.

## **Conclusion of Provisional through Focused Evaluations:**

Jodie Barr, DO (Active Admitting; Internal Medicine/Oncology) – Privilege addition of "Moderate Sedation." Stephen Fine, MD (Consulting; Teleradiology) – Initial

Chad Gustin, MD (Active Admitting; Emergency Medicine) – Privilege addition of "Treating Ischemic Stroke with TPA."

James Herrin, MD (Active Admitting; Emergency Medicine) - Privilege addition of "Treating Ischemic Stroke with TPA."

Janice Hwang, MD (Consulting: Teleradiology) - Initial

Paul Loney, MD (Active Admitting; Emergency Medicine) – Privilege addition of "Treating Ischemic Stroke with TPA."

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Robert VanFleet, MD (Consulting; Teleradiology) – Initial Bryce Benton, CRNA (AHP; Anesthesia) - Initial

#### Privilege and/or Status Changes and Resignations

Christopher Koster, MD (Active Admitting; Pediatrics/Hospitalist) – Resignation effective 9/29/17. Nancy Nowlin, MD (Consulting; Internal Medicine/Rheumatology)) – Resignation/Retirement, change to Emeritus Status effective 7/21/17.

Scott Patrick, M.D. (Active Admitting; Radiology) – Extension of Provisional period for privilege addition of "Coronary CTAs" until January 1, 2018.

## Medical and Allied Health Reappointments, LMH Employee Recredentials

The following were recommended for reappointment effective September 1, 2017 for a period not to exceed two years:

Shalina Gupta-Burt, MD (Consulting; Radiology) with no status or privilege changes.

Phyllis Ragley, DPM (Active Admitting; Surgery) with no status or privilege changes.

Linda Beezley, APRN (AHP; Sponsor: Dr. Richard Arnspiger) with no status or duty changes.

Julie Mills, APRN (AHP; Sponsor: Dr. Kirk Hance) with no status or duty changes.

Travis Palmer, CRNA (AHP; Sponsor: Lawrence Anaesthesia) with no status or duty changes.

Pamela Pray, CNM (LMH Employee; Sponsor: Lawrence OB/GYN Specialists) with no status or duty changes.

Jamie Surmin, PA (AHP; Sponsor: Dr. Jeff Randall) with no status or duty changes.

MOTION: made by Rob Chestnut and seconded by Mike Wildgen to approve the Medical Executive Committee's Credentials Recommendations as presented. Motion carried.

## **CEO Comments**

- Russ Johnson reported on the Vizient Network for Community Based Independent Hospitals meeting he recently
  attended with CFO Joe Pedley. A main focus of the meeting was what hospitals are doing to maintain their
  ownership independence as they collaborate with others, and what types of relationships are emerging from this
  collaboration. It is clear that a wide range of partnering models are possible.
- Mr. Johnson updated the Trustees on recent conversations with the University of Kansas Health System and the University of Kansas about working collaboratively to support KU athletes.
- An increase in requests for support by local charitable organizations has prompted the creation of an internal team
  to review these requests and make recommendations based on our population health goals and alignment with our
  purpose. This will include John Bullock, Joanne Hurst, John Ross, and Jane Blocher.
- Russ thanked Karen for her work on Crisis Stabilization services and her successful coordination with the other organizations involved.

#### **Business Items and Updates**

### a) Operations Report, Karen Shumate, Chief Operating Officer -

- Ms. Shumate reported on the success of the Medical-Legal Partnership program which has been in
  operation for a year. A detailed report will be shared at an upcoming Board meeting.
- Ms. Shumate is working to coordinate a data and analytics partnership with the University of Kansas.
- Pat Parker, LMH Pharmacy director, has been nominated for the Kansas Hospital Association's Health Care Worker of the Year Award.
- We are in discussions with three area hospitals about providing pediatric subspecialty care in Lawrence.
- Crisis Stabilization meetings have continued and it is hoped the new area will open in early 2018.
   We are pricing out the proposed facility now and will make adjustments if required by the budget.
   Discussions have taken place with county representatives about their Crisis Response Team and possible coordination with our Emergency Department.

