Sustainability Advisory Board (SAB)

September 9, 2009 (5:30 PM) Meeting Minutes

MEMBERS PRESENT:	Chris Cobb, Dickie Heckler, Sarah Hill-Nelson, Beth Johnson, Matt Lehrman, Daniel Poull, Laura Routh, Simran Sethi (via phone), Brian Sifton, Cindy Strecker
MEMBERS ABSENT:	
STAFF PRESENT:	Tammy Bennett, Kathy Richardson
GUESTS PRESENT:	Barbara Clark
PUBLIC PRESENT:	Jeff Joseph, Bo Killough, Chad Lawhorn, Daron Trent, Traci Trent, Jim Tuchscherer, Matt Tuchscherer

Call Meeting to Order (Daniel Poull, Chairperson)
Take Roll Call to Determine Quorum of Members

ANY PRESSING ITEMS

None.

APPROVAL OF MEETING MINUTES

Motion and second to approve the August 12, 2009 minutes (Heckler/Hill-Nelson). Vote: Motion was passed unanimously.

Discussion on Preservation of Class 1 and Class 2 Soils in Douglas County and the Establishment of a Local Food Network

Barbara Clark presented information regarding Class 1 and Class 2 soils. She mentioned that the largest contiguous section in Douglas County is in Grant Township and she is bringing this issue to the attention of SAB now because the Northeast Sector Plan is under way and this plan will be determining the land use for a portion of Grant Township. Barbara Clark announced that there will be a public meeting on Thursday, September 17th at 6:30 pm at the Grant School to begin discussion on the future use of the soils in the county. She also informed SAB that Commissioner Nancy Thellman is going to ask the County Commission tonight to put through an initiative for a local food policy coalition.

Barbara Clark stated that she would like to have the support and recognition from SAB that the preservation of Class 1 and Class 2 soils is a significant land use planning consideration. There was discussion about writing a SAB memo to the County and City Commissioners as well as the Planning Commissioners and Dan Warner, the long ranger planner who will draft the Northeast Sector Plan. The board agreed to write a memo. There was also discussion on whether or not to include options and ways to use the soil to be preserved and offering a solution oriented memo.

Motion and second to have Simran Sethi draft the memo in support of the preservation of Class 1 and Class 2 soils in Douglas County (Heckler/Routh).

Vote: Motion was passed unanimously.

SAB agreed to continue the discussion of Class 1 and Class 2 soils preservation at the next board meeting.

SAB Nomination of Three Lawrence Residents for Consideration by the City Commission for a Seat on the Public Incentive Review Committee

Motion and second to nominate Boog Highberger, Laura Routh and Charles Jones for the Public Incentive Committee consideration (Heckler/Cobb).

Vote: Motion was passed unanimously.

Nomination of SAB Member to Fill the Term on the Peak Oil Task Force

Motion and second to nominate Daniel Poull for the term on the Peak Oil Task Force (Routh/Hill-Nelson).

Vote: Motion was passed unanimously.

SAB Feedback on Relationship and Interaction with the City/County Sustainability Coordinator

Tammy Bennett informed SAB that the City Manager requested SAB's feedback on what they would like the relationship between the board and the new City/County Sustainability Coordinator to be. SAB would like the Sustainability Coordinator to be a regular and accessible resource for the board. This would include attendance and participation at the SAB monthly meetings as well as adding the Sustainability Coordinator to the sab@ci.lawrence.ks.us email. SAB asked if their board could expand to be a County advisory board, not just a City board. This would require the By-Laws to change. It was agreed that SAB would discuss this further at a future SAB meeting.

Receive Staff Presentation and Report on the Recycling Pilot Program

Tammy Bennett discussed the development of the staff memo on a pilot program for curbside recycling in Lawrence to address the following City Commission goal statement from July 2007: Facilitate public discussion and review of possible city sponsored curbside recycling program, including explore feasibility of a pilot program and in-depth review of possible program costs and benefits.

The City Manager's office tasked Public Works staff to develop a number of alternatives for consideration. The memo outlines several options (see attached). The memo and matrix will be on the City Manager report as an update to progress on the Commission's goal.

The pilot program outlined could be implemented in 2010 with the least impact to existing businesses. It is a subscription service operated by the City of Lawrence and offered at pricing that is set not to compete with existing providers. Advantages and disadvantages were discussed.

There were several private curbside companies in attendance. The private companies had a lot of comments and questions about the need for the city to enter the curbside recycling business. They are already providing this service, have each made significant investments fairly recently, and are poised for expansion.

SAB discussed developing a recommendation that would be a public / private partnership to support the existing curbside providers. The following components would be included:

- Licensure of curbside providers and recycling centers by the city of Lawrence.
- City provide a uniform recycling bin that would have the city logo on one side and the recyclers would put their info sticker on the other (goal is to heighten public awareness, consistent visual message).
- City would conduct a comprehensive education, outreach, and advertising campaign, something along the lines of "Lawrence DOES have curbside recycling" and promote all licensed recycling business. Outreach would include formal media advertising, utility billing inserts and website information.
- Data would be collected from the recyclers on number of households and estimated business prior to the outreach campaign. Data would be collected throughout to see if the number of households participating in subscription-based curbside recycling had increased significantly. The City would also continue to monitor total landfill tonnage (understanding that many issues will affect an increase / decrease in tonnage, such as new businesses or overall economic changes).

Next steps:

 The recycling matrix will be expanded to include the SAB recommendation, along with all the alternatives considered. The updated matrix will be reviewed by SAB at their October 14th meeting.

Review and Approve SAB's Waste and Recycling Recommendations Memo to the City Commission

SAB discussed and edited the Waste and Recycling Recommendations memo which Laura Routh drafted and emailed to SAB. The board questioned item #3, "We support the creation of a Citywide, City-sponsored residential curbside recycling program."

Motion and second to reword item #3 and include the licensure language in the memo. (Routh/Heckler).

Vote: Motion was passed unanimously.

Action: Laura Routh will edit the memo to include the board's suggested changes and will email the memo to SAB prior to the next meeting.

SAB will review and approve the updated memo at the next board meeting.

SAB Brochure Update

Sarah Hill-Nelson reminded SAB that at the August meeting the board decided to create a bookmark instead of a brochure. SAB reviewed the new bookmark design and provided feedback.

Action: Sarah Hill-Nelson will incorporate the board's suggested changes and bring the final design of the bookmark to the October board meeting.

Lawrence Energy Conservation Fair Update

Kathy Richardson emailed SAB the Lawrence Energy Conservation Fair update including sponsor and exhibitor list, exhibit hall layout and event posters (see WRR report).

