CITY OF LAWRENCE, KANSAS

RFP Q1610 FOR INVESTMENT MANAGEMENT SERVICES

Individual Evaluation of Proposals

Respondent: Columbia Capital Municipal Advisors – Overland Park, KS

Checklist of Required Documents:

1.	Signed Letter of Transmittal on Letterhead	Yes ⊠	No ⊔
2.	Signed Minimum Qualification Certification	Yes ⊠	No □
	a. SEC Federally Registered Investment Advisor	Yes ⊠	No □
	(They are also registered Municipal Advisors under Dodd Frank)		
	b. ADV Part II	Yes 🛛	No □
	c. Act as Fiduciary	Yes ⊠	No □
	d. Agrees to provide services per RFQ	Yes ⊠	No □
3.	Questionnaire (Body of Proposal #1-3)	Yes ⊠	No □
	a. Questions answered in order?	Yes ⊠	No □
	b. Attachments included?	Yes ⊠	No □
4.		Yes ⊠	No □
	9 bps on total portfolio) a. Custodial Services Included		
	(Does not provide custodial services, but		
	recommends TD Ameritrade-\$25/per security		
	delivered. Very economical compared to big		
	custodians. Ask if TDA could provide mark-to-		
	market services.)	Yes □	No ⊠
	b. Transaction Fees Included		
	(see contract where it states that transaction fees		
	are the City's responsibility)	Yes □	No ⊠
	c. Investment Policy Review* (see below)	Yes 🛛	No □
	d. Additional Charges? (additional services provided		
	e. at \$250/hour)	Yes ⊠	No □
5.	Sample Contract	Yes ⊠	No □
6.	3 References Provided	Yes ⊠	No □
	a. Kansas references? All three Kansas	Yes 🛛	No □

COMMENTS:

Excellent response. All questions answered thoroughly and directed specifically to the City. They were very precise about what they do, how they do it. I like the way they recommend subdividing into 4 portfolios – day-to-day liquidity, secondary liquidity, income and long-term capital and bond. The individuals assigned to the City have close up experience, as Jeff White was himself a City Administrator in various capacities. This indicates that they have an intimate understand of the concerns of local governments.

Columbia is based in Kansas and has mostly Kansas public clients. Of all the proposers, they are probably the most familiar with Kansas investment laws. They have \$434 million of assets under management with 13 clients. It appears from their proposal that their experience dates from 2012.

Columbia's proposal appears to envision taking control of all the City's funds and bank accounts and providing all mark to market services. The City should carefully consider the amount of control given to Columbia. They're even proposing to value your collateral that is posted by the banks. If Columbia is selected, the City will need to be specific about the breadth of their involvement.

Columbia recommends TD Ameritrade as custodian. TDA charges \$25 per security. This is a very economical recommendation. Services provided by TDA are minimal – again, you would be relying on Columbia to value the securities in your portfolio. I would ask if TDA offered that service at an additional charge to provide some checks and balances.

Columbia's response to providing performance data was weak. It did not provide sufficient data to evaluate the performance.

CITY OF LAWRENCE, KANSAS

RFP Q1610 FOR INVESTMENT MANAGEMENT SERVICES

Individual Evaluation of Proposals

Respondent: Sterling Capital Management LLC (subsidiary of BB&T Corporation)

Checklist of Required Documents:

1. Signed Letter of Transmittal on Letterhead	Yes ⊠	No □
2. Signed Minimum Qualification Certification	Yes ⊠	No □
a. SEC Federally Registered Investment Advisor	Yes 🛛	No □
b. ADV Part II	Yes 🛛	No □
c. Act as Fiduciary	Yes 🛛	No □
d. Agrees to provide services per RFQ	Yes ⊠	No □
3. Questionnaire (Body of Proposal #1-3)	Yes ⊠	No □
a. Questions answered in order?	Yes 🛛	No □
b. Attachments included?	Yes ⊠	No □
4. Fee Proposal (around 8.3 bps)	Yes ⊠	No □
a. Custodial Services Included	Yes □	No ⊠
(Does not provide custodial services. They made recommendations of outside banks)		
b. Transaction Fees Included	Yes ⊠	No □
c. Investment Policy Review	Yes ⊠	No □
d. Additional Charges?	Yes □	No ⊠
5. Sample Contract	Yes ⊠	No □
6. 3 References Provided	Yes ⊠	No □
a. Kansas references?	Yes □	No ⊠

COMMENTS:

Sterling is a very professional organization with an excellent reputation. They have billions of assets under management and systems (analytical and reporting) that could be beneficial to the City. They appear to focus on client service. Their proposal was well done, taking care to answer the questions thoughtfully and thoroughly. Negatives for Sterling are their location in Charlotte, North Carolina and having no Kansas governmental experience (they have several corporate clients in Kansas and a couple of schools in neighboring Missouri). If these criteria are important to the City (and its constituents), they need to be weighed appropriately.

As a point of disclosure, SIA conducts business with BB&T as a provider of open market securities for advance refunding escrows. Our experience with BB&T has been a good one.

CITY OF LAWRENCE, KANSAS

RFP Q1610 FOR INVESTMENT MANAGEMENT SERVICES

Individual Evaluation of Proposals

Respondent: U.S. Bank (Municipal Advisory Group)

Checklist of Required Documents:

1.	Signed Letter of Transmittal on Letterhead	Yes □	No ⊠
2.	Signed Minimum Qualification Certification	Yes ⊠	No □
	a. SEC Federally Registered Investment Advisor	Yes □	No ⊠
	(registered as municipal advisor under Dodd Frank)		
	b. ADV Part II (nationally chartered bank exempt from		
	filing an ADV)	Yes □	No ⊠
	c. Act as Fiduciary	Yes ⊠	No □
	d. Agrees to provide services per RFQ	Yes ⊠	No □
3.	Questionnaire (Body of Proposal #1-3)	Yes ⊠	No □
	a. Questions answered in order?	Yes ⊠	No □
	b. Attachments included?	Yes ⊠	No □
4.	Fee Proposal (Guaranteed for 3 years – 9.2 basis points)	Yes ⊠	No □
	a. Custodial Services Included (3 basis pts. Quarterly)	Yes □	No ⊠
	b. Transaction Fees Included	Yes ⊠	No □
	c. Investment Policy Review	Yes □	No ⊠
	d. Additional Charges? (minimum annual relationship		
	fee \$25,000. Clarify if this is the minimum fee)	Yes □	No ⊠
5.	Sample Contract	Yes ⊠	No □
6.	3 References Provided	Yes ⊠ (4)	No □
	a. Kansas references?	Yes □	No ⊠

COMMENTS:

Overall, it does not appear that USB took much (any) initiative to address the City of Lawrence specifically. Their material appeared "canned" and cut and pasted from past proposal material. Little to no effort was expended. If this is the energy they put into the proposal, what are the odds they will perform thoughtful work. They did not read the RFP instructions, beginning with the requirement that the proposer submit a "signed" letter of transmittal (on letterhead). RFP stated that "an unsigned response shall be rejected". Very poorly done. I would not recommend considering USB.