## b) Physician Division Report, Sheryle D'Amico, VP Physician Division -

- Ms. D'Amico reported that the newly formed Physician LLC has met twice, and has elected
   Dr. Dale Denning as its President. Annual and multi-year Board work plans are being developed.
- Recruiting activity in the areas of neurology, endocrinology and general internal medicine was shared. Dr. Mitch Tener (pulmonology) and Dr. Kyle Miller (family practice) have begun seeing patients.
- The 2018 proposed rule for Physician's Value-Based Purchasing has been released. The rule, more than 3,000 pages in length, has undergone major changes and will not be finalized until November.
- The Tonganoxie Clinic will be completed mid-September. This clinic will double provider space and add room for therapy.

### c) Nursing Division Report, Traci Hoopingarner, VP Nursing

- Interviews are ongoing for two open director positions, one in the Emergency Department and one in Surgical Services.
- Operating Rooms 7 and 8 have been completed and are now ready to be used. Construction on 3
   North is nearly complete.
- Feedback about patient satisfaction from our Patient Family Advisory Council has been shared with our nursing staff and changes are being implemented to improve the patient experience.
- Improvements have been made to the process for moving Emergency Department patients to inpatient beds

### d) Human Resources Report, Everett Taylor, VP HR/Talent Management

Mr. Taylor updated the Trustees on the recent Better Together refresher session. The Better Together
process is on a three-year integration track to train, re-train, and sustain the Better Together culture to
align behavior with our values.

#### e) Lawrence Memorial Hospital Endowment Association, Rebecca Smith, Executive Director

 The LMHEA is working to create a partnership with community organizations in support of behavioral health initiatives.

## f) Information Technology Report, Michael Williams, CIO

- Preparation is underway for Meaningful Use Stage 3.
- We continue our work with automated call in nursing areas and integration in the Emergency Department.

## g) Marketing and Community Relations Update, Janice Early, VP Marketing/Communications

- The Douglas County Community Health Assessment has been completed and a guiding document has been created. Community feedback will be solicited on the nine identified areas of opportunity.
- Our new branding image campaign launched earlier this summer and we have received good feedback.

## h) Budget Update, Joe Pedley, CFO

We are entering budget season; the Budget workshop will take place in early November.

#### **Informational**

Upcoming meetings and events:

- Executive Committee of the Board Meeting 9/13/17, 7:30 AM, Board Room (open meeting)
- Quality Committee of the Board Meeting -9/12/17, 7:00 AM, Board Room (open meeting)
- Finance Committee of the Board Meeting 9/18/17, 7:30 AM Board Room (open meeting)
- Joint Conference Committee of the Board Meeting 9/20/17, 7:30 AM Conference Room A (open meeting)
- Board of Trustees Meeting, 10/25/17, 9:00 AM Conf. Rm A (open meeting)

## **Executive Session**

MOTION: made at 10:05 by Jane Blocher and seconded by Mike Wildgen to recess into Executive Session to discuss potential acquisition of real estate for a new facility and personnel matters of non-elected personnel to review the organizational chart as authorized by Sections 75-4319(b)(2), (b) (6) and (b) (1) of the Kansas Open Meetings Act, for consultation with the hospital's attorney on matters deemed privileged by the attorney-client privilege, preliminary discussion of real property and discussion of personnel matters of non-elected personnel to include the CEO, COO, CFO, CIO, VP Physician Division, VP Nursing, VP Marketing and Communications, VP Human Resources and Chief of the Medical Staff. We will reconvene the open meeting in this room at 10:35. Motion carried.

Motion made at 10:35 by Mike Wildgen, seconded by Gina Pacumbaba-Watson to extend the meeting to 10:40. Motion carried.

Motion made at 10:40 by Mike Wildgen, seconded by John Bullock to extend the meeting to 11:00. Motion carried.

Motion made at 11:00 by Cindy Yulich, seconded by Mike Wildgen to extend the meeting to 11:15. Motion carried.

Motion made at 11:15 by John Bullock, seconded by Cindy Yulich to extend the meeting to 11:30. Motion carried.

Motion made at 11:30 by Mike Wildgen, seconded by Cindy Yulich to extend the meeting to 11:45. Motion carried.

Thereafter, the open meeting resumed.

## **Adjournment**

No further business was presented and the meeting adjourned at 11:45 AM.

Respectfully submitted,

Jane Blocher, Secretary of the Board