Waste Reduction & Recycling Report

Kathy Richardson emailed the WRR August report to SAB (see attached).

Guest comments and miscellaneous

At the October meeting, SAB will discuss board member recommendations for the three SAB positions that will be vacant in January 2010.

Meeting adjourned 7:55 p.m.

Next meeting: October 14th, 2009 at 5:30 pm.

Attachments:

- Staff Memo and Matrix on Pilot Curbside Recycling Program
- Waste Reduction and Recycling Division Report



Waste Reduction and Recycling Division Report for the Sustainability Advisory Board (09/09/09)

FIBERS REPORT

OLD CORRUGATED CONTAINERS ((OCC)	,

 Cardboard
 Tons
 Revenue

 Current YTD
 862.64
 \$43,628.30

 Prior YTD
 816.53
 \$102,199.59

Avg. Price/ton thru Aug 2009: \$50.58 Avg. price/ton thru Aug 2008: \$125.16

OLD NEWSPAPERS (ONP)

 Newspaper
 Tons
 Revenue

 Current YTD
 378.00
 \$11,062.56

 Prior YTD
 437.34
 \$58,477.90

Avg. Price/ton thru Aug 2009: \$29.27 Avg. Price/ton thru Aug 2008: \$133.71

OFFICE WASTE PAPER (SOP)

Sorted Office Paper Tons Revenue

Current YTD 42.86 \$4,590.65

Prior YTD 39.32 \$8,135.30

Avg. Price/ton thru Aug 2009: **\$107.11** Avg. Price/ton thru Aug 2008: \$206.90

MIXED WASTE PAPER (MIX)

 Mixed Paper
 Tons
 Revenue

 Current YTD
 193.55
 \$3,123.10

 Prior YTD
 123.85
 \$11,275.45

Avg. Price/ton thru Aug 2009: **\$16.14** Avg. Price/ton thru Aug 2008: \$91.04

<u>TOTAL</u>	YTD	TONS	REVENUE

1,477.04 \$62,404.62 Prior YTD 1,417.03 \$180,088.24

HOUSEHOLD HAZARDOUS WASTE (HHW) PROGRAM REPORT

Month	HHW Drop-Offs	Battery Bags in Mail	Appt No Show	Home- bound	Saturday Collection	Abandoned Waste	Orphan Waste	SQG Inventory	SQG Drop-off	Product Reuse Appt
January	153	6	18	0	0	4	0	17	15	13
February	106	1	6	0	0	3	0	13	14	15
March	183	2	14	0	0	5	0	5	4	25
April	180	3	10	0	11	3	0	10	10	49
May	214	4	27	0	31	1	0	14	13	68
June	285	3	20	0	44	3	0	9	9	74
July	319	0	24	0	31	3	0	13	12	75
August	263	1	34	0	21	5	0	6	5	75
September										
October										
November										
December										
TOTAL	1703	20	153	0	138	27	0	87	82	394

COMPOST PROGRAM

The Fall Compost Sale is set for Thursday, September 24th (8am to 3pm), Friday, September 25th (8am to 3pm), and Saturday, September 26th (8am to 4pm). Compost will be sold for \$10 per scoop, which is approximately 1 average truckload or 2-3 cubic yards. Self-loading will be free.

YARD TRIMMINGS COLLECTION: YEAR TO DATE

	January 2009	February 2009	March 2009	April 2009	May 2009	June 2009	July 2009	August 2009
Total Tons collected curbside	NA	NA	1,210.53	1,013.77	1,138.74	1,081.67	673.63	828.59
Commercial YW received	1.9	17.1	180.2	181.8	226.3	187	220.2	138.5
Other YW received (Christmas Trees)	28.06 (2,245 trees)	NA	NA	NA	NA	NA	NA	NA
Total tons this month	29.96	17.1	1,390.73	1,195.57	1,365.04	1,268.67	893.83	967.09
Average Preferred Container Compliance	NA	NA	98.9%	99.3%	99.5%	99.7%	99.8%	99.8%

Lawrence Energy Conservation Fair

The City of Lawrence Waste Reduction and Recycling Division will host the 9th Annual Lawrence Energy Conservation Fair on Saturday, September 12th from 10 a.m. to 4 p.m. at the Community Building located at 115 W 11th Street. The Sustainable Homes Tour buses will leave from the Community Building promptly at 10 a.m. and 1:00 p.m. Information about the Fair and Tour is posted on the City's website http://www.lawrenceks.org/wrr/energyfair.

SPONSORS - Confirmed Sponsors of the Lawrence Energy Conservation Fair are listed below.

\$750 Sponsors

Black Hills Energy Cottin's Hardware and Rental Cromwell Environmental GreenTech Efficiency Solutions

\$500 Sponsors

Absorbent Ink (In-Kind)
Hughes Consulting Engineering

\$250 Sponsors

Ground Source, Inc. Lawrence Chamber of Commerce (In-Kind) Scott Temperature

Tour Sponsors

American Solar Energy Society

EXHIBITORS – A total of 51 exhibitors registered for the Lawrence Energy Conservation Fair.

Builder/Architect

- 1. Clovis Construction
- 2. Hughes Consulting Engineering
- 3. J. Stephen Lane Architect
- 4. Lawrence Habitat for Humanity
- 5. SIPsmart Building Systems, Inc.
- 6. Stitt Energy Systems, Inc.

Education

- 7. Cans for the Community
- 8. City of Lawrence Sustainability Advisory Board
- 9. City of Lawrence Waste Reduction and Recycling Division
- 10. Heartland Renewable Energy Society
- 11. Kansas Corporation Commission, State Energy Office
- 12. K-State University Engineering Extension
- 13. K-State University Research & Extension in Douglas County
- 14. Lawrence Chamber of Commerce
- 15. Tenants to Homeowners, Inc.
- 16. The Community Mercantile
- 17. University of Kansas Center for Sustainability
- 18. University of Kansas Engineers without Borders

Energy Efficiency Products

- 19. Clem Design
- 20. Cottin's Hardware & Rental

...continue *Energy Efficiency Products*

- 21. Essential Inspections LLC
- 22. GreenTech Efficiency Solutions
- 23. Ground Source, Inc.
- 24. Home Performance Services
- 25. J&B Foam, Inc.
- 26. Kansas Weatherization Services
- 27. Mesler Roofing
- 28. Paradigm Design
- 29. Performance Plus Homes
- 30. Scott Temperature
- 31. Sunlite Science & Technology
- 32. The Demby Group LLC

Solar Electric/Solar Thermal

- 33. Cromwell Environmental
- 34. Diamond Solar Solutions
- 35. FREEstate Energy
- 36. Solar Solutions of Kansas City

Sustainable Living Products

- 37. Concepts 4 Healthy Living
- 38. Wichita Rain Barrels

Transportation

- 39. 2004 Teener (Bob & Cordelia Brown)
- 40. City of Lawrence Central Maintenance Garage
- 41. Cycle Works
- 42. Lawrence Transit System
- 43. LilyPad EV
- 44. Mid-America Electric Auto Assoc.

Utilities

- 45. Black Hills Energy
- 46. Leavenworth Jefferson Electric Cooperative
- 47. Westar Energy

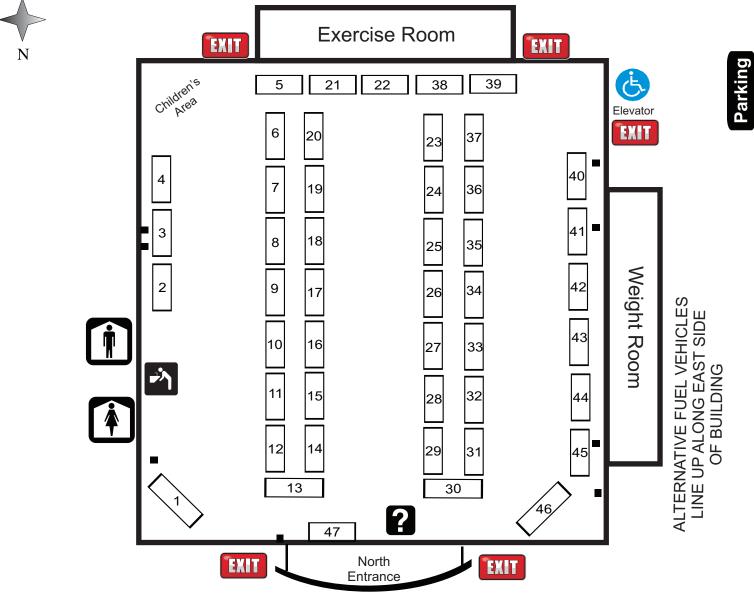
Wind

48. Wentz Alternative Energy Co.

Other

- 49. Black Gold, Inc. (Insulation)
- 50. Homeland Insulation
- 51. Larsen & Associates (Geothermal)

City of Lawrence Energy Conservation Fair



Electrical outlet

SUSTAINABLE HOMES TOUR BUS LEAVES HERE AT 10 AM & 1 PM

EXHIBITORS

- COTTIN'S HARDWARE
- WESTAR ENERGY
- HOME PERFORMANCE SERVICES
- WENTZ ALTERNATIVE ENERGY HOMELAND INSULATION
- CITY OF LAWRENCE: WASTE REDUCTION & RECYCLING
- LARSEN & ASSOCIATES
- CITY OF LAWRENCE: SUSTAINABILITY ADVISORY BOARD
- TENANTS TO HOMEOWNERS
 CLOVIS CONSTRUCTION
- 11. KS CORPORATION COMMISSION
- 12. WICHITA RAIN BARRELS 13. CROMWELL ENVIRONMENTAL
- 14. CLEM DESIGN
- 15. KSU RESEARCH & EXTENSION -**DOUGLAS COUNTY**

- 16. KU ENGINEERS WITHOUT BORDERS
- 17. PARADIGM DESIGN
- 18. FREESTATE ENERGY
- 19. HABITAT FOR HUMANITY
- 20. J. STEPHEN LANE ARCHITECT
- 21. SCOTT TEMPERATURE
- 22. SIPSMART BUILDING SYSTEMS
- 23. KSU ENGINEERING EXTENSION 24. KANSAS WEATHERIZATION SERVICES
- 25. CANS FOR THE COMMUNITY
- 26. MESLER ROOFING
- 27. SOLAR SOLUTIONS OF KANSAS CITY
- 28. BLACK GOLD
- 29. LAWRENCE CHAMBER OF COMMERCE
- 30. GREENTECH EFFICIENCY SOLUTIONS 31. HUGHES CONSULTING ENGINEERING
- 32. DIAMOND SOLAR SOLUTIONS

- 33. ESSENTIAL INSPECTIONS
- 34. LAWRENCE TRANSIT SYSTEM
- 35. STITT ENERGY SYSTEMS
- 36. KU CENTER FOR SUSTAINABILITY
- 37. THE COMMUNITY MERCANTILE
- 38. J & B FOAM, INC.
- 39. THE DEMBY GROUP
- 40. LEAVENWORTH JEFFERSON **ELECTRIC COOPERATIVE**
- 41. GROUND SOURCE, INC.
- 42. PERFORMANCE PLUS HOMES
- 43. LILYPAD EV
- 44. CONCEPTS 4 HEALTHY LIVING
- 45. SUNLITE SCIENCE & TECHNOLOGY
- 46. BLACK HILLS ENERGY
- 47. HRES & HOMES TOUR TICKET SALES

ALTERNATIVE FUEL VEHICLES & OUTDOOR EXHIBITS

CYCLE WORKS

- MID-AMERICA ELECTRIC AUTO ASSOCIATION
- 2004 TEENER (BOB & CORDELIA BROWN) LARSEN & ASSOCIATES
- CITY OF LAWRENCE CENTRAL MAINTENANCE GARAGE: HYBRID TOYOTA PRIUS, GEM (GLOBAL ELECTRIC MOTORCAR)

Schedules and information at www.LawrenceRecycles.org
FREE ADMISSION

Learn how to Save energy, money and the environment.

LAWRENC - STATE OF THE CONSERVATION FAIR 2009



- EXHIBITS
- ALTERNATIVE FUEL VEHICLES
- SPEAKERS & WORKSHOPS
- CHILDREN'S ACTIVITIES

Saturday, September 12th 10am-4pm Lawrence Community Building 115 W. 11th St.



Featuring the Sustainable Homes Tour

Tours at 10am and 1pm • Bus tickets for the tour available at fair: \$10 Adult • \$2 Child under 14



The Lawrence Transit System will offer free rides on the T all day Saturday, September 12th!























National

Sustainable Homes and Business Tour LAWRENC=

Saturday, September 12

Bus Tours leave from the Community Building, 115 W. 11th Street, at 10:00 AM & 1:00 PM

10:00 AM & 1:00 PM

Tickets: \$10 adults, \$2 children under 14

On sale at the Energy Conservation Fair starting at 9:30 AM

Tickets free with HRES membership purchase

www.LawrenceRecycles.org 832-3030







10:00 AM

The Castle Tea Room

- Ground source heat pumps
- Hot water radiant floor heating
- CO₂ monitoring
- Web-based building management system

1:00 PM



10:00 AM

Westar Energy, Lawrence Service Center

- Ground source heat pump system
- Efficient energy management system
- Low VOC interior materials

Tenants To Homeowners

10:00 AM

- Utilizes Structural Insulated Panel construction
- High efficiency home is Energy Star rated



Markoulatos Residence

- Passive Solar design
- Recycled newsprint insulation
- High efficiency HVAC and on demand water heating





Dunlap and Bean Residences

Feature solar panel systems

 Estimated to provide 50-70% of electricity needs

1:00 PM

Delaware Street Commons

 Passive Solar design

1:00 PM

Structured Insulated Panel roof construction



City of Lawrence Public Works Department MEMORANDUM

TO: David L. Corliss, City Manager

Chuck Soules, Public Works Director

FROM: Tammy Bennett, Assistant Public Works Director

Bob Yoos, Solid Waste Manager

Kathy Richardson, WRR Operations Supervisor

CC: Sustainability Advisory Board

Cynthia Boecker, Assistant City Manager

DATE: September 1, 2009

Attached is a draft 12 month pilot program recommendation for a subscriber based curbside recycling program for your review and consideration.

Background information:

In July 2009, the Lawrence City Commission established the following goal statement:

Facilitate public discussion and review of possible city sponsored curbside recycling program, including explore feasibility of a pilot program and in-depth review of possible program costs and benefits.

The Sustainability Advisory Board has also expressed long-standing interest in establishing a more robust curbside recycling program either operated by or contracted through the City.

The matrix attached outlines a variety of options to expand convenient recycling opportunities for Lawrence residents. The expansion of recycling options can be designed to meet a number of goals, and the matrix addresses options for different goal statements, presenting some of the advantages and disadvantages of each.

Recommendation:

The pilot project suggested for possible roll-out in 2010 is a city-operated subscription service that would be priced competitive with market rates. Many of the details will be determined, but the <u>preliminary program</u> structure is outlined on page 2 of this memo. Other options are also listed to facilitate and stimulate discussion of curbside recycling in Lawrence.

Action Request:

Public Works staff will present the pilot project and attached matrix with the Sustainability Advisory Board at their meeting in September. Curbside providers will also receive information that this will be a topic of discussion at the September meeting.

Recycling discussion matrix

PILOT PROGRAM RECOMMEND	ATION
TEST ROSKAW RESONWEIGH	ATTOM
City subscription service, bi-we	ekly, 12 month pilot (collection and material processing)
How it might look	Bi-weekly residential curbside collection for a fee, by subscription, provided by the City of Lawrence. Pilot program would be limited to the number of households that could be handled by one truck (initial estimate is 2500 maximum)
How to	Keep rear load refuse truck that would have been traded in 2010
accomplish	 Reep real load refuse truck that would have been traded in 2010 and dedicate to the recycling pilot Hire 3 staff persons (2 would be temporary full time, with a regular full-time operator for the truck) Recycling truck will operate 4 days per week with two person crew Materials would be taken to closest possible material recovery facility by agreement (likely Deffenbaugh in Edwardsville) Administrative staff would be required for establishing and coordinating new services (customer service, billing, inquiries). 50% time would be required for curbside account set ups, coordination. Other 50% time would administrative tasks for WRR (HHW appointments, compost access for landscapers, special events organization) [note, the division has a request pending to fill existing part-time temp for these tasks] Subscription service would be billed through utility bills, similar to the way roll-out trash carts are currently managed Monthly fee would be set initially to minimize advantage or disadvantage over the private companies currently providing
Advantages	 services (e.g., at market rate roughly) \$10 per month (tbd) Provide 12 months of real data on all costs and advantages Pilot program could be implemented relatively quickly but does not commit community one way or another Does not require all rate-payers to pay for curbside but gives the option to those who want it Will have least impact considered to the value or business of private
	companies providing services (curbside collection or drop-off / processing) Good opportunity to "ramp up" to some of these services In years 2 and beyond, costs will be adjusted to capture program costs more accurately, once minimum customer base is established
Disadvantages	 Still a subscription based service Competes directly with existing businesses (curbside & drop-off) Does not realize the efficiencies of collecting from every house Using older vehicle, and no back up equipment Setting rates by market in first year, not cost of services Distance to the closest facility is 35 miles one-way.
IF it works well	 Can chose to expand the services on an incremental basis as business demands. For instance, in 2011, would move temporary employees to regular payroll, add one additional truck and one crew (driver / loader)
IF it doesn't work	 Phase out subscription services. End temporary employees or reassign to vacant positions. Sell rear-load truck, as had originally been planned

ALTERNATIVES	
l.	nission plans to establish curbside recycling for single family residential
customers city-wide.	
	ity will ensure access to the most reliable services if the city operates its
	rol of materials collected, marketing, operations. (3 to 5 years)
City curbside program (collection	
How it might look	City would have collection equipment and a local material recovery facility for processing materials collected. Some very rough cost estimates are included in the report attached. Cost estimates provided in attached report , depending on how program is structured.
Advantages	 Will provide most secure program for long-term recycling by building and managing our own material recovery facility Maintain control of program—Items collected Customer service will be high – single point of contact (city) for recycling and solid waste
Disadvantages	 Cost of capitalization and start up (facility, equipment, staffing) Amount of time for implementation (locating facility, constructing, installation of equipment, etc.)
	only, delivering materials to established material recovery facility)
How it might look	City would have collection equipment and staffing for curbside collection of materials. Loads would be hauled to contracted material recovery facility, such as the Deffenbaugh facility in Edwardsville. Cost estimates provided in attached report , depending on how program is structured.
Advantages	 Less expensive start up. Will require capitalization of equipment and some staffing, but not facility Customer service will be high – single point of contact for recycling collection and solid waste
Disadvantages	 Distance to the closest facility is 35 miles one-way. Estimated time per load to deliver is 1 hour 40 minutes (round trip including dump time) Cost of capitalization and start up (equipment only) Will not control material streams since we don't manage final outlet
Private curbside program (collect	tion and material processing) by RFP
How it might look	City would contract for turnkey curbside collection services with a private company.
Advantages	 Fastest implementation Least expensive for start up, utilizing equipment and facilities of contracted company External validation of costs and expenses
Disadvantages	 Customer service not integrated Do not control program (materials collected or customer service) Distance to the closest facility is 35 miles one-way
	ollection and material processing) by RFP plus \$2-3 fee per month for
long-term funding of local material in How it might look	City would contract for turnkey curbside collection services with a private company. Additional fee would be added to monthly billing to build funds to finance construction of local material recovery facility.

Т	T
	Local facility would benefit community whether collection services are
	completed with city crews or contracted.
Advantages	Fast implementation
	 Less expensive (like contracting) but builds solid funding structure
	for long-term sustainability of programs
	 External validation of costs and expenses
Disadvantages	 Same disadvantages as private curbside program, but with an eye toward increasing sustainability of programming long-term
Private curbside program -	multiple companies (collection and material processing)
How it might to	
	designated areas and assigning collectors to areas
Advantages	 Supports local, existing businesses with established customer bases
	 Citizens have options for vendors, IF contractors are not assigned
	designated areas
Disadvantages	·
Disadvaritages	 Must verify contractors have established, reliable outlets for
	materials
	 May be chaotic from customer service perspective (who manages
	calls, who manages complaints)
	Varying levels of service Pifficulty to the service and the service are service.
	Difficult to manage / monitor outlets and processing
	 Dependent on multiple small companies, most of whom depend
	on other companies for materials outlets
	Challenge to handle monthly billing processes
Goal assumption: The City (opportunities, without implement	Commission wants to increase the convenience and access to recycling enting full curbside program.
	companies to promote services
How it might to	
Thow it might it	Information on curbside collection companies would be distributed
	regularly with utility billing so residents who wish to contract for
	services have the information readily available. Information also
	provided through the media (LJW and UDK) to cover residents who do
A di content	not receive utility bills.
Advantages	 Minimal cost to city but provide residents with information they want on curbside collection companies
	 Supports local, existing businesses with established customer
	bases
Disadvantages	'
	on other companies for materials outlets
	on other companies for materials outlets
	 Subscription only service may not meet goals to increase curbside
	 Subscription only service may not meet goals to increase curbside collection for "maybe" recyclers (those who might put out
	 Subscription only service may not meet goals to increase curbside
	 Subscription only service may not meet goals to increase curbside collection for "maybe" recyclers (those who might put out recycling if they were already paying for it and it was collected at the curb)
Expanded drop off location	 Subscription only service may not meet goals to increase curbside collection for "maybe" recyclers (those who might put out recycling if they were already paying for it and it was collected at the curb) Differential in services, materials collected and pricing
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	 Subscription only service may not meet goals to increase curbside collection for "maybe" recyclers (those who might put out recycling if they were already paying for it and it was collected at the curb) Differential in services, materials collected and pricing s for recyclables Variety of possibilities such as: duplication of Wal-Mart style drop-off facility in one or more additional locations
i	 Subscription only service may not meet goals to increase curbside collection for "maybe" recyclers (those who might put out recycling if they were already paying for it and it was collected at the curb) Differential in services, materials collected and pricing s for recyclables Variety of possibilities such as: duplication of Wal-Mart style drop-off facility in one or more

Advantages	 Increased convenience over current system (more drop off locations) Public would not feel "dependent" on Wal-Mart or 12th St Bargain Center for recycling
Disadvantages	 Cost if constructing Wal-Mart style collection facilities (facility, equipment, staffing) No centralization of materials that would maximize possible revenues Drop-off sites (unstaffed) become dumping grounds for other materials Code compliance (site planning, aesthetics) for multiple sites Shipping materials from multiple drop-off sites with no central material recovery facility

ATTACH:

Matrix from rate study

Olathe program description

Evaluation of Solid Waste Diversion Strategies report

attachment info from rate study

Comparison of Residential Solid Waste Rates and Services for 2010

Information current as of May 2009

City	Once a Week Trash Collection proposed 2009 Increase	Yard Waste	Tire Collection	Bulk Item Collection	Appliance Disposal	Curbside recycling	Public / private	Curbside fee
Lawrence	\$13.10 (2009 Rate) \$13.76 (5% increase proposed for 2010)	Free	Free	Free	Free	yes	private	varies \$12 to \$15 / month
Columbia	\$14.42 (2009 Rate) (No increase proposed for 2010)	Free	No	Free	\$10.00/item	yes	public	included (landfill fees subsidize)
Emporia	\$12.79 (2009 Rate) \$14.07 (10% increase proposed for 2010)	No	\$2.51-5.40/tire	No	\$22.80/item	yes	private	\$15 / month
Leavenworth	\$15.09 (2009 Rate) \$16.30 (8% increase proposed for 2010) (Also property tax subsidy)	No	Free	Free	Free	No	na	na
Manhattan (Private Haulers)	\$18.00 (2009 Rate) (possible increase for 2010)	No	\$10.00 to 25.00/tire	\$10.00 to 50.00/item	\$40.00/item	No	na	na
Newton	\$18.75 (2009 Rate)	No	\$6.00/tire	\$15.00 per item	\$20.00 per item	yes	public	included & mandatory
Olathe	\$16.00 (2009 Rate) \$18.50 (15.7% increase proposed for 2010)	Free	\$5.00/tire	\$16.00/15 min.	\$30.00/item	yes	public	\$3.29 (2009) free (2010)
Overland Park (Private Haulers)	\$13.75 - 18.00 (2009 Rate)	\$40.00 per year	Up to \$35.00 per tire	\$35.00 and up / item	\$60.00- 75.00/item	varies by vendor	private	\$2.95 / mn
Salina	\$12.60 - 14.91 (2009 Rate)	Free	Up to \$22.00 per tire	\$20.10 and up	No	yes	public	\$10 initial + \$4.90 / mn
Shawnee County	\$11.44 - 16.50 (2009 Rate) (5% increase possible for 2010)	No	No	Free (1 item/week)	\$45.00 minimum charge	yes	private	varies \$15 / month
Wichita (Private Haulers)	\$17.00 - \$19.80 (2009 Rate)	No	No	\$20.00 to 100.00/item	No	yes	private	\$4.50 / mn and up

City of Olathe operated a subscription based curbside recycling program for 12 years. The subscription service provided curbside recycling to approximately 1/3 of households, and was subsidized by the regular single family residential trash rate.

Solid waste is collected in Olathe and transported to Hamm's Landfill through a public / private partnership transfer station. The city currently pays approximately \$30 per ton for solid waste at the transfer point. The transfer station is reaching capacity. The community must rebuild or expand the transfer station or decrease waste managed through it. The City of Olathe commissioned a study of alternatives and recommendations from RW Beck. Based on that analysis, in 2010, Olathe will move to a citywide program. The citywide program will delay the reconstruction or expansion of the transfer station.

RW Beck Study: Scope of services and results can be attached. The RW Beck Study was \$53,500 for the initial 6 phases, with the final 3 phases being charged on a per hour basis.

How the city-wide program will be implemented:

- The city is transitioning 5 vehicles currently assigned to weekly curbside recycling collection *by subscription* to bi-weekly citywide curbside collection.
- The city is adding one truck and operating by re-assigning out of service side-load trucks to the recycling function rather than trading it in.
- There will be a total of six trucks assigned 4 side-loaders and 2 curb-sorters.
- The side-load trucks will transport collected materials directly to Deffenbaugh, roughly 10 miles.
- The curb-sorters are less efficient at the single stream collection. Material from the curb-sorters will be transferred to 40-yard roll-off containers to be transported to Deffenbaugh.
- Total trip time per load transported: 1 hour
- Estimated revenue from materials dumped at the material recovery facility: \$25 / ton
- Containers: using 65-gallon containers provided by the city of Olathe
- Long-term goal is to build a material recovery facility for municipal recycling. The City of Olathe will
 complete an RFP in 2010 for a MRF and transfer station operations. They might be interested in
 partnering with other communities along the K-10 corridor, if other communities were willing to
 make the commitment to the MRF.

Description of solid waste program for 2010:

- Single family residential rates in 2010 will be \$18.50 per month. The residential rate will include:
 - o Once a week collection of trash from a 90-gallon cart
 - Once a week collection of yard waste
 - Bi-weekly collection of single-stream recycling using 65-gallon cart (no glass)
- Fees for additional services. Any item that cannot fit inside a 90 gallon cart is considered a bulk item. Bulk items are charged as follows:
 - o \$17.50 minimum per stop, up to 15 minutes of collection time
 - \$30 per item containing Freon (air conditioner, refrigerators)
- Solid Waste Connection fees. The city requires a one-time solid waste connection fee of \$170 per water meter. The fee covers the initial capital outlay for the carts provided for trash and recycling services, plus 1/2000 of a truck. The solid waste connection fees were implement in 2007, in conjunction with a new rate model developed by RW Beck.

EVALUATION OF WASTE DIVERSION STRATEGIES FOR LAWRENCE 2009 UPDATE

Introduction

The city's Sustainability Advisory Board asked the Solid Waste Division in 2008 to commission a survey on recycling. Those results were reviewed by the City Commission. The City Commission and City Manager's Office requested an update of the waste diversion strategies and costs presented in 2004.

The Solid Waste Division looked at waste diversion strategies for Lawrence in 2004 and concluded in that report that the current recycling strategy should be continued and expanded on. Recycling opportunities, both public and private, had achieved a 34 percent recycling rate in 2003 which was believed to be the highest in the state and higher than typically achieved utilizing curbside collection of recyclables. Specific recommendations in the 2004 report were:

- 1. Support for a statewide beverage container deposit law ("bottle bill") which would remove glass, plastic and aluminum beverage containers from the waste stream;
- 2. Expand newspaper, cardboard and office paper recycling programs to additional entities (such as schools) and provide additional drop-off sites;
- 3. Increase recycling of wood waste at the city's compost facility; and
- 4. Increase public education on waste reduction.

Recycling Program Expansions Since 2003

Paper recycling through city programs has increased from 1,461 tons in 2003 to 2,111 tons in 2008. Two mixed paper drop-off sites were added to the city drop-off program in 2007 and five additional mixed paper sites were added in 2008. The total number of city-operated drop-off sites for paper increased to eleven in 2008.

Brushy waste and tree trimmings were added to yard waste collections in 2008 and are converted to compost or mulch.

Two electronics drop-off events were provided in 2008. More than 56 tons of electronics were diverted from the landfill by 1,189 participants.

Waste reduction has been a focus for educational events by city staff. The staff is a sponsor for the annual Earth Day event and has sponsored the Lawrence Energy Conservation Fair as well as attended numerous other events or organizational meetings.

A survey of Lawrence residents was commissioned in 2008 to gather input to help better understand the recycling needs of the community. Seventy-three percent (73%) of those surveyed indicate they currently recycle utilizing the mix of public and private recycling opportunities.

Evaluation of City-Operated Curbside Collection of Recyclables

Currently five privately operated businesses offer curbside collection of recyclables in Lawrence. Three of these have been in operation since 2003 or longer. A sixth has recently applied for registration to collect recyclables from the curbside in Lawrence. Residents can choose whether to

subscribe to these services for a monthly fee. Several levels of services offered at varying price points (generally \$7-16 per month) are available from these businesses.

Recently the Sustainability Advisory Board requested an update on curbside collection of recyclables. The Board specifically wanted to see an evaluation of city-wide curbside collection provided by the Solid Waste Division or city-wide curbside collection provided by private providers.

Cost estimates were developed for providing curbside collection of recyclables utilizing city resources. Curbside collection could be provided primarily to 20,000-22,000 one to four-unit houses (out of approximately 37,800 total housing units). Larger complexes are typically served by containers (dumpsters) and not suitable for curbside collection. Some neighborhoods would not be able to receive curbside collection of recyclables because they too are served by containers (e.g. Oread Neighborhood) due to the high density of housing and parking needs.

Materials collected for recycling would likely be fibers (newspaper, mixed paper, etc.), steel and aluminum cans, and plastic (PETE, HDPE) containers. Staff does not recommend the curbside collection of glass due to negative markets and high cost of handling.

Cost

Two cost estimates were developed (see attachments) for curbside collection: one for a city-operated collection and operation of a Material Recovery Facility (MRF) for processing (sorting, baling, contaminant removal, loading onto transport trailers, etc.) and one for city-operated collection and direct daily transportation to the Deffenbuagh Industries Material Recovery Facility in Edwardsville, Kansas. That is the only MRF in the area. Estimates for both scenarios were developed for weekly or biweekly collection of recyclables (see table below).

COST COMPARISONS FOR CITY-OPERATED CURBSIDE COLLECTION OF RECYCLABLES

	City-operated I	<u>MRF</u>	Transport to Ed	wardsville MRF
Collection frequence	y: <u>Weekly</u>	<u>Biweekly</u>	Weekly	<u>Biweekly</u>
Cost/year (over 7 years)	\$3,704,005	\$2,830,604	\$3,516,952	\$2,406,389
Cost/household/year (1)	\$168	\$129	\$181	\$121
Cost/household/month	\$14.00	\$10.75	\$15.11	\$10.10

(1) City-Operated MRF: AVERAGE COST PER YEAR (attachment i) plus AVERAGE COST PER YEAR (attachment ii) divided by 22,000

Transport to Edwardsville: AVERAGE COST PER YEAR (attachment i) plus AVERAGE COST PER YEAR (attachment iii) divided by 22,000

Note: Typically fewer recyclables are collected with biweekly collection than with weekly collection

While the lowest cost estimate is for collecting recyclables biweekly and transporting the recyclables to Edwardsville, that alternative carries more uncertainty. Volatile fuel prices could increase that cost significantly as the miles driven per vehicle are more than doubled. Vehicles will have to be replaced more frequently due to higher mileage and increased wear and tear. More personnel and

vehicles may be needed because a significant portion of the work day will be dedicated to driving to and from the MRF rather than collecting recyclables. Perhaps the greatest risk is that we would be dependent on a privately owned facility that may not always want our recyclables or may ask for payment for taking those recyclables. Since we would be delivering loose, unprocessed recyclables with a high possibility of contaminants in relatively small loads, the operators of the MRF may not find our material desirable, especially in a down market such as we are in now. The result would be that we have no market for our recyclables and would instead find ourselves with an accumulation of recyclables and likely discontinuing their collection. We would also receive much lower revenues due to delivering unprocessed, loose recyclables.

Benefit

The single greatest benefit would be that of convenience to the household but they would pay the monthly rate to receive that benefit. Currently, we estimate that 2,000-3,000 households choose to pay one of the five privately-operated collection businesses for the convenience of having their recyclables collected at the curbside.

It is important to remember, but often misunderstood, that a great deal of the material that would be collected with a curbside collection program is already being collected through existing programs in Lawrence. A curbside collection program would greatly reduce the amount of material being collected at the Wal-Mart Community Recycling Center, the 12th and Haskell Recycling Center, by private curbside recycling businesses (they would be out of business), and through the city-operated drop-off facilities.

The actual increase in material recycled with a city-operated curbside collection program is likely to be less than 2,000 tons in addition to the 20,414 tons recycled in 2007. The additional tonnage would largely be paper that is not currently being recycled.

Contracted Curbside Collection of Recyclables to a Private Provider

The city could choose to put out a Request for Proposals (RFP) for a private provider for curbside collection services. A private company should provide turnkey services taking responsibility for collection, processing, marketing and also customer service responsibilities. There are several large companies within the region that have the capability of providing such services.

There are currently five privately owned small businesses that provide curbside collection of recyclables to customers that choose to subscribe to their services in Lawrence. These businesses utilize existing drop-off sites (Wal-Mart, 12th and Haskell Recycling Center, Lonnie's recycling, and city-operated drop-off sites) to deposit the recyclables they collect. It is staff's opinion that none of these small proprietors would have the resources to provide turnkey service to 22,000 households.

Staff also believes that if a program for curbside collection were to be pursued, the option of using a qualified private provider would be the preferred option. The provider would assume all costs and risks and the city would have a known cost depending on what was agreed on in a contract. It is likely that the costs would be lower than if the city operated the program because large recycling providers already have personnel, equipment, infrastructure, implementation experience and more leverage in recycled materials markets.

Issues and Concerns

Recycling Markets

Markets for recyclables, similar to the stock market, can be highly volatile. Currently recycling markets are at historic lows. For this reason, it is not good policy to develop programs expecting revenues for sales of recyclable materials to pay for the programs. In fact, some markets, glass for example, are negative meaning that one must pay to get rid of the material. Many communities have discontinued collection of glass. Mixed paper is also a dead market currently. Paper mills are not purchasing mixed paper at this time due to low demand for products.

Customer Satisfaction

It is difficult to predict what the level of customer satisfaction would be with different recycling scenarios. The 2008 Recycling Survey revealed that 72 percent of Lawrence citizens currently recycle which is a very high number. It also indicated that 59.6 percent of citizens would pay \$6.00 per month for curbside collection of recyclables. However, as the price went above \$6.00, willingness to pay went down. Only 45.2 percent were willing to pay \$9.00, 21.8 percent were willing to pay \$12.00 and 15.5 percent were willing to pay \$15.00.

The 2007 Citizen Survey indicated 86 percent of residents were satisfied with residential trash service which was termed a very high rating.

Variable Rate Pricing for Residential Trash

Variable rate pricing, commonly referred to as "pay-as you-throw" (PAYT) is used in many communities. Under PAYT, residents are usually charged by the number of cans or bags they set out for collection. PAYT is most common in communities faced with long hauls to the nearest disposal site or those with relatively little space left in the local landfill, both of which can create very high disposal costs.

Commercial collection rates in Lawrence are already under a variable rate system since the monthly fee is based on the size of dumpster and the frequency of collection for each customer. Those rates are set to include the cost of providing current recycling services to commercial entities.

Residential rates are the same for each ratepayer but they cover much more than the cost of trash disposal. They also pay for bulky item collection, tire collections, white goods collection and Freon recovery, residential recycling drop-off sites, the household hazardous waste facility, yard waste collection and composting, a portion of the electronics collection events, and waste reduction and public education and outreach efforts.

There is almost no direct correlation with the amount of material disposed of in the landfill and the monthly residential trash rate. In 2008, actual disposal fees were ten percent (10%) of the residential fee. The other 90 percent supported the personnel and equipment necessary to provide scheduled collection to each home, the above mentioned recycling programs, and overhead and administration costs.

Reliability of Analysis

The Solid Waste staff has confidence that the analysis options and estimates of costs contained in this report are reasonably reliable. However, detailed estimates for construction and real estate costs were not conducted. In addition fuel costs are predicted to be potentially highly volatile in the future. If curbside collection of recyclables or variable rate pricing options were to be considered further, we would recommend a third party analysis be provided by a professional solid waste consultant that would focus on the feasibility of curbside recycling and PAYT including, but not limited to:

- cost;
- benefits:
- and implementation.

Plans for Increased Waste Diversion

Source Reduction

The Solid Waste Division supports and encourages product stewardship to reduce materials in the waste stream such as a state-wide beverage container deposit law (bottle bill) which would create take-back programs that would remove beverage containers from the waste stream reducing collection, disposal and recycling costs, and reduce litter. Stores that will take back used electronics or other goods are other examples of product stewardship.

Public education and outreach programs have been put into place although funding was reduced in 2008 due to fiscal restraints. We hope to expand on these when possible.

Recycling

The Division is continuing the increase in paper recycling through city drop-off sites and commercial collection programs. Current market constraints have slowed the expansion.

Additional electronics collection events are planned for 2009.

Public education is seen as a key to increased recycling as more people become aware of existing recycling opportunities and the positive environmental benefits from recycling.

attachment i

ESTIMATED COSTS FOR CURBSIDE COLLECTION OF RECYCLABLES

(Present year 2009 dollars; cost of debt or bonds not included)

Note: Does not include costs of a Materials Recovery Facility or transportation to a nearby Material Recovery Facility (MRF)

COLLECTION COSTS	Weekly Collection	Biweekly Collection
Start-Up Costs		
Collection vehicles	\$4,000,000 \$200,000 ea. plus 3 standby	\$2,200,000 \$200,000 ea.plus 2 standby
Field Supervisor vehicles	66,000 3 vehicles @ \$22,000 ea.	44,000 2 vehicles @ \$22,000 ea.
Recycling containers	900,000 45,000 @\$20 ea.	1,360,000 68,000 @ \$20 ea.
Miscellaneous	50,000 Computers, radios,etc.	45,000 Computers, radios, etc.
Operations facility/land	750,000 Office, parking, crew area	750,000 Office, parking, crew area
SUBTOTAL	\$5,766,000	\$4,399,000
Annual Operational Costs		
Operator I	\$1,064,000 19 @ \$56,000 incl/benefits	\$616,000 11 @ \$56,000 incl/benefits
Field Supervisor	180,000 3 @ \$60,000 incl/benefits	120,000 2 @ \$60,000 incl/benefits
Laborer	90,000 2 @ \$45,000 incl/benefits	90,000 2 @ \$45,000 incl/benefits
Administrative Support position	45,000 \$45,000 incl/benefits	45,000 \$45,000 incl/benefits
Collection vehicle fuel	210,834 \$14,040 fuel/collection vehicle	111,618 \$14,040 fuel/collection vehicle
Collection vehicle maintenance	174,600 \$9,700 maint. ea.	106,700 \$9,700 maint. ea.
Supervisor vehicle fuel/maintenance	9,000 \$2,000 fuel; \$1,000 maint. ea.	6,000 \$2,000 fuel; \$1,000 maint. ea.
Recycling container replacement	160,000 8,000 @ \$20 ea.	160,000 8,000 @ \$20 ea.
Education/promotion	30,000 Newspapers, radio, fliers, etc.	30,000 Newspapers, radio, fliers, etc.
Utilities, overhead	12,000 Gas, electrical, custodial, etc.	12,000 Gas, electrical, custodial, etc.
Miscellaneous	25,000 Uniforms, office supples, etc.	25,000 Uniforms, office supples, etc.
Contingency	75,000 Unexpected expenses	75,000 Unexpected expenses
SUBTOTAL	\$2,075,434	\$1,397,318
TOTAL COSTS OVER 7 YEARS	\$20,294,038	\$14,180,226
AVERAGE COST PER YEAR	\$2,899,148	\$2,025,747
Assumptions		

13

Households participating (excludes multi-family complexes of 3 or more units): 22,000

One person collection vehicle with curbside sorting

Cost of fuel/gallon (in dollars) (Source: Department of Energy/EIA, December, 2008) 3.18

Actual collection time/day (hours) 7 Stops/route/day - weekly: 320

Collection vehicles/day - weekly: (hybrid vehicles) 17

Stops/route/day - biweekly: 300

Collection vehicles/day - biweekly: (hybrid vehicles)

Four routes/week/collection vehicle

225 miles/week/collection vehicle = 11,700 mi./yr.

Collection vehicle gets 3.0 mpg on route

Costs amortized over 7 years

attachment ii

ESTIMATED COSTS FOR MATERIAL RECOVERY FACILITY

(Present year 2009 dollars; cost of debt or bonds not included)

CAPITAL COSTS

Processing Building	\$1,040,000 In addition to office/crew area
Supervisor vehicle	22,000 1 vehicle @ \$22,000
Processing Equipment	900,000 Balers, forklifts, conveyors, etc.
Miscellaneous	25,000 Computer, safety equipment, etc.
SUBTOTA	\$1,987,000
Annual Operational Costs	
Laborers	\$270,000 6 @ \$45,000 incl/benefits
Supervisor	60,000 1 @ \$60,000 incl/benefits
Administrative Support position	45,000 \$45,000 incl/benefits
Processing equipment maintenance	20,000 Fuel, lubricants, moving parts, etc.
Supervisor vehicle fuel/maintenance	3,000 \$2,000 fuel; \$1,000 maint.
Utilities, overhead	48,000 Gas, electric, custodial, etc.
Contingency	75,000 unexpected expenses
SUBTOTA	\$521,000
TOTAL COSTS OVER 7 YEAR	\$5,634,000
AVERAGE COST PER YEAR	

Assumptions

Cost of fuel/gallon (in dollars) 3.18

Costs amortized over 7 years

attachment iii

ESTIMATED COSTS FOR TRANSPORTATION OF RECYCLABLES TO A NEARBY MATERIALS RECOVERY FACILITY (MRF)

Closest MRF is the Deffenbaugh facility in Edwardsville, KS (Present year 2009 dollars; cost of debt or bonds not included)

ADDITIONAL COSTS	Weekly Collection		Biweekly Collection	
Start-Up Costs				
Collection vehicles	\$600,000	\$200.000 ea.	\$400,000	\$200,000 ea.
Collection vehicle replacement	\$3,300,000	20 @ \$220,000 ea. (0.75 cost*)	\$1,815,000	11 @ \$220,000 ea. (0.75 cost*)
SUBTOTAL	\$3,900,000		\$2,215,000	
Annual Operational Costs				
Operator I	\$168,000	3 @ \$56,000 incl/benefits	\$112,000	2 @ \$56,000 incl/benefits
Collection vehicle fuel	205,810	\$9,707 fuel/collection vehicle	113,195	\$9,707 fuel/collection vehicle
Collection vehicle maintenance	100,000	\$5,000 maint. ea.	55,000	\$5,000 maint. ea.
Turnpike tolls	33,280	One trip/day	18,304	One trip/day
Contingency	25,000	Unexpected expenses	25,000	Unexpected expenses
SUBTOTAL	\$532,090		\$323,499	
TOTAL COSTS OVER 7 YEARS	\$7,624,627		\$4,479,495	
AVERAGE COST PER YEAR	\$1,089,232		\$639,928	

Assumptions with transportation of recyclables to a nearby MRF

Households participating (excludes multi-family complexes of 3 or more units): 22,000

One person collection vehicle with curbside sorting

Cost of fuel/gallon (in dollars) 3.18 (Source: Department of Energy/EIA, December, 2008)

Actual collection time/day (hours) 6 Stops/route/day - weekly: 275

Additional coll. vehicles - weekly: 3 (hybrid vehicles)

Stops/route/day - biweekly: 250

Additional coll. vehicles - biweekly: 2 (hybrid vehicles)

Four routes/week/collection vehicle

Additional 280 miles/week/collection vehicle = 14,560

mi./yr.

Collection vehicle gets 5.4 mpg on highway

Turnpike toll per round trip

\$8.00

* Collection vehicles replaced every 4 years (allocate 0.75 of cost to 7-year analysis)

Costs amortized over 7